

ROWING Australia

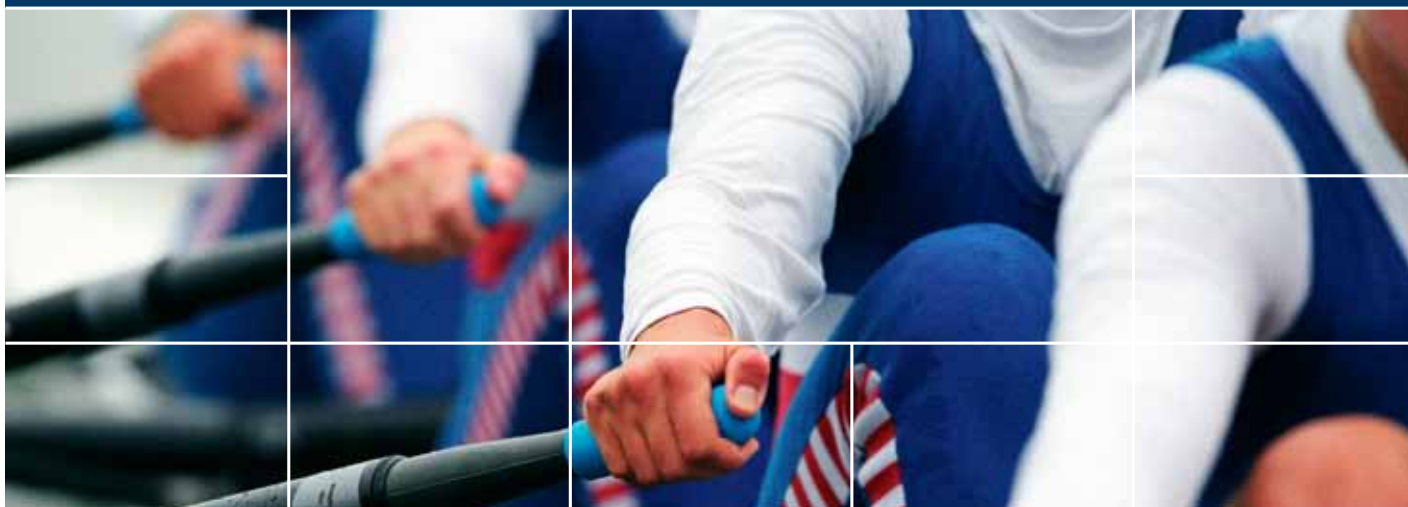


Rowing Australia
Annual Report 2012–2013



Australian Government
Australian Sports Commission

WINNING PARTNERSHIP



The Australian Sports Commission proudly supports Rowing Australia

The Australian Sports Commission is the Australian Government agency that develops, supports and invests in sport at all levels in Australia. Rowing Australia has worked closely with the Australian Sports Commission to develop rowing from community participation to high-level performance.

Rowing Australia is one of many national sporting organisations that has formed a winning partnership with the Australian Sports Commission to develop its sport in Australia.

AUSTRALIAN SPORTS COMMISSION

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Rowing Australia
Annual Report 2012–2013



In appreciation

Rowing Australia would like to thank the following partners and sponsors for the continued support they provide to rowing:

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National Elite Sports Council comprising State Institutes/Academies of Sport

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Key Foundations

National Bromley Trust
Olympic Boat Fleet Trust
Bobby Pearce Foundation

Photo Acknowledgements

Wayne Diplock
Igor Meijer



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Rowing Australia Limited 2012–2013 Office Bearers

Board of Rowing Australia

Colin Smith	President (appointed 22 November, 2009)
Gavin Rezos	Director, Finance (appointed 22 November, 2009)
John Boulton	Director (appointed 29 June, 2007)
Sally Capp	Director (appointed 20 May, 2013)
Lizzi Chapman	Director (appointed 25 November, 2012. Resigned 16 July, 2013)
Barnaby Eaton	Director (term expired 20 August, 2012)
David England	Director (resigned 25 November, 2012)
Flavia Gobbo	Director (appointed 19 December, 2012)
Cameron McKenzie-McHarg	Director, Athletes' Commission Representative
Heather Neil	Director (term expired 21 December, 2012)
Andrew Rowley	Director (appointed 26 November, 2011)
Andrew Dee	Chief Executive Officer, Company Secretary

Council of Rowing Australia

Colin Smith	RA President and Chairman
Ivan Adlam	New South Wales
Peter Wade	Tasmania
Andrew Guerin	Victoria
Barnaby Eaton	Queensland
Craig James	Western Australia
Michael Eastaughffe	South Australia
David Bagnall	Australian Capital Territory

Other Key Personnel

Victor Walter	Umpires Committee Chair
James Lowe	Bromley Trust Administrator
Ray Ebert	Team Manager–Senior A (Chungju, South Korea)
Bob Cook	Team Manager–U23 (Linz, Austria)
Andrew Service	Team Manager–Junior (Trakai, Lithuania)
Cameron Allen	Team Manager–U21 (New Zealand)
Dr. Larissa Trease	Principal Medical Officer
Geoff Rees	Principal Legal Advisor
Chris O'Brien	Chairman of Selectors
David Yates	Selector–Senior A
Stephen Mann	Selector–Senior A
Jaime Fernandez	Selector–Senior A/U23/Junior
Marty Rabjohns	Selector–U23/Junior/U21
Robyn Selby-Smith	Selector–Junior
Russel Hookway	Selector–U21

Staff (RA & NRCE/AIS)

Andrew Dee	Chief Executive Officer
Chris O'Brien	National Performance Director
Jaime Fernandez	National Coaching Development Manager (until September, 2012) Deputy National Performance Director (from September, 2012)
Drew Ginn	National Head Coach–Integration
Wayne Diplock	National Performance Support Manager
Noel Donaldson	National & AIS Head Coach–Men (until November, 2012) Elite Development Manager–Emerging Talent (until March, 2013)
Lyllal McCarthy	National & AIS Head Coach–Women
Chad King	National Senior Adaptive Rowing Coach (until January, 2013)
Gordon Marcks	Senior Coach Para-Rowing (from November, 2012)

Laryssa Biesenthal	AIS Senior Coach–Women (until November, 2012) Elite Development Manager–Talent ID (until February, 2013)
Rhett Ayliffe	AIS Senior Coach–Men
Marty Rabjohns	Elite Development Manager (from May, 2013)
Matt Draper	National Development & Events Director (until April, 2013)
Cora Zillich	Communications Manager
Tony Rice	Sports Science Coordinator
Kellie Wilkie	Lead of Physiotherapy Services
Margy Galloway	Senior Biomechanist
Conny Draper	Senior Biomechanist
Charlie Allen	Junior Physiologist
Ron Batt	National Coach Education & Development Officer
Matt Treglown	General Manager–Operations
Jo Verden	General Manager–Events
Cameron Allen	Competition Manager–Events
Amal Davis	Event Operations Manager
Clare Phillips	Finance Manager
Andy Young	AIS Program Coordinator (until April, 2013)
Nadine Morrison	Elite Development Coordinator
Naomi Wagstaff	Events & Projects Officer
Georgie Lee	NRCE Operations Coordinator
Tara Huntly	Para-Rowing Talent Development Coordinator
Andrew Cruikshank	High Performance Development Coordinator, QLD (until April, 2013)
Andrew Service	High Performance Development Coordinator, QLD (from July, 2013)
Adi Fawcett	High Performance Development Coordinator, NSW
Simon Gadsden	High Performance Development Coordinator, VIC
Christine MacLaren	High Performance Development Coordinator, SA
Gordon Marcks	High Performance Development Coordinator, ACT (until December, 2012)
Grant Pryor	High Performance Development Coordinator, TAS
Ross Brown	High Performance Development Coordinator, WA
Rob Winkworth	Administration Officer
Olivia Allnutt	Webmaster

2013 Appeals Tribunal

Paul Guest	Chair
Sam Golding	
Victoria Roberts	

Life Members

Robert R Aitken, MBE (Deceased)
Reinhold Batschi, OAM
John Boulton, AM
John D Coates, AC
Berry Durston, AM (Deceased)
Barbara Fenner
Andrew Guerin
Dr Stephen Hinchy, OAM
Noel Wilkinson, BEM, OAM (Deceased)
David Yates



Company Directors and Chief Executive Officer

Rowing Australia is fortunate to have a Board and Senior Management Team that collectively possess a fantastic mix of governance, financial, sporting and other qualifications and experience that ensure the sport is adequately equipped to deal with all relevant matters.

The qualifications of the Directors and CEO of Rowing Australia Ltd at the conclusion of the 2011-12 financial year are laid out below:

President

Colin Smith

Colin has twenty years of experience as a strategy advisor to leading global corporations initially as a Senior Partner of L.E.K. Consulting, a leading international strategy firm and more recently as a Principal Advisor. Colin's areas of expertise have been across media, professional sports, building materials and Agri-industries.

Colin is also Managing Director and principal shareholder of Global Media and Sports, which undertakes advisory roles for the leading professional sports in Australian, New Zealand, South Africa and Europe on the valuation and structuring of their media rights.

Colin was formally a Director of Southern Cross Broadcasting Ltd and former Chairman of MCM Entertainment Ltd.

Colin is currently Deputy Chairman of the United Nations Global Compact entity Principles for Social Investment Secretariat.

As an athlete, Colin rowed on four occasions for Australia at the World Championships as a lightweight, winning Gold in 1974 in the Coxless Four, together with 1 Silver and 2 Bronze medals. Colin has also been a Coach and National Selector.

Director of Finance

Gavin Rezos

Gavin, who is based in Perth, has an investment banking background and is currently Executive Chairman of ASX listed Alexium International and a non-executive Director of ASX listed Iluka Resources Limited. Gavin has been a director or CEO of public companies listed in Australia, UK, Germany and the US and is principal of Viaticus Capital. Previously, Gavin held senior executive positions with HSBC Bank in the UK, Asia and Australia and is a qualified lawyer in NSW, WA and the UK.

Gavin represented WA in Youth rowing, won an Australian National title in 1980 and has won a number of WA State Championships in various boats and classes over many years representing the University of WA Boat Club (UWABC) where he was a former Captain. Gavin also competed in intervarsity for UWABC, competed for 4 years in the UK for the Sons of the Thames Rowing Club and currently rows in masters boats for UWABC. Gavin is an active President of the Don Fraser Club, the support club for rowing at Christ Church Grammar School in Perth and has 2 sons actively involved in rowing at school and university.

Director, Deputy Chair

John Boulton

John is an experienced sports executive. He was the Head of National/International Football Development for Football Federation Australia until June 2013. Formerly a Solicitor and Barrister at the Sydney Bar, John was the Secretary General of FISA from 1989-1995 when he returned to Australia to take up the position of Director of the Australian Institute of Sport until 2001.

John has had a long association with rowing in Australia as a Cox, Coach, National Team Manager, State Councillor and Rowing Australia Director.

John is highly regarded around the world in rowing circles and currently holds the prestigious positions of FISA Executive Member and a Steward of the Henley Royal Regatta.

Director

Andrew Rowley

Andrew Rowley has had a long involvement with rowing, having spent the last 24 years in the sport as a participant and administrator. Andrew's service to the rowing community has included various roles on the Board of Rowing NSW over 11 years, including as a Board member, Deputy President and President. Following the conclusion of his time on the Rowing NSW Board, Andrew represented NSW as a Councilor to Rowing Australia, a role he held until his election to the RA Board.

In his professional career, Andrew has held a number of roles, including as CEO of the Steve Waugh Foundation and his current role as the Managing Director of Ability First Australia. A common theme throughout Andrew's professional life has been his experience and relationships within the not for profit sector of which he has a very good understanding.

Director

Carmen Wearne

Carmen brings a unique combination of rowing and corporate experience to the Board and her impressive credentials will further strengthen the skills mix of the RA Board in line with the ASC's mandatory governance principles.

Carmen (formerly Carmen Klomp) represented Australia at the 1996 Olympic Games and four World Championships between 1990 and 2000, winning 3 Gold, 2 Silver and 5 Bronze Medals at International level during that time, including a World Championship Bronze medal.

Following her rowing career Carmen has forged an impressive career as a highly qualified marketing and business professional, predominantly in corporate finance. Carmen currently leads the corporate business development for Ashurst having previously held senior roles within Ernst & Young.

Carmen will also bring valuable event management experience to the Board having previously been the Venue Operations Manager for road events at the 2002 Manchester Commonwealth Games.

Director

Sally Capp

Sally Capp possesses a wealth of experiences in both the corporate and sporting fields. Sally is currently Head of Markets in Victoria at KMPG Professional Services, and has previously held a number of influential corporate roles including as Agent-General for the Victorian Government in Europe and Israel, Managing Director of the Committee for Melbourne, Melbourne Regional Executive for ANZ, and managing director of Australian Heritage Group, an investment fund listed on the ASX.

In addition to these corporate roles Sally has practiced as a lawyer and held a number of high profile directorships, including at the Collingwood Football Club where she was the club's first female director. She has also been a trustee for the National Breast Cancer Foundation and held directorships on the boards of the University of Melbourne's Faculty of Commerce and the National Australia Day Council.

Director

Flavia Gobbo

Flavia Gobbo was appointed Chairman of Q-COMP in June 2012. Q-Comp is the independent statutory authority that oversees and regulates the functions of WorkCover Queensland.

Flavia is also the Acting General Counsel for Telstra Innovation Products and Marketing at Telstra Corporation Limited where she has had a wide range of both legal and management experience.

Flavia has recently acted in the role of Assistant Company Secretary of Telstra, with a focus on the Audit committee, management of the Shareholder Registry and Subsidiary requirements as well as being the Company Secretary for the Telstra Foundation. Flavia has also worked in Finance & Strategy, Legal Services, at Telstra where she was involved in the areas of Corporate Governance and policy, Compliance and the Company Secretariat. She also worked in Treasury, advising on Telstra's Debt Issue Program and other capital management issues. These positions have given Flavia a valuable practical insight into a Director's regulatory and commercial responsibilities.

Previously Flavia was with Telstra Product Management and was responsible for providing commercially focused legal advice covering the product lifecycle from sourcing and vendor negotiations to product design, constructing customer terms and conditions, ongoing product legal compliance issues and product divestments and exits. In this role she was responsible for: providing commercially-focused constructive legal advice with extensive involvement in strategic and operational planning.

On the water Flavia was also a successful rower at both State and National level and has recently competed at the World Masters Games as a member of the University of Queensland Boat Club.

Director, Athletes Representative

Cameron McKenzie-McHarg

Cameron is highly respected amongst the athlete body, having recently been elected as Team Captain of the Australian Olympic Rowing Team. As an athlete Cameron was a member of the Australian Rowing Team between 2001 and 2012, including representing Australia at the 2008 and 2012 Olympic Games. Cameron achieved great success as an athlete, his career

Company Directors and Chief Executive Officer (continued)

highlighted by a Olympic Silver medal in the Men's Four in Beijing, and also including Silver and Bronze medals at World Championship level and 2 Gold, 3 Silver and 4 Bronze World Cup medals.

Off the water, Cameron has a Bachelor of Science and a Master of Applied Finance from The University of Melbourne and extensive experience in the finance industry.

Cameron has a history of involvement with the RA Athletes' Commission, including in the strategic planning and development of the athlete body.

Chief Executive Officer

Andrew Dee

Andrew has been a professional sports administrator for 25 years and has worked at all levels of Australian sport.

Andrew began his career as an Australian Football (AFL) State Coaching Director in the 1980's and following a number of years as the National Development Manager of the Australian Coaching Council in the early nineties, became centrally involved in Australia's campaign for success at the 2000 Olympic Games as a Senior Consultant and then Manager of the Olympic Athlete Program.

The Olympic Athlete Program is still considered to be one of Australian sports' greatest success stories with a total of 58 medals being won that placed Australia fifth on the overall medal table. In addition, the Olympic Athlete Program established a legacy that continues to influence the delivery of elite sport today in Australia.

Following the 2000 Olympic Games, Andrew continued to work within the management of the Australian Institute of Sport and played an influential role in its post Games restructure.

In 2003 he became the CEO of Rowing Australia, a position he has now held for almost eleven years. In his time as CEO, Rowing Australia has emerged as a professional and dynamic organisation that is considered to be one of the leading sporting organisations in Australia. His professional, innovative and energetic approach has positioned Australian rowing to benefit significantly from the changing landscape of Australian sport and to take full advantage of the exciting opportunities on the horizon.

Andrew enjoys strong and effective relationships across the sports industry including as RA's delegate to the Australian Olympic Committee, Australian Paralympic

Committee and FISA. Andrew is also Vice President of the ACT Olympic Council.



President's Report

It is my great pleasure to present the 2012–13 Annual Report of Rowing Australia (RA). I am thoroughly enjoying leading the Board of Rowing Australia throughout this busy and exciting time, and I look forward to overseeing RA's progress as we work to continue our success in all areas of the organisation's operations.



One of the major highlights of the past year has been the staging of the inaugural Sydney International Rowing Regatta (SIRR)—a week long festival of rowing that incorporated the Australian Open Rowing Championships, Australian Schools Rowing Championships, King's and Queen's Cups Interstate Regatta and the first round of the Samsung World Rowing Cup. The event marked the first time a World Rowing Cup had been conducted in the southern hemisphere and attracted more than 250 international athletes from 18 countries. In addition to these international competitors the SIRR attracted a record number of seat entries for the Australian Rowing Championship events, attracted ticket sales of 9,113 and recorded an overall attendance of 41, 541 making the regatta the biggest rowing spectacle in the Asia Pacific region since the 2000 Sydney Olympic Games. It was a great honour for Rowing Australia to be awarded the rights to host this significant regatta and for the Australian Rowing Community to demonstrate the strength of the sport in our country. We are proud to have overseen the event from its initial planning stages through to the overwhelmingly successful execution. Rowing Australia is very honoured to have been awarded the NSW Premier's Partnership Award for this event, recognising outstanding partnerships between the NSW government and business. Special thanks to the organising committee, RA staff, Rowing NSW, the athletes and volunteers for this event.

A number of opportunities have presented themselves following the success of SIRR with the event attracting the interest of a number of potential investors including commercial partners and government agencies. The RA Board, in consultation with its members, is evaluating the opportunity to host the event in a fixed location for a fixed period of time, with the potential to attract significant government and commercial investment and further enhance the SIRR experience from 2013.

Australian sport has undergone major change in the past 12 months with the introduction of the Federal

Government's Australia's Winning Edge. Winning Edge provides the high performance sports sector with clear performance targets and a framework for collaboration from 2012–2022, to move Australia from world class to world best. RA was invited to provide a comprehensive 'Performance case' submission detailing our high performance plan in response to the Winning Edge strategy and as a result of this submission, Rowing Australia secured additional funding to implement the high performance program for the next three years.

A key area of focus highlighted in the AWE strategy was the need for governance reform based on an enhanced set of Australian Sports Commission (ASC) Mandatory Governance Principles. Whilst RA's current governance is predominantly compliant with these principles, the RA Board, with the assistance of the ASC, engaged external consultants to conduct a comprehensive Governance Development Project ensuring the governance arrangements of RA and its member States were aligned to both the ASC's mandatory governance standards and the strategic priorities within the sport.

The governance development project has featured extensive consultation and RA is appreciative of the cooperation and assistance provided by each of the State Association Boards and Executives for their valuable input. The project has resulted in a number of recommendations that RA and its Member Associations are currently implementing, including revisions to the RA Constitution that will be considered by the Members at the 2013 Annual General Meeting. We look forward to continuing to work in partnership with all State and Territory Associations to complete the implementation of the governance development project, and to achieving governance arrangements that will underpin the continued success of Australian rowing.

Achieving results such as those at this year's World Championships and continuing to deliver in key performance areas will be important in providing confidence that the Federal Government's investment in Rowing Australia will deliver upon the AWE and other critical Government targets.

The RA Board has been greatly encouraged by the fantastic achievements of Rowing Australia throughout 2012–13 and is confident that the Directors, staff and programs that we have in place will result in the continued success of rowing both on and off the water. Whilst the successes of the organisation are presented in greater detail throughout this Annual Report, I have highlighted a number of the more significant achievements below:

President's Report (continued)

RA Operations and Governance

The RA Board met on fourteen occasions throughout the year in both face to face and teleconference meetings to discuss and resolve a variety of issues.

The RA Council also met formally on two occasions and continue to provide vital input into RA's strategy and operations. Additionally, the State CEO's and RA management met face to face on two occasions and maintained constant communication via regular teleconferences to discuss operational aspects of rowing's administration. I sincerely thank all State Presidents, Councillors and the respective staff of their offices for their ongoing support, assistance and collaboration, without which Australian rowing would not be able to enjoy our current position of strength.

RA continues to enjoy a significant presence within the Australian sporting environment, including a strong and effective relationship with the Federal Government through the ASC. Rowing Australia again received very generous financial support from the ASC to sustain the ongoing successful operations of the organisation and to reinforce RA's highly regarded national programs. On behalf of Rowing Australia I sincerely thank the Federal Government, led by the Hon Peter Dutton, for its significant support without which Australian rowing would not be able to deliver its myriad successful programs. RA also thanks the Hon Kate Lundy MP and the Hon Don Farrell and who have also served with distinction in the office of Minister for Sport during the year.

With additional assistance from the ASC, RA is also undertaking a consumer engagement project to gather research on the consumer landscape in Australia, and to develop participation products that are aligned to the desires of consumers and which will be able to be delivered across the country. The outcome of this project has the potential to establish Australian rowing within the participation landscape, and to build an even more vibrant rowing community.

RA also has a significant presence in the international governance of rowing and continues to work closely with FISA to plan and organise the 2014 Sydney International Rowing Regatta incorporating the first round of the World Cup series and the Australian Rowing Championships and Interstate Regatta. We thank our strategic partner Destination NSW for their ongoing support and look forward to working with them in again delivering this wonderful event to the Australian rowing community.

Similarly, RA continues to work with Rowing Victoria, the Victorian Government and the Ballarat City Council to plan the 2014 FISA World Masters Regatta to be held

at Lake Wendouree, Ballarat. RA has been fortunate to receive significant support from the Victorian Major Events Company and the Ballarat City Council and I thank them both for their tireless efforts to reinvigorate this historically significant rowing venue.

International Competition

In 2013, the Australian Rowing Team performed well at the World Rowing Championships in Chungju, South Korea, achieving 3 gold, 2 silver and 1 bronze medal and placing Australia second on the medal tally in terms of total medals achieved. Particular highlights of the regatta included Kim Crow's gold medal performance in the Women's Single, Australia's first ever gold in this category, and the gold medal performances of our two adaptive crews—Kathryn Ross and Gavin Bellis in the Trunk and Arms Mixed Double and Erik Horrie in the Arms and Shoulders Men's Single. These exceptional gold medal winning performances reinforce the strength of the NRCE program in continuing to deliver quality athletes, coaches and performances.

The results of our Senior athletes were underpinned by the success of our U23 Australian Rowing Team which achieved 1 gold and 3 silver medals at the Under 23 World Championships in Linz, Austria. RA's continuing focus on embracing University students studying at leading US Colleges is paying dividends. This year there were three under 23 crews from the US with the men's coxless four winning silver. The Junior Australian Rowing Team also enjoyed a triumphant international season featuring 1 gold and 1 silver medal at the Junior World Championships in Trakai, Lithuania. These regattas are an important element in the athlete and coach pathways of those members of the Australian team and will continue to advance the development of our emerging talent.

In addition to the two underage teams, Australia this year sent an Under 21 team to New Zealand for the Trans-Tasman Regatta, an exciting new initiative between Rowing Australia and Rowing New Zealand. This initiative provides an additional representative and elite development opportunity for athletes in the rowing talent pipeline. The young Australian team was victorious in the regatta, claiming the Rusty Robertson Trophy as overall point score winners, marking the first time since 2009 that this trophy had been returned to Australia.

The challenge for the NRCE over the coming quadrennium in delivering it's Winning Edge plan is to capitalize on the existing performance framework which has produced the results that we celebrated throughout the year, maximize the development of our emerging athletes and coaches, and refine the programs and systems

that are in place to ensure that we are able to achieve our Gold medal objectives in Rio.

I would like to congratulate and thank all athletes, coaches, support staff, volunteers and staff involved in the planning and management of this year's tours. Special thanks must go to the NRCE leadership team of Chris O'Brien, Jaime Fernandez and Drew Ginn. We share our international success with the Australian Sports Commission, Australian Olympic Committee, Australian Paralympic Committee, Australian Institute of Sport and the State Institutes and Academies of Sport and I thank them for their continued commitment to and support of rowing in Australia.

National Events

As noted earlier in this report, RA was delighted to successfully host the inaugural Sydney International Rowing Regatta (SIRR) from 18-24 March, 2013. The event represented the first time the Australian Open Rowing Championships, Australian Schools Rowing Championships, King's and Queen's Cups Interstate Regatta and the Samsung World Rowing Cup had been incorporated into a single week-long festival of rowing. The event was a great success, attracting glowing feedback from volunteers, spectators, sponsors, coaches, competitors and others, including the SIRR being recognised by FISA as one of the best World Cup events ever conducted.

The 2013 Australian Masters Rowing Championships (AMRC) was held at on the iconic Lake Burley Griffin, Canberra. Hosted by Rowing ACT, the event was successfully organised and delivered by the dedicated Organising Committee, chaired by Ann Landrigan, with the assistance of National Boat Race Officials and a significant volunteer workforce. Weather conditions were optimal over the four days of competition for the largest ever number of entries (1536) and seats (4811) for a Masters Championships. The AMRC was also a major sporting feature on the Centenary of Canberra calendar. A highlight was the incorporation of the Anzac Day commemoration event prior to the start of racing on Thursday 25 April. Rowing ACT and the Organising Committee are to be congratulated for a tremendous effort in the organisation of such a successful event.

Funding and Sponsorship

RA continues to operate in a healthy financial position as a result of continued prudent financial management processes and oversight by RA's Finance Director, Mr Gavin Rezos. We continue to receive invaluable funding and support from the Australian Sports Commission,

Australian Olympic Committee and Australian Paralympic Committee, as well as all of RA's corporate partners. This ongoing support enables RA to continually achieve such outstanding success both on and off the water and I sincerely thank all of our corporate supporters and partners for their vital contribution and assistance.

Officers and Staff

I would like to acknowledge the time and effort contributed by my fellow Directors on the Board of Rowing Australia. RA has today a highly qualified Board providing unique business and rowing skills to RA. The size and complexity of RA's business continues to increase and it is a reflection of their dedication and passion that all matters continue to be addressed efficiently and professionally.

I would also like to thank the staff of the RA office for their dedication and professionalism in serving the rowing community throughout this extremely busy and productive time. In particular I would like to acknowledge the ongoing efforts of CEO Andrew Dee for his invaluable contribution to the sport. His leadership and dedication continue to efficiently lead the organisation to success both on and off the water.

The NRCE team continues to deliver the High Performance Program throughout the country. Importantly, this work is being underpinned by the Elite Development program with a team of skill based High Performance Development Coordinators that are scouring the country to identify and develop the next generation of Australian athletes. The National program could not be delivered without our State partners and I sincerely thank the program coordinators and Head Coaches of all State Institutes and Academies of Sport for their ongoing support of the NRCE programs.

Jo Verden has continued to apply her expertise and enthusiasm to the role of General Manager—Events and her tireless work in organising and delivering national events will be particularly valuable as she embarks upon the significant task of delivering the 2014 Sydney International Rowing Regatta and the 2014 FISA World Masters Regatta.

I have thoroughly enjoyed serving as President of RA throughout the year and it is with great enthusiasm that I look forward to working with all stakeholders to ensure the sustainable success of Australian crews, the continued growth of the Australian rowing community and the ongoing corporate excellence of RA.

Colin Smith
President



Message from the Australian Sports Commission



Australian Government
Australian Sports Commission

The Australian Sports Commission (ASC) is committed to ensuring Australian athletes excel in the international sporting arena, and increasing Australians' participation in sport.



These two clear objectives are mutually reinforcing – international success inspires Australians to participate in sport and greater participation helps nurture our future champions. Sport inspires individuals, unites communities and encourages active lifestyles.

Success at the international level has become even more challenging for Australian athletes. Traditional competitors keep getting better, and rising countries are becoming forces to be reckoned with. Our tenth placing in the medal table at the London Olympic Games continued a downward trend over the past three games.

Through Australia's Winning Edge 2012–2022, our game plan to move Australian sport from world class to world best, we are changing the role of the Australian Institute of Sport (AIS) and the delivery of the high performance program, improving the financial performance and position of national sporting organisations (NSOs) and strengthening the governance structures and standards of NSOs.

We have initiated a fundamental reform process to improve Australian sport, by linking high performance sports funding more closely with performance; ensuring the AIS is the world's best high performance sports institute; modernising governance structures in a number of sports; investing to improve coaching, leadership skills, talent identification and innovation in Australian sport; and reinforcing public confidence in the integrity of sport. These reforms will create lasting change and improvement.

In 2013–14, the Australian Government, through the ASC, is investing almost \$120 million in national sporting organisations for high performance programs and to promote grassroots participation in sport.

Our partner sports can expect a much sharper focus by the ASC in future on best practice governance and administration, intellectual property ownership, athlete management and support structures and general accountabilities by the sports. Equally, the ASC is committed to changing to meet the needs of contemporary sport.

Importantly, the ASC is focused on promoting grassroots participation in sport throughout Australia and to continue a suite of successful national programs such as the Active After-school Communities program. Increased community sport participation has a profound long term dividend, and remains a vital objective of the ASC.

The ASC looks forward to working in collaboration with the sport sector to encourage more people into sport and to drive Australia's continued international sporting success.

John Wylie AM
Chair
Board of the Australian Sports Commission



Chief Executive Officer's Report

The Year in Review

2012–13 has been an eventful and productive year for Rowing Australia (RA), featuring considerable successes in all areas of the business.

RA's 2009–2013

Strategic Plan continued to provide the strategic framework for the organisation and enabled RA to realise a number of critical achievements across its High Performance, Development, Event and Administrative operations.



The co-location of all RA staff in the dedicated National Rowing Centre of Excellence facility in Canberra has continued to provide significant efficiencies across all of the organisation's operational areas. This facility provides a collaborative environment within which the key strategic goals of RA are collectively pursued and achieved.

This was a particularly rewarding year as RA achieved a number of significant successes on the International and National stages and continued to deliver high quality corporate, community and high performance programs across the country.

The achievements throughout the year have enhanced Rowing Australia's reputation as a highly regarded and successful organisation within both the Australian sporting landscape and the International rowing environment. This reputation, coupled with RA's demonstrated ability to deliver on its strategic priorities means that Australian rowing is ideally positioned to prosper under the new direction provided by the Australian Sports Commission's *Australia's Winning Edge* program, and the enhanced focus on governance, participation and commercialisation directed by the Australian Sports Commission.

A summary of RA's progress and achievements within the 2012–13 year is provided below:

High Performance

- The reporting period included the 2012 London Olympic and Paralympic Games, and despite not achieving its ultimate objective of winning gold at those regattas, the Australian Rowing Team did secure 3 Silver and 2 Bronze Olympic medals, and

a Paralympic Silver Medal, making rowing one of the most successful sports in the Australian Olympic Team. In addition to 11 of the 13 crews finishing in the Olympic Final, the results at were also Australia's second most successful rowing Olympics in terms of total medals.

- Following the 2012 Games, the Australian Institute of Sport reviewed the Australian high performance system and implemented its *Australia's Winning Edge* program aimed at converting Australia's performance from world class to world best.
- RA prepared a comprehensive high performance plan under the Winning Edge implementation process, designing an evidence based approach to delivering podium performance by focusing on the following particular areas of RA's high performance program:
 - Building on our proven history of sustainable multi-medal winning success and position as a top three rowing nation;
 - Implementing system wide refinements to move from world class to world best;
 - System wide performance targeting and accountability;
 - Providing greater leadership of a fully nationally integrated system through coordinated effort
 - Providing greater systemisation and efficiency of our performance environment;
 - Treating athletes fairly but not equally by targeting podium (especially Gold Medal) performances from our best athletes;
 - Implementing systems to retain our best athletes for longer;
 - Strengthening our talent identification and development pipeline to ensure sustainable success;
 - Continuing to provide best practice sporting governance; and
 - Continuing to ensure rowing's integrity
- As a result of its comprehensive and professional submission RA was one of the major beneficiaries of the Winning Edge, securing additional funding with which we are implementing the strategies of our Winning Edge plan. Winning Edge will also see the previous AIS program transferred to RA, creating greater efficiencies and system alignment for our peak performance programs.

Chief Executive Officer's Report (continued)

- The 2013 International season has been a successful one, with RA delivering on its Winning Edge targets, including:
 - 3 Gold, 2 Silver and 1 Bronze at the Senior World Championships, placing Australia second on the medal table. This regatta was highlighted by the fantastic performances of Kim Crow to win Gold in the Women's Single Scull, Erik Horrie to win Gold in the Arms and Shoulders Men's Single Scull and Gavin Bellis and Kathryn Ross to win Gold in the Mixed Legs, Trunk and Arms Double Scull.
 - These crews were rewarded for their outstanding achievements throughout 2013, with Kim Crow named the 2013 Female Rower of the Year and Gavin Bellis and Kathryn Ross winning the 2013 Para-rowing Crew of the Year at the annual FISA World Rowing Awards.
 - 1 Gold and 3 Silver medals at the Under 23 World Championships, placing Australia sixth on the medal table. The Under 23 campaign was highlighted by the success of the Women's Four of Alexandra Hagan, Lucy Stephan, Charlotte Sutherland and Hannah Vermeersch in winning Gold on the Linz course.
 - 1 Gold and 1 Silver at the Junior World Championships, securing Australia a fourth place finish on the medal table. The performance of Jessie Allen and Genevieve Horton to secure Gold in the Women's Pair was a particular highlight and followed the crew's strong performance to secure fourth at the Under 23 World Rowing Championships a few weeks earlier. The success of this crew, coupled with the Silver Medal performance of Eleni Kalimnios and Narelle Badenoch and the success of the inaugural Schools Pathway Eight program has underlined the success of RA's athlete and coach pathway in continuing to advance the development of Australia's emerging talent.

Community Development

- The 'Adopt a School' Pilot Program was delivered in 22 non-rowing schools and colleges through partnerships with 19 rowing clubs, including representation in each rowing State and Territory. Since its inception the pilot program has introduced 909 individuals to rowing, of which 362 have taken out memberships with rowing clubs. Importantly,

this success has been achieved through national leadership by RA, the critical involvement of SSOs in locating, approving and supporting the clubs and schools, and local delivery of a nationally consistent program within the clubs and schools themselves. We see the Adopt a School pilot program as a fantastic example of the successes that Australian rowing can achieve by pursuing a nationally coordinated community development strategy.

- In conjunction with the ASC, RA is undertaking a consumer engagement project to gather research on the consumer landscape in Australia, perceptions of rowing and to better understand the products and programs that will attract rowing participants. It is anticipated that this project will lead to the development of participation products that are aligned to the desires of consumers and which will be able to be delivered across the country.
- RA continued to enhance the delivery of its education programs, including by restructuring internal resourcing, investigating more efficient delivery methods and engaging SSOs in achieving a meaningful and nationally consistent rowing education system. RA, in consultation with the SSOs continues to look for ways to improve this program and will pilot some online delivery programs throughout the next year.
- Within the critically important coach education area this enhanced delivery capacity has resulted in over 367 candidates participating in coaching courses across the country, including 34 individuals that attended a centrally run Level 3 coaching course aimed at further developing our emerging and elite coaches. These initiatives, in addition to the ongoing delivery and maintenance of the National Coach Accreditation Scheme have produced 1317 accredited coaches across Australia.
- Under the Chairmanship of John Whiting, the ICT Evolution Steering Committee completed a strategic project to identify and develop the best long-term systems solution for Australian rowing. This project recommended that RA and its State Associations should transition ICT functions including membership database and competition management to the RegattaCentral system. RegattaCentral is the world's largest rowing regatta registration, regatta management and club management system, having been founded in 1999 in the USA. As a result of this recommendation RA has adopted RegattaCentral as its provider of ICT systems,

including providing all entry and results systems for National events in 2013, each of which was the largest ever Australian regatta of its type, including attracting the largest ever number of entries.

- RA continued to conduct the Illicit Drugs in Sport Education program on behalf of the Department of Health and Ageing at RA regattas and other events, promoting its important educational message to 1859 children across the country throughout the course of the year.
- RA successfully delivered a Coaches Conference to 222 delegates featuring world-renowned experts in the fields of coaching, sports science and communications, further underlining its commitment to the ongoing development of rowing coaches—the drivers of our sport.

Events

- RA was delighted to successfully host the inaugural Sydney International Rowing Regatta (SIRR) from 18–24 March, 2013. The event was the largest held in Australia since the Sydney Olympic Games, and represented the first time the Australian Open Rowing Championships, Australian Schools Rowing Championships, King’s and Queen’s Cups Interstate Regatta and the Samsung World Rowing Cup had been incorporated into a single week-long festival of rowing. The event was a great success, attracting glowing feedback from volunteers, spectators, sponsors, coaches, competitors and others, including the SIRR being recognised by FISA as one of the best World Cup events ever conducted. Some key statistics of the SIRR include:
 - In excess of 2200 athletes including 250 international athletes from 18 countries.
 - 3,984 seat entries for the Australian Rowing Championship events; an all-time record
 - Almost 10,000 spectators
 - Significant State Government investment and commercial partnerships
 - A three day broadcast which attracted 454,000 viewers to both live and replayed telecasts
- In an enormously exciting time for Australian rowing, RA will again host the SIRR in 2014. RA has incorporated into its organisation and planning some of the lessons learnt from the inaugural event which will ensure that the SIRR remains the pinnacle domestic showcase of our sport. We thank our strategic partner Destination NSW for

its support and look forward with great enthusiasm to delivering this exciting event to the Australian rowing community.

- The success of the 2013 SIRR has attracted significant interest from a broad range of potential investors including commercial partners and government agencies as a result of which:
 - The ASC has provided RA with a grant to value and commercialise its properties, most significantly the SIRR; and
 - Various State governments and event companies have expressed an interest in securing the hosting rights for the Australian Rowing Championship regatta for a fixed term. The RA Board is currently assessing this opportunity, which has the potential to provide considerable investment into the sport and establish the Australian Rowing Championships as a significant event on the Australian domestic sporting calendar.
- Following the success of its bid to host the 2014 FISA World Masters Regatta at Lake Wendouree, Ballarat, RA and its strategic partner the Victorian Major Events Company has formed a robust and considered hosting structure that is founded upon fit for practice organisational principles. Preparations for this world class event are well advanced, with in excess of 2,500 participants expected to compete at the regatta. In addition to the significant support that RA received from the Victorian Major Events Company, we also acknowledge and thank the Ballarat City Council for their continued support as we prepare to deliver a great event to the Australian rowing community.

Business Development

- In 2012-13, RA achieved:
 - An overall net position for Rowing Australia Ltd of \$47,267
 - A total level of Federal Government support of \$8,913,816 comprising:
 - \$7,094,556 in direct grants from the Australian Sports Commission, Australian Institute of Sport and Illicit Drugs in Sport program
 - \$1,819,260 plus \$534,058 in capital in support of the AIS Rowing Program
 - Total Olympic Boat Fleet Trust capital value of \$545,802

Chief Executive Officer's Report (continued)

- An increase in total revenue of \$1.1 million, or 14% on last year, to \$9.14 million.
- \$560,000 in one off project specific grants from the Australian Sports Commission.

- Revenue from commercial and other activities of \$1,679,898.
- Total retained earnings of \$2,110,738
- A total sponsorship value of approximately \$1,097,400 consisting of cash and value-in-kind goods and services from various sources.
- The National Rowing Insurance Program managed by V Insurance Group continued to provide the rowing community with optimal insurance coverage whilst realising substantial savings in insurance spend across the country. The national program continues to realise approximately \$100,000 in savings for the national rowing community each year. A highlight of this program is the roll-out of the cost effective insurance plan for rowing boats under a National Marine Hull Program.
- RA ran and managed a Supporters Tour during the 2012 London Olympic Games that attracted 94 individuals, sold 255 FISA Family Grandstand tickets and a further 201 IOC Family and Friend tickets.
- RA successfully extended its commercial agreement with Singapore Airlines to become the Presenting Partner of the Sydney International Rowing Regatta in addition to continuing to provide airline services to Rowing Australia as its Official Airline Partner.
- The 2013 Sydney International Rowing Regatta attracted a number of corporate partners including Ticketek, Audi Centre Canberra, Hopkinsons and Coca Cola Amatil who provided a combination of cash and in-kind support for the event.
- For the first time, RA delivered a 3-day high-definition broadcast of the Sydney International Rowing Regatta that was shown on Foxsports both live and on delay and attracted 454,000 viewers over the three days. These are significant viewer numbers which RA has leveraged into securing Australian broadcasts of World Rowing Cup and World Rowing Championships for the next three years on Foxsports. The 2014 Sydney International Rowing Regatta will also be broadcast on Foxsports.
- RA designed and delivered a dedicated website focused on elite female rowers named 'Rowing Chicks' that was hugely popular and has succeeded in developing a vibrant and engaged community within its target group of school aged female rowers.
- RA secured an agreement with The Regatta Shop and JL Racing to provide uniform and high performance racing suits to all Australian Rowing Teams.

Structure and Governance

Under the sustained leadership of RA's President and Chairman Colin Smith, the RA Board maintained a stable vision and direction for Australian rowing, including forming numerous subcommittees to guide and oversee the delivery of a number of major projects throughout the year. The organisation's successes would not be possible without the professionalism and dedication of the RA Board which continually undertakes internal reviews and, through the nominations committee, ensures that the skills and experiences of Directors are continually aligned to achieving the organisation's strategic priorities. The 2012–2013 Rowing Australia Directors Report is presented in detail in this annual report.

Following the completion of the London quadrennium, and consistent with the direction of Winning Edge, RA undertook a number of structural refinements to ensure that the organisation is aligned to both the evolving sporting environment and structured to deliver RA's strategic goals. The leadership of Chris O'Brien and Jaime Fernandez within the National Rowing Centre of Excellence, and Jo Verden within the Events unit will ensure that delivery of RA's programs.

Rowing Australia also continues to enjoy a respected position both within the Australian sporting landscape and the international rowing environment. Domestically, RA has contributed to a number of reviews and forums within the Australia sporting network that are shaping the future Australian sporting landscape. Internationally, RA's representation within numerous FISA offices, on various Commissions and including the appointment of officials at International regattas has reinforced RA's reputation as a valued and respected member of the International rowing community. The advantage of this reputation has been demonstrated in the successful hosting of the 2013 Samsung World Rowing Cup and in securing the right to host the 2014 Samsung World Rowing Cup and the 2014 FISA World Masters Games.

Governance Development Project

As part of the implementation of its *Australia's Winning Edge* program, the Australian Sports Commission adopted an enhanced focus on the governance of sporting organisations, headlined by the release in March of a set of Mandatory Governance Principles with which the leading sports, including rowing, were required to comply.

Whilst RA's existing governance arrangements are predominantly compliant with these principles, the RA Board, with the assistance of the ASC, engaged well-credentialed and experienced consultants to conduct a whole of sport governance development project to ensure that the governance arrangements of RA and the SSOs are compliant with the Mandatory Governance Principles and continue to provide the underpinning framework from which Australian rowing can grow and achieve sustainable success.

The governance development project has featured extensive consultation and has required significant involvement from the Boards and Executives of each State Associations. RA is appreciative of the cooperation and assistance provided by each of the States throughout this process. The project has resulted in a number of recommendations that RA and its Member Associations are currently implementing, including revisions to the RA Constitution which will be considered by the Members at the 2013 Annual General Meeting. We look forward to continuing to work cooperatively with all State and Territory Associations to complete the implementation of the governance development project, and to achieve governance arrangements that will underpin the continued success of Australian rowing.

Strategic Planning and World Café Workshop

The RA Board and Council have agreed to jointly pursue a whole of sport strategic plan that will encapsulate the high level strategic priorities for rowing in Australia, including for high performance and participation, and will define the various roles and responsibilities within the Australian rowing community.

In July 2013, RA hosted a workshop utilising the innovative world café method to envisage the future of rowing in Australia, and to inform this whole of sport strategic plan. The workshop was facilitated by respected strategic innovation consultant Dr Ralph Kerle and considered questions critical to the future of Australian rowing, including:

- What future whole-of-sport organisational model will enable all stakeholders to participate in the successful management and governance of our sport?
- How might Rowing in Australia work better in collaboration in order to ensure the future of the sport?
- What are the challenges, opportunities and impediments that Rowing will face in the next 20 years?
- How do we make Rowing accessible and grow the sport?
- How might the technology of the digital world, including social media and mobility, assist the future of Rowing?

The workshop was attended by 65 individuals from a broad cross-section of Australian rowing to ensure that views were received from the entire rowing community. Discussion at the workshop was positive and productive and resulted in outcomes that will be reflected in the whole of sport strategic plan. It is anticipated that this plan will be jointly agreed by RA and the State Associations in June 2014 and will provide the strategic platform for the continued growth and sustained success for all of Australian rowing.

Media and Communications

RA restructured its media and communications activities throughout 2012–13, transitioning from its previous outsourcing arrangement to the creation of a full time in-house resource responsible for all of RA's media, communications and marketing activities. The dedicated role involved an initial focus on enhancing existing media and communications initiatives, including 'Rowing Chicks', a dedicated website focused on elite female rowers that was hugely popular with its target group of school aged female rowers. RA also succeeded in increasing its presence in both the mainstream media and expanding its communication strategy to capitalise on the opportunities presented by social media platforms.

Financial Operations

The 2012–2013 Rowing Australia Financial Statements are presented in detail by the Director of Finance later in this annual report. These statements present a result that incorporates the dual goals of building financial reserves within the high performance business unit in the early years of the 2016 Olympic cycle, and establishing the Sydney International Rowing Regatta as the pinnacle

Chief Executive Officer's Report (continued)

domestic event in Australian rowing which is now able to be further developed and leveraged to return a consistent profit to Rowing Australia in future years. The statements report a total operating surplus across all business units of \$47,267 for the year ending 30 June, 2013, a result that also features a total revenue increase of \$1.1 million on the previous year.

Australian Sports Commission (ASC) and Australian Institute of Sport (AIS) Support

The Federal Government, through the Australian Sports Commission, continues to be RA's largest financial supporter.

In 2012–13, Federal Government support to rowing totaled \$7,094,556, comprising a combination of ASC base and project funding, grants from the AIS and the Illicit Drugs in Sport program. In addition, the Federal Government also funded the AIS Rowing Program in the amount of \$2,007,072, making the total level of support \$9,101,628, the largest ever annual investment by the Federal Government into Rowing Australia. The continued support of the Federal Government, both financial and through advocacy and other assistance is vital to the success of Rowing Australia, and the effort and expertise required to maintain this significant relationship and the benefits it provides should not be underestimated.

RA is particularly appreciative of the ongoing support of the Federal Government and is particularly grateful for the leadership of the Hon Peter Dutton who is continuing to drive a number of national initiatives from the office of Minister for Sport. RA also acknowledges the expertise and energy of the Hon Kate Lundy and the Hon Don Farrell who have both served with distinction in the office of Minister for Sport during the year. The direction provided by the Federal Government has been enthusiastically delivered by the Australian Sports Commission, led by Chairman Mr John Wylie AM, supported by the efforts of the broader executive and management team at the ASC and AIS who deliver on the Federal Government's vision.

The ASC and AIS continue to provide RA with essential services, advice and support in addition to their funding programs. RA is appreciative of the continued vital contribution of the ASC and AIS and in particular acknowledges the support of Simon Hollingsworth, Matt Favier, Nick Hunter and Gavin Hunt during the reporting period.

Australian Olympic Committee (AOC) and Australian Paralympic Funding Support

Australian Olympic Committee

The Australian Olympic Committee (AOC) has the exclusive responsibility for the representation of Australia at the Olympic Games.

To help achieve Australian Olympic Team objectives, the AOC provides funding (AOC Funding) to its member National Federations (NFs), athletes and coaches.

AOC Funding is derived from income distributions from the Australian Olympic Foundation, grants from the International Olympic Committee (IOC), the licensing and sponsorship activities of the AOC and fundraising by the AOC, State Olympic Councils and their Corporate Appeal Committees.

AOC Funding was determined in accordance with its Program and Funding Guidelines for the 2012 Olympic Games, London (Guidelines). Specifically, AOC Funding was provided through one of three programs:

- Australian Youth Olympic Festivals (AYOFs)
- AOC Funding for International Competition
- adidas Medal Incentive Funding

For the calendar year 2012, the AOC provided the following support to Rowing Australia, its athletes and coaches:

▪ AOC Funding for International Competition	\$147,500	
▪ adidas Medal Incentive Funding		\$246,800
Sam Beltz	\$20,000	
Ben Cureton	\$20,000	
Kim Crow	\$13,400	
Joshua Dunkley-Smith	\$10,000	
Anthony Edwards	\$20,000	
Karsten Forsterling	\$20,000	
Drew Ginn	\$10,000	
Kerry Hore	\$13,400	
Kate Hornsey	\$10,000	
Samuel Loch	\$10,000	
James McRae	\$20,000	
Chris Morgan	\$20,000	
Daniel Noonan	\$20,000	
Nicholas Purnell	\$10,000	
Todd Skipworth	\$20,000	
Sarah Tait	\$10,000	



In addition, the AOC spent \$14.7 million to send the 2012 Olympic Team to London.

The AOC is proud to be able to support Australian athletes to realise their Olympic dreams.

Australian Paralympic Committee (APC)

2012–13 has been a year of significant change and progress for RA's Para-rowing program, featuring fantastic on water success including Erik Horrie's Silver medal at the 2012 Paralympic Games and the Gold medals of Erik Horrie (ASM1x) and Gavin Bellis and Kathryn Ross (TAMix2x) at the 2013 World Rowing Championships. The performances at the 2013 World Championships resulted in Australia being ranked the top Para-rowing nation in the world. These successes were the result of significant planning, resourcing and effort by Rowing Australia and the Australian Paralympic Committee, and were made possible by the vision of the National High Performance Director, delivered through the leadership of the Senior Coach Para-rowing and Para-Rowing Talent Coordinator.

The APC continues to provide RA with significant funding to deliver its Para-rowing program, including \$221,277 in the 2012–13 financial year. In addition, the APC continued to provide a further \$300,000 of funding to support a full time AIS residential program. The ongoing support of the APC is critical for the continued success of our elite adaptive athletes and RA thanks Jason Hellwig and his dedicated and professional team at the APC for their ongoing support.

State Institutes and Academies of Sport (SIS/SAS)

The seven State Institutes and Academies of Sport that conduct rowing programs play a vital role in Australia's high performance rowing system by providing a large proportion of the national team with continued support through the daily training environment.

RA is continuing to work with its SIS/SAS partners to achieve national system alignment under "Australia's Winning Edge" and thanks the National Institute Network for its cooperation in working towards this important objective. The quality and value of this ongoing support to the national program is continually highlighted by the outstanding contributions made by athletes, coaches and support staff on Australian Rowing Teams and we thank both the technical and administrative staff of the SIS/SAS network for their contributing to the success of our National Teams at all levels.

State and Territory Associations (SSOs)

The seven State and Territory Rowing Associations who constitute the membership of Rowing Australia play an essential role in the continued prosperity and development of Australian rowing. The vital role of these organisations is particularly apparent in providing safe and inclusive competition opportunities, developing local clubs and communities and delivering a myriad of development and education initiatives across the country. The critical contribution of the SSOs cannot be underestimated and RA thanks the Board and executive of each State and Territory organisation for their continued support of RA's endeavours, and for their tireless dedication in developing rowing within their own environments.

RA continues to develop its collaborative and productive relationships with each SSO and looks forward to further enhancing these to cooperatively deliver rowing's whole of sport plan.

Sponsorship

RA acknowledges the support of its corporate supporters including:

- Singapore Airlines
- Sykes Racing
- Croker Oars
- The JRT Partnership—corporate lawyers
- Designer Paintworks/The Regatta Shop
- Stage and Screen Travel Services
- iSentia Media
- VJ Ryan & Co.—corporate accountants
- ICONPHOTO
- Australian Ambulance Service

RA also thanks its event partners who supported the Sydney International Rowing Regatta in 2013, including:

- Destination NSW—Strategic Partner
- Singapore Airlines—Presenting Partner
- World Rowing (FISA)—Event Partner
- Rowing NSW
- Audi Centre Canberra
- Hopkinsons
- Ticketek
- Office of Communities, Sport and Recreation (NSW Government)

Chief Executive Officer's Report (continued)

- Illicit Drugs in Sport Program (Federal Government)

World Rowing Partners:

- Samsung
- Gazprombank
- The World Wildlife Federation
- Vnesheconombank

The SIRR also enjoyed support from a number of additional Official Suppliers and Supporters and we thank each of these organisations that contributed to the success of the event.

FISA

Rowing Australia continues to enjoy a positive reputation and effective working relationships with the international rowing community. In addition to its representation at FISA Congress meetings, RA delegates also enjoy significant representation on numerous FISA Committees, including John Boulton, current RA Board member, who is a member of the FISA Executive Committee.

RA's FISA representatives include:

- John Boulton—Chair of the FISA Competitive Rowing Commission
- John Coates—FISA Continental Representative
- Colin Smith—FISA Media Advisory Group
- Matt Draper—FISA Events Commission
- Conny Draper—FISA Materials Commission
- Warwick Marler—FISA Rowing For All Commission
- Shirley Stokes—FISA Adaptive Rowing Commission
- Barb Fenner—FISA Youth Commission
- Amber Halliday—FISA Athletes' Commission

RA's positive international relationships continue to return significant benefits, including the support of International Federations that competed at the 2013 Samsung World Cup and the even greater number of nations that will compete at the 2014 World Cup series held as part of the Sydney International Rowing Regatta.

Conclusion

The 2012–13 year was a busy and productive one for Rowing Australia, featuring significant progress across all areas of the organisation. In addition to delivering the myriad of programs and initiatives that are provided to the Australian rowing community on an annual basis RA undertook a number of additional and significant

pieces of work throughout the year. In particular, the effort and dedication that was required to deliver the 2013 Sydney International Rowing Regatta, implement Rowing's Winning Edge high performance program and lead the whole of sport governance and strategy development project were significant and have provided the framework for the continued success and growth of Australian rowing. I thank the Board and staff of RA for their ongoing commitment to the organisation in what is a tireless ongoing effort to deliver a successful and sustainable sport at both the elite and grassroots level. The RA team, with the support of the qualified, professional and enthusiastic personnel in the SSOs, SIS/SAS and our other delivery partners, will continue to ensure that Australian rowing will prosper as we embark upon another exciting period for our great sport that will feature the hosting of additional major International events and the Rio Olympic and Paralympic cycle.



Competition Report

International events—2013

2013 Sydney International Rowing Regatta, 23–24 March 2013, Sydney, NSW

In March 2013, the Sydney International Regatta Centre (SIRC) was the staging venue for Australia's largest rowing event, the inaugural Sydney International Rowing Regatta (SIRR). The week-long event hosted by Rowing Australia, with the assistance of Rowing NSW and in partnership with FISA, Destination NSW (Strategic Partner) and Singapore Airlines (Presenting Partner) comprised the following domestic and international competitions:

- Australian Open Rowing Championships
- Australian Open Schools Rowing Championships
- King's and Queen's Cups Interstate Regatta
- Samsung World Rowing Cup 1

From Monday 18 to Sunday 24 March 2013 a total of 1872 domestic and 257 international athletes competed in 110 events over the seven days of competition, making the SIRR the largest National Rowing Championship event hosted in Australia, and the largest regatta held at SIRC since the Sydney 2000 Olympic Games.

The event marked the first time a World Rowing Cup has been held in the Southern Hemisphere and the international rowing community was represented by 18 countries, including Olympians and Olympic medallists from the London 2012 Olympic Games who competed in the World Rowing Cup events.

Dedicated and enthusiastic staff, volunteers, committed sponsors, partners and stakeholders, trade exhibitors, contractors and service providers, SIRC venue management, and fantastic autumn weather, contributed to the overall success of the event. The total attendance for SIRR 2013 (which includes multiple visits) was 41,541. Excluding bump-in and bump-out actual event attendance is estimated at 33,558. Of the total attendance NSW was represented at 34%, while interstate and international attendance was 51% and 15% respectively.

Key highlights from the inaugural event include:

- Largest National Rowing Championship event ever held
- Ticket sales totaling 9113 tickets were sold to the event
- Enhanced package for the domestic and international broadcast (including live, delayed and news) over three days of competition reaching a combined audience of 1,233,200

- A total audience of 12,482,168 achieved via 388 media articles and reports
- Successful conduct of extension events including the International Schools Challenge and the 'Nations' Dinner' Harbour Cruise.

The television broadcast was a key feature of the event and achieved outstanding results at a domestic and international level. Fox Sports provided the domestic live and delayed broadcast packages via Fox Sports 1, 2 and 3 from Friday 22 to Sunday 24 March (inclusive) and included coverage of Australian Open Rowing Championship event finals, the King's and Queen's Cups Interstate Regatta and Rowing World Cup. Global TV and Quattro Media (contracted by FISA) produced the international broadcast that provided live, delayed and news coverage of the World Rowing Cup events.

Figures provided by Fox Sports for the three days of coverage provided the following results for the live and replay television broadcast:

- Day one of broadcast, Friday 22 March achieved ratings for the live and replay segments of 32,000 and 72,000 respectively.
- Day two of broadcast, Saturday 23 March achieved ratings for the live and replay segments of 98,000 and 68,000 respectively.
- Day three of broadcast (finals), Sunday 24 March achieved ratings for the live and replay segment of 142,000 and 40,000 respectively.

Rowing Australia received an overwhelmingly positive response to the 2013 event from FISA and event partners and sponsors, staff and volunteers and competing teams. FISA labeled the 2013 SIRR the best World Cup event ever conducted and has commended all involved for delivering such a spectacular outcome.

Following the conduct of the event a comprehensive debrief and review process was undertaken.

This process provided an insight into a number of lessons learnt and recommendations for the continued development and improvement of the event. In particular, John Boulton Chairman of the Organising Committee for SIRR and Andrew Dee Chief Executive of Rowing Australia commissioned a review of SIRR with the objective of identifying improvements for the next SIRR in 2014. The review was facilitated by Chris Pollett, a management consultant, who provided his services in a voluntary capacity. Chris was also a volunteer at SIRR in 2013.

Competition Report (continued)

The review focused on all aspects of the 2013 SIRR event, at both the high and operational levels. The approach focused on lessons learnt including what went well, what could have been done better, key conclusions and recommended improvements for future Rowing Australia events. The review included examination of the governance, project management and risk aspects of the planning and management for the event.

Rowing Australia has taken steps to adopt a number of key recommendations and improvements for the 2013 SIRR including the development of a Project Board to oversee the direction and management of the project, in all respects, so that it achieves its objectives and to ensure sound governance is maintained over the project. The Project Board will report to the Project Owner, Rowing Australia. The Project Board has appointed a Project Manager who will be responsible for the planning and implementation of the event, reporting to the Project Board.

Rowing Australia is looking forward to working with the Project Board, the Project Manager, FISA, the Australian rowing community and event partners and sponsors to deliver an even better SIRR in 2014.

Entry statistics

The SIRR event attracted the following number of entries:

2013 total boat entries: 1,344 (including World Cup) compared to 1000 in 2012

Seats: 3,664 (plus 320 coxswains, including World Cup) compared to 2,637 (plus 204 coxswains) in 2012

Individual athletes (domestic): 1872 compared to 1285 in 2012

Individual athletes (international): 257 compared to N/A in 2012

The five largest fields at the 2013 SIRR were:

Event	Entries
Under 17 Women's Single Scull	43
Under 19 Men's Single Scull	38
Schoolgirls Coxed Quad Scull	35
Under 19 Women's Single Scull	33
Under 23 Men's Single Scull	33

Club medal table

Club	Gold	Silver	Bronze
MUBC	14	11	3
Mercantile	7	10	8
Swan River	7	10	5
Mosman	6	4	5
Huon	6	4	1
SUBC	6	4	1
Sydney	6	3	2
UTS	4	4	3
ANA	4	3	9
Bris & GPS	4	2	3

National events—2013

2013 Australian Masters Rowing Championships, 2–28 April 2013, Canberra, ACT

The 2013 Australian Masters Rowing Championships (AMRC) was held at on the iconic Lake Burley Griffin, Canberra. Hosted by Rowing ACT, the event was successfully organised and delivered by the dedicated Organising Committee, chaired by Ann Landrigan, with the assistance of National Boat Race Officials and a significant volunteer workforce. Weather conditions were optimal over the four days of competition for the largest ever number of entries and seats for an AMRC.

The AMRC was also a major sporting feature on the Centenary of Canberra (C100) calendar. A highlight was the incorporation of the Anzac Day commemoration event prior to the start of racing on Thursday 25 April. Rowing ACT and the Organising Committee are congratulated for a tremendous effort.

Entry statistics

AMRC event attracted the following number of entries:

2013 total boat entries: 1,536 compared to 1263 in 2012

Seats: 4811 compared to 4019 in 2012

Individual athletes (domestic): 1037 compared to 894 in 2012

Statistical Comparison of 2013 Masters to the 2010, 2011 and 2012 events:

	2010 Masters Championships	2011 Masters Championships	2012 Masters Championships	2013 Masters Championships
	Champion Lakes, WA	Lake Barrington, TAS	Lake Wendouree, VIC	Lake Burley Griffin, ACT
Total boat entries	1085	1171	1263	1536
Total seats	3294	3708	4019	4811

Club medal table

CLUB	GOLD	SILVER	BRONZE
Canberra	22	13	20
Essendon	17	8	6
Toowong	16	10	10
Melbourne	14	17	13
Banks	13	7	2
North Shore	12	8	2
Black Mountain	11	8	12
St George	10	11	3
Commercial	10	7	4

- Australian Open Rowing Championships
- Australian Open Schools Rowing Championships
- King's and Queen's Cups Interstate Regatta
- World Rowing Cup 1

Preliminary indications as at 31 October include representation of 20 Nations in the World Rowing Cup events, an increase on 2013 where 18 Nations attended.

The event program has been extended to eight days to provide greater flexibility with the program and increase training opportunities at the SIRC. A two day broadcast will be delivered on the final weekend, including telecast of the Interstate Regatta on Saturday 29 and World Rowing Cup events on Sunday 30 March 2014.

The event will be ticketed via Ticketek. Tickets will go on sale in January 2014.

The Project Board for the 2014 SIRR is comprised:

- John Boulton, Chairman
- John Croll, Deputy Chairman
- Andrew Dec, Board Member and Project Owner
- Lizzi Chapman, Board Member
- Peter Crawford, Board Member
- Bryan Weir, Board Member
- Jo Verden, Board Member and Project Board Secretary

The Project Manager for the 2014 SIRR is Fred Taylor.

World Rowing Masters Regatta, 9–12 October 2014, Ballarat VIC

In 2011 FISA awarded Rowing Australia the right to host the 2014 World Masters Regatta at Lake Wendouree Ballarat, Victoria. The event will be delivered by Rowing Australia with the assistance of Rowing Victoria and key event partners including the Victorian Major Events Company and the City of Ballarat.

The City of Ballarat has made a significant contribution to ensure Lake Wendouree is upgraded to the minimum

National events—2014

National Events to be conducted in 2014 are:

- Sydney International Rowing Regatta, Sunday 23–Sunday 30 March 2014, Sydney International Regatta Centre, NSW
- Australian Masters Rowing Championships, Thursday 1–Sunday 4 May 2014, West Lakes, SA
- 2014 Coaches Conference, Friday 3–Sunday 5 October 2014, Sydney, NSW

International events—2014

Sydney International Rowing Regatta, including Round 1 of the 2014 Rowing World Cup (23–30 March)

Rowing Australia will host Round 1 of the 2014 World Rowing Cup as part of the Sydney International Rowing Regatta from Sunday 23–Sunday 30 March 2014. In partnership with Destination NSW (Strategic Partner) and with the assistance of Rowing NSW it will be second time this event will have been held, and similarly the second time the Rowing World Cup will be presented in the Southern Hemisphere. The 2014 SIRR event will feature four major rowing events including:

Competition Report (continued)

standard required for the conduct of the event. The Lake Wendouree Upgrade project includes:

- Weed cutting program
- Dredging of the rowing course
- Widening of the rowing course to eight (8) lanes
- Completion of foreshore works at both the finish and start of the rowing course
- Creation of elevated weed banks in the centre of the rowing course
- Installation of revised starting pontoons for the rowing course
- Renewal of pontoons at the finish of the rowing course
- Renewal and upgrade of the judges box at the end of the rowing course, and
- Installation of buoying system for the rowing course.

Rowing Australia wishes to thank the staff at the City of Ballarat for their continued support and cooperation to ensuring the lake is prepared and fully operational for the 2014 World Rowing Masters Regatta.

The Project Board for the 2014 WRMR is comprised:

- Marinus Van Onselen, Chairman
- Tom Wood, Deputy Chairman
- John Whiting, Board Member
- Jo Verden, Board Member and Project Board Secretary

The Project Manager for the 2014 WRMR is Greg Longden.

FISA International Umpire representation during 2013

The ongoing representation of umpires at national and international events remains a priority of the Umpires Committee. The following umpires were appointed to officiate at FISA International Regattas in 2012–13:

Michael Eastaughffé:	2012 London Olympic Games
Phillip Fraser:	2012 World Rowing Under 23 Championships, Trakai, Lithuania 2013 World Rowing Cup 1, Sydney
Nick Hunter:	2013 World Rowing Cup 1, Sydney
Craig James:	2012 World Rowing Masters Regatta, Duisburg, Germany 2013 World Rowing Cup 1, Sydney

Rene Klupacs:	2013 World Rowing Cup 1, Sydney
Greg Melbourne:	2013 World Rowing Cup 1, Sydney
John Murdoch:	2013 World Rowing Cup 1, Sydney
Geoff Northam:	2013 World Rowing Cup 1, Sydney 2013 World Rowing Cup 2, London, Great Britain
Gregory Smith:	2012 World Rowing Senior and Junior Championship, Plovdiv, Bulgaria (reserve) 2013 World Rowing Cup 1, Sydney
Victor Walter:	2012 London Paralympic Games 2013 World Rowing Cup 1, Sydney
Bill Webster:	2013 World Rowing Cup 1, Sydney

Venue management—Sydney international regatta centre

Aquatic plants

Rowing Australia continues to work closely with the Sydney International Regatta Centre (SIRC) Venue Management to remain up-to-date with activities and issues relating to the ongoing management of aquatic plant situation at the venue.

During the 2012–13 period the SIRC Venue Manager undertook a program of dredging in specific areas of the regatta course. Since then, the harvesting contractor has increased the width of the cutting bar on his harvesting machine and made some other modifications, which should increase the efficiency of the operation.

The Penrith Lakes Development Corporation and Sport and Recreation have also engaged Professor Peter Ralph from UTS to provide advice on aquatic plant management at SIRC. Professor Ralph's report will make recommendations on aquatic plant strategies that will serve to achieve the course requirements for hosting future international regattas (without compromising water quality).

Infrastructure and facility upgrades

Following the announcement on 19 September 2011 of the new SIRR event a refurbishment of the facilities at SIRC was proposed to accommodate the event and sustain future returns to Sydney as Australia's global city of choice for Rowing.

Upgrades prior to the 2013 SIRR included:

- the new steps on the eastern side of the grandstand
- lightning protection, a PA and lake warning system
- permanent electronic traffic signage on Old Castlereagh Road
- renovation of the change rooms
- purchase of an additional pontoon for the warm up lake
- new portable boat racks
- extension of the shade sail area behind the Lakeside Restaurant
- A catering and utility storage building
- Number of the grandstand seating to better service ticketed events
- replacement of the regatta clocks with new LED displays
- construction of a trailer parking area (adjacent to Boatshed 6), and
- water quality improvement works which include ultra sonic algal blasters and rafted reed beds.

Proposed future upgrades and enhancements include:

- replacement of the scoreboard with a new high definition outdoor LED screen
- a bid to provide Wi-Fi across the SIRC site, and
- subject to budget provision, intention to purchase a rescue boat that meets the specific requirements of Surf Life Saving Australia.

Rowing Australia wishes to thank the staff at the NSW Government Office of Communities, Sport and Recreation, Penrith Lakes Development Corporation and the Sydney International Regatta Centre for their continued support and cooperation to ensuring the Olympic legacy of the venue is maintained.

Thank you

Thank you to everyone involved with the successful planning and delivery of the National and International Event Program throughout 2012–13. The year ahead will be a busy, but exciting time for Rowing in Australia. I look forward to working with the Rowing Australia staff and State Associations, our stakeholders and the many volunteers who contribute significant time, effort, enthusiasm and support to the sport or rowing.

Jo Verden
General Manager—Events



Development Report

Coaching, officiating education and administration

The Officiating database is currently being updated as Officials re-accredit. Currently changes are being considered as to how Officials gain their re-accreditation points. The New RA Officiating cards are now being produced in house and will be sent to all Umpires as they re-accredit.

There has been a healthy increase in the numbers of coach accreditations being processed over the last financial year. The figures below in brackets refer to the previous year. All coaches processed since the 1 January 2012 have now been sent a new RA Coaching Accreditation card.

The total number of accredited coaches as at 30 June 2013 is 1317 of which 490 are female and 827 male.

	No. of coaches
Accreditation cards produced in house	439
Coaches uploaded to database but not yet accredited	316
Upgraded	23 (3)
Downgraded	2
Reaccreditations	132 (58)
New coaches accredited	216 (178)

	Accredited at 30 June 13	Uploaded in 2012-13
Learn to Row Coach—Level 1	833	230
Club/School Coach—Level 2	357	101
Performance Rowing Coach—Level 3	116	36
High Performance Coach—Level 4	11	6

Adopt a school program

the second year of the Adopt a School pilot participation program, funded by the Australian Sports Commission, saw the number of clubs involved grow from seven to eighteen, as eleven new clubs joined the program. This pilot program is aimed at increasing participation numbers of people rowing through building sustainable links between local non-rowing schools and rowing clubs. The program is designed to encourage the students to try rowing, join the club and get involved in the sport. This year the program was expanded to encourage outer metropolitan clubs to apply. The numbers for the second year are shown below.

Outcomes achieved:

- The ASP has introduced rowing to 22 schools where no rowing program had previously been available
- Twenty of these schools have resulted in sustainable programs that will be delivered annually
- In addition, the program has resulted in the creation of five new rowing clubs
 - Four of these clubs are on water that has not previously been used for rowing.
- Fourteen of the programs are in rural or non-metropolitan areas
 - Buckingham, Centenary, Essendon and Torrens are the metropolitan clubs.

Examples:

- St Joseph's Regional College in Port Macquarie has set up a rowing club and brought rowing to the Hastings River in Wauchope as a result of this program.
- Champion Lakes BC in WA are building their new club's membership on the recently built Champions Lakes rowing course near Perth
- Rockhampton Fitzroy RC is a new rowing club that built their boatshed last year.
- Central Tablelands RC was founded in 2011 and its progress has been helped enormously by the ASP funding.
- Shepparton RC was reformed in 2011 after disbanding in 1970 on a lake in Shepparton.
- This year sixteen of the clubs and ten of the schools have been visited by Ron Batt, RA's NCEDO. Fifteen of them have had an Illicit Drugs in Sport presentation as part of this visit.
- In the last two years over 909 individuals have been introduced to rowing in a meaningful way, completing introductory learn to row programs
 - Of these, 362 have taken out memberships with rowing clubs

Example:

- Brooke Wells, a year 10 student from Euroa College, has been gaining State level success through the ASP at Nagambie RC. She won a silver medal at the Victorian State Championships in the schoolgirl single scull event held on Nagambie Lake. She won a gold medal racing for her college at the Victorian State schools regatta in Geelong. Brooke is training up to five times a week.

— Fellow ASP Euroa student Georgina Ulrich won a bronze medal at the same regatta in Geelong in her schoolgirl single scull event.

- RA has supplied oars to programs at substantially under market value and facilitated the provision of necessary equipment.

Rowing Australia is looking forward to seeing these numbers increase through the final year of this very exciting pilot program that is proving to be very beneficial to rowing in Australia.

Club	School/College	Total no. students	Regular no. students	Raced	Join Club	Grant
Buckingham	Taroona High	14	12	14	13	\$15,000
Bunbury RC	Bunbury Catholic College	65	22	15	13	\$15,000
	Bunbury High	4	4	3	3	
Centenary	Brigidine College	37	7	37	37	\$15,000
	Kenmore State High	52	31		52	
Central Tablelands	All Saints College	12	6	0	2	\$15,000
	Kelso High	22	10	4	4	
Champion Lakes BC	Kelmscott Senior High	33	26	22	26	\$15,000
	Southern River College	18	14			
Essendon	Penola Catholic College	38	11	9	0	\$15,000
Lake Tuggeranong College	Lake Tuggeranong College	25	15	10	10	\$15,000
Mackay	Pioneer High	40	6	3	3	\$0
Mersey	Sheffield	8	8	8	8	\$15,000
Mildura	Chaffey Secondary College	18	18	0	0	\$10,000
Nagambie	Euroa Secondary College	15	10		6	\$15,000
North Esk	Queechy High	27		8	15	\$10,000
Rockhampton Fitzroy	Emmaus College	27	24	24		\$15,000
Rutherglen Lake	Rutherglen High	31	31	9	12	\$15,000
St Josephs Regional College	St Josephs Regional College	19	14	1	0	\$15,000
Shellharbour	Shellharbour Anglican	51	24	4	10	\$15,000
Shepparton	Goulburn Valley Grammar	72	23	0	16	\$15,000
Torrens	Ocean View College	24	4		4	\$15,000
TOTALS						
18 clubs	22 schools/colleges	652	320	184	234	\$245,000

Development Report (continued)

Illicit drugs in sport (idis)—education program

IDIS is now a well-recognised ‘brand’ at RA events – with ongoing involvement with coaches and peer groups and officials within the sport. Promotional logos are now a standard part of RA Umpires uniforms, RA staff, and Volunteers at key events. The partnership between RA and the Federal Department of Regional Australia, Local Government, Arts and Sport to deliver the Illicit Drugs in Sport program has continued to educate athletes about the possible consequences of using illicit drugs.

Progress and outcomes

key outcomes in line with the aims of the Rowing Australia IDIS Education Program to date have been:

- Testing and rollout of RA’s ‘IDIS Education Program’ across all planned levels of implementation (National and Targeted school / club delivery).
- Appointment of Ambassadors Scott Brennan, Olympic Gold medalist and Kim Crow, Olympic medalist.
- Targeting high profile regattas for maximum coverage, such as the Rowing World Cup, National Rowing Championships, Queensland Schools Championships and Youth Olympics.

Strategies achieved

- Nationally disseminate information on Rowing Australia’s Clean & Green values and strategies.
- Inform Athletes, Coaches, Parents and support staff of the Federal Governments initiative and position on Illicit Drugs in Sport.
- Promote an understanding of the alignment of Rowing Australia’s ‘Clean & Green’ policy and the Federal Governments IDIS Plan.
- Expose Rowers to the Department of Health and Aging, Illicit Drugs in Sport material.
- Facilitate open and honest discussion following the viewing of the material.
- Gift to all participants of 4GB USB drive to remind athletes of the presentation.
- Engage young athletes through using video interviews with highly-respected rowing Ambassadors.
- Reinforce Rowing Australia’s Ergogenic Aids policy that highlights the importance of hard work rather than supplements in the development of an elite level rowers’ capacity for success.

- Informally collect feedback from the athletes, coaches and parents in response to the IDIS material; eliciting the issues they face and the assistance they require in managing Illicit Drug use in Rowing.
- Provide information regarding services available to athletes, coaches and parents to manage Illicit Drug use.
- Offer opportunities for coaches and/or parents to discuss issues and resources.

IDIS Program Statistics

IDIS presentations were made to 1859 athletes, coaches and parents in every State and Territory except for SA and the NT. The breakdown was:

- 579 at 14 schools
- 251 at 11 clubs
- 871 at 3 regattas
- The Sydney International Rowing Regatta held during March in Sydney was a major event for delivery of the program. We had an IDIS Teams Café.
- High profile events have provided significant opportunities to develop awareness of the RA IDIS education program. The Rowing World Cup, the Australian Rowing Championships, Queensland Schools Championships and Youth Olympics— have all seen a significant presence of the ‘Don’t let Drugs destroy your Future’ campaign. Branding included elements such as venue signage, program branding, uniform branding, show-bags and on-line broadcast recognition.
- Targeted education delivery workshops have been made to key target markets (school crews, club rowers, high performance athletes and coaches) ‘in-situ’ and have provided broad awareness and specific education to the rowing community.
- Fifteen of the eighteen Adopt A School programs have had the IDIS presentation made to their athletes.
- Media and broadcast branding has included both traditional and online/social media opportunities, as part of RA’s ‘new media’ strategies.

Illicit Drugs in Sport School Visits

In consultation with the respective school Rowing Coordinators, an IDIS session was delivered to school and College rowers at the following establishments:

VIC

St Kevin's College—39 senior male rowers

NSW

Sydney Boys High School—76 senior male rowers PLC (Croydon)—62 female rowers

Roseville College—63 female rowers

Sydney Grammar School—20 senior male rowers Shellharbour Anglican College, 18 mixed rowers

ACT

Canberra Girls Grammar School—66 female rowers

TAS

Scotch Oakburn College—18 senior mixed rowers Launceston Grammar School—12 mixed rowers

QLD

Brisbane Grammar School – 66 senior male rowers Pioneer High School – 24 mixed rowers

North Mackay State High School – 9 mixed rowers

WA

Trinity College—13 male rowers

Southern River College—93 mixed students

RA consultant, Vicki de Prazer was engaged to deliver the workshops until March. RA National Education Coordinator Ron Batt coordinated all the presentations and has delivered them since March.

Illicit drugs in sport club visits

In consultation with the respective club coaches, a presentation was delivered to young club members, their coaches and sometimes parents at the following rowing clubs:

WA

Champion Lakes BC—21 mixed group Bunbury RC—13 mixed group

QLD

Centenary RC—56 mixed group Rockhampton RC—14 mixed group

TAS

Mersey RC—22 mixed group North Esk RC—16 mixed group Buckingham RC—6 mixed group

VIC

Nagambie RC—29 mixed group Shepparton RC—31 mixed group Rutherglen Lake RC—11 mixed group

Outcomes:

- Positive up to an hour session where rowers were actively engaged in thinking and discussing illicit drug use and its consequences.
- Rowers' knowledge of ASADA, its function and testing processes were improved.
- The groups saw The Nathan's Party DVD as realistic and relevant to their experiences.
- The importance of picking your peer group carefully is reinforced in our Ambassadors video.
- Our Ambassadors also clearly send a message not to take supplements.
- Coaches and Teachers felt the "choices/consequences" discussion was a good "fit" around rowing performances being determined by behaviours both on/off the water.

Thanks

I would like to thank Ron Batt for tireless support, work and efforts in this area over the last 12 months. His contribution has been significant across the entirety of the Community program from the Adopt a School through to Coach Education. The passion and enthusiasm that Ron brings to the role has provided the area with a great sense of life and vibrancy.

We would like to thank Vicki de Prazer, Rowing Australia's IDIS education program consultant. Vicki's has again supported the program and important area education within the sport admirably. RA believes strongly in the positive role that sport and, in particular, rowing can have in shaping the lives of young adults. We appreciate Vicki's sensitive approach has ensured that all sessions have been conducted in an open, educative and non-threatening way.

Thanks also to Matthew Treglown (General Manager – Operations) for his invaluable insights support and sensible advice, Clare Phillips (Finance Manager) for her tireless efforts and Naomi Wagstaff (Events and Projects Officer) and Rob Winkworth (Admin Officer) both of whom continue to support us all in a very busy work place.



High Performance Report

Overview

The period post any Olympic Games is a time of review and typically new beginnings; the past 12 months have taken this to a new level. The post London period saw the departure of our National High Performance Director, Andrew Matheson and with his replacement the creation of a new leadership structure and team.

The restructured leadership model saw the creation of the position of Deputy Performance Director with Jaime Fernandez appointed to the role. The Head Coach roles changed from gender based alignment to activity based alignment, Head Coach Integration (Drew Ginn) and Head Coach Performance (vacant). Wayne Diplock was appointed to a redefined position of National Performance Support Manager. These changes saw the formation of the new leadership team with the National High Performance Director. The growth in our high performance structure dictates the need for a strong team leading our program. This shared leadership approach ensures a better coverage of all high performance matters which in turn leads to a higher performing team. This change in structure brought about other changes which our outlined later in this report.

Further to our own internal changes there were system wide changes. Not since the creation of the National Sports Institute Network has Australian High Performance Sport seen such a period of change. 2012–13 will be remembered as the year that *Australia's Winning Edge* (AWE) was rolled out to the high performance sporting community.

Developed in partnership with Australia's high performance network, AWE provides the high performance sports sector with clear performance targets and a framework for collaboration from 2012–2022.

Among other targets AWE sets targets for Australia to be a top five nation at the Olympics and Paralympics and produce more than 20 world champions annually.

Funding to sports is now based on a new set of investment principles that will assess the ability of sports to provide sound evidence that they can contribute to these targets. Investment will be prioritised to sports that demonstrate the greatest chance of short, medium and long-term success and can demonstrate the capability to deliver. Sports that receive investment will report publicly on their progress through the ASC's new annual AWE: *State of Sports report*.

Another important part of AWE is the changed role of the AIS. The AIS has assumed the position as the leader of Australian HP sport and has removed itself from the role of conducting sporting programs. From January 2014 the AIS will no longer conduct any sport scholarship programs. The role of leading the sport will truly rest with Rowing Australia.

The AWE rollout saw significant time spent in developing our submission. This process was in itself rewarding for us as a sport but in turn saw Rowing identified as a high priority sport with a strong history of success and significant capability to contribute to the broader AWE objectives.

Through this period of change Rowing Australia has still kept focus on the delivery of teams in International events. This ability to continue to deliver is only possible through the continued hard work of our dedicated coaches who partner with our athletes in forming these teams.

Overview on Australian Team Results 2013 season*

Team	Gold	Silver	Bronze	Total
Senior A World Rowing Cup 1 – Sydney	4	3	6	13
Senior A World Rowing Cup 2 – Eton	1	0	1	2
Senior A World Rowing Cup 3 – Lucerne	1	2	1	4
Senior A World Championships – Chungju, South Korea	3	2	1	6
Under 23 World Rowing Championships	1	3	0	4
Junior World Rowing Championships	1	1	0	2

Three overall world cup trophies – W4X, M4-, W1X

Ranked number 1 on Pararowing medal table

* refer to the detailed results section of the Annual Report

NRCE Focused Initiatives 2012–13

Australian Rowing Team (ARTeam) Vision & Values

With so many new people in new roles it has been important to establish a clear direction, expectations, engagement and leadership. The ‘Australian Rowing Team’ (ARTeam) was agreed to be a great focal point and a way of working to unite those in our sport from grass roots to the National Team.

A process was put in place to bring together a statement of what the team represented. This process resulted in the production and implementation of an ARTeam Vision and Values poster. This poster has been distributed to schools, clubs and high performance centres throughout the country.

A key message of this poster is that we are creating a Learning and Performance Culture.

Building The Team

The ARTeam Vision and Values is the first step in enabling us to maximize the effect of team dynamics. Obviously rowing is a great team sport but we have not always used the dynamics available to our team to provide the harmony, connection, sharing, support and benefit of collective force. To enable this we have set out on a course to find opportunities to bring our team together and to initiate this within all the clusters of teams within our larger team. During every chance in 2013 we created these moments for all team to learn more about each other and to challenge and support each other. This will be an ongoing process throughout the quadrennium and will be reviewed to ensure we fully realise the benefits.

Greater Collaboration

The Leadership Team recognised that regardless of how far we try to physically centralise our program we are going to continue to be a largely physically decentralised program. This highlights the need for us to create greater alignment and centralisation of direction. We have worked hard at nurturing key relationships with system delivery partners and have highlighted the need for us to provide greater system leadership.

Each of these focussed initiatives lie around optimising our human interactions. Our competitive advantage will come from truly exploiting the human capacities of all system partners.

The NRCE Team 2012–2013

The professional team at the NRCE has seen a number of changes post Olympics but we are excited and motivated by the additions to our team.

Leadership Team

- Andrew Matheson, National High Performance Director (until September 2012)
- Chris O’Brien, National High Performance Director (since October 2012)
- Jaime Fernandez, Deputy High Performance Director (since October 2012)

Coaching Staff

- Lyall McCarthy, AIS/National Head Coach—Women (until November 2012)
- Noel Donaldson, AIS/National Head Coach—Men (until November 2012)
- Tom Laurich, AIS Scholarship Coach (until December 2012)
- Chad King, Adaptive Head Coach (until December 2012)
- Laryssa Biesenthal, AIS Senior Coach—Women (until November 2012)
- Rhett Ayliffe, AIS Senior Coach—Men (until November 2012)
- Drew Ginn, Head Coach Integration (since December 2012)
- Lyall McCarthy, Senior Coach (since November 2012)
- Rhett Ayliffe, Senior Coach (since November 2012)
- Gordon Marcks, Para-rowing Coach (since November 2012)

Elite Development Staff

- Peter Shakespear, High Performance Development Manager (until November 2012)
- Laryssa Biesenthal, Elite Development Manager—Junior & TID (November 2012 to February 2013)
- Noel Donaldson, Elite Development Manager—Emerging Talent (November 2012 to March 2013)
- Wayne Diplock, High Performance Development Senior Coordinator (until October 2012)
- Marty Rabjohns, Elite Development Manager (since May 2013)
- Nadine Morrison, Elite Development Coordinator

High Performance Report (continued)

Sports Science & Sports Medicine:

- Dr. Tony Rice, Sports Science Coordinator
- Ivan Hooper, Sports Medicine Coordinator (until October 2012)
- Dr. Larissa Trease, Primary Medical Officer (since October 2012)
- Kellie Wilkie, Lead Physiotherapist (since October 2012)

Operations, Logistics & Administration:

- Cora Zillich, Operations and Logistics Manager (until October 2012)
- Wayne Diplock, High Performance Program Manager (since October 2012)
- Georgie Lee, NRCE Operations Coordinator
- Andy Young, AIS Program Manager (until April 2013)

High Performance Development Coordinators (HPDC) in the States:

ACT: Gordon Marcks (until November 2012)

NSW: Adi Fawcett

QLD: Andrew Cruikshank (until April 2013)

QLD: Andrew Service (since June 2013)

SA: Christine MacLaren

TAS: Grant Pryor

VIC: Simon Gadsden

WA: Ross Brown

We take this opportunity to thank the following recent staff members for their contribution to the Australian Rowing Team High Performance Program during their respective employment periods.

- Andrew Matheson—now working with NZ Sport
- Noel Donaldson—now working with NZ Rowing
- Matt Draper—now coaching at Zurich Rowing Club, SUI
- Laryssa Biesenthal—now coaching in Ottawa, Canada
- Peter Shakespear—now working with Rowing Canada
- Cora Zillich—now working with Sailing Australia
- Andy Young—now working at the Australian Sports Commission

- Andrew Cruikshank—now studying and coaching in Brisbane
- Ross Brown—now working at Gage Roads Brewing Co.
- Chad King—now Director of Coaching at Brisbane Boys College
- Tom Laurich—now VIS coach

NRCE Joint Management Committee (JMC)

As the group holding the RA Board's delegated day to day responsibility of the NRCE in conjunction with the AIS, the JMC met infrequently throughout 2012–13. The JMC forms a strong operating platform utilising the broad skills and experience of its members which is co-chaired by Colin Smith (RA President) and the Director of the AIS, Matt Favier. The other member of the JMC throughout the reporting period was Andrew Dee Chief Executive Officer of RA. Other involved with this JMC process were Chris O'Brien and Nick Hunter (AIS Performance Manager).

NRCE Tours Budget Committee

The Committee has again been active in providing advice and guidance to the formulation of the Team budgets. NRCE National Performance Support Manager, Wayne Diplock planned and managed the budgets for the teams. His efforts were complemented by the experience and expertise of the Tour Budget Committee members Gavin Rezos (RA Finance Director), the respective Team Managers, Andrew Dee (CEO), Doug Donoghue (AOC Executive) and Chris O'Brien in refining the budgets. This system has again worked exceptionally well with tours expected to come in on or close to budget.

Athletes Commission

2012–2013 Rowing Australia's Athletes Commission saw a change in Chair after Jaime Fernandez stepped down upon being appointed to the position of Rowing Australia Deputy High Performance Director. Cameron McKenzie-McHarg was appointed as the new Chair in September 2013 after he had finished competing in the Men's VIII at the London Games. The RA Athletes' Commission continues to play an important role in providing guidance and support to our athletes in a range of matters, including national team selection and was an integral partner in the operations of key aspects of the HP Program. Victorians David Webster and Kim Crow were voted as Team Captains of the Senior A Team for the World Championships in Chungju.

Head Coach Integration

A key aspect of the redefined Head Coach Integration role is contained in the job title; to integrate. The Rowing HP System is spread to all corners of the country and we need to ensure that support is offered to partners in delivering programs within the National direction. Drew Ginn has certainly excelled in the performance of his role. Drew is charged with the responsibility of ensuring the delivery of the National message and that the system is truly aligned behind the National objectives. Further to this Drew has stepped up to fill the role of Head Coach with our National Senior Team.

One of the key messages that Drew has been delivering is that learning and performance would be rewarded and should be honoured in the approach all athletes and coaches take in their training and competitions.

Travel & State Visits by HCI

		Domestic		International	
		Days Away	Nights Away	Days	Nights
2012	Dec	6	4		
2013	Jan	14	12		
2013	Feb	12	9		
2013	March	17	11		
2013	April	15	14		
2013	May	11	10		
2013	June	8	7	16	16
2013	July	2	2	16	16
2013	Aug	12	10	13	13
2013	Sept	4	3	2	2
2013	Oct	8	5		
2013	Nov	*9	*8		
* Planned but not yet completed					
Totals		109	87	47	47
Totals		Days	156		
		Nights	134		

Events & Activities

Domestic Events & Reviews

All domestic events were conducted in line with the selection policy. The High Performance Leadership Team, led by HPD Chris O'Brien set about establishing some clear objectives. Being the first year of the Olympic cycle we wanted to be more inclusive while balancing our desire to be more targeted which was in line with the Winning Edge Strategy.

National Coaches Debrief

Our National Coaches Debrief was conducted on 19 & 20 September 2013. This overlapped the Sport Medicine workshop run over 20 & 21 September 2013. The focus for the debrief was twofold and incorporated a review process of 2013 and planning for 2014. Almost all coaches ranging from the JNR team, U21, U23 & SNR teams were involved along with members of the High Performance Team, RA staff and some key stakeholders for the ASC and AIS.

Further to this debrief a planning and review workshop was conducted in Canberra for all network Sport Science and Strength and Conditioning staff.

A key driver identified was living the values, something the Leadership Team feels strongly about and will continue to serve as a guide for decision making and planning for all involved in the National Team. This does not mean it is complete; rather it should be seen as an evolving vision and set of values which we will need to continually review and gauge how we might adapt to make it the best guide for all members of our team across all levels.

Gold Medal Performance Plans

During 2013 a significant push was made by the Leadership Team to develop our knowledge base and establish profiles for what we have termed 'Gold Medal Performance Plans'. These are considered to be the start point and platform for a current and future resource, which will assist and guide many of our coaches with their approach and crew development as we lead into Rio. More importantly, it should be an ongoing body of work for each and every boat class.

We started this process in 2013 and asked many key coaches with event history and knowledge to develop profile plans. This work will be further advanced in 2014. Importantly it provides a central source of knowledge for our history but also should not be limited to our

High Performance Report (continued)

perspective. It will be critical that the information is as broad and deep as we can make it and it should not be reserved in its boldness of what it will take in each boat class to succeed.

Category Leads

The HP Leadership Team saw the creation of Category Lead positions as an opportunity for leaders in our coaching ranks and to simplify contact points for the leadership team and other coaches and athletes.

The process was put in place this year to assess its effectiveness. The feedback from coaches about the role resounding with a significant percentage of coaches surveyed agreeing it was something they wanted to see continued in 2014.

Important aspects of the role:

- Lead the category through coach and athlete interactions
- Assist with planning for the category in accordance with the HP Leadership Team's processes and direction
- Be the key contact for the category for the HCI & HP Leadership Team
- Lead with organizing and implementing agreed plans
- Provide advice to HCI & Leadership Team in delivering on the ARTeam objectives and expectations
- Provide report and review on the category

Returning Athlete Program

The Leadership Team recognise the need to better engage with athletes who have taken time away from the sport following an Olympic Games. These athletes have been asked to undertake some planning tasks as they return to the sport. The focus is firstly on having them return in a structured manner before then looking for performance.

Domestic Training Camps

It's been identified that while our system operates as a de-centralised model, a domestic camps focus is critical to ultimate success. The January camp is an important legacy but needs to be reviewed and improved to make it a true high performance and learning experience.

Other domestic camps have been identified in various category plans and many are dotted along the domestic timeline. With clear planning, agreed focus and ongoing

review these have become a great source of improvement and key driver in setting our athletes and coaches up for international preparations.

Learning & Performance Planning

A Process has commenced in 2013 requiring all members of our National Program—athletes, coaches, staff, travelling and non-travelling—developing what we have termed an Individual Learning and Performance Plan. We see this as an important step in achieving a learning and performance environment whilst also displaying individual accountability for action and performance.

2013 Australian Team Selection

In order to provide athletes, coaches and administrators with sufficient time to plan their programs, the NRCE developed the annual Event Requirements which simply and clearly detail the selection requirements throughout the season. The Event Requirements were outlined on the basis of the National Selection Policy.

The Selection Panel for the various teams were as follows

- Senior A & Adaptive: Chris O'Brien as Chairman, Jaime Fernandez, Drew Ginn, David Yates and Stephen Mann
- Under 23: Jaime Fernandez as Chairman, Marty Rabjohns and Chris O'Brien
- Under 21: Jaime Fernandez as Chairman, Russell Hookway and Marty Rabjohns
- Junior: Jaime Fernandez as Chairman, Robyn Selby-Smith and Chris O'Brien

Changes were made in selection processes in 2013. Prior to the conduct of trials each category received a briefing sheet around the intentions within that category. Further to this category specific briefings occurred at the start of trials. The selection panels focused on fairness, transparency and significantly enhanced communication processes for athletes and coaches whilst truly seeking the best crews to represent Australia.

There were new selection events conducted to further enhance and up skill athletes and coaches into racing and performing. These events included:

- December 2012: National 5km Time Trial, Nepean River NSW
- February 2013: World Cup Selection Trials, SIRC NSW
- April 2013: National Selection Trials, SIRC NSW
- July 2013: Under 21 Selection Trials, SIRC NSW

USA based Selection Trials

The NRCE further enhanced the development pathway for US-based Australian athletes by providing opportunities for men and women in both heavyweight and lightweight categories in 2013.

A concerted effort was made to attend the Men's and Women's final College Championship Regatta. Andrew Randell attended the men's regatta in Sacramento, and Marty Rabjohns and Vicky Spencer attended the women's regatta in Indianapolis. Following the championships, training and selection trials took place at Princeton University. There were 14 athletes that attended the trials, with a men's coxed four, men's coxless four, lightweight men's coxless pair and a women's double scull vying for selection. A rigorous process of ergometer and on-water selection culminated in a speed order trial in which a men's coxed four, men's coxless four and lightweight men's coxless pair were selected into the Australian Under 23 Team.

The campaign began on 5 June, with the team departing the USA for Europe on 9 July. During this time, training took place in Princeton, before travelling to Dartmouth for some endurance work, and then competing at the US Nationals prior to departure. Marty Rabjohns oversaw the selection process and was well supported by coaches Andrew Randell and Vicky Spencer.

The crews trained and competed well, with the men's coxless four winning a silver medal, the men's coxed four finishing in fourth place and the lightweight men's coxless pair finishing in 11th place.

Overall 2013 Australian Team Performance Summary

2013 World Rowing Cup No. 1, Sydney

The selected World Cup Team competed in small boats for the Sydney International Rowing Regatta, as a National Selection Trial requirement, as well as the Interstate Regatta as selected. The World Cup Team raced exceptionally well, securing the World Cup point score for the first time in this format which was a fantastic effort. The Australian Team came away with 4 gold, 4 silver and 6 bronze medals.

2013 World Rowing Cup No. 2, Eton & 2013 World Rowing Cup No. 3, Lucerne

The selection of a small touring team was done to follow through on the objective of being more targeted. With a M4-, M4X, W2-, W4X heading to Eton it was a small

group of athletes and coaches who were chosen to achieve medal performances. This was realized by two of the four crews being M4- & W4X, which set the tone for the tour for the W2- & M4X, who struggled to find any form. In reality this probably reflected the standard of the events and our relative level of boats we could put together. After Eton our W1X, Kim Crow came to Europe to race in Holland before joining the small team in Italy and heading to the World Cup in Lucerne. The Lucerne results reflected well the preparations and standards seen in training by our crews and the final outcomes were not surprising with the obvious highlights being the W1X & M4-.

2013 World Championships, Chungju South Korea

The most obvious aspect of this tour was how our Olympians who had maintained a solid training focus in 2013 and who also had continuity of either stability of the crew they were in or the coach they worked with had the highest degree of success. Our W1X, M4-, TA2X & TA1X all performed as expected and in some cases performed above expectation.

The contrast to this continuity was demonstrated during a whole team building session before departing our staging camp in Sydney: the athletes were asked to stand up if this was their first SNR A team. Approximately 70% indicated this to be their first SNR A team World Championships which was obvious but still an amazing realization for many to see the ratio.

Part of the focus was obviously securing the results by our targeted group but for much of the new young group was to provide an exposure opportunity which was really only possible due to the proximity of the event to Australia. Effectively we boated many more crews and enabled many more a chance than what we could have if this event had been based in Europe.

Continuity could be seen as a catalyst for maintaining ongoing performance outcomes in future years, post the Olympics, but in the absence of this we need to bite the bullet and blood new comers in these years to rebuild stocks. We then need to follow up with great standards and expectations during the second domestic season to capitalize on if we are to ensure follow through is maintained for the coming Olympic cycle and to ensure returning athletes are challenged when coming back by the established levels.

High Performance Report (continued)

2013 Under 23 World Championships, Linz, Austria

The U23 team in 2013 were the fortunate recipients of a 10 day training block at the European Training Centre (ETC), Gavirate, Italy. This is the first U23 team to have had the opportunity. This was particularly significant considering the U23 World Championships will be held in Varese in 2014 and so provided for many on the team their first exposure to not only the ETC, the region and its climate, but importantly the base for next World Championships and the Championship regatta course a good number will compete on.

Following the staging camp at the ETC the team continued on to Linz, Austria in readiness for the start of racing of the 2013 U23 World Rowing Championships. At these World Championships Australia's next generation of rowers continued to show their strength and promise for the future with a four medal haul.

This team also had three crews selected to compete at World Cup 3 in Lucerne—Switzerland as a lead up to the U23 World Championships. The 3 crews were the women's four, men's pair and quad. The team also contained the junior women's pair who would go on to win that event at the respective World Championship.

The U23 women's four led the way for the fourteen-boat Australian contingent with an impressive start to finish performance winning gold. The crew consisted of Olympians Alex Hagen and Hannah Vermeersch, a member of last year's silver medal women's four and stroke of the boat Lucy Stephen and new comer to the Australian Rowing team Charlotte Sutherland, the crew was coached by Mark Fengan-Hall. This crew also went on to form part of the women's eight selected to compete at the Senior A World Championships in Chungju—South Korea.

The above performance was supported by the men's pair of Angus Moore and Alex Hill, coached by Tim Conrad, men's coxless four of Tim Masters, James Medway, Louis Sneslon and Aaron Wright, coached by Andrew Randell and Vicky Spencer and women's lightweight quad of Jess Bowyer, Emma Jones, Sarah Pound and Emma Webley, coached by Ellen Randell. These three crews all produced excellent A Final performances to win silver medals.

The above crew of Angus Moore and Alex Hill were also selected to represent Australia in the Senior A World Championships in Chungju, South Korea as part of the men's eight.

Across the regatta, Australia's fourteen crews qualified for eight A Finals. With these results our U23 athletes are paving the way to push for selection in the senior team in 2014 and as a number have already done, demonstrating that they could play a large part at the 2016 Rio de Janeiro Olympic Games.

2013 Junior World Championships, Trakai, Lithuania

This team is an integral part of the Australian Rowing Team—High Performance Development Program. The aim is to deliver a performance driven Junior World Championship Team that introduces our young Australian athletes to a desirable high performance culture that is consistent throughout each of Rowing Australia's National Teams, and will eventually lead to the delivery of Olympic Medal 'Winning Edge' performances. Boats were selected based upon water speed, and the selectors' assessment of a boat's ability to make the A final at the Junior World Championships. The methodology used to make this assessment was the previous twelve years of data in that boat class at the Junior World Championships.

Eleven crews were selected, including two Combined Schools Pathway Eights—a men's eight and a women's eight. This was a fresh approach to identify and recruit talented athletes who were enrolled in school programs. These eights were a mix of one school and a composite crew. The Scotch College trialed and gained selection as the Australian Junior Men's Eight, and a composite crew from a mix of schools in Victoria were successful in selection as the Australian Junior Women's Eight.

Each coach presented a plan to the Deputy Performance Director for camps, to ensure that a healthy balance of home-based training was met with crew training. This approach enabled the athletes to continue their education/vocational training while also actively pursuing an international rowing career.

Prior to their Junior World Championships in Trakai, Lithuania, the team made use of the professional training environment at the AIS European Training Centre and the Gavirate Rowing Club in Varese. This was a key ingredient in the preparation and performance of the team.

The standard of competition at this regatta continues to be very high and provides a clear point of reference for our emerging talent to aspire to. The stand-out performance at this event was the Junior Women's Coxless Pair of Genevieve Horton and Jessie Allen winning a gold medal and being crowned Junior World

Champions. The Junior Women's Double Scull of Eleni Kalimnios and Narelle Badenoch winning a silver medal and the Junior Men's Eight finishing in fifth place.

Other Australia Teams

2013 Under 21 Trans-Tasman, Lake Karapiro New Zealand

Rowing Australia launched a new initiative in the high performance pathway, in the form of the Australian Under 21 Team. The key purpose of this team is to provide an opportunity for the best under 21 athletes to gain high level competition experience in between the World Championship age categories of under 19 and under 23. The Australian Under 21 Team would compete against the New Zealand Under 21 Team in a Trans-Tasman Series.

The selection trials held in July were well supported and a team of twenty athletes was selected. The team comprised a men's and women's eight plus gender reserve/s. The eights were made up of six open weight athletes, two lightweight athletes, and a coxswain. Immediately following selection, the team raced New Zealand in a warm-up round, in preparation for the Trans-Tasman Series in September. No points were awarded and it also furthered the race preparation experience for some Australian U23 and Junior crews who took part.

Following selection, the team completed home-based training before coming together at the AIS for a pre-departure camp. This five day camp provided great experience for the athletes to utilise world-class facilities in preparation for competition.

The team travelled to New Zealand for several days' preparation prior to the three day competition. The racing between the two countries was fierce, with the Trans-Tasman Series winner only being determined by the final race. Australia won the Trans-Tasman Series, by a margin of 90-88 points. The Australian eights were invited to compete against the New Zealand eights in an exhibition race in The Great Race program.

The Trans-Tasman Series is a great initiative that is aligned to Winning Edge principles through providing greater high performance and pathway opportunities for athletes and coaches.

2013 Summer Universiade, Kazan Russia

The 2013 Summer Universiade was held in Kazan, Russia on 6–17 July. There were 27 sports represented with approximately 8,000 student athletes participating. There were 13 rowing events contested with the Australian Universiade Rowing Team competing in 2 events, Sam Volker (SA) in the Men's Single and Redmond Matthews (VIC) in the Men's Lightweight Single.

39 countries were represented in the rowing regatta with 27 entries in the MLX and 21 entries in the MLIX. Both scullers placed 5th in their respective finals.

Para-Rowing

The Para-Rowing component of the Australian Team achieved outstanding successes at the World Championships with two GOLD medals and a World's Best Time. AUS is ranked as the top Para-Rowing Nation in the World from the 2013 World Championship Results.

Their success can be contributed to a number of significant factors including: the coaches and athletes working together as a cohesive unit, the AUS Rowing Team being fully inclusive of the Para-Rowers in preparation for World Championships (selections, training camps, pre-departure camp and tour arrangements) and in the long term the inclusion of Para-Rowing in the NRCE.

Australia is a world leader in many aspects of its preparation of Para-Rowers for World Championships.

Staff Movements

Gordon Marcks joined the NRCE coaching team as the Senior Coach Para-Rowing (SCPR) late in 2013.

The SCPR is responsible for the strategic direction of the Para program and is working within the NRCE team to achieve the high performance outcomes of the AWE.

Day to day coaching of athletes at the NRCE in Canberra and working closely with the Para Rowing Talent Development Coordinator with the delivery of a number of key development strategies.

Para-Rowing Talent Development Coordinator

Tara Huntly joined the NRCE as Para-Rowing Talent Development Coordinator in July and has been working at SSO and local level to grow the sport through a variety of development initiatives:

High Performance Report (continued)

- Reviewing RA/NRCE Para-Rowing policies and documents.
- Engaging with SSO's and attending and assisting with "come and try" days and other talent identification opportunities.
- Attending SSO development camps and opportunities.
- Engaging with strategic partners such as Australian Defence Force, APC, SSO's etc. to identify potential elite athletes.
- Facilitating the classification of new Para-Rowing athletes.
- Engaging with SSO's to provide suitable development and participation pathways.

Para-Rowing in Australia is sporadic and at a generally low level across the country. A major focus in the short/medium term is on development. This is both in terms of athlete and coach numbers and also in terms of the structure that supports participation in Para-Rowing and its future development.

High Performance Development Program (HPDP)

A significant review into all aspects of the HPDP took place following the London Olympic Games. Key findings from this review included a need to broaden the focus of the HPDP and a greater emphasis on boat speed.

The HPDC in each State aims to create a smooth transition of an increased number of athletes with elite medal winning performance characteristics into the high performance pathway. The HPDP will ensure quality high performance development coaching and support systems exist in each State, delivered through club structures that are aligned with National objectives.

A shift in focus to broaden the HPDP has occurred through ensuring that clearly defined pathways exist for the transfer of talented school athletes into the club system, and from the club system into the local SIS/SAS program. Furthermore, an increased role in the effective coordination of the underage National Teams (U23, U21, Junior) based in each State has aligned the HPDP to Winning Edge outcomes. These aspects will partner the objectives of identification, recruitment, and case management of talented athletes and the effective coordination of the tier 4 and tier 5 scholars within the National Scholarship Program in each State.

Three key initiatives were undertaken through the HPDP in the 2012–13 season; the launch of a Schools Pathway Eight concept, a targeted approach to the US-Based Australian Program and the new initiative of the Australian U21 Trans-Tasman Team and series (Please see details of the event earlier in report).

The Schools Pathway Eight concept was the mechanism developed to attract and retain more of the top school rowers. School athletes have the opportunity to compete in an eight at the Final Selection Trials, vying for selection onto the Australian Junior Team. A men's and women's eight was selected onto the Junior Team, with the men's eight finishing in fifth place and the women's eight winning the B final to finish in seventh place. The concept was positive and these athletes and coaches experienced valuable lessons in competing at the Junior World Championships.

The US-Based Australian Program has grown with more athletes accepting positions in US College Programs. Talent scouts have an increasing presence at U23 and Junior World Championship events, and are being more targeted with their recruiting. In 2012–13, Rowing Australia has committed the HPDC in ACT (Andrew Randell) to coach and manage the US-Based Australian Program. Andrew will manage two lists; the ACT list and the US-Based Australian Program list within the HPDP. This is a significant and positive step to ensure that talented Australian athletes remain connected to the National Program. This step is aligned with Winning Edge outcomes of fostering the talent pipeline.

The High Performance Development Coordinator (HPDC) team has undergone some personnel changes, however, a complete team is in place for the 2013–14 season.

Rowing Australia High Performance Scholarships

The criterion for High Performance Scholarships was modified in 2013 to provide better alignment with the objectives of "Australia's Winning Edge".

All scholarship applications were for the first time completed on a centralised form, the details of which were in turn forwarded to the relevant State Institute or Academy.

To further ensure consistency of the HP Scholarship program with the Wining Edge program the assessment and moderation of the scholarship program was also modified in the following manner:

- Following the close of applications RA forwarded the relevant applications to the State Institute/ Academy (Training Centre) Head Coach, Program Manager and State High Performance Development Coordinator.
- During the National Team Debrief in September a National Scholarship Moderation process was undertaken with the above key stakeholders.
- This processes main goal was to ensure that there will be consistency in the awarding of scholarships throughout Rowing's High Performance Network.
- Following this moderation process the SIS/SAS Program Managers, Head Coaches and HDPC's received the recommended list of scholarships for their further consideration and consultation within the JMC format and structure.

International Recognition

There are a number of rowing personnel that have recognised internationally for a variety of reasons, and we wholeheartedly congratulate them on their efforts.

- 2012 Paralympic silver medallist Erik Horrie was nominated as International Paralympian of the Month; August 2012.
- 2012 Olympic Silver & bronze medallist Kim Crow was appointed as the Australian Olympic Committee Athlete Commission Chairperson.
- 2012 Olympians Sam Loch and Matt Ryan set a new world record for the 24 hour tandem erg. The boys rowed 380.274km over a 24 hour period, beating the previous record by almost 14km. They achieved this by averaging a 1:53:06/500m split. In addition to this, they have raised nearly \$15,000 for the Victorian and Tasmanian Leukaemia Foundation.
- Australian Olympic Committee Chairman, John Coates AC was elected as the International Olympic Committee Vice President.
- The 2013 World Rowing Awards attracted several 2013 Australian World Champion nominations including Kim Crow as Crew of the Year, Erik Horrie as Para-rowing Crew of the Year as well as Gavin Bellis & Kathryn Ross as Para-rowing Crew of the Year.
- 2013 World Champion Kim Crow won the Women's Health Magazine Prime Ministers Award

Thanks

Along with the team of dedicated High Performance Program staff there have been a number of organisations and additional consultants, volunteers and supporters who I would like to thank for their efforts and significant contribution to the Rowing Australia High Performance Program.

Australian Sports Commission

The Australian Sports Commission is rowing's major sponsor. Without the substantial funding allocation we are provided, we would clearly struggle to conduct the comprehensive program we now run throughout Australia. There has been some significant change on the back of the new Winning Edge funding program from the ASC and rowing will continue to be one of the priority funded sports. This management of High Performance sport has been transferred to the AIS.

Thank you must go to Nick Hunter as rowing's AIS Sport Performance Manager, for his tireless work and support of our National Program.

Australian Olympic Committee

The AOC has continued to be a great supporter for Rowing and this support will continue in the lead up to Rio 2016. Thank you to Craig Phillips and the entire team at the AOC and we look forward to working closely again over the next three years to ensure that Rio brings about a great Olympic result for rowing.

National Institute Network

All national institutes and academies remain a critical part of the successful delivery of Rowing Australia's High Performance Program. We thank all of the Directors, Program Managers and Coaches for their support and look forward to the new "Winning Edge" operating environment that will see Rowing Australia and the National Institute Network working more collaboratively in the years to come.

National Team Selectors

As the Chairman of Selectors I would like to pass on my thanks to all of the National selectors for their tireless and valuable contribution.

Senior Team: David Yates, Stephan Mann, Drew Ginn, Jaime Fernandez

Under 23 Team: Jaime Fernandez, Marty Rabjohns

Junior Team: Jaime Fernandez (Chairman), Marty Rabjohns & Robyn Selby Smith

High Performance Report (continued)

Under 21 Team Jaime Fernandez (Chairman), Marty Rabjohns & Russell Hookway

Athletes Commission

It is important to recognise the valuable role played by the Athletes' Commission during the 2012–13 domestic and international season. A special thank you goes to Cameron McKenzie-McHarg for his work as the Chairman of this Commission.

AIS European Training Centre (ETC)

The AIS European Training Centre (ETC) staff led by Bryan Wilson provided outstanding support of the Senior A, Under 23 and Junior teams while in Europe in 2013. As in past years, the team was also grateful for the support and friendship of the Gavirate Rowing Club during the extensive training camps in Italy.

Equipment Sponsors

Sykes Racing and Croker Oars for their continuing support for the Under 23 and Junior teams. Their sponsorship of boats and oars for our teams allows our athletes to have world class equipment whilst reducing the cost to the athletes

Additionally we would like to thank the Italian boat builder Filippi for their sponsorship of the full fleet of boats to our U23 team.

Sports Science and Sports Medicine Team

Dr Larissa Trease, Kellie Wilkie, Tony Rice and the whole medical and science team around Australia who are too numerous to name individually but without whom the HP programs throughout Australia could not function.

Team Managers

Thanks must go to all Team Managers Ray Ebert (Senior), Bob Cook (U23), Andrew Service (Jnr) and Cameron Allen (U21) for their great work in managing our national teams so efficiently while overseas.

Boat Race Officials

Thank you to the many Rowing Australia Boat Race Officials who have given up their own time to assist and officiate at all of our National Selection events. These officials have always ensured that our trials are conducted under the internationally recognized Laws of Boat Racing.

Rowing Australia Staff

Within the Rowing Australia office Andrew Dee, Matt Draper, Matt Treglown, Naomi Wagstaff and Clare Phillips have all contributed to the HP Program throughout the year in significant ways—thank you.

Athletes/Coaches/Families and Supporters

We also sincerely thank our athletes and coaches, their families and supporters for their huge commitment, efforts, and sacrifices as they strive to be the best they can be in our beloved sport.



Athletes' Commission Report

Athletes' Commission

Over the last 12 months the Rowing Australia Athletes' Commission (RAAC) has undergone a period of consolidation, review and recently a changing of the guard as a new Athlete Commission has formed. The last quarter of 2012 marked the end of one Olympiad and the beginning of another and a particular focus of the outgoing RAAC was to see the purpose, structure and direction of the RAAC be successfully passed on to the new RAAC.

The outgoing RAAC were members of the original working group of athletes that formed in 2011 to revitalise the RAAC and establish the representative body with a clear vision and mission. Under a newly drafted charter the RAAC defined its vision to:

Represent Australia's elite rowers and contribute to making the Australian Rowing Team the most successful international program in world rowing.

The RAACs mission is to:

- Represent elite rowers in matters affecting selection to and performance of the Australian Rowing Team.
- Work with RA in ensuring adherence to policy and effective communication regarding matters affecting rowers.
- Provide a channel for communication generally from rowers to the executive of Rowing Australia.

The last 12 months have seen many positive developments within the sport and also a number of challenges. It has been very pleasing that the RAAC has been actively engaged by Rowing Australia and the High Performance department to ensure the athletes' perspectives have been heard within this period of change.

The newly formed RAAC is highly reflective of the new athlete group that will form the team that goes on to compete at the Rio Olympics. It is particularly important that the RAAC always remains highly representative of the current team to successfully fulfil its role. The new RAAC combines a great mix of athlete's across categories

and different levels of experience within the team. The new members are:

- Kim Crow
- David Webster
- Alice McNamara
- Nick Purnell
- Kathryn Ross
- Alexander Belonogoff
- Karsten Forsterling
- Tess Gerrand

I look forward to working with this quality group of athletes to further improve the role of the RAAC. The initial goals of this new group will be to ensure the RAAC increases its visibility and communication to all athletes at all age groups and all levels, elite to club, to ensure athletes at all levels have access to the leadership and guidance this group will provide.

Cameron McKenzie-McHarg
Chair, RAAC



The Bobby Pearce Foundation

The Bobby Pearce Foundation was formed in 2002 as a vehicle for the National Team representatives of the past to support the current National Team representatives, and to keep in touch with rowing at the national team level. It seeks contributions from former team members to assist with the expenses of individuals in those teams that are not fully supported financially by RA—namely the Under 23 and Junior Teams, at this time. In the past few years, the Foundation has assisted athletes who have suffered a particular financial hardship.

The Trustees of the Foundation are Peter Antonie OAM, John Coates AC and John Boulton AM. The Foundation is named after the first Australian Olympic Gold Medallist in rowing, Bobby Pearce, who won the Single Sculls in 1928 and 1932.

The following individuals contributed to the Foundation during the 2012–13 financial year:

Peter Antonie
Susan Bartlett
John Boulton

John Coates
Russell Hookway
Lynton Hudson
Nick Hunter
Robert Lang
Graeme McCall
Lionel Robberds
Michael Sim
George Xouris

In 2013, the Trustees gave all members of the National Junior and Under 23 Teams the opportunity to apply for a grant on the basis of financial hardship, taking into account support provided already by Rowing Australia, State Associations, the AIS, State Institutes and Clubs. On this basis, 8 athletes were assisted this year.

The Foundation is registered with the Australia Sports Foundation, and donations are made through that body, and attract tax deductibility.



Obituaries

Donald Croot (NSW) passed away on 31 January 2013. Don, who moved to Australia from NZ in 1969 to manage British Medical Laboratories, was a remarkable man and great achiever. His list of achievements in the sport of rowing is extensive: He was a Life Member and former President of RNSW; Life Member and former President of the NSW Union of Rowers, Life Member and former President of Balmain Rowing Club as well as Life Member of West End Rowing Club NZ.

He was a Manager of numerous Olympic and National Rowing Teams as well as Chairman of National Regatta Committees, Champion rower and NZ representative, successful rowing coach and benefactor to the sport.

Elaine Guterres OAM (SA), passed away on Australia Day, 2013 in Port Adelaide.

Elaine, member of the Riverside and Port Adelaide Rowing Clubs, was one of the oldest competitive female rowers in Australia and rowed competitively for over 35 years. Elaine was dedicated to the sport of rowing all her life. Between training she freely gave her time in coaching and coxing and other club duties. She was a foundation member of Rowing SA and was actively involved with the introduction of women in competitive rowing in SA. She was awarded an OAM for her lifetime service to rowing in 2012.

Bill Dankbaar (SA), following a battle with pancreatic cancer, passed away on 4 March, 2013. Bill rowed for Torrens Rowing Club and was a member of many South Australian King's Cup Crews. An Olympian, champion oarsman and successful coach, Bill was a very talented sportsman.

Ernest Chapman OAM (NSW), an Olympian at the 1952 Games, passed away on 21 March, 2013. Ernie's rowing career started at the Balmain Rowing Club but he switched allegiances to Sydney Rowing Club at the end of the 1940s and commenced a long association with the Sydney club.

In 1952 he rowed in the two seat of the Australian boat which won the bronze medal in the eights event. He served as vice-captain of Sydney Rowing Club for eight consecutive seasons from 1951. He was the club president in two tenures from 1975 to 1978 and then from 1979 till 1995.

He was awarded a Medal of the Order of Australia (OAM) in 1989 for his services to the sport of rowing.



Awards

Every year the tireless dedication of a number of rowing servants is rewarded through the Queen's Birthday and Australia Day Honours list. This Australian rowing community celebrates the following recipients, awarded during the 2012–13 financial year:

Robin Poke

Robin Poke was appointed a Member of the Order of Australia (AM) for services to the sport of rowing and the Olympic movement as an administrator, author and journalist.

Robin founded the Australian Rowing magazine, is a former president of the ACT Rowing Association and was twice manager of Rowing Australia's World Rowing Championship national teams. He also attended three Olympic Games working in a media liaison role—Atlanta in 1996, Sydney in 2000 and Athens in 2004. He has been president of the ACT Olympic Council since 2005 and was instrumental in rejuvenating the Olympians Club of the ACT.

Paul Guest

The Honourable Paul Marshall Guest QC received the Medal of the Order of Australia (OAM) for his service to the community and to the sport of rowing. The three time Olympic rower (1960 Rome, 1964 Tokyo and 1968 Mexico) who won a Gold Medal at the 1962 Perth Commonwealth Games has served as Chairman of the RA Appeals Tribunal since 2004, President of Banks Rowing Club since 2007 and continues to compete successfully at Masters level.

At the Annual General Meeting of the Australian Olympic Committee in May, two rowing community members were honoured—Doug Donoghue was awarded Life Membership to the AOC and Alan Grover was awarded the AOC Order of Merit in a fitting tribute to both their contributions to the Olympic movement.

Doug Donoghue

In May, Doug Donoghue AM was awarded Life Membership of the Australian Olympic Committee as a fitting tribute to his contribution to the Olympic Movement. For over 20 years Doug has watched over the finances of the Australian Olympic Committee (AOC)—he has been a Board Member of the Australian Olympic Foundation (AOF) and the Director of the Foundation since it was established in 1996.

His involvement in sport started as a rower at Sydney Boys High and later as a rower and coach at Sydney Rowing Club. Over a long career in sport administration, Doug has held numerous positions within his chosen sport of Rowing.

Outside of sport he made his mark in the oil industry where he became an Executive Director of Ampol Limited. That experience enabled him rise to the top of the AOC holding key positions in the finance area.

In 1993 he was based in Paris as a key member of the lobby team trying to win Sydney's bid for the 2000 Olympic Games. He helped develop the Sydney 2000 Candidature Budget and later monitored the SOCOG budget for the AOC.

For the last 20 years, Doug has been a member of the Executive Board of the AOC.

Since the 2000 Sydney Games, Doug, in his capacity as Director of the AOF, together with the Investment Advisory Committee, has grown the capital base of the AOF from \$109m to \$121.4m, whilst making distributions of \$81.5m to the AOC for the benefit of Australian athletes competing at the Olympic Games.

His support of Australia's Olympic athletes started way back in 1983 when he became the Deputy Chair of the NSW Olympic Council's dedicated Fundraising Committee taking in Los Angeles 1984, Seoul 1988, Barcelona 1992, Atlanta 1996, Sydney 2000, Athens 2004, Beijing 2008 and London 2012. During this time the NSW Olympic Council has raised in excess of \$15 million for Australian Olympic Teams.

That resulted in Life Membership of the New South Wales Olympic Council in 2012.

Donoghue is also a Member of the Venue Advisory Committee of Sydney International Regatta Centre; former Director of Rowing Australia, former Vice President of the NSW Rowing Association; previous Member of the Trust, State Sports Centre, and previous Member NSW Sports Advisory Council.

In 1998, Doug became a Member of the Order of Australia (AM) for his services to Rowing and the Olympic Movement.

Prior to his role on the AOC's Executive Board, Donoghue was a rowing commentator for ABC Radio at the Montreal 1976 Olympic Games and commentator for Network 10 for rowing and canoeing at Los Angeles 1984 Games and again in Seoul in 1988.

Alan Grover

Alan Grover was awarded the AOC Order of Merit for his outstanding behind the scenes contribution to Australia's Olympic Teams and the Olympic Movement in Australia.

Alan, a three-time Olympic rower (Tokyo 1964, Mexico City 1968, Munich 1972) and silver medallist (1968), retired from the AOC in October 2012 following 25 years of exemplary service.

From the restructuring of the Australian Olympic Team marketing program in 1987 and the introduction by the IOC of the first edition of the world wide Olympic marketing program – The Olympic Program (TOP)—to supporting the marketing activities of the Melbourne and Sydney Olympic Games bids, and the highly successful Sydney 2000 Olympic Games, to where the AOC's marketing program is today, Alan has been at the forefront of their commercial success.

His determination to protect the Olympic brand and to enhance its value are recognised globally within the Olympic Movement. His wise counsel has been frequently sought by the International Olympic Committee (IOC) and other National Olympic Committees (NOCs), particularly in the area of anti-ambush marketing protection.

Australia's recognition as having one of the best Olympic marketing programs in the world is due in no small part to Alan's commitment and dedication.



Around the states

ACT

As our Association commences its 50th year of operation it is pleasing to note the significant progress made over the past season. Achievements during the year include:

- staging the 2013 Australian Masters Rowing Championship Regatta—a success from an operational and financial perspective;
- effective engagement with Rowing Australia and other agencies on matters important to member clubs such as regatta management software and the future of the ACT Academy of Sport Rowing Unit;
- operation of an effective Rowing ACT office headed by James Hammond, our full-time Executive Officer;
- continued progress in relocating the spectator area for the Yarramundi Reach rowing course from Lady Denman Drive to Weston Park as demonstrated by increased use of the site by rowers and spectators; and
- continuation of preliminary studies of a rowing-triathlon administrative facility on Black Mountain Peninsula.

The 2013 Australian Masters Rowing Championships showcased the value of Yarramundi Reach as a first class 1000 metre regatta venue, despite its lack of fixed on-shore infrastructure and a fully buoyed course. It also demonstrated that sensible scheduling of this event is crucial to the comfort of competitors and to the success of the regatta.

I acknowledge the outstanding efforts of the Organising Committee for AMRC 2013 and its chair, Ann Landrigan, in the careful planning and delivery of this event.

It was pleasing to see there were no whole of Lake closures for Lake Burley Griffin from either flooding or algal contamination during the season. For the first time in several seasons, we were able to run the full planned program of regattas without interruption. This is reflected in the Association's sound financial position.

Despite there being no major closures, issues of water quality with the potential to limit rowing activity remain, as demonstrated by the closure of Yarralumla Bay by sewer leaks in September 2012 and March 2013. The Association looks to the ACT Government to resolve the Lake's serious long standing water quality issues.

I acknowledge the support for the Association of the Union of Boat Race Officials in meeting the challenge of supporting several multi-day regattas in a relatively short period towards the end of the season. Inevitably, this has led to some fatigue that must be addressed by increasing the numbers of BROs and volunteer BRO assistants.

The second Head of the Molonglo held in December 2012 was again a small race, but with stronger support from ACT clubs. Our ambition remains to develop the HoTM into a rowing event of national importance that will lift the profile of ACT rowing.

Further progress was made in relocating our main spectator area and regatta administration to Weston Park to address the lowered Lake level and major risks associated with parking on Lady Denman Drive. The 2013 AMRC demonstrated to the satisfaction of the hundreds of competitors and spectators at this event that Weston Park is an outstanding rowing venue.

Following representations by the Association, planning for Lake-side amenities such as bicycle paths now takes account of rowing interests in the Park. Our next challenge is to get agreement for rowing specific infrastructure, particularly pontoon attachment points.

I thank the members of the ACT rowing community for their support over the past season and wish them well for 2013–14.

David Bagnall
President

New South Wales

Rowing NSW has had a successful and rewarding year. Last year we formulated a 5 year strategic plan with specific targets for achievement setting a framework to provide focus for our activities going forward to promote the growth and development of rowing at all levels. It is pleasing to note that we are well on track in almost all areas and we have updated our targets where necessary to reflect our ongoing pursuit of excellence. In the coming year we will be reviewing our plan in the context of the anticipated “Whole of Sport” strategy to be formulated by Rowing Australia according to the Australian Sports Commission’s mandatory governance principles.

From a business perspective Rowing New South Wales continues to perform well. We have a detailed budgeting and financial management process which is reported monthly and targets to achieve a moderate cash surplus over the year. In order to grow the business and enable our services to the rowing community to be extended we are looking to increase membership numbers and to diversify our revenue base from sponsorships and corporate relationships.

We continue to see growth in the number of regattas being held and the number of seats being raced. This presents some challenges in logistics and time commitment for staff, BRO’s and volunteers, and we are working hard to ensure the servicing of our resources in this area is adequate. It is also encouraging to note that we have welcomed a number of new clubs to the association in recent times, especially in regional areas.

It was another outstanding year for our state team programs, defending our titles in three eights events at the 2013 Interstate Regatta including a sixth consecutive King’s Cup and, most importantly, winning the RA Cup for the overall point score and also being placed first in the interstate para-rowing points score. An increased number of NSW athletes and coaches also distinguished themselves at an international level highlighting the effectiveness of our State and Club development programmes. We thank the Competition Commission for their valuable work in providing the strategic leadership for our State Team Program and maintaining the highly effective relationship with the New South Wales Institute of Sport and Rowing Australia’s High Performance unit.

There were a number of changes in the ranks of RNSW staff during the year. We acknowledge the contribution of outgoing CEO Christian Renford and welcome Tony Blower to the position. In addition Alan Bennett (Sport Development), Paul Coates (Regatta Secretary), and Dominic Grimm (Member Liaison) joined the group. Along with the ongoing contribution from Melissa McCormack (Finance) and Brett Morley (Event Operations) we have a truly talented and dedicated team.

I also recognise all of our volunteers as well as those who have served on commissions, sub-committees and participated in communication forums. Without their contribution and enthusiasm the sport could not achieve the growth and development we wish for.

Finally, I would like to thank the members of the RNSW Board for their commitment and dedication to rowing in New South Wales. The Board met on 12 occasions during the year and members also represented on sub-committees, commissions and specific project task forces.

Ivan Adlam
President

Around the States (continued)

Queensland

The 2013 National Championships were held in Sydney as part of the Sydney International Rowing Regatta. Our clubs and athletes performed exceptionally well in the conditions and when faced with the challenge of increased competition. Special mention and congratulations to the Queensland Men's Lightweight Four crew who, for the first time, won the Penrith Cup. The crew consisted of Adam Kachyckyj (Commercial), Jack Price, Darryn Purcell, Nick Silcox (all Toowong members) and coach Keiran Dwyer. Congratulations also to Sally Kehoe for winning the Nell Slatter Trophy - Women's Single Scull. RQ wishes to thank the following Clubs and Schools who provided various boats for the 2013 state teams throughout the year: UQBC, Brisbane & GPS, Toowong, Commercial, Nudgee College and St Peters College.

Congratulations to all our rowers who participated at the Australian Masters Championships at the end of April. Queensland did particularly well with Toowong Rowing Club finishing second overall and QLD winning medals in all Interstate races, including 2 Gold medals! Well done everyone.

Our relationship with government; local, state and federal, has been positive and as such all levels of government have been generous with their financial support, but we are facing a never ending battle to secure funds long term to assist in meeting our goals. The support of the Queensland Government through the Department of National Parks, Recreation, Sport & Racing should not be overlooked. Rowing Queensland is thankful for the support from the Queensland Government through the Department and in particular Minister Dickson and his staff.

Rowing in Queensland continues to be supported by the Queensland Academy of Sport, Brisbane City Council, Rowing Australia, Konica Minolta, Bundaberg Regional Council, Mitsubishi Motors and Designer Paintworks. Their combined support has allowed RQ to provide continued and improved services to the members that would not otherwise be possible. As with all sports we have found ourselves in the position to look for savings and efficiencies where we can.

A highlight for me is the level of competition and participation across the state. Our regions continue to grow and we are seeing athlete representation from our regions at the highest level.

This year continued to build on the successes of past years and continues to strengthen our sport in providing various opportunities to participate throughout the state. I would like to thank the RQ Board, staff and our hard working volunteers and representatives from across Queensland for their ongoing efforts throughout the year. The volunteer's dedication and commitment often goes well beyond what would normally be expected. Special thanks to Peter Schryver who for work and family commitments had to step down as President of the Board in January. Your guidance and work for Rowing Qld is very much appreciated.

The continued financial support from the Greater Public Schools Association and Brisbane Schoolgirls Rowing Association's towards the ongoing Education & Safety Program and the ongoing roll out of the Brisbane River safety program is to be congratulated and RQ is grateful and appreciative of their ongoing support. RQ continues to meet regularly with Maritime Safety Queensland, Brisbane Ferries and the Brisbane City Council to review and update the Brisbane River—Code of Conduct.

The reporting of near misses and accidents along the Brisbane River continues to be poor by clubs and schools. This needs to improve so that Rowing Qld has appropriate data available to help ensure changes are considered as required and to help improve the education program to all rowers who row on the Brisbane River and other waterways throughout Qld.

As I look toward to another year, I believe we have greater results to see and challenges to overcome. The safety of our athletes, volunteers and supporters is paramount and I urge you all to take the subject of safety seriously. We need to build a positive safety culture, one that comes from within our sport.

Barnaby Eaton
President, Rowing Queensland

South Australia

Rowing SA has experienced a transitional year, most of which did not include the services of full time staff due to the sudden retirement of our Chief Executive, Deb White and our Finance/Regatta Operations Manager, Chris Firth. The loss of these two dedicated and experienced people was a huge loss to Rowing SA in its ongoing operations but it is testament to them that we were able to pick up from where they left off to maintain the ongoing operations of conducting the sport in South Australia.

During this transitional period a number of people stepped up to undertake the necessary work to keep the organisation operating including members of the Executive Board, appointed casual staff including Andrew Swift and Daniel Ralph, and the appointment of a part time bookkeeper.

The effort to find a new Chief Executive was exhausting and frustrating. Being an Association with limited resources and also the fact that there was no continuity in the office to fall back on required a person with a rowing background to work in a field with limited opportunity within the sport and financial remuneration not being what otherwise might be available for similar skills in the commercial world.

In September 2013 Rowing SA was able to announce the appointment of Susan Hagley as its CEO. Susan has a background in rowing having initially rowed for her school and now actively competing in Masters events. Rowing SA is looking forward to working with Susan in managing the operations and challenges of the sport.

Regatta operations

Rowing SA had a rather successful 2012–13 regatta season. The second season of “flat fees” across the board for membership subscriptions had a mixed effect on participation and regatta entries, with some regattas getting smaller and others growing extensively.

Overall our membership numbers rose slightly by 1.5%. This was complemented by a 9% increase in competitors at each regatta and a 13% increase in entries, showing more people attended each regatta and raced more often this season.

A review of the programming conducted in 2012–13 is now being undertaken to develop the 2013–14 season regatta program that includes Head of the River three weeks earlier than usual so that schools can participate in

the Australian Rowing Championships and the School State Championships being held at the end of school term.

One of the issues facing Rowing SA with the increasing number of participants and the time duration of regattas is consideration of more than one regatta during a weekend. This will be a test in adequate resourcing as well.

Masters committee

The Masters Committee has lifted its profile in South Australia in the past year under the guidance of Mark Mussared. The Committee is actively working within its ranks to provide feedback to Rowing SA Executive Board on issues and determining a future direction for all masters participating in the State. Also, Rowing SA will be hosting the 2014 Australian Masters Rowing Championships from 1 to 4 May. An Organising Committee has been established under Chair, David Eichler, and is well on its way to making the necessary arrangements for a successful regatta.

This will be an important preliminary event to the FISA World Masters Championships to be conducted in Ballarat, Victoria in October 2014.

Education and club development

Damien Derlique administers this area for Rowing SA. It includes coach education, athlete development programs, club development and support, para rowing and indoor rowing. All these facets continue to increase in their expectations and requirements.

The Indoor Rowing Centre continues to be well used not only from the local rowing community but also community support groups who look after various disadvantaged groups in the community.

West lakes facilities/course

Our facilities at West Lakes require ongoing improvement and maintenance and we are fortunate to have a number of people who are willing to provide their time and effort in maintaining these premises.

Rowing SA is also fortunate to have a volunteer like Brett Ralph who has taken over the role of Course Manager from Tim Ward. This is a big job as the course is in salt water and required to be taken out each year and fully serviced before going back in the water. To be able to do this we also have a very dedicated group of volunteers who give of their time willingly and often.

Around the States (continued)

In the past year six major events have been conducted at the West Lakes Course which has included events for Canoe/Kayak and Dragon Boats.

Rowing SA volunteers, as well as people from the other sports, help for their own events. Rowing SA manages the course infrastructure on behalf of the State Government.

Financials

financially, Rowing SA has remained strong with a small cash surplus in 2012–13. The café continues to trade well with sound management and is recording a positive result and providing a very important income stream to Rowing SA.

Partnerships

Rowing SA is very appreciative of the ongoing support of our partners and supporters and in particular the State Government, through the Office of Recreation and Sport (ORS) and the Department of Planning, Transport and Infrastructure (DPTI).

Our continued relationship with the ORS is vital for the support provided to maintain the operational services of Rowing SA and their support and guidance through issues is always welcomed.

With the redevelopment of the River Torrens precinct where most of our city and school clubs are located the liaison with DPTI in regard to proceeding with these projects has been invaluable. Included with the redevelopment of the Adelaide Oval is the construction of a new footbridge over the Torrens where the regatta course is located. Through discussions with DPTI requirements for the continued use of the River Torrens have been taken into account to ensure the continued presence of rowing and its access to the vital waterway.

Rowing SA also has a good working relationship with Adelaide City Council.

We are extremely appreciative of the ongoing support we also receive from The City of Charles Sturt (Local Government). The cooperation and presence of the Council and its staff we receive is invaluable and enables us to present our facilities and the conduct and promotion of our sport to be pursued with confidence. We are fortunate to have this relationship and it is respected by the rowing community.

Our relationship with South Australian Sports Institute (SASI) remains close working which is to the benefit of all our rowers and coaches particularly those in the elite

pathway. It is encouraging to see SASI athletes compete and represent their clubs in our regattas as it is a priority for Rowing SA to maintain a healthy and strong club environment.

The coaching panel at SASI, Jason Lane (Head Coach), Zoltan Shepherd (Development Coach to Oct 2012) and Adam Vine-Hall (Development Coach from Apr 2013) has always been supportive to Rowing SA.

Outstanding athlete results

Our State Team were successful in winning a silver medal (Men's Youth Eight) and bronze medal (King's Cup Crew) at the Interstate Regatta in Sydney. Also, it was pleasing to see a lightweight women's quad scull under the tutelage of Amber Halliday to compete for the first time for a number of years. With the growing depth of high performance talent in the State it is hoped we will be able to field a full team in 2013–14.

South Australia has once again been well represented in the Australian Junior, Under 21, Under 23 and Senior Teams.

Life memberships

At the Annual General Meeting of Rowing SA, life membership was awarded to Michael Eastaughffe.

Also at this meeting, Michael Eastaughffe retired as Secretary of Rowing SA after 24 years service. Michael has been instrumental in the operations of Rowing SA as it has developed from being a volunteer organisation to an employer of a number of people, significant growth in participation at all levels of the sport, the multiple developments of the West Lakes facility and his own capacity as a FISA umpire. We wish him well in the future and thank him for his dedicated commitment to the sport.

Tasmania

I have pleasure in presenting the President's Report for season 2012–2013.

We have completed a very memorable season both on and off the water. Our rowers have produced results that we can all be proud of. Rowing Tasmania programs are inclusive and provide for people to enjoy the sport at whatever level they might desire. I believe we play a significant part in mentoring young men and women that are good well rounded individuals that go on to be leaders and committed, focused people in their lives and careers.

Our high performance and emerging athletes are well supported by a very talented group of coaches. This coaching panel has been working with rowers at a number of winter camps, providing many athletes with the opportunities to improve their skills and maintain fitness. A clear pathway is being developed that will provide plenty of feedback and incentive for those that aspire to improve, to perhaps represent Tasmania at Nationals and for some to move on to National selection. A number of clubs and a fantastic group of volunteers have assisted in this effort, feeding crews, transporting gear, driving coach boats etc. I thank all those many people involved in providing our Tasmanian rowers with the skills, opportunities and expertise to perform at the highest levels.

Our regattas are growing in entries with full fields regularly streaming up the course. Junior numbers are particularly strong with even more school regattas moving to two days and many heats being required for the Schools Championships.

Para-Rowing continues to grow, with extra races being added to the program and exciting new talent identified and new athletes competing and enjoying being involved.

The Nationals were combined with a World Cup regatta in Sydney. It was pleasing to see Tasmanian crews well represented in the Interstate Regatta with exciting bronze medal performances from Eleni Kalimnios and Max McQueeney and a silver to the Men's Penrith Cup crew and also to the Women's LW Quad. With 10 gold medals, 8 silver and 4 bronze performances, the Tasmanian contingent performed extremely well.

Our rowing community is fortunate that we have such a large, dedicated team of volunteers who together provide a fantastic venue and opportunity for all rowers

to compete in fair, exciting, safe and professionally conducted events.

The RA "Adopt a School" program is well supported with Sheffield High, Tarooma High and Queechy High all showing great promise as new inductees to our exciting school programs.

As previously mentioned, RT continues to foster pathways for athletes to continue in the sport. We need school rowers to continue on to be good club members. Our squads of potential state representatives are becoming stronger with a well co-ordinated winter training program proving to be very popular. We are also seeing a good number of fine rowers returning to competitive rowing as we make a real effort to field competitive crews at the Interstate regatta. We need to encourage and build on the ranks of senior women staying in the sport.

RT has a very hard working Board, made up of a good cross section of our rowing community. I have been honoured to be a part of that Board's success and have thoroughly enjoyed my involvement. I step down after 6 years as President, a role that I will certainly miss. The role of President is a position that needs to be handed on, to encourage new ideas, new directions and a fresh approach. I have made many wonderful friends during my time involved in rowing and those friends will, I'm sure, will be friends for life.

Peter Wade
President, Rowing Tasmania

Around the States (continued)

Victoria

The success of Rowing Victoria Inc. is not just measured by achievement against its strategic plan, but more so by the health of the Clubs, Schools and the sport in Victoria. Despite the challenges of finding volunteers and the constant battle finding funds, our Clubs and Schools are prospering. The number of competitors and the number of registered members is increasing. We are now hearing that Clubs have waiting lists for new members and others are experimenting with “pay to play” and “adopt a school” models. Despite the many problems we face, the sport in Victoria is in good health.

Participation

A highlight of the year has been a 10% increase in competitive memberships to just over 6,000 members. This comes at a time when RV facilities strategy has provided the opportunity for access to water such as Ballarat and better landing facilities on the Yarra and Carrum. This focus will continue in the year ahead. Regatta seats in the 2012–13 season were up 4000 which is the largest increase in competition seats in 10 years.

Rowing has a major challenge with metropolitan clubs at near capacity reducing their ability to recruit and sustain athletes for a significant period of time. Capacity coupled with increasing legislation on water safety has seen the need to capture all social rowers under the recreational rowing membership. This has seen the recreational membership double in size and the state government is very pleased to see the identification of these people associated with rowing.

This year saw five Victorian clubs obtain “Adopt A School” funding. All clubs and schools involved have been very pleased with the progress.

Finances

Rowing Victoria is pleased to show a small surplus despite a drop in revenue with no national events being hosted. Whilst our focus in 2013–14 will be on improved member services, the Board has development activities planned as the priority for the coming year.

Strategic Plan

This was the first year of our new strategic plan and although great progress was made, it has become apparent that it is very ambitious. The requirement of the Australian Sports Commission that the sport has

common strategies across the sport will no doubt result in changes to our plan.

Our current plan focuses on the four areas of operation of Rowing Victoria, namely:

- Regatta operations and event management. This is the key business activity of the Association.
- Representation, comprising management of both internal and external relationships and administration.
- Development, including coach and cox education and support of member clubs.
- Selection and management of Victorian teams.

Rowing Victoria has limited resources and so strives to do the key areas of activity well rather than embrace the many other areas of activity available to it.

Victorian teams

The Victorian teams at the Interstate Regatta performed very well as usual but not as well as in past years. Of particular note was our Queen’s Cup eight which was sensational in winning this event for the ninth time in succession. To improve our standing at this regatta, a new team structure is being implemented to better support the 2014 team.

Our State masters rowers performed with distinction at the National Masters Regatta. Both our quad sculls won well and our men’s eight finished a close second to Queensland in one of the highest standard races seen at this regatta.

Australian teams

Victorians again comprised a large proportion of the Australian teams at the Olympic Games in 2012 and in the 2013 World Championship teams. One pleasing part of the selections for 2013 was the large number of Victorians in the junior team. In addition to the increase in Victorians in the small boats to seven, Victorians comprised the full men’s and women’s eights. This is by far the greatest number of Victorians in a junior team ever and is a great credit to those involved.

Constitution

Several constitutional changes have been made arising from the Australian Sports Commission Mandatory Governance principles and the removal of a number of out dated provisions.

Life Membership

David Pincus was elected a life member of Rowing Victoria. This is a well-deserved life membership and one which is well overdue. He has provided the association with long and distinguished service and approached all tasks with great passion. His contribution to regatta and event management has been outstanding.

Volunteer Recognition

The Association could not operate without the contribution and support of volunteers, whether umpires, regatta volunteers, commission and committee members, board members or the many other roles which contribute to the success of rowing in Victoria. This year has seen further reductions in Level 2 umpires from 53 down to 38. We are now at critically low levels and we have major concerns about some regattas going ahead. Our recruitment drive has not been supported and we now need to look at mandating club Level 2 umpires that represent the equivalent amount of votes.

Next Season

Our focus in the next season is improving competition, teams representation and member services. A growing area of work is access to waterways with a great deal more work to be undertaken in this area. We will also support the operations of the 2014 FISA Masters Championships hosted by Rowing Australia at Ballarat.

Andrew Guerin
President

Around the States (continued)

Western Australia

For a number of years RWA Clubs have been actively involved in promoting rowing as a sport in non-traditional rowing schools. Participants in these programmes have regularly competed for the host Clubs at RWA Pennant Regattas.

Focus on these non-traditional rowing schools as a source of new members was emphasized during the just concluded 2013 Season with four dedicated “All Schools” Regattas conducted for this cohort culminating in an “All Schools Head of the River Regatta” in September. The events exclude entries from “experienced” rowers until such time as the standards of the “All School” competition improves comparatively.

In all, 212 athletes competed at the 2013 All Schools Head of The River, with approximately 100 of those being “new” to competitive rowing. 21 non-traditional rowing schools (including the two RA Adopt a Schools participants) were represented at the regatta namely:

- All Saints’ College, C.B.C. Fremantle, Carey Baptist College, Chisholm Catholic College, Corpus Christi College, Iona Presentation College, John Curtin Senior High School, John Wollaston Anglican School, John 23rd College, Kelmscott Senior High School, Kennedy Baptist College, La Salle College, Lockridge Senior High School, Mazenod College, Melville Senior High School, Mount Lawley Senior High School, Santa Maria College, Seton Catholic College, Shenton College and Southern River College.

As a consequence of the All Schools concept, a general increase in participation numbers and a more comprehensive capturing of the Association’s regatta entry data, there were 1032 Rowers registered for 2013 compared with 705 for 2012 representing a 46% increase in registered rowers. This number does not include rowers in the PSA and IGSSA competitions (over 1000) nor the growing number of rowers participating in Clubs on a recreational basis, not registered to compete at RWA Regattas. The number of registered Women Rowers (526) outnumbered Men Rowers (506) for the first time.

These achievements reflect the concerted effort over recent years by RWA to achieve 1000 rowers registered, an active, vibrant Association and a community committed to physical activity and personal achievement.

Swan River Rowing Club was Champion Club for 2013 finishing in front of the University of Western Australia Boat Club and West Australia Rowing Club.

Tim Widdicombe (UWABC) was named Oarsman of the Year, Maia Simmonds (UWABC) Oarswoman of the Year, Jamie Hewlett (ANARC) Club Coach of the Year and Jamie Jones (SRRC) the overall Coach of the Year.

Craig James
Rowing WA Concillor



2013 World Championships—Medal Table

Rank	Nation	Total Gold Medals	Total Silver Medals	Total Bronze Medals	Total Medals	Rank by total
1	Italy	3	2	3	8	=1
2	Australia	3	2	1	6	5
3	Great Britain	3		5	8	=1
4	United States of America	2	2	4	8	=1
5	Norway	2	1		3	=8
6	Netherlands	2		1	3	=8
7	Denmark	2			2	=12
8	Germany	1	5	2	8	=1
9	New Zealand	1	3	1	5	6
10	Ukraine	1	1	1	3	=8
11	Greece	1	1		2	=12
11	Lithuania	1	1		2	=12
11	Switzerland	1	1		2	=12
14	Czech Republic	1		1	2	=12
14	Russian Federation	1		1	2	=12
16	Austria	1			1	=19
16	Croatia	1			1	=19
18	France		3	1	4	7
19	Canada		2	1	3	=8
20	Romania		2		2	=12
21	Cuba		1		1	=19
22	Belarus			1	1	=19
22	Brazil			1	1	=19
22	Hungary			1	1	=19
22	Poland			1	1	=19
22	Republic of South Africa			1	1	=19



World Championships Chungju, South Korea 2013

W1X

Gold	AUS	7:31.34	[Crow]
Silver	NZL	7:33.57	
Bronze	CZE	7:36.88	

M1X

Gold	CZE	6:45.24	
Silver	CUB	6:48.91	
Bronze	GER	6:49.39	
14th	AUS	7:33.34	[Purnell]

LW1X

Gold	AUT	7:50.62	
Silver	GRE	7:53.23	
Bronze	GBR	7:54.12	
11th	AUS	8:23.59	

LM1X

Gold	DEN	7:11.13	
Silver	FRA	7:12.94	
Bronze	HUN	7:14.38	

W2X

Gold	LTU	6:51.82	
Silver	NZL	6:51.86	
Bronze	BLR	6:55.90	

M2X

Gold	NOR	6:09.51	
Silver	LTU	6:10.87	
Bronze	ITA	6:12.54	
8th	AUS	6:14.18	[Swann, Belonogoff]

LW2X

Gold	ITA	7:17.31	
Silver	USA	7:20.73	
Bronze	GER	7:22.24	
7th	AUS	7:19.97	[Every-Hall, McNamara]

LM2X

Gold	NOR	6:36.04	
Silver	SUI	6:37.11	
Bronze	GBR	6:38.04	

W2-

Gold	GBR	7:22.82	
Silver	ROU	7:25.75	
Bronze	NZL	7:27.58	
12th	AUS	8:34.04	[Bateman, Gerrard]

M2-

Gold	NZL	6:34.98	
Silver	FRA	6:41.74	
Bronze	NED	6:45.67	
13th	AUS	6:56.58	[McRae, Coudraye]

W4X

Gold	GER	6:41.86	
Silver	CAN	6:45.02	
Bronze	POL	6:46.27	
8th	AUS	6:54.97	[Hooper, Hall, Cleary, Aldersey]

M2+

Gold	ITA	7:09.15	
Silver	GER	7:12.34	
Bronze	FRA	7:13.50	

LW4X

Gold	NED	6:49.80	
Silver	USA	6:54.22	
Bronze	ITA	6:57.06	
5th	AUS	7:02.33	[Hayes, Nesbitt, Miansarow, Clark]

LM2-

Gold	SUI	6:49.85	
Silver	ITA	6:51.48	
Bronze	GBR	6:52.08	

World Championships Chungju, South Korea 2013 (continued)

W4-				M4X			
Gold	USA	6:43.15		Gold	CRO	5:53.57	
Silver	CAN	6:47.62		Silver	GER	5:54.39	
Bronze	AUS	6:49.26	[Vermeersch, Hagan, Sutherland, Stephan]	Bronze	GBR	5:54.78	
W8+				LM4X			
Gold	USA	6:02.14		Gold	GRE	6:03.44	
Silver	ROU	6:07.04		Silver	GER	6:05.55	
Bronze	CAN	6:09.34		Bronze	ITA	6:07.19	
5th	AUS	6:12.30	[Vermeersch, Chatterton, White, Bateman, Gerrard, Hagan, Sutherland, Stephan, cox: Patrick]	5th	AUS	6:14.76	[Wilson, de Carvalho, Kachyckyj, Ward]
LTAMix4+				M4-			
Gold	GBR	3:16.12		Gold	NED	6:13.95	
Silver	ITA	3:21.70		Silver	AUS	6:14.58	[Lockwood, Lloyd, Turrin, Dunkley-Smith]
Bronze	RSA	3:22.90		Bronze	USA	6:15.46	
LTAIDMix4+				LM4-			
Gold	GBR	3:16.12		Gold	DEN	5:55.68	
Silver	ITA	3:21.70		Silver	NZL	5:57.28	
Bronze	RSA	3:22.90		Bronze	GBR	5:59.98	
				10th	AUS	5:58.74	[Foot, Tunevitsch, Silcox, Purcell]
TAMix2x				LM8+			
Gold	AUS	3:58.00	[Bellis, Ross]	Gold	ITA	6:02.27	
Silver	FRA	3:59.93		Silver	AUS	6:06.51	[Price, McDonnell, Widdicombe, Foot, Tunevitsch, Purcell, Silcox, Nola, cox: Webster. T]
Bronze	UKR	4:03.34		Bronze	USA	6:10.20	
ASW1x				M8+			
Gold	RUS	5:13.95		Gold	GBR	5:30.35	
Silver	NOR	5:18.79		Silver	GER	5:30.89	
Bronze	BRA	5:29.82		Bronze	USA	5:33.92	
				7th	AUS	5:35.90	[Kinnear, Brewer, Moore, Hill, Ellis, Laidler, Murray, Gatti, cox: Webster. D]
ASM1X							
Gold	AUS	4:35.98	[Horrie]				
Silver	UKR	4:42.62					
Bronze	RUS	4:44.15					



Australian World Championships Team-Results 2013

Boat	Surname	First Name	State	World Championships
W1x	Crow	Kimberley	VIC	GOLD
Coach	McCarthy	Lyll	ACT	
ASM1x	Horrie	Erik	QLD	GOLD
Coach	Baker	Jason	NSW	
TAMIX2x	Bellis	Gavin	VIC	GOLD
	Ross	Kathryn	VIC	GOLD
Coach	Marcks	Gordon	ACT	
M4-	Dunkley-Smith	Joshua	VIC	SILVER
	Lloyd	Alexander	NSW	SILVER
	Lockwood	William	VIC	SILVER
	Turrin	Spencer	NSW	SILVER
Coach	Laurich	Thomas	NSW	
ML8+	Foot	Alister	TAS	SILVER
	McDonnell	Timothy	QLD	SILVER
	Nola	Simon	NSW	SILVER
	Price	Jack	QLD	SILVER
	Purcell	Darryn	QLD	SILVER
	Silcox	Nicholas	QLD	SILVER
	Tunevitsch	Blair	TAS	SILVER
	Webster	Timothy	VIC	SILVER
	Widdicombe	Timothy	WA	SILVER
Coach	Crow	Brett	TAS	
W4-	Hagan	Alexandra	WA	BRONZE
	Stephan	Lucy	VIC	BRONZE
	Sutherland	Charlotte	VIC	BRONZE
	Vermeersch	Hannah	WA	BRONZE
Coach	Fangen-Hall	Mark	VIC	

Boat	Surname	First Name	State	World Championships
M4x	de Carvalho	Edward	NSW	5th
	Kachyckyj	Adam	QLD	5th
	Ward	Perry	WA	5th
	Wilson	James	VIC	5th
Coach	McLaren	Timothy	NSW	
W4x	Clark	Hannah	VIC	5th
	Hayes	Alexandra	TAS	5th
	Miansarow	Georgia	NSW	5th
	Nesbitt	Georgia	TAS	5th
Coach	Westgarth	Thomas	QLD	
W8+	Bateman	Katrina	VIC	5th
	Gerrand	Tess	NSW	5th
	Chatterton	Renee	SA	5th
	Hagan	Alexandra	WA	5th
	Patrick	Elizabeth	VIC	5th
	Stephan	Lucy	VIC	5th
	Sutherland	Charlotte	VIC	5th
	Vermeersch	Hannah	WA	5th
White	Peta	SA	5th	
Coach	Tait	William	VIC	
W2x	McNamara	Alice	VIC	7th
	Simmonds	Maia	WA	7th
Coach	Handley	Lincoln	WA	
M8+	Brewer	Cameron	WA	7th
	Ellis	George	TAS	7th
	Gatti	Tom	WA	7th
	Hill	Alexander	SA	7th
	Kinnear	Ned	SA	7th
	Laidler	Scott	QLD	7th
	Moore	Angus	ACT	7th
	Murray	Brendan	WA	7th
Webster	David	VIC	7th	
Coach	Driessen	John	TAS	

Australian World Championships Team (continued)

Boat	Surname	First Name	State	World Championships
M2x	Belonogoff	Alexander	NSW	8th
	Swann	Thomas	VIC	8th
Coach	Ayliffe	Rhett	ACT	
W4x	Aldersey	Olympia	SA	8th
	*Edmunds	Madeleine	QLD	8th
	Hall	Jessica	QLD	8th
	Hooper	Rebekah	VIC	8th
	*Cleary	Jennifer	VIC	8th
Coach	Lane	Jason	SA	
M4-	Foot	Alister	TAS	10th
	Purcell	Darryn	QLD	10th
	Silcox	Nicholas	QLD	10th
	Tunevitsch	Blair	TAS	10th
Coach	Crow	Brett	TAS	
W1x	Flecker	Ella	TAS	11th
Coach	Crow	Brett	TAS	
W2-	Bateman	Katrina	VIC	12th
	*Gerrand	Tess	NSW	12th
	*Danther	Rebecca	VIC	12th
Coach	Tait	William	VIC	
M2-	Coudraye	Bryn	SA	13th
	McRae	James	SA	13th
Coach	Conrad	Timothy	QLD	
M1x	Purnell	Nicholas	NSW	14th
Coach	Ayliffe	Rhett	ACT	14th



Australian World Cup 1 Team—Results 2013

Boat	Surname	First Name	State	World Cup 1
W1x	Crow	Kimberley	VIC	GOLD
Coach	McCarthy	Lyll	ACT	
M4- 2	Booth	Joshua	VIC	GOLD
	Lockwood	William	VIC	GOLD
	Chapman	James	NSW	GOLD
	Dunkley-Smith	Joshua	VIC	GOLD
Coach	Laurich	Thomas	NSW	
W4x	Perkins	Sarah	VIC	GOLD
	Hall	Jessica	QLD	GOLD
	Edmunds	Madeliene	QLD	GOLD
	Aldersey	Olympia	SA	GOLD
Coach	Lane	Jason	SA	
W8+	Vermeersch	Hannah	WA	GOLD
	Stephan	Lucy	VIC	GOLD
	Horton	Genevieve	NSW	GOLD
	Chatterton	Renee	SA	GOLD
	Gerrand	Tess	NSW	GOLD
	Bateman	Katrina	VIC	GOLD
	Sutherland	Charlotte	VIC	GOLD
	Hagan	Alexandra	WA	GOLD
	Patrick	Elizabeth	VIC	GOLD
Coach	Tait	William	VIC	
Asst Coach	Garratt	Nicholas	NSW	
Asst Coach	Fangen-Hall	Mark	VIC	
M1x 1	Kobelke	Kieran	NSW	SILVER
Coach	Ayliffe	Rhett	ACT	
M2-	McRae	James	SA	SILVER
	Coudraye	Bryn	SA	SILVER
Coach	Conrad	Timothy	QLD	

Australian World Cup 1 Team (continued)

Boat	Surname	First Name	State	World Cup 1
M4- 1	Moore	Angus	ACT	SILVER
	Hill	Alexander	SA	SILVER
	Turrin	Spencer	NSW	SILVER
	Lloyd	Alexander	NSW	SILVER
Coach	Morris	Tom	NSW	
W12x 2	Simmonds	Maia	WA	SILVER
	McNamara	Alice	VIC	SILVER
Coach	Handley	Lincoln	WA	
Asst Coach	Randell	Ellen	NSW	
Asst Coach	Newbon	Paul	TAS	
W11x	Pound	Sarah	NSW	BRONZE
Coach	Handley	Lincoln	WA	
Asst Coach	Randell	Ellen	NSW	
Asst Coach	Newbon	Paul	TAS	
M2x	Edwards	Ryan	NSW	BRONZE
	Belonogoff	Alexander	NSW	BRONZE
Coach	Ayliffe	Rhett	ACT	
W2- 1	Gerrand	Tess	NSW	BRONZE
	Bateman	Katrina	VIC	BRONZE
Coach	Tait	William	VIC	
Asst Coach	Garratt	Nicholas	NSW	
Asst Coach	Fangen-Hall	Mark	VIC	
M4- 1	Silcox	Nicholas	QLD	BRONZE
	Foot	Alister	TAS	BRONZE
	Tunevitsch	Blair	TAS	BRONZE
	Purcell	Darryn	QLD	BRONZE
Coach	Crow	Brett	TAS	
M4x	Morgan	Christopher	SA	BRONZE

Boat	Surname	First Name	State	World Cup 1
	Swann	Thomas	VIC	BRONZE
	Jackson	Shane	VIC	BRONZE
	Purnell	Nicholas	NSW	BRONZE
Coach	Prater	Mark	NSW	
M8+ 1	Ellis	George	TAS	BRONZE
	Cunningham-Reid	Christopher	NSW	BRONZE
	Hargreaves	Jack	NSW	BRONZE
	Casey	Harrison	VIC	BRONZE
	Hooper	Jordan	VIC	BRONZE
	Laidler	Scott	QLD	BRONZE
	Sacre	Thomas	NSW	BRONZE
	Wheatley	Nicholas	NSW	BRONZE
	Webster	David	VIC	BRONZE
Coach	Driessen	John	TAS	
ML1x	Egan	Michael	TAS	4th
Coach	Crow	Brett	TAS	
WL2x 1	Nesbitt	Georgia	TAS	4th
	Flecker	Ella	TAS	4th
Coach	Handley	Lincoln	WA	
Asst Coach	Randell	Ellen	NSW	
Asst Coach	Newbon	Paul	TAS	
ML2x 2	Wilson	James	VIC	4th
	de Carvalho	Edward	NSW	4th
Coach	van Hooydonk	Richard	NSW	
ML4- 2	Widdicombe	Timothy	WA	4th
	Meares	Thomas	WA	4th
	Westbrook	Harrison	QLD	4th
	Parry	Hamish	QLD	4th
Coach	Dwyer	Kieran	QLD	
M4x 2	Egan	Michael	TAS	4th

Australian World Cup 1 Team (continued)

Boat	Surname	First Name	State	World Cup 1
	Kachyckyj	Adam	QLD	4th
	Ward	Perry	WA	4th
	Nola	Simon	NSW	4th
Coach	Ayliffe	Rhett	ACT	
M1x 2	Watts	David	WA	5th
Coach	Driessen	John	TAS	
M8+ 2	Widdicombe	Timothy	WA	5th
	Meares	Thomas	WA	5th
	Silcox	Nicholas	QLD	5th
	Foot	Alister	TAS	5th
	Tunevitsch	Blair	TAS	5th
	Purcell	Darryn	QLD	5th
	Westbrook	Harrison	QLD	5th
	Parry	Hamish	QLD	5th
	Lister	Toby	NSW	5th
Coach	Driessen	John	TAS	
M12x 1	Lake	Sean	VIC	6th
	Matthews	Redmond	VIC	6th
Coach	McCarthy	Lyll	ACT	
W2x	Hooper	Rebekah	VIC	6th
	Cleary	Jennifer	VIC	6th
Coach	Westgarth	Thomas	QLD	
W2- 2	Sutherland	Charlotte	VIC	8th
	Hagan	Alexandra	VIC	8th
Coach	Tait	William	VIC	
Asst Coach	Garratt	Nicholas	NSW	
Asst Coach	Fangen-Hall	Mark	VIC	



Australian World Cup & Holland Beker Regatta Team

Boat	Surname	First Name	State	World Cup 2	Holland Beker	World Cup 3
M4-	Dunkley-Smith	Joshua	VIC	GOLD	-	SILVER
	Lloyd	Alexander	NSW	GOLD	-	SILVER
	Lockwood	William	VIC	GOLD	-	SILVER
	Turrin	Spencer	NSW	GOLD	-	SILVER
Coach	Laurich	Thomas	NSW			
W1x	Crow	Kimberley	VIC	-	GOLD	GOLD
Coach	McCarthy	Lyll	ACT			
W4-	Hagan	Alexandra	WA	-	-	SILVER
	Stephan	Lucy	VIC	-	-	SILVER
	Sutherland	Charlotte	VIC	-	-	SILVER
	Vermeersch	Hannah	WA	-	-	SILVER
Coach	Fangen-Hall	Mark	VIC			
W4x	Aldersey	Olympia	SA	BRONZE	-	BRONZE
	Edmunds	Madeleine	QLD	BRONZE	-	BRONZE
	Hall	Jessica	QLD	BRONZE	-	BRONZE
	Hooper	Rebekah	VIC	BRONZE	-	BRONZE
Coach	Lane	Jason	SA			
M4x	Belonogoff	Alexander	NSW	4th	-	13th
	Kobelke	Kieran	NSW	4th	-	13th
	Purnell	Nicholas	NSW	4th	-	13th
	Swann	Thomas	VIC	4th	-	13th
Coach	Ayliffe	Rhett	ACT			
W2-	Bateman	Katrina	NSW	7th	-	7th
	Gerrand	Tess	VIC	7th	-	7th
Coach	Tait	William	VIC			
M2-	Hill	Alexander	SA	-	-	10th
	Moore	Angus	ACT	-	-	10th
Coach	Conrad	Timothy	QLD			
M4x	Cleary	Timothy	VIC	-	-	14th
	Koster	Peter	NSW	-	-	14th
	Playfair	Hamish	NSW	-	-	14th
	Poulter	Michael	VIC	-	-	14th
Coach	Prater	Mark	NSW			



Australian Under 23 World Championships Team—Results 2013

Boat	Surname	First Name	State	World Championships
BW4-	Hagan	Alexandra	WA	GOLD
	Stephan	Lucy	VIC	GOLD
	Sutherland	Charlotte	VIC	GOLD
	Vermeersch	Hannah	WA	GOLD
Coach	Fangen-Hall	Mark	VIC	
BM4-	Masters	Timothy	VIC	SILVER
	Medway	James	NSW	SILVER
	Snelson	Louis	NSW	SILVER
	Wright	Aaron	NSW	SILVER
Coach	Randell	Andrew	SA	
Asst Coach	Spencer	Victoria	SA	
BWL4x	Bowyer	Jessica	WA	SILVER
	Jones	Emma	WA	SILVER
	Pound	Sarah	NSW	SILVER
	Webley	Emma	VIC	SILVER
Coach	Randell	Ellen	NSW	
BM2-	Hill	Alexander	SA	SILVER
	Moore	Angus	ACT	SILVER
Coach	Conrad	Timothy	QLD	
BW2-	Allen	Jessie	NSW	4th
	Horton	Genevieve	NSW	4th
Coach	Young	Alfred	NSW	
BM4+	Bernerius	Michael	NSW	4th
	Coombs	Ben	VIC	4th
	Ditmarsch	Jay	NSW	4th
	Keenan	Simon	VIC	4th
	Sim	Stuart	VIC	4th
Coach	Randell	Andrew	SA	
Asst Coach	Spencer	Victoria	SA	

Boat	Surname	First Name	State	World Championships
BW8+	Banting	Sarah	VIC	4th
	Cleary	Jennifer	VIC	4th
	Goodman	Molly	SA	4th
	Gotch	Georgina	NSW	4th
	Hooper	Rachael	VIC	4th
	Sutherland	Sophie	VIC	4th
	Tinapple	Lilly	WA	4th
	*Van der Ven	Sophie	SA	4th
	White	Peta	SA	4th
	*Wilson	Eleanor	QLD	4th
Coach	Westgarth	Thomas	QLD	
BWL2x	Miansarow	Georgia	NSW	5th
	Nesbitt	Georgia	TAS	5th
Coach	Young	Alfred	NSW	
BM4x	Cleary	Timothy	VIC	9th
	Koster	Peter	NSW	9th
	Playfair	Hamish	NSW	9th
	Poulter	Michael	VIC	9th
Coach	Prater	Mark	NSW	
BML1x	Lake	Sean	VIC	10th
Coach	Fraumano	David	VIC	
BM8+	Bagby	Angus	NSW	10th
	Casey	Harrison	VIC	10th
	Cunningham-Reid	Christopher	NSW	10th
	Gunton	Thomas	NSW	10th
	Hargreaves	Jack	NSW	10th
	Hooper	Jordan	VIC	10th
	Sacre	Thomas	NSW	10th
	Wheatley	Nicholas	NSW	10th
	White	Edward	NSW	10th
	Coach	Morris	Tom	NSW

Australian Under 23 World Championships Team (continued)

Boat	Surname	First Name	State	World Championships
BML2-	David	Jacques	NSW	11th
	Northrop	Edward	VIC	11th
Coach	Spencer	Victoria	SA	
Asst Coach	Randell	Andrew	SA	
BML4-	Chapman	Lachlan	WA	12th
	Fowler	Cameron	WA	12th
	Parry	Hamish	QLD	12th
	Westbrook	Harrison	QLD	12th
Coach	Dwyer	Keiran	QLD	12th
BM1x	McQueeney	Max	TAS	20th
Coach	Poulson	David	TAS	



Australian Junior World Championships Team-Results 2013

Boat	Surname	First Name	State	World Championships
JW2-	Allen	Jessie	NSW	GOLD
	Horton	Genevieve	NSW	GOLD
Coach	Young	Alfred	NSW	
JW2x	Badenoch	Narelle	SA	SILVER
	Kalimnios	Eleni	TAS	SILVER
Coach	Newbon	Paul	TAS	
JM8+	Bartley	William	VIC	5th
	Croxford	Adam	VIC	5th
	Dickinson	Carter	VIC	5th
	Fox	Harry	VIC	5th
	Nothnagel	Joshua	VIC	5th
	Rennie	Max	VIC	5th
	Richards	George	VIC	5th
	Strathmore	Benjamin	VIC	5th
	Webster	Lachlan	VIC	5th
Coach	Woodruff	Thomas	VIC	
JM2x	Boorman	Tyron	VIC	6th
	Cleary	Jack	WA	6th
Coach	Hewlett	Jamie	WA	
JW4x	Andrews	Bonnie	ACT	7th
	Bateman	Amanda	VIC	7th
	Cartmill	Rosalind	QLD	7th
	Davis	Sarah	ACT	7th
Coach	Shakespeare	Susan	QLD	
JW4-	Cooper	Hedda	VIC	7th
	Minitier	Stephanie	ACT	7th
	Staniforth	Brittany	ACT	7th
	Zucchelli	Claudia	VIC	7th
Coach	Steele	Michael	VIC	

Australian Junior World Championships Team (continued)

Boat	Surname	First Name	State	World Championships
JM4+	Edwards	Adam	QLD	7th
	Hurn	Robert	QLD	7th
	Makeham	Patrick	QLD	7th
	McTaggart	Thomas	QLD	7th
	Wruck	Darcy	QLD	7th
Coach	McGrath	Brendan	QLD	
JW8+	Coltman	Sophie	VIC	7th
	Douglas	Olivia	VIC	7th
	Engel	Rachel	VIC	7th
	Fahey	Erin	VIC	7th
	Hosking	Pepita	VIC	7th
	Rennie	Phoebe	VIC	7th
	Petryshyn	Kimberley	VIC	7th
	Tomanovits	Lucy	VIC	7th
	Zago	Olivia	VIC	7th
Coach	Abramowski	Thomas	VIC	
JM4-	Donald	Liam	VIC	8th
	Leef	Henry	QLD	8th
	Maglio	Andrew	VIC	8th
	McLeod	Curtis	QLD	8th
Coach	Jooste	Brendon	QLD	
JM4x	Black	Robert	NSW	11th
	Molen-Grigull	Robin	NSW	11th
	Purnell	Alexander	NSW	11th
	Schramko	Thomas	NSW	11th
Coach	Matthews	Alistair	NSW	
Asst Coach	Garratt	Nicholas	NSW	
JM2-	King	Alex	QLD	13th
	Moore	Harley	QLD	13th
Coach	Bowes	John	QLD	



2013 Sydney International Rowing Regatta Results

Sydney International Regatta Centre 18–25 March, 2013

Event 1

Women's Coxless Pair (World Cup)—7:03.55
Great Britain
Polly Swann, Helen Glover

Event 2

Men's Coxless Pair (World Cup)—6:29.17
France
Dorian Mortelette, Germain Chardin

Event 3

Women's Double Scull (World Cup)—6:56.93
New Zealand
Zoe Stevenson, Fiona Bourke

Event 4

Men's Double Scull (World Cup)—6:15.87
New Zealand
Robert Manson, Michael Arms

Event 5

Men's Coxless Four (World Cup)—5:58.07
Australia
Joshua Dunkley-Smith, Joshua Booth, James Chapman,
William Lockwood

Event 6

Women's Single Scull (World Cup)—7:35.80
Australia
Kim Crow

Event 7

Men's Single Scull (World Cup)—6:58.28
Bulgaria
Georgi Bozhilov

Event 8

Lightweight Women's Double Scull (World Cup)—6:58.15
New Zealand
Lucy Strack, Julia Edward

Event 9

Lightweight Men's Double Scull (World Cup)—6:26.05
Great Britain
Adam Freeman-Pask, Richard Chambers

Event 10

Lightweight Men's Coxless Four (World Cup)—5:58.98
New Zealand
Curtis Rapley, Peter Taylor, James Hunter, James
Lassche

Event 11

Women's Quadruple Scull (World Cup)—6:21.94
Australia
Olympia Aldersey, Madeleine Edmunds, Jessica Hall,
Sarah Perkins

Event 12

Men's Quadruple Scull (World Cup)—5:49.93
Great Britain
Sam Townsend, Charles Cousins, Graeme Thomas,
Bill Lucas

Event 13

Women's Coxed Eight (World Cup)—6:06.98
Australia
Lucy Stephan, Charlotte Sutherland, Alexandra Hagan,
Tess Gerrand, Katrina Bateman, Genevieve Horton,
Renee Chatterton, Hannah Vermeersch,
Cox: Elizabeth Patrick

Event 14

Men's Coxed Eight (World Cup)—5:29.90
Great Britain
Andrew Hodge Triggs, Pete Reed, Alex Gregory,
Mohamed Sbihi, Matthew Gotrel, Lance Tredell,
Tom Ransley, Daniel Ritchie, Cox: Phelan Hill

Event 17

Lightweight Women's Single Scull
(International)—7:57.89
Canada
Jaelyn Halko

Event 18

Lightweight Men's Single Scull (International)—7:04.74
New Zealand
Duncan Grant

Event 101

Open Women's Single Scull—7:39.66
Melbourne University
Kim Crow

Event 102

Open Women's Double Scull—6:58.04
Team China
Yangyang Zhang, Liang Tian

Event 103

Open Women's Quadruple Scull—6:39.34
Adelde/BGPS/Commrcl/Corio
Olympia Aldersey, Maddie Edmunds, Jessica Hall,
Sarah Perkins

Event 104—Carlton & United Breweries Plat

Open Women's Coxless Pair —7:12.46
Team USA
Meghan Musnicki, Caroline Lind

Event 105

Open Women's Coxless Four—7:10.86
Team China
Xiaotong Cui, Xiaoxing Shen, Yuanyuan Gu,
Xiaoqin Wang

Event 106—The Florence Eaton Trophy

Open Women's Coxed Eight—6:37.36
ANA/Fremmtl/MelbU/SwanR/UniWA
Ashlee Rowe, Ashleigh Miles, Rebecca Smith,
Amanda Rukuwai, Emily Rose, Maegan Thompson,
Julia Dick, Katherine Thewlis, Cox: Teresa Maguire

Event 107

Open Men's Single Scull—6:56.81
Sydney University
Sasha Belonogoff

Event 108

Open Men's Double Scull—6:22.26
Team Estonia
Kaspar Taimsoo, Allar Raja

Event 109

Open Men's Quadruple Scull—5:57.93
Merc/Sydney/SydU
Nicholas Purnell, Shane Jackson, Tom Swann,
Christopher Morgan

Event 110—Ted Bromley Memorial Trophy

Open Men's Coxless Pair—6:29.35
Adelde/MrryBr
Bryn Coudraye, James McRae

Event 111—The Bob Aitken Memorial Trophy

Open Men's Coxless Four—5:57.02
MelbU/Merc/Sydney
Josh Dunkley Smith, Joshua Booth, James Chapman,
William Lockwood

Event 112

Open Men's Coxed Four—6:57.16
Sydney
Millicent Cheetham, Tom Gunton, Matthew Edstein,
Scott Woodward, Edward White

Event 113—Herald & Weekly Times Cup

Open Lightweight Women's Single Scull—7:37.41
MelbU
Alice McNamara

Event 114

Open Lightweight Women's Double Scull—7:05.53
Team China
Miao Wang, Xiujuan Song

Event 115

Open Lightweight Women's Quadruple Scull—6:48.74
Huon/SydU/UTS
Eve Mure, Laura Dunn, Alexandra Hayes, Joanna Wood

Event 116

Open Lightweight Men's Single Scull—7:04.34
UTS
Jost Schoemann-Finck

Event 117

Open Lightweight Men's Double Scull—6:33.94
Team China
Tianfeng Dong, Hui Li

Event 118

Open Lightweight Men's Quadruple Scull—6:10.62
Sydney
Dennis Bernhardsson, Simon Nola, Dean Robinson,
Hugh McLeod

Event 119

Open Lightweight Men's Coxless Pair—6:44.23
Tamar
Blair Tunevitsch, Alister Foot

Event 121

Open Lightweight Men's Coxed Eight—6:06.92
Commrcl/Toow/UniQld
Leo Karadimitris, Jack Price, Adam Kachyckyj, Gabriel
Cryle, Sam Chiarabaglio, Brendan Fischer, Khaney
Lakaev, Patrick McCrady, Cox: Mark Alexander

Event 122

Under 23 Women's Single Scull—8:02.30
Sydney
Leah Saunders

Event 123

Under 23 Women's Double Scull—7:34.96

BGPS/Toow

Eleanor Wilson, Johanna Tarrant

Event 124

Under 23 Women's Quadruple Scull—7:23.75

NewcastleU/UniQld/UTS

Elise Andrews, Jessica Richardson, Alex French,
Alexa Hearn

Event 125

Under 23 Women's Coxless Pair—7:30.82

Mosmn/SwanR

Georgina Gotch, Lilly Tinapple

Event 126

Under 23 Women's Coxless Four—7:00.72

Team China

Xiaotong Cui, Ying Xu, Yuanyuan Gu, Xiaoqin Wang

Event 127

Under 23 Women's Coxed Eight—6:32.00

Banks/Merc

Addy Dunkley-Smith, Katrina Werry, Adriana Marulli,
Didi Williams, Olivia Sibillin, Sophie Sutherland,
Rachael Hooper, Chelsea Frawley, Cox: Annabelle Orr

Event 128

Under 23 Men's Single Scull—7:02.94

Melbourne University

Michael Poulter

Event 129

Under 23 Men's Double Scull—6:40.89

Sydney University

Hamish Playfair, Peter Koster

Event 130

Under 23 Men's Quadruple Scull—6:12.94

Huon

Erik Rowan, Richard Giblin, Wilson Mure, Max Rowan

Event 131

Under 23 Men's Coxless Pair—6:37.38

Adelde/Canberra

Angus Moore, Alexander Hill

Event 132

Under 23 Men's Coxless Four—6:27.07

SwanR/Sydney/SydU

Tom Gunton, Edward White, Jonathan Rundle,
Tom Gatti

Event 133

Under 23 Men's Coxed Four—7:02.64

Melbourne University

Charlie Dixon, James Redhead, Jack Robinson,
Jack Resic, Cox: Tim Webster

Event 134—Federation of Old Oarsmen Troph

Under 23 Men's Coxed Eight—5:49.82

Sydney University

Hamish Playfair, Jonathan Rundle, Christopher
Cunningham-Reid, Thomas Sacre, Peter Koster,
Thomas McClintock, Benjamin Scott, Thomas
Bowditch, Cox: William Raven

Event 135

Under 23 Lightweight Women's Single Scull—7:52.39

Huon

Georgia Nesbitt

Event 136

Under 23 Lightweight Women's Double Scull—7:23.01

ANA/MelbU

Hannah Clark, Hannah Jansen

Event 137

Under 23 Lightweight Women's Quadruple
Scull—6:55.33

ANA/MelbU/Tamar

Hannah Clark, Emma Jones, Lucy Trembearth,
Monique Clark

Event 138

Under 23 Lightweight Men's Single Scull—7:18.57

Team China

yang Guo

Event 139

Under 23 Lightweight Men's Double Scull—7:00.22

Mercantile

William Day, Tim Day

Event 140

Under 23 Lightweight Men's Coxless Pair—6:55.52

Swan River

Cameron Fowler, Lachlan Chapman

Event 141

Under 23 Lightweight Men's Coxless Four—6:22.11

Fremntl/SwanR

Mario LoPresti, Max Armstrong, Lachlan Chapman,
Cameron Fowler

Event 142

Under 21 Women's Single Scull—8:01.30

Team Korea

Yeji Kim

Event 143

Under 21 Women's Double Scull—7:54.61

Mercantile

Renee Tattersall, Madeleine Farrar

Event 144

Under 21 Women's Quadruple Scull—7:38.24

Griffith Uni Surfers Paradise

Daisy Stubberfield, Jessica Evatt-Davey, Tiarne

Augustine, Lucy Harkin

Event 145

Under 21 Women's Coxless Pair—7:36.81

Sydney University

India Evans, Candice Williams

Event 146

Under 21 Women's Coxed Four—7:45.71

Melbourne University

Camilla Phillips, Katherine Michelmore, Georgia Watson,

Olivia Honore, Georgina Howe

Event 147

Under 21 Men's Single Scull—7:15.41

Mosman

Ross Jarvis

Event 148

Under 21 Men's Double Scull—6:50.21

Mosman

Robin Molen-Grigull, Ross Jarvis

Event 149

Under 21 Men's Quadruple Scull—6:44.59

Banks

Nick Sanders, Michael Wicks, Callum Nott, Jon

Benjamin

Event 150

Under 21 Men's Coxless Pair—6:57.41

Melbourne University

Jason Izydorczyk, Harrison Bongiorno

Event 151

Under 21 Men's Coxed Four—6:48.56

Melbourne University

Jason Izydorczyk, Harrison Bongiorno, Ben Stops,

Jack Tivey, Cox: Sarah Lethlean

Event 152

Under 21 Lightweight Women's Single Scull—8:08.79

Melbourne University

Lucy Trembearth

Event 153

Under 21 Lightweight Men's Single Scull—7:21.70

Team Korea

Hakbeom Lee

Event 154

Under 19 Women's Single Scull—7:57.19

Huon

Eleni Kalimnios

Event 155

Under 19 Women's Double Scull—7:31.95

BGPS/Huon

Eleni Kalimnios, Rosalind Cartmill

Event 156

Under 19 Women's Quadruple Scull—7:25.16

BGPS/Huon

Rosalind Cartmill, Eleni Kalimnios, Natasha MacDonald,

Caitlin Cronin

Event 157

Under 19 Women's Coxless Pair—7:26.11

Mosman

Genevieve Horton, Jessie Allen

Event 158

Under 19 Women's Coxless Four—7:05.45

Walford Anglican

Lauren Wearne, Georgia Day, Meg Barnett,

Georja Osborne

Event 159

Under 19 Women's Coxed Eight—6:54.83

Saratoga

Caroline Murphy, Claire Murphy, Shannon Merboth,

Alexis Georgia, Meghan Hampton, MacKenzie Battle,

Kerri Wegner, Kelli Wegner, Cox: MacKenzie Hart

Event 160—Thomas Keller Trophy

Under 19 Men's Single Scull—7:14.70

ANA

Jack Cleary

Event 161—Tim Hawkins Memorial Trophy

Under 19 Men's Double Scull—6:58.03

Essendon

Tyron Boorman, Cain Saul

Event 162

Under 19 Men's Quadruple Scull—6:29.45
Mosmn/SydU
Robin Molen-Grigull, Tom Schramko, Alex Purnell,
Nicholas Minch

Event 163

Under 19 Men's Coxless Pair—7:00.30
Commercial
Curtis McLeod, Henry Leaf

Event 164

Under 19 Men's Coxless Four—6:47.44
Pultny/Torrens/UnleyH
Bradley Stone, Austin Zilm, Shaun Hay, Benjamin Stone

Event 165

Under 19 Men's Coxed Four—6:29.42
Geelong Grammar
Carl Tomczak, Oscar O'Reilly, Dougall Hamilton,
Hugo Tribe, Cox: Phillipa Rofe

Event 166

Under 19 Men's Coxed Eight—6:05.33
Mercantile
Liam Donald, Andrew Maglio, Jack Wheeler,
Alexander Douglas, Edward Tait, Thomas Lincoln,
Tom Morrison, Geoffrey Creber, Cox: Thomas Fisher

Event 167

Under 17 Women's Single Scull—8:12.81
Swan River
Georgia Wheeler

Event 168

Under 17 Women's Double Scull—7:53.78
AdelU/MrryBr
Georgia Seidel, Bridget Badenoch

Event 169

Under 17 Women's Coxed Quadruple Scull—7:53.82
Canberra Girls Grammar
Caitlin Gwynn-Jones, Elizabeth Tridgell, Taylor Caudle,
Jess Baldwin, Cox: Jasmin Robertson

Event 170

Under 17 Men's Single Scull—7:30.71
Nudgee
Adam Bakker

Event 171

Under 17 Men's Double Scull—7:07.51
Swan River
Patrick Boere, Declan Thornton

Event 172

Under 17 Men's Coxed Quadruple Scull—7:07.75
The Southport School
Bailey Lund, Stephen Sandeman, Zac McFarlane,
Jack Klementsén, Cox: Oscar Churchill

Event 173

Club Women's Double Scull—8:00.53
Melbourne University
Nora Fiechter, Sarah Giancola

Event 174

Club Women's Coxless Four—7:37.85
Melbourne University
Katherine Michelmore, Georgia Watson, Olivia Honore,
Georgina Howe

Event 175

Club Men's Double Scull—7:20.74
ANU
David Wright, Dylan Conolan

Event 176

Club Men's Coxless Four—6:47.31
UTS
Franz Gravenhorst, Steven Peile, Kristian Bodell,
Alessandro Adduci

Event 183

LTA Women's Single Scull—4:13.38
Nepean
Kathleen Murdoch

Event 185

AS Men's Single Scull—5:01.62
Dragons
Erik Horrie

Event 187

LTA Men's Single Scull—4:22.90
Balmain
Stephen Knott

Event 189

LTA Mixed Coxed Four—4:01.20
Balmain/Melbrne/Nepean/Hutchns
Isaac Denholm, Carol Cooke, Kathleen Murdoch,
Stephen Knott, Cox: Nell Duly

Event 201

Schoolgirl's Single Scull—8:02.95
All Hallows
Ellen Pozzi

Event 202

Schoolgirl's Coxed Quadruple Scull—7:18.95
Queenwood
Sophie Deans, Rafaela Stalph, Gillian Horne, Lucy Lillas,
Cox: Danielle Pettit

Event 203

Schoolgirl's Coxed Four—7:29.77
Lauriston Girls
Sophie Coltman, Alexandra Jeuniewicz, Emily Hinton,
Jessica Adams, Cox: Lauren Briggs

Event 204—The Sydney Cup

Schoolgirl's Coxed Eight—6:43.87
Melbourne Girls Grammar
Olivia Douglas, Phoebe Rennie, Pepita Hosking,
Rachael Caldwell, Georgina Fowler, Gabrielle Clarke,
Ellie Howe, Sascha Webster, Cox: Sarah Udovenya

Event 205

Schoolboy's Single Scull—7:32.80
Mosman
Tom Schramko

Event 206

Schoolboy's Coxed Quadruple Scull—6:30.83
Kinross Wolaroi
Eden Taylorwood-Roe, Benjamin Watt,
Thomas Whitehead, Luke Weeks, Cox: Ross Alston

Event 207

Schoolboy's Coxed Four—6:40.95
Ballarat Grammar
Josh Clough, Thomas Creber, Arthur Armstrong,
Oscar Stephan, Cox: Matthew Haberfield

Event 208

Under 17 Schoolboy's Coxed Eight—6:09.49
Scotch College
Angus Tivey, Alexander Maycock, Alexander Wolf,
Hilton Venter, Sam West, Nick Symon, James Maginness,
James Murray, Cox: Ben Ferguson

Event 209—The Barrington Cup

Schoolboy's Coxed Eight—5:52.87
Scotch College
Harry Fox, George Richards, Adam Croxford,
Benjamin Strathmore, Carter Dickinson,
Joshua Nothnagel, Max Rennie, Lachlan Webster,
Cox: William Bartley

Event 301—The Nell Slatter Cup

Interstate Women's Single Scull—7:58.75
Queensland
Sally Kehoe

Event 302—The President's Cup

Interstate Men's Single Scull—7:07.47
Western Australia
Rhys Grant

Event 303—The Victoria Cup

Interstate Lightweight Women's Quadruple
Scull—6:46.64
Western Australia
Maia Simmonds, Helen O'Keefe, Jessica Bowyer,
Hannah Jansen

Event 304—The Penrith Cup

Interstate Lightweight Men's Coxless Four—6:17.33
Queensland
Darryn Purcell, Nick Silcox, Adam Kachyckyj, Jack Price

Event 305—The Bicentennial Trophy

Interstate Women's Youth Eight—6:29.69
New South Wales
Georgina Gotch, Coco Bryant, Jessie Allen,
Genevieve Horton, Leah Saunders, Kelly Parker,
Rachael Kiely, Isabella Wells, Cox: Millicent Cheetham

Event 306—The Noel F Wilkinson Trophy

Interstate Men's Youth Eight—5:50.61
New South Wales
Jonothan Rundle, Peter Koster, Jack Hargreaves,
Nick Wheatley, Ross Jarvis, Alex Purnell, Harry Foxton,
Benjamin Scott, Cox: Franc Gourlas

Event 307—The Queen's Cup

Interstate Women's Eight—6:25.83
Victoria
Lucy Stephan, Pauline Frasca, Phoebe Stanley,
Bec Daniher, Katrina Bateman, Rebekah Hooper,
Sophie Sutherland, Jennifer Cleary, Cox: Lizzie Patrick

Event 308—The King's Cup

Interstate Men's Eight—5:37.37
New South Wales
Daniel Noonan, Fergus Pragnell, Matthew Ryan,
Nicholas Purnell, Spencer Turrin, James Chapman,
Francis Hegerty, Samuel Loch, Cox: Toby Lister



ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)
ABN 49 126 080 519

ANNUAL FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2013

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ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DIRECTORS' REPORT (CONTINUED)

Principal Activity

The principal activity of the Company during the financial year was to administer the sport of rowing in Australia including selection, preparation and competition of national teams, conducting national and international rowing events and the development and delivery of community development programs. No significant change in the nature of this activity occurred during the year.

Objectives

The Company's short term objectives are to:

- be ranked as the most successful international program in world rowing.
- provide strong development and participation programs for the broader rowing community.
- broaden the profile and priority position of rowing within the sporting and general communities.
- conduct the 2014 Australia Rowing Championships, Interstate and World Cup Regattas.

The Company's long term objectives are to:

- increase the number of athletes and coaches with elite medal winning performance characteristics through all levels of the high performance program.
- provide leadership in fostering partnerships, relationships, succession planning and commercial sustainability.
- promote the sport of rowing throughout Australia ensuring the sustainability and longevity of the sport.

To achieve these objectives, the Company has adopted the following strategies:

- increase the capacity of the sport to deliver programs by developing the base infrastructure for the sport to effectively educate, support, resource and service all rowing participants.
- ensure talented athlete development by providing a defined pathway for those talented athletes and coaches with associated high quality programs and resources.
- establish and develop a business operating culture that successfully leverages the Rowing Australia brand, its image and assets with the aim of returning consistent and sustainable economic benefits to the sport.
- maximise the effective integration and utilisation of all available rowing resources across Australia through leadership by the Company.

Results and Dividends

The profit for the year ended 30 June 2013 after income tax amounted to \$47,267; (2012: Loss \$2,156,272). The Company is Limited by Guarantee and is prohibited from paying dividends. The Company is exempt from income tax.

Review of Operations

During the year ended 30 June 2013 the Company continued to administer the sport of rowing in Australia and conducted the National Rowing Championships and World Cup I Regattas. The profit derived will be utilised in establishing reserves for the current quadrennium and preparing athletes for the 2016 Rio Olympic Games.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DIRECTORS' REPORT (CONTINUED)

Insurance of Officers

During the financial year the Company paid a premium to insure certain officers of the Company. The officers of the Company covered include the Directors, Secretary and Chief Executive Officer. The liabilities covered include costs incurred in defending civil or criminal proceedings that may be brought against officers in their capacity as officers of the Company.

Except for the above, the Company has not, during or since the end of the financial year, in respect of any person who is or has been an officer or auditor of the Company or of a related body corporate:

- indemnified or made any relevant agreement for indemnifying against a liability, including costs and expenses in successfully defending legal proceedings; or
- paid or agreed to pay a premium in respect of a contract insuring against a liability for the costs or expenses to defend legal proceedings.

Environmental Regulation

The Company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a state or territory.

Matters Subsequent to Balance Date

There are no matters or circumstances that have arisen since 30 June 2013, that have significantly affected or may significantly affect in subsequent financial years:

- (a) the operations of the Company; or
- (b) the results of those operations; or
- (c) the state of affairs of the Company.

Future Developments

Disclosure of information in relation to likely developments in the operations of the Company and the expected results of operations have not been included in this report because the Directors believe it would be likely to result in unreasonable prejudice to the Company.

Capital Commitments

There were no capital commitments outstanding as at 30 June 2013.

Members' Funds

The Company is Limited by Guarantee. In the event of winding-up, the Constitution states that each Member is required to contribute a maximum of \$100 towards meeting any outstanding obligations of the Company. At 30 June 2013 the number of Members was 7 (2012: 7).

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DIRECTORS' REPORT (CONTINUED)

Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under s 307C of the Corporations Act 2001 is set out on the following page.

Signed in accordance with a resolution of the Board of Directors:



.....
C J Smith -Director



.....
G J Rezos - Director

Dated at Melbourne: 24 October 2013



RSM Bird Cameron Partners
Level 1, 103-105 Northbourne Avenue Canberra ACT 2601
GPO Box 200 Canberra ACT 2601
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AUDITOR'S INDEPENDENCE DECLARATION

As lead auditor for the audit of the financial report of Rowing Australia Limited for the year ended 30 June 2013, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

RSM Bird Cameron Partners

A handwritten signature in black ink, appearing to read "G M Stenhouse".

G M STENHOUSE
Partner

Canberra, Australian Capital Territory
Dated: 28/10/13

Major Offices in:
Perth, Sydney, Melbourne,
Adelaide and Canberra
ABN 36 965 185 036

RSM Bird Cameron Partners is a member of the RSM network. Each member of the RSM network is an independent accounting and advisory firm which practises in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.



ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2013

	Note	2013 \$	2012 \$
Revenue	3	9,141,013	8,023,584
Administration Expenses		(998,005)	(1,062,283)
Information & Communication Technology Expenses		(162,679)	(132,429)
Community Development & Events Expenses		(980,266)	(485,728)
National Rowing Centre of Excellence Expenses		(4,889,525)	(7,953,361)
Para-Rowing Program Expenses		(178,450)	(328,650)
Sydney International Rowing Regatta Expenses		(1,884,821)	(217,405)
PROFIT/ (LOSS) BEFORE INCOME TAX		47,267	(2,156,272)
Income Tax Expense	6	-	-
PROFIT/ (LOSS) FOR THE YEAR		<u>47,267</u>	<u>(2,156,272)</u>
OTHER COMPREHENSIVE INCOME			
Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME/ (LOSS) FOR THE YEAR ENDED 30 JUNE 2013		<u>47,267</u>	<u>(2,156,272)</u>

This Statement of Profit or Loss and Other Comprehensive Income is to be read in conjunction with the Notes to the Financial Statements set out on pages 87 to 98.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2013

	Note	2013 \$	2012 \$
CURRENT ASSETS			
Cash & Cash Equivalents	7	2,728,070	2,217,983
Trade & Other Receivables	8	436,666	348,336
Inventories	9	5,938	16,228
Other Assets	10	471,307	537,719
TOTAL CURRENT ASSETS		<u>3,641,981</u>	<u>3,120,266</u>
NON-CURRENT ASSETS			
Property, Plant & Equipment	11	60,320	98,164
TOTAL NON-CURRENT ASSETS		<u>60,320</u>	<u>98,164</u>
TOTAL ASSETS		<u>3,702,301</u>	<u>3,218,430</u>
CURRENT LIABILITIES			
Trade & Other Payables	12	1,386,969	970,653
Provisions	13	200,315	184,306
TOTAL CURRENT LIABILITIES		<u>1,587,284</u>	<u>1,154,959</u>
NON-CURRENT LIABILITIES			
Provisions	13	4,279	-
TOTAL NON-CURRENT LIABILITIES		<u>4,279</u>	<u>-</u>
TOTAL LIABILITIES		<u>1,591,563</u>	<u>1,154,959</u>
NET ASSETS		<u>2,110,738</u>	<u>2,063,471</u>
EQUITY			
Members' Funds	14	-	-
Retained Earnings	15	2,110,738	2,063,471
TOTAL EQUITY		<u>2,110,738</u>	<u>2,063,471</u>

This Statement of Financial Position is to be read in conjunction with the Notes to the Financial Statements set out on pages 87 to 98.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2013

	Note	2013 \$	2012 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Grants		7,461,115	6,997,490
Receipts from Other Organisations & Persons		1,794,746	968,559
Payments to Suppliers & Employees		(8,830,392)	(9,544,409)
Interest Received		90,503	155,900
Net Cash Provided by/ (Used in) Operating Activities	20(a)	<u>515,972</u>	<u>(1,422,460)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Payment for Property, Plant & Equipment		(5,885)	(66,835)
Proceeds from Sale of Property, Plant & Equipment		-	6,800
Proceeds from Redemption of Investments		-	1,750,000
Net Cash (Used in)/ Provided by Investing Activities		<u>(5,885)</u>	<u>1,689,965</u>
NET INCREASE IN CASH HELD		510,087	267,505
CASH & CASH EQUIVALENTS AT BEGINNING OF FINANCIAL YEAR		<u>2,217,983</u>	<u>1,950,478</u>
CASH & CASH EQUIVALENTS AT END OF FINANCIAL YEAR	20(b)	<u><u>2,728,070</u></u>	<u><u>2,217,983</u></u>

This Statement of Cash Flows is to be read in conjunction with the Notes to the Financial Statements set out on pages 87 to 98.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2013

	Members' Funds \$	Retained Earnings \$	Total Equity \$
At 1 July 2011	-	4,219,743	4,219,743
TOTAL COMPREHENSIVE INCOME FOR THE YEAR			
(Loss) for the Year		(2,156,272)	(2,156,272)
OTHER COMPREHENSIVE INCOME			
Other Comprehensive Income for the Year		-	-
At 30 June 2012	-	2,063,471	2,063,471
TOTAL COMPREHENSIVE INCOME FOR THE YEAR			
Profit for the Year		47,267	47,267
OTHER COMPREHENSIVE INCOME			
Other Comprehensive Income for the Year		-	-
At 30 June 2013	-	2,110,738	2,110,738

This Statement of Changes in Equity is to be read in conjunction with the Notes to the Financial Statements set out on pages 87 to 98.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

1 CORPORATE INFORMATION

The financial report of Rowing Australia Limited ("the Company") for the year ended 30 June 2013 was authorised for issue in accordance with a resolution of the Board of Directors ("the Board") on 24 October 2013.

Rowing Australia Limited is a Company Limited by Guarantee incorporated in Australia on 29 June 2007.

The nature of the operations and principal activity of the Company is the administration of the sport of rowing in Australia.

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements (including Australian Accounting Interpretations) adopted by the Australian Accounting Standards Board and the Corporations Act 2001.

In preparing the financial report, the Company has taken the exemptions available to non-profit entities and included the requirements of the Australian Sports Commission, Mandatory Sports Governance Principles.

The financial statements, except for cash flow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements are presented in Australian dollars.

(b) Statement of Compliance

The financial report complies with Australian Accounting Standards - Reduced Disclosure Requirements as issued by the Australian Accounting Standards Board (AASB).

(c) New Standards and Interpretations not yet adopted

The Australian Accounting Standards Board has issued new, revised and amended standards and interpretations that have mandatory application dates for future reporting periods. The Company has decided against early adoption of these standards.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(d) Revenue Recognition

Revenue is recognised to the extent that it is probable that the accrued benefits will flow to the Company. The following specific recognition criteria also apply before revenue is recognised:

Sale of Goods

Revenue is recognised when control has passed to the buyer.

Grants

Grant revenues received for specific projects are recognised upon receipt regardless of whether expenditure has been incurred as there is no contractual right to return the monies received to the grantor.

Grant revenues received with a conditional right to return unspent amounts is initially recognised as income in advance in the statement of financial position and revenue is recognised in the statement of profit or loss and other comprehensive income as services are performed or conditions fulfilled.

Interest

Interest revenue is recognised as it accrues.

Sale of Non-Current Assets

The gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal and is included as revenue at the date control of the asset passes to the buyer, usually when an unconditional contract of sale is signed.

(e) Income Tax

The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997.

(f) Cash & Cash Equivalents

Cash & cash equivalents in the statement of financial position comprise cash on hand and at bank together with short-term deposits with an original maturity of three months or less that are readily convertible to known cash amounts subject to insignificant risk of changes in value.

(g) Trade & Other Receivables

The collectability of debts is assessed at the reporting date and specific provision is made for any doubtful debts.

(h) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned to inventories on an average cost basis.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(i) Property, Plant & Equipment

Property, plant & equipment are carried at cost or fair value, less, where applicable, any accumulated depreciation and impairment losses.

Depreciation is calculated on a straight-line basis over the estimated useful life of the asset. The expected useful lives are as follows:

Office & Computer Equipment - 2½ to 10 years

Training Equipment - 3 to 5 years

The carrying values of property, plant & equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount.

Impairment losses are recognised in the statement of profit or loss and other comprehensive income.

(j) Intangible Assets

Intangible assets are stated at cost, less any accumulated amortisation and any impairment in value.

Amortisation is calculated on a straight-line basis over the estimated useful lives of intangible assets from the date that they are available for use. The expected useful lives of the assets are as follows:

Software Development - 5 years

(k) Trade & Other Payables

Trade creditors & other amounts payable are recognised when the Company becomes obliged to make future payments resulting from the purchase of goods and services.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(l) Employee Entitlements

Provision is made for entitlements accruing to employees in relation to wages, salaries, annual leave, long service leave and other benefits where the Company has a present obligation to pay resulting from employees' services provided up to reporting date.

- Wages, salaries and annual leave - Liabilities for employee benefits for wages, salaries and annual leave which are expected to be settled within 12 months of year-end are disclosed as current liabilities. The provision has been calculated at current wage and salary rates including related on-costs. Sick leave is expensed as incurred.
- Long service leave - Liabilities for employee benefits for long service leave represents the present value of the estimated future cash outflows to be made resulting from employees' services provided up to reporting date. The portion of the long service leave liability not expected to be settled within 12 months is discounted using the rates applicable to national government securities at reporting date, which most closely match the terms of maturity of the related liability.
- Superannuation - Superannuation contributions made by the Company on a defined basis to an employee superannuation fund are charged as expenses when incurred. The Company has no legal obligation to provide benefits to employees on retirement.

(m) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables & payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

(n) Impairment of Financial Assets

At the end of each reporting period, the Company assesses whether there is objective evidence that a financial asset has been impaired. A financial asset is considered impaired if the evidence indicates one or more events have had a negative effect on the estimated future cash inflows of that asset.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(n) Impairment of Financial Assets (Continued)

Individually significant financial assets are tested for impairment separately. The remaining financial assets are assessed on a group basis based on credit risk.

An impairment loss on a held-to-maturity investment is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate. An impairment loss on an available-for-sale financial asset is calculated by reference to its fair value.

Impairment losses are recognised in the statement of profit or loss and other comprehensive income.

(o) Impairment of Non-Financial Assets

At each reporting date, the Company assesses whether there is any indication that an asset may be impaired. Where an indicator of impairment exists, the Company makes a formal estimate of recoverable amount. Where the carrying amount of an asset exceeds its recoverable amount the asset is considered impaired and is written down to its recoverable amount.

Recoverable amount is the greater of fair value less costs to sell and value in use. It is determined for an individual asset, unless the asset's value in use cannot be estimated to be close to its fair value less costs to sell and it does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

(p) Comparative Figures

The financial statements cover the period 1 July 2012 to 30 June 2013. The comparative figures cover the twelve month period to 30 June 2012.

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(q) Economic Dependence

The Company is dependent on the Australian Sports Commission ("the Commission") for the majority of its revenue. At the date of this report the Board has no reason to believe the Commission will not continue to support the Company.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
3 REVENUE		
Grants		
Australian Sports Commission (ASC)		
High Performance - National Rowing Centre of Excellence	5,106,600	5,106,600
National Talent Identification & Development Program	320,000	320,000
Sport Development	89,400	89,400
Elite Coach Development Program	-	88,800
Green & Gold Project	-	75,000
Officiating Scholarship	-	5,000
Participation Demonstration Project	-	300,000
Women in Sport Media Grant	-	150,000
Information & Communication Technology	50,000	100,000
Business Development – Governance Development	150,000	-
Business Development - Commercialisation	65,000	-
HP Project Funding - Sports Innovation Fund	135,000	-
HP Project Funding - Integrated Data Collection Management System	160,000	-
Employee Funding	105,000	-
Australian Institute of Sport (AIS)	114,149	106,357
Australian Olympic Committee (AOC)	95,282	194,250
Australian Paralympic Committee (APC)	221,277	246,251
Department of Health & Ageing -		
Illicit Drugs in Sport Education Program	124,407	90,500
New South Wales Government	675,000	200,000
2014 Masters' Regatta – Victorian Department of Transport,		
Planning and Local Infrastructure	50,000	-
Accreditation Fees	8,876	18,223
Affiliation Fees	90,136	84,968
Conference Income	117,468	-
<i>Commercial Activities</i>		
Advertising	1,745	359
Merchandise Sales	35,563	36,575
Other Sales & Rebates	14,995	19,898
Course Fees	-	24,636
Currency Fluctuations	117,946	-
Insurance Recovery	188	-
Interest Received	90,503	155,900
International Competition Contributions - Seat Fees	378,277	429,330
Masters' Regatta – Hosting Fees	15,000	15,000
Masters' Regatta – Trophy Fund	1,500	-

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
3 REVENUE (Continued)		
National Championships – Hosting Fees	-	32,500
ROMS - Licence Fees	25,355	50,769
ROMS - Usage Fees	18,982	45,564
Sydney International Rowing Regatta (SIRR) Ticket Sales	354,508	-
SIRR Entry fees	192,812	-
SIRR Other income	165,744	-
Sundry Income	50,300	37,704
Total Revenue	<u>9,141,013</u>	<u>8,023,584</u>

4 REVENUES & EXPENSES

Finance Income / (Costs)

Bank Interest	<u>90,503</u>	<u>155,900</u>
---------------	---------------	----------------

Employee Benefits Expense

Annual Leave Provided	9,697	31,063
Long Service Leave Provided	12,242	12,153
Superannuation	143,277	123,537
Wages & Salaries	1,734,863	1,542,979
Workers' Compensation	44,388	15,056

Total Employee Benefits Expense	<u>1,944,467</u>	<u>1,724,788</u>
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5 AUDITOR'S REMUNERATION

RSM Bird Cameron:		
Audit of the Financial Statements	<u>11,450</u>	<u>11,200</u>

6 INCOME TAX EXPENSE

The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
7 CASH & CASH EQUIVALENTS		
CURRENT		
Cash at Bank	2,708,219	2,171,607
Cash on Hand	19,851	46,376
	<u>2,728,070</u>	<u>2,217,983</u>
8 TRADE & OTHER RECEIVABLES		
CURRENT		
Trade Debtors	316,492	296,907
Provision for Doubtful Debts	-	-
	<u>316,492</u>	<u>296,907</u>
Distribution Receivable	7,788	7,788
GST Receivable	112,386	43,541
Other Receivables	-	100
	<u>436,666</u>	<u>348,336</u>
9 INVENTORIES		
CURRENT		
Coaching Resources – At Cost	<u>5,938</u>	<u>16,228</u>
10 OTHER ASSETS		
CURRENT		
<i>Prepayments</i>		
International Competition Expenses	443,294	451,760
Other	26,404	63,174
Accrued Income	1,609	16,896
Deposits Paid	-	5,889
	<u>471,307</u>	<u>537,719</u>

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
11 PROPERTY, PLANT & EQUIPMENT		
NON-CURRENT		
Office & Computer Equipment - At Cost	108,111	100,503
Accumulated Depreciation	(87,678)	(75,273)
	<u>20,433</u>	<u>25,230</u>
Training Equipment - At Cost	100,798	102,521
Accumulated Depreciation	(60,911)	(29,587)
	<u>39,887</u>	<u>72,934</u>
Total Property, Plant & Equipment	<u><u>60,320</u></u>	<u><u>98,164</u></u>
PROPERTY, PLANT & EQUIPMENT - MOVEMENTS		
Office & Computer Equipment		
Carrying Amount at Beginning of Year	25,230	24,687
Additions	7,608	15,408
Disposals	-	-
Depreciation - Written-back	-	-
- Expense	(12,405)	(14,865)
Carrying Amount at End of Year	<u><u>20,433</u></u>	<u><u>25,230</u></u>
Training Equipment		
Carrying Amount at Beginning of Year	72,934	54,506
Additions	-	51,427
Cost Adjustment	(1,723)	-
Disposals	-	(8,800)
Depreciation - Written-back	-	1,620
- Expense	(31,324)	(25,819)
Carrying Amount at End of Year	<u><u>39,887</u></u>	<u><u>72,934</u></u>

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
12 TRADE & OTHER PAYABLES		
CURRENT		
<i>Income Received in Advance</i>		
Australian Sports Commission	327,503	-
International Competition	221,878	281,045
Other	13,454	3,395
Trade Creditors	540,863	430,801
Accruals	210,772	172,994
Other Amounts Payable	72,499	82,418
	<u>1,386,969</u>	<u>970,653</u>
13 PROVISIONS		
CURRENT		
Provision for Annual Leave	153,613	143,917
Provision for Long Service Leave	48,352	40,389
Provision for FBT	(1,650)	-
	<u>200,315</u>	<u>184,306</u>
NON CURRENT		
Provision for Long Service Leave	<u>4,279</u>	-

14 MEMBERS' FUNDS

The Company is Limited by Guarantee. In the event of winding-up, the Constitution states that each Member is required to contribute a maximum of \$100 towards meeting any outstanding obligations of the Company. At 30 June 2013 the number of Members was 7 (2012: 7).

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
15 RETAINED EARNINGS		
Retained Earnings at Beginning of the Financial Year	2,063,471	4,219,743
Profit/ (Loss) for the Year	47,267	(2,156,272)
Retained Earnings at End of the Financial Year	<u>2,110,738</u>	<u>2,063,471</u>

16 KEY MANAGEMENT PERSONNEL DISCLOSURES

Key Management Personnel

The key management personnel (“KMP”) include the Directors as disclosed in the Directors’ Report together with the Company Secretary & Chief Executive Officer and three staff members.

During the year the Company had four KMP who were compensated as follows:

Remuneration Band	No of KMP	No of KMP
\$1 - \$99,000	1	1
\$100,000 - \$199,000	2	2
\$200,000 +	1	1
Total KMP	<u>4</u>	<u>4</u>
	\$	\$
Short term employee benefits	541,832	444,445
Post employment employee benefits	62,803	50,203
Total remuneration due or receivable to KMP	<u>604,635</u>	<u>494,648</u>
Inclusive of bonus/ incentive payments	<u>15,000</u>	<u>15,000</u>

Transactions with Key Management Personnel

There were no related party transactions during the year.

17 SEGMENT REPORTING

The Company operates from Canberra in the Australian Capital Territory to administer the sport of rowing in Australia.

18 ENTITY INFORMATION

The registered office and principal place of business of the Company is:
 21 Alexandrina Drive, Yarralumla, ACT 2600

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
19 MATTERS SUBSEQUENT TO BALANCE DATE		
Since the end of the financial year no matters or circumstances have arisen not otherwise dealt with in the financial report that have significantly or may significantly affect the operations of the Company, the results of those operations or the state of affairs in subsequent financial years.		
20 CASH FLOW INFORMATION		
(a) Reconciliation of Net Cash provided by Operating Activities to Profit/ (Loss) after Income Tax		
Profit/ (Loss) after Income Tax	47,267	(2,156,272)
Non-Cash Flows and Non-Operating Items in Profit/ (Loss):		
Depreciation & Amortisation	43,729	40,684
Loss on Disposal of Non-Current Assets	-	380
Changes in Assets & Liabilities:		
(Increase) in Receivables	(73,044)	(186,075)
Decrease in Inventories	10,290	2,509
Decrease in Other Assets	51,125	558,374
Increase in Payables	137,922	197,158
Increase in Income in Advance	278,395	77,566
Increase in Provisions	20,288	43,216
Net Cash Provided by/ (Used in) Operating Activities	<u>515,972</u>	<u>(1,422,460)</u>
(b) Reconciliation of Cash		
For the purposes of the statement of cash flows, cash includes cash and at call deposits with banks, and investments in money market instruments. Cash at the end of financial year as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:		
Cash at Bank	2,708,219	2,171,607
Cash on Hand	19,851	46,376
	<u>2,728,070</u>	<u>2,217,983</u>

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DIRECTORS' DECLARATION

In the opinion of the Directors of Rowing Australia Limited ("the Company"):

- (a) the financial statements and notes, set out on pages 6 to 21 are in accordance with the Corporations Act 2001, including:
 - (i) giving a true and fair view of the financial position of the Company as at 30 June 2013 and of its performance, as represented by the results of its operations and its cash flows, for the financial year ended on that date; and
 - (ii) complying with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Regulations 2001.
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors and is signed for and on behalf of the directors by:



.....
C J Smith - Director



.....
G J Rezos - Director

Dated at Melbourne: 24 October 2013



RSM Bird Cameron Partners
Level 1, 103-105 Northbourne Avenue Canberra ACT 2601
GPO Box 200 Canberra ACT 2601
T +61 2 6247 5988 F +61 2 6247 3703
www.rsmi.com.au

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF
ROWING AUSTRALIA LIMITED**

We have audited the accompanying financial report of Rowing Australia Limited ("the company"), which comprises the Statement of Financial Position as at 30 June 2013, and the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the directors' declaration.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Rowing Australia Limited, would be in the same terms if given to the directors as at the time of this auditor's report.

Major Offices in:
Perth, Sydney, Melbourne,
Adelaide and Canberra
ABN 36 965 185 036

RSM Bird Cameron Partners is a member of the RSM network. Each member of the RSM network is an independent accounting and advisory firm which practises in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.





Opinion

In our opinion, the financial report of Rowing Australia Limited is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the company's financial position as at 30 June 2013 and of its performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

RSM Bird Cameron Partners

RSM Bird Cameron Partners

G M Stenhouse

G M STENHOUSE
Partner

Canberra, Australian Capital Territory
Dated: 28/10/13



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AUDITOR'S DISCLAIMER
ROWING AUSTRALIA LIMITED

The additional financial data presented in the following pages is in accordance with the books and records of Rowing Australia Limited which have been subjected to the auditing procedures applied in our audit of the company for the year ended 30 June 2013. It will be appreciated that our statutory audit did not cover all details of the additional financial data. Accordingly, we do not express an opinion on such financial data and no warranty of accuracy or reliability is given. Neither the firm nor any member or employee of the firm undertakes responsibility in any way whatsoever to any person (other than to Rowing Australia Limited) in respect of such data, including any errors or omissions therein however caused.

RSM Bird Cameron Partners

RSM Bird Cameron Partners

G M Stenhouse

Canberra, Australian Capital Territory
Dated: 28/10/13

G M STENHOUSE
Partner

Major Offices in:
Perth, Sydney, Melbourne,
Adelaide and Canberra
ABN 36 965 185 036

RSM Bird Cameron Partners is a member of the RSM network. Each member of the RSM network is an independent accounting and advisory firm which practises in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.



ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT ADMINISTRATION

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
INCOME		
Affiliation Fees	90,136	84,968
<i>Commercial Activities</i>		
Advertising	166	359
Other Sales & Rebates	12,399	19,898
Community Development & Events Recovery	8,500	16,744
Currency Fluctuations	8,004	-
SIRR Recovery	8,500	-
Interest Received	89,546	148,915
National Rowing Centre of Excellence Recovery	740,000	662,000
Sundry Income	5,403	875
Women in Sport Media Grant	-	150,000
<i>Business Development</i>		
Governance Development	150,000	-
Commercialisation	65,000	-
TOTAL ADMINISTRATION INCOME	1,177,654	1,083,759
EXPENSES		
Commissions & Committees - Board & Council	54,048	51,208
<i>International Activities</i>		
FISA Congresses	39,074	20,457
FISA Delegates	1,500	2,250
FISA Fees	2,193	2,279
Other	982	2,476
<i>Operating Expenses</i>		
Accountancy Fees	12,985	9,990
Annual Report Production	4,418	3,320
Apparel & Gifts	1,436	-
Audit Fees	11,450	11,200
Bank & Credit Card Charges	10,704	12,588
Cleaning Services	410	-
Commercial Activities	10,028	16,868
Computer & Software Expenses	3,369	1,850
Currency Fluctuations	90	6,338
Depreciation	13,998	20,347
General Expenses	1,980	2,136
Insurance	25,716	42,005
Legal & Corporate Affairs	8,300	15,828
Meals & Catering	4,422	966
Payroll Tax	9,067	-

This Statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT ADMINISTRATION (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
<i>Operating Expenses (continued)</i>		
Photocopying	8,930	4,036
Postage	6,307	7,833
Printing & Stationery	4,738	9,300
Rent	53,947	63,131
Relocation Costs	165	5,190
Staff Amenities	195	561
Staff Recruitment	-	725
Staff Training & Development	208	609
Storage	4,276	3,668
Subscriptions	188	193
Telephone	54,651	50,804
Travel & Accommodation	15,891	37,935
Website Costs	692	1,087
Workers' Compensation	44,388	15,056
Staff Costs	522,962	421,295
<i>Volunteers & Contractors</i>		
Business Development Manager	-	54,376
IT Maintenance Contractor	21,901	23,414
Media & Communication -		
General	11,972	49,257
Women in Sport	18,194	85,635
Strategic Plan Development	7,056	-
Webmaster	5,173	6,072
TOTAL ADMINISTRATION EXPENSES	998,004	1,062,283
NET OPERATING PROFIT ADMINISTRATION	179,650	21,476

This Statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT INFORMATION & COMMUNICATION TECHNOLOGY

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
INCOME		
ASC Grant	50,000	100,000
ROMS - Licence Fees	25,355	50,769
ROMS - Usage Fees	18,982	45,564
TOTAL INFORMATION & COMMUNICATION TECHNOLOGY INCOME	<u>94,337</u>	<u>196,333</u>
EXPENSES		
Consultant Fees	25,000	25,000
<i>Operating Expenses</i>		
Legal Fees	-	3,500
ROMS Licence Fee	15,000	60,000
RP7 Licence Fee	3,000	5,811
Travel & Other Expenses	19,713	18,124
<i>Volunteers & Contractors</i>		
Developer Fees	99,966	19,994
TOTAL INFORMATION & COMMUNICATION TECHNOLOGY EXPENSES	<u>162,679</u>	<u>132,429</u>
NET OPERATING (LOSS)/ PROFIT INFORMATION & COMMUNICATION TECHNOLOGY	<u>(68,342)</u>	<u>63,904</u>

This Statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT COMMUNITY DEVELOPMENT & EVENTS

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
SALES REVENUE		
Coaching Merchandise	35,563	36,575
Less: Cost of Goods Sold	19,857	15,277
Gross Profit	<u>15,706</u>	<u>21,298</u>
INCOME		
Accreditation Fees	8,876	18,223
<i>ASC Grants</i>		
Sport Development	89,400	89,400
Participation Demonstration Project	-	300,000
Officiating Scholarship	-	5,000
Coaches Conference	117,468	-
<i>Commercial Activities</i>		
Gross Profit - Coaching Merchandise	15,706	21,298
Course Fees	-	24,636
Illicit Drugs in Sport Education Program	124,407	90,500
Interest Received	-	6,978
Masters Regatta - Hosting Fees	15,000	15,000
Masters Regatta – Trophy Levy	1,500	-
2014 World Rowing Masters Regatta	50,000	-
National Championship - Hosting Fees	-	32,500
Australian Youth Olympic Festival	3,000	-
Sundry Income	-	332
TOTAL COMMUNITY DEVELOPMENT & EVENTS INCOME	<u>425,357</u>	<u>603,867</u>
EXPENSES		
Coaches Conference	86,096	-
Commissions & Committees	-	3,487
<i>Education Programs</i>		
Illicit Drugs in Sport	135,616	62,555
NCAS Accreditation Fees	233	418
NCAS Course Development	-	11,524
Workshops	-	12,198
Umpires Academy	2,193	-
Australian Youth Olympic Festival	11,530	-
FISA Event & Bid Costs	7,921	4,532

This Statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT COMMUNITY DEVELOPMENT & EVENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
Masters Regatta	83,819	2,915
National Championship	54,570	54,239
Operating Expenses	26,490	23,771
Participation Demonstration Project Grants	267,327	126,885
Staff Costs	333,112	184,671
TOTAL COMMUNITY DEVELOPMENT & EVENTS EXPENSES	1,008,907	487,195
NET OPERATING (LOSS)/ PROFIT COMMUNITY DEVELOPMENT & EVENTS	(583,550)	116,672

This Statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT NATIONAL ROWING CENTRE OF EXCELLENCE

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
INCOME		
<i>ASC Grants</i>		
High Performance - National Rowing Centre of Excellence	5,106,600	5,106,600
National Talent Identification & Development Program	320,000	320,000
Green & Gold Project	-	75,000
Elite Coach Development Program	-	88,800
Employee Funding – AIS Coaches	105,000	-
HP Project Funding – Sports Innovation Fund	60,000	-
HP Project Funding – Integrated Data Collection Management System	160,000	-
AOC Grant	92,282	194,250
Currency Fluctuations	109,942	-
International Competition Contributions - Seat Fees	378,277	429,330
Sundry Income	49,258	36,497
TOTAL NATIONAL ROWING CENTRE OF EXCELLENCE INCOME	6,381,359	6,250,477
EXPENSES		
Athlete Servicing	24,977	23,364
Camps, Servicing & Hosting	165,619	503,018
Commissions & Committees	39,046	49,969
<i>Grants & Subsidies</i>		
Administration Subsidy	740,000	662,000
Direct Athlete Support Program	417,450	716,107
Elite Coach Development Program	-	214
Mature Athlete & Coach Support Program	23,904	212,553
National Training Centre	754,927	857,874
Scholarship Coach Program	-	5,000
SSSM Coordination	32,011	112,000
<i>Operating Expenses</i>		
Boat Storage & Costs	7,459	7,276
Currency Fluctuations	-	72,920
Insurance	-	3,499
Legal Fees	7,759	64,019
High Performance Development Program	347,017	451,557
Rower of the Year	454	3,862
Selectors International Travel Subsidy	10,019	6,895
World Championships Media Coverage	-	5,502
Other	115,306	89,128
London Olympic Games Expenses	48,075	-

This Statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT NATIONAL CENTRE OF EXCELLENCE (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
<i>Regattas & Trials</i>		
Selection Trials	236,989	425,188
Youth Cup Regatta	34,673	27,423
Staff Costs	913,923	927,910
Staff Training & Development	7,760	12,064
<i>Teams International Touring</i>		
Senior A Team	703,420	2,545,677
U23 Team	387,520	452,283
Junior Team	380,177	256,828
<i>Volunteers & Contractors</i>		
International Boatman	38,258	25,027
Coaches	141,707	65,641
National HP Director	3,287	18,763
Principle Medical Officer	36,121	11,800
Strength & Conditioning Lead Services	11,667	-
TOTAL NATIONAL ROWING CENTRE OF EXCELLENCE EXPENSES	5,629,525	8,615,361
NET OPERATING PROFIT/ (LOSS) NATIONAL ROWING CENTRE OF EXCELLENCE	751,834	(2,364,884)

This Statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT PARA-ROWING PROGRAM

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
INCOME		
APC Grant	221,277	246,251
ASC HP Project Funding	75,000	-
AIS Grant - Head Coach	114,149	106,357
TOTAL PARA-ROWING PROGRAM INCOME	<u>410,426</u>	<u>352,608</u>
EXPENSES		
Camps & Servicing	2,026	23,771
Operating Expenses	5,798	40,806
Staff Costs	138,608	133,316
Team International Touring	32,018	130,757
TOTAL PARA-ROWING PROGRAM EXPENSES	<u>178,450</u>	<u>328,650</u>
NET OPERATING PROFIT PARA-ROWING PROGRAM	<u>231,976</u>	<u>23,958</u>

This Statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT SYDNEY INTERNATIONAL ROWING REGATTA

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
INCOME		
NSW Government Grant	675,000	200,000
Catering	33,558	-
Entry Fees	192,812	-
Merchandising and Licence Fees	48,695	-
Race Sponsorship	11,485	-
Souvenir Program Sales	13,551	-
Sponsorship – Illicit Drugs in Sport Program	40,000	-
Sponsorship – Singapore Airlines	25,000	-
Team Tent Income	28,550	-
Ticket Sales and Parking	354,508	-
Sundry Income	4,905	-
Interest	956	7
TOTAL SYDNEY INTERNATIONAL ROWING REGATTA INCOME	1,429,020	200,007
EXPENSES		
Advertising & Promotion	11,200	9,067
Apparel and Clothing	18,691	-
Bank, Credit Card and Finance Charges	3,052	100
Boat, Oar and Other Related Expenses	6,270	-
Computer and Equipment	4,466	-
Consultancy Fees	48,034	-
Contractor Costs	339,936	-
FISA – Swiss Timing and Other Net Charges	126,373	-
Freight	21,657	-
General Expenses	13,071	950
Grants & Subsidies	165,337	34,284
Hire of Equipment	312,912	-
Insurance	6,380	3,000
Legal Fees	6,850	19,892
Meals & Catering	204,558	3,552
Media & Communication	1,065	21,456
Medical and First Aid	38,127	-
Printing & Stationery	36,336	7,718
Signage	134,675	-
Staff Costs	(42,539)	42,539
Storage	1,273	-
Telephone	6,904	1,103

This Statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT SYDNEY INTERNATIONAL ROWING REGATTA
(CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
Travel Expenses	262,145	72,749
Trophy Expenses	12,175	-
Vehicle Hire and Ground Transport	77,577	-
Venue Hire & Training Fees	76,796	995
TOTAL SYDNEY INTERNATIONAL ROWING REGATTA EXPENSES	1,893,321	217,405
NET OPERATING (LOSS) INTERNATIONAL ROWING REGATTA	(464,301)	(17,398)

This Statement has not been audited.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST
ABN 91 705 757 985**

**ANNUAL FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2013**

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**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

INCOME STATEMENT

FOR THE YEAR ENDED 30 JUNE 2013

	Note	2013	2012
		\$	\$
Revenue	3	63,126	60,684
Depreciation		(59,824)	(59,728)
Other Expenses		(490)	(5,926)
DISTRIBUTABLE PROFIT/ (LOSS) FOR THE YEAR		2,812	(4,970)
BENEFICIARY DISTRIBUTION			
Losses Recouped		2,812	-
Rowing Australia Limited		-	-
		2,812	(4,970)

The Income Statement is to be read in conjunction with the Notes to the Financial Statements set out on pages 118 to 123.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2013

	Note	2013 \$	2012 \$
CURRENT ASSETS			
Cash and Cash Equivalents	4	83,032	91,140
Trade and Other Receivables	5	152,021	67,057
Inventories	6	27,889	27,889
TOTAL CURRENT ASSETS		<u>262,942</u>	<u>186,086</u>
NON-CURRENT ASSETS			
Property, Plant and Equipment	7	296,620	370,666
TOTAL NON-CURRENT ASSETS		<u>296,620</u>	<u>370,666</u>
TOTAL ASSETS		<u>559,562</u>	<u>556,752</u>
CURRENT LIABILITIES			
Trade and Other Payables	8	5,972	5,974
Beneficiary's Advance Account	9	7,788	7,788
TOTAL CURRENT LIABILITIES		<u>13,760</u>	<u>13,762</u>
TOTAL LIABILITIES		<u>13,760</u>	<u>13,762</u>
NET ASSETS		<u>545,802</u>	<u>542,990</u>
TRUST CAPITAL			
Settled Sum		10	10
Accretions to Capital	10	545,792	542,980
TOTAL TRUST CAPITAL		<u>545,802</u>	<u>542,990</u>

The Statement of Financial Position is to be read in conjunction with the Notes to the Financial Statements set out on pages 118 to 123.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2013

	Note	2013	2012
		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Organisations and Persons		-	63,416
Payments to Organisations and Persons		(8,215)	(227,347)
Interest Received		107	956
Net Cash (Used in) Operating Activities	11(a)	<u>(8,108)</u>	<u>(162,975)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Payment for Property, Plant & Equipment		-	(55,746)
Proceeds from Sale of Property, Plant & Equipment		-	3,856
Net Cash Provided by/ (Used in) Investing Activities		<u>-</u>	<u>(51,890)</u>
NET (DECREASE) IN CASH HELD		(8,108)	(214,865)
CASH AND CASH EQUIVALENTS AT BEGINNING OF FINANCIAL YEAR		<u>91,140</u>	<u>306,005</u>
CASH AND CASH EQUIVALENTS AT END OF FINANCIAL YEAR	11(b)	<u>83,032</u>	<u>91,140</u>

The Statement of Cash Flows is to be read in conjunction with the Notes to the Financial Statements set out on pages 118 to 123.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

STATEMENT OF CHANGES IN TRUST CAPITAL

FOR THE YEAR ENDED 30 JUNE 2013

	Settled Sum \$	Accretions to Capital \$	Total Trust Capital \$
At 1 July 2011	10	547,950	547,960
Loss for the Year		(4,970)	(4,970)
Distribution to Beneficiary		-	-
At 30 June 2012	10	542,980	542,990
Profit for the Year		2,812	2,812
Distribution to Beneficiary		-	-
At 30 June 2013	10	545,792	545,802

The Statement of Changes in Trust Capital is to be read in conjunction with the Notes to the Financial Statements set out on pages 118 to 123.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

1 CORPORATE INFORMATION

The financial report of Rowing Australia Limited as Trustee for the Olympic Boat Fleet Trust ("the Trust") for the year ended 30 June 2013 was authorised for issue in accordance with a resolution of the Board of Directors of the Trustee on 24 October 2013.

The Trust was settled on 16 December 2002 by Mr Peter Antonie with Rowing Australia Limited becoming the Trustee on 29 June 2007.

The nature of the operations and principal activities of the Trust is the ownership, maintenance and provision of boat and boat related assets to Rowing Australia Limited and the internationally competing crews selected to represent Australia.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Preparation

The financial statements of the Trust have been prepared as special purpose financial statements in order to satisfy the financial reporting obligations of the Trustee under the Trust Deed. The financial statements have been prepared on the basis that the Trust is not a reporting entity because there are unlikely to be any other users of the financial statements as all users can obtain information specific to their needs upon demand.

No Australian Accounting Standards, Australian Accounting Interpretations or other authoritative pronouncements of the Australian Accounting Standards Board have been applied in the preparation of the special purpose financial report.

The financial statements have been prepared on an accrual basis and are based on historic costs and do not take into account changing money values or, except where specifically stated, current valuations of non-current assets.

The following material accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of these financial statements.

(b) Revenue Recognition

Revenue is recognised to the extent that it is probable that the accrued benefits will flow to the Trust. The following specific recognition criteria also apply before revenue is recognised:

Boat leasing

Revenue is recognised on an accrual basis.

Sale of goods

Revenue is recognised when control has passed to the buyer.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(b) Revenue Recognition (continued)

Interest

Revenue is recognised as interest accrues.

(c) Income Taxes

Under current taxation legislation, the Trust does not provide for income tax, as all taxable profits will be distributed to Rowing Australia Limited.

(d) Cash and Cash Equivalents

Cash and cash equivalents in the statement of financial position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less.

For the purposes of the statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

(e) Trade and Other Receivables

The collectability of debts is assessed at the reporting date and specific provision is made for any doubtful debts.

(f) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned to inventories on an average cost basis.

(g) Property, Plant and Equipment

Property, plant and equipment are stated at cost, less accumulated depreciation and any impairment in value.

Depreciation is calculated on a straight-line basis over the estimated useful life of the asset. The expected useful lives are as follows:

Boats and related equipment - 8 years

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount.

Impairment losses are recognised in the income statement.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(h) Trade and Other Payables

Trade creditors and other accounts payable are recognised when the Trust becomes obliged to make future payments resulting from the purchase of goods and services.

(i) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

(j) Comparative Figures

The financial statements cover the period 1 July 2012 to 30 June 2013. The comparative figures cover the twelve month period to 30 June 2012.

Where necessary, comparative figures have been reclassified and repositioned for consistency with current year disclosures.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
3 REVENUE		
Boat Leasing	59,968	59,728
Interest Received	107	956
Profit on Sale of Non- Current Assets	3,051	-
Total Revenue	<u>63,126</u>	<u>60,684</u>
4 CASH AND CASH EQUIVALENTS		
CURRENT		
Cash at Bank	<u>83,032</u>	<u>91,140</u>
5 TRADE AND OTHER RECEIVABLES		
CURRENT		
Trade Debtors	<u>152,021</u>	<u>67,057</u>
6 INVENTORIES		
CURRENT		
Oars - At Cost	<u>27,889</u>	<u>27,889</u>
7 PROPERTY, PLANT & EQUIPMENT		
NON-CURRENT		
Boats & Related Equipment - At Cost & Trustee's Valuation	530,074	557,536
Accumulated Depreciation	<u>(233,454)</u>	<u>(186,870)</u>
	<u>296,620</u>	<u>370,666</u>
8 TRADE AND OTHER PAYABLES		
CURRENT		
GST Payable	<u>5,972</u>	<u>5,974</u>

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

	2013	2012
	\$	\$
9 BENEFICIARY'S ADVANCE ACCOUNT		
CURRENT		
Rowing Australia Limited	7,788	7,788
10 ACCRETIONS TO CAPITAL		
Accretions to Capital at Beginning of Financial Year	542,980	547,950
INCOME ACCOUNT		
Profit/ (Loss) for the year	2,812	(4,970)
Distribution to Beneficiary	-	-
	2,812	(4,970)
Accretions to Capital at End of Financial Year	545,792	542,980
11 CASH FLOW INFORMATION		
(a) Reconciliation of Net Cash provided by Operating Activities to Distributable Profit/ (Loss) as per Income Statement:		
Distributable Profit/ (Loss) per Income Statement	2,812	(4,970)
Non-Cash Flows and Non-Operating Items in Profit:		
Depreciation	59,824	59,728
(Profit)/ Loss on Sale of Non-Current Assets	(3,051)	3,832
Changes in Assets and Liabilities		
(Increase)/ Decrease in Receivables	(67,691)	3,688
(Decrease) in Creditors	(2)	(225,253)
Net Cash (Used in) Operating Activities	(8,108)	(162,975)
(b) Reconciliation of Cash		
For the purposes of the statement of cash flows, cash and cash equivalents comprise the following at year end:		
Cash at Bank	83,032	91,140

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2013

12 MATTERS SUBSEQUENT TO BALANCE DATE

Since the end of the financial year the Trustee is not aware of any matters or circumstances which have arisen not otherwise dealt with in the financial statements that have significantly or may significantly affect the operations of the Trust, the results of those operations or the state of affairs in subsequent financial years.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

TRUSTEE'S DECLARATION

The Olympic Boat Fleet Trust ("the Trust") is not a reporting entity as in the opinion of the Trustee, no users exist who are unable to command the preparation of reports so as to satisfy specifically all of their information needs. The financial statements are special purpose financial statements that have been prepared to satisfy the financial reporting requirements of the Trustee under the Trust Deed.

In the opinion of the Trustee:

1. The financial statements set out on pages 1 to 10 are drawn up in accordance with the basis of accounting described in Note 2 to the financial statements, so as to present fairly the state of the Trust's affairs as at 30 June 2013 and the result for the year ended on that date; and
2. At the date of this statement, there are reasonable grounds to believe that the Trust will be able to pay its debts as and when they fall due.

This declaration is made in accordance with a resolution of the Trustee and is signed for and on behalf of the Trustee by:



.....
C J Smith - Director



.....
G J Rezos - Director

Dated at Melbourne: 24 October 2013



RSM Bird Cameron
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**INDEPENDENT AUDITOR'S REPORT
TO THE TRUSTEES OF
THE OLYMPIC BOAT FLEET TRUST**

We have audited the accompanying financial report, being a special purpose financial report, of the Olympic Boat Fleet Trust, which comprises the Statement of Financial Position as at 30 June 2013, the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the statement by the trustee.

Trustee's Responsibility for the Financial Report

The trustee of the trust is responsible for the preparation of the financial report and has determined that the basis of preparation described in Note 1, is appropriate to meet the requirements of the trust deed and is appropriate to meet the needs of the members. The trustee's responsibility also includes such internal control as trustee determine is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the trustee, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies.

Liability limited by a
scheme approved under
Professional Standards
Legislation

Birdanco Nominees Pty Ltd
ABN 33 009 321 377
Practising as
RSM Bird Cameron
ABN 65 319 382 479

Major Offices in:
Perth, Sydney,
Melbourne, Adelaide
and Canberra

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the RSM network is an independent accounting and advisory firm which
practises in its own right. The RSM network is not itself a separate legal
entity in any jurisdiction.



Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Olympic Boat Fleet Trust as of 30 June 2013 and its financial performance and its cash flows for the year then ended in accordance with the accounting policies described in note 1 to the financial statements.

Basis of accounting

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist Olympic Boat Fleet Trust to meet the requirements of the trust deed. As a result, the financial report may not be suitable for another purpose.

RSM Bird Cameron

A handwritten signature in black ink, appearing to read "G M Stenhouse".

Canberra, Australian Capital Territory
Dated: 28/10/13

G M STENHOUSE
Director



Rowing Australia

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