

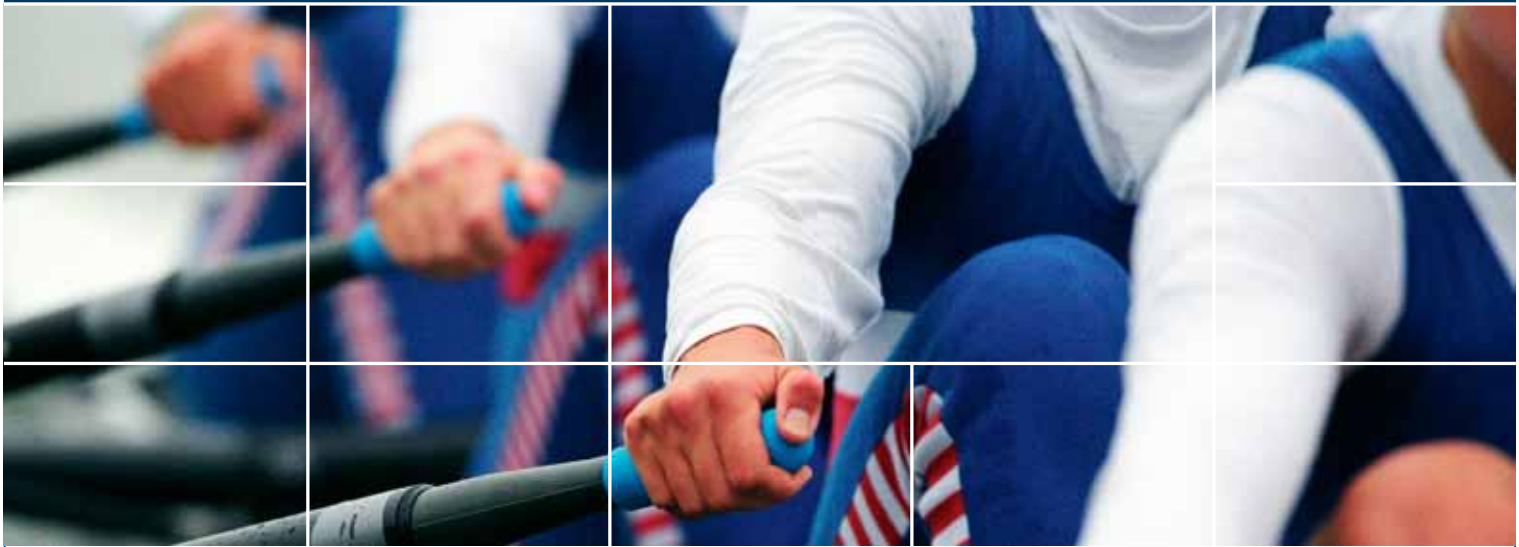


Rowing Australia
Annual Report 2010–2011



Australian Government
Australian Sports Commission

WINNING PARTNERSHIP



The Australian Sports Commission proudly supports Rowing Australia

The Australian Sports Commission is the Australian Government agency that develops, supports and invests in sport at all levels in Australia. Rowing Australia has worked closely with the Australian Sports Commission to develop rowing from community participation to high-level performance.

Rowing Australia is one of many national sporting organisations that has formed a winning partnership with the Australian Sports Commission to develop its sport in Australia.



ROWING
Australia



Rowing Australia
Annual Report 2010–2011

In appreciation

Rowing Australia would like to thank the following partners and sponsors for the continued support they provide to rowing:

Partners

Australian Sports Commission
Australian Olympic Committee
State Associations and affiliated clubs
Australian Institute of Sport
National Elite Sports Council comprising State Institutes/Academies of Sport

Corporate Sponsors

2XU
Croker Oars
Sykes Racing

Corporate Supporters & Suppliers

Australian Ambulance Service
Brian Ward & Partners—corporate lawyers
contentgroup
Designer Paintworks
Giant Bikes
Media Monitors
Stage & Screen
VJ Ryan & Co.—corporate accountants
WCSN

Key Foundations

National Bromley Trust
Olympic Boat Fleet Trust
Bobby Pearce Foundation

Photo Acknowledgements

Krys Szatsznajder
Igor Meijer



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Rowing Australia Limited—2011 Office Bearers

Board of Rowing Australia

Colin Smith	President (from 22 November, 2009)
Gavin Rezos	Director, Finance (from 22 November, 2009)
John Boultsbee	Director (from 29 June, 2007)
Barnaby Eaton	Director (from 24 August, 2010)
Paul Ray Ebert	Director (from 22 November, 2009)
David England	Director (from 21 November, 2010)
Jaime Fernandez	Director, Athletes' Commission Representative (from 12 July, 2011)
Rebecca Joyce	Director, Athletes' Commission Representative (to 8 March, 2011)
Heather Neil	Director (from 21 December, 2010)
Michael Sparksman	Director (to 21 November, 2010)
Andrew Dee	Chief Executive Officer, Company Secretary

Council of Rowing Australia

Colin Smith	RA President and Chairman
Andrew Rowley	New South Wales
Peter Wade	Tasmania
Andrew Guerin	Victoria
Peter Schryver	Queensland
Craig James	Western Australia
Michael Eastaughffe	South Australia
David Bagnall	Australian Capital Territory

Other Key Personnel

John Murdoch	Umpires Panel
James Lowe	Bromley Trust Administrator
Ray Ebert	Team Manager—Senior A (Bled 2011)
Bob Cook	Team Manager—U23 (Amsterdam 2011)
Andrew Service	Team Manager—Junior (Eton 2011)
Dean Oakman	Team Manager—Adaptive (Munich World Cup & Bled 2011)
David Pembroke	Media & Communications Consultant
Dr. Carmel Goodman	Principal Medical Officer
Geoff Rees	Principal Legal Advisor
Andrew Matheson	Chairman of Selectors
David Yates	Selector—Senior A/U23
Barbara Fenner	Selector—Senior A/U23
Noel Donaldson	Selector—Senior A/U23
Lyall McCarthy	Selector—Senior A/U23
Wayne Diplock	Selector—Junior
Peter Shakespear	Selector—Junior
Jaime Fernandez	Selector—Junior
Curtis Jordan	Selector—USA based Australian athletes

Staff (RA & NRCE/AIS)

Andrew Dee	Chief Executive Officer
Andrew Matheson	National High Performance Director
Noel Donaldson	National & AIS Head Coach – Men
Lyall McCarthy	National & AIS Head Coach – Women
Pedro Albisser	National Senior Adaptive Rowing Coach (to 1 February, 2011)
Chad King	National Senior Adaptive Rowing Coach (from 21 March, 2011)
Peter Shakespear	Elite Development Manager

Matt Draper	National Development & Events Director
Cora Zillich	Operations & Logistics Manager
Wayne Diplock	NTID & Development Coordinator
Ivan Hooper	Sports Medicine Coordinator
Tony Rice	Sports Science Coordinator
Laryssa Biesenthal	AIS Senior Coach—Women
Rhett Ayliffe	AIS Senior Coach—Men
Garry Davidson	National Education Coordinator
Matt Treglown	Corporate Operations Manager
Linda Smith	Business Development Manager (from 1 April, 2011)
Clare Phillips	Finance Manager
Anna Tree	NRCE Development Coach
Tom Morris	Scholarship Coach
Sam Irvine	AIS Program Coordinator (to 1 October, 2010)
Andy Young	AIS Program Coordinator (from 20 January, 2011)

Pamela Hubert	National Adaptive Rowing Development Officer (from 29 November, 2010)
Nadine Morrison	Elite Development Coordinator
Naomi Wagstaff	Events & Projects Officer
Matt Bialkowski	High Performance Programs Officer
Andrew Cruikshank	High Performance Development Coordinator, QLD (from 30 May, 2011)
Adi Fawcett	High Performance Development Coordinator, NSW (from 27 June, 2011)
Simon Gadsden	High Performance Development Coordinator, VIC (from 27 June, 2011)
Christine MacLaren	High Performance Development Coordinator, SA (from 27 June, 2011)
Gordon Marcks	High Performance Development Coordinator, ACT (from 27 June, 2011)
Ron Batt	High Performance Development Coordinator, TAS (from 27 June, 2011)
Casey Cobb	High Performance Development Coordinator, WA (from 25 July, 2011)
Rob Winkworth	Administration Officer
Olivia Allnutt	Webmaster

2011 Appeals Tribunal

Andrew Cassidy	Chairman
Sam Golding	
Reinhold Batschi	

Life Members

Robert R Aitken, MBE (Deceased)
Reinhold Batschi, OAM
John Boultsbee, AM
John D Coates, AC
Berry Durston, AM (Deceased)
Barbara Fenner
Andrew Guerin
Dr Stephen Hinchy, OAM
Noel Wilkinson, BEM, OAM (Deceased)
David Yates



President's Report

I am delighted to present the 2011 Annual Report of Rowing Australia (RA). It has been a great pleasure for myself and all of the Board of Rowing Australia to oversee RA's progress throughout the year as it continues to go from strength to strength in all aspects of its operation.

2011 was an exciting time for Australian rowing, both on and off the water. The fantastic performances of our elite rowers at the recent 2011 Senior World Rowing Championships were extremely promising as they continue their preparations for the London 2012 Olympic and Paralympic Games. The 3 gold, 3 silver and 4 bronze medals achieved at this regatta represented Australia's greatest ever medal tally at a World Championships and placed Australia second in the FISA rankings. Particular highlights of the regatta included gold medals for the Lightweight Men's Four (the first in this category for 30 years) and Men's Quadruple Scull (Australia's first ever gold medal in that boat class), and a great gold medal to the Men's Lightweight Eight.

The results of our Senior athletes were underpinned by the continued development of our Junior and Under 23 programs. Whilst the respective under age World Championships results were below expectations the National Rowing Centre of Excellence (NRCE) has reviewed the development programs and is refining their structure and delivery. I am confident that our elite development programs, underpinned by the recent employment of State based High Performance Development Coordinators, will ultimately produce Australia's next Olympic champions. The Board is greatly encouraged by the fantastic achievements of Rowing Australia in 2011 and is confident that the Board, staff and programs that we have in place will result in the continued success of rowing both on and off the water. As an indication of the progress we have made, a number of highlights are listed below:

RA Operations and Governance

The RA Board met formally on five occasions throughout the year to discuss and resolve a variety of issues. In addition to these formal meetings, the Board also met by teleconference on a number of occasions to ensure it adequately addressed the increasing volume of information and matters requiring consideration.

The RA Council also met formally on two occasions and continue, along with the State Rowing Association offices, to provide vital input into RA's operations. I thank all State Presidents, Councillors and the respective staff of their offices for their ongoing support and assistance.

Following its significant contribution to the Independent Sport Panel Report, RA provided further submissions to the ASC for a distribution of these additional funds and was pleased to receive an additional allocation of \$1.5 million per annum devoted to the continuing success of its High Performance program. Further to this the Federal Government, under the direction of Minister for Sport the Hon Mark Arbib, provided RA with an additional \$350,000 of 'Green and Gold' funding targeted at boosting the prospects of success for our elite rowers at the 2012 London Olympic Games.



RA was disappointed not to initially receive any additional funding for participation and development programs but following extensive negotiations with the Australian Sports Commission was grateful to be allocated \$300,000 over two years to conduct an 'Adopt a School' pilot program across Australia. Following an application process, RA has made the initial funding allocations for the Adopt a School program with the aim of increasing participation in rowing by engaging a wider range of schools and school athletes in a structured and well-resourced program that is safe and ensures all growth is sustainable.

RA continues to enjoy a significant presence in the international governance of rowing and was delighted to be awarded the right to host the first round of both the 2013 and 2014 Samsung World Cup series which will be conducted at the Sydney International Regatta Centre in conjunction with the Australian Rowing Championships and Interstate Regatta in those years. The event will be named the Sydney International Rowing Regatta and I am delighted that we will be able to incorporate elite International races, Australian title races and National school titles into the one regatta. We thank our partner Destination NSW for their support in the bid process and look forward to working with them in delivering this wonderful event to the Australian rowing community.

Furthermore, Rowing Australia was also awarded the right to host the 2014 FISA World Masters Regatta at Lake Wendouree, Ballarat, home of the rowing regatta for the 1956 Olympic Games. RA has received significant support throughout the bid process from the Victorian Major Events Company and the Ballarat City Council and I thank them both for their tireless efforts to

President's Report (continued)

both bring this wonderful venue and rowing community back to life.

Following a thorough review of the IT and communications requirements of the Australian rowing community, including the membership database and competition management aspects currently provided by the ROMS platform, the Review Steering Committee has identified a preferred vendor for the delivery of rowing's future national system. The Committee will embark on functionality trialing and financial analysis of the preferred system before RA, with all the State Associations, makes a final determination on the future IT and communications direction of the Australian rowing community.

It is anticipated that a transition to the new system will facilitate the evolution of rowing's business model by building capacity at all levels of administration and enabling more strategic, commercial and sustainable business practices. Australian rowing looks forward to the final outcome of the review and embarking on the unified direction agreed by RA and the State Associations that will ultimately deliver a technology solution providing the Australian rowing community with the platform for future success.

In a further boost for Australian rowing the Minister for Sport, the Hon Mark Arbib officially opened the National Rowing Centre of Excellence facility in Canberra on 1st June, 2011. This is a wonderful outcome which delivers a joint facility for all of the national operations of Australian rowing, incorporating both the Rowing Australia administration and combined RA and AIS high performance programs.

International Competition

The 2011 International season marked the second half of the Olympic quadrennium and the preparations for the London 2012 Olympic and Paralympic Games intensified accordingly. The Senior team commenced their International season at Royal Henley Regatta, recording 3 second place finishes before moving onto the Lucerne World Cup where the W2x won a silver medal and the M4x secured bronze. The team then relocated to the AIS European Training Centre in Varese to prepare for the culmination of the season, the 2011 World Rowing Championships held in Lake Bled, Slovenia.

The regatta was a great success for the Australian team which secured Australia's greatest ever medal tally at a World Championships. The Australian team won 3 gold, 3 silver and 4 bronze medals in a fantastic performance that also resulted in the qualification of 10 boats for the

London Olympic Games and 2 boats for the London Paralympic Games.

Whilst the wonderful Gold medals won by the Lightweight Men's Four, Men's Quadruple Scull and Lightweight Men's Eight highlighted the Australian results, the performances of the entire Australian team were consistently excellent with 16 of the 18 competing crews making A finals. These gold medal performances, when coupled with the silver medals to the W2x, W4- and M2+ and bronze medals to the M4+, W2-, TAMix2x and ASM1x provide a fantastic platform for Australian elite rowing as we finalise preparations for next year's Olympic and Paralympic Games.

This year's U23 World Championship team traveled to Amsterdam, Netherlands where the athletes gained invaluable international competition experience as they continue their development into Senior A athletes. Notable performances included the Women's Quadruple Scull achieving a bronze medal and the Women's Pair and Women's Four both finishing close fourths to narrowly miss out on medals.

The Junior World Championship team, competing at the Olympic test event in Eton, Great Britain, completed a regatta which will be vital in their ongoing development as athletes. The Championships were highlighted by the Junior Men's Coxed Four claiming gold. We look forward to watching the development of these athletes as their careers progress.

I would like to congratulate and thank all athletes, coaches, support staff, volunteers and staff involved in the planning and management of this year's tours. We share our international success with the Australian Sports Commission, Australian Olympic Committee, Australian Institute of Sport and the State Institutes and Academies and I thank them for their continued commitment to and support of rowing in Australia.

National Events

For the first time since 1999 West Lakes, Adelaide provided the venue for the *2011 Australian Rowing Championships & Interstate Regatta*, conducted from 7–13 March. Over \$2.4million has been spent on upgrading the infrastructure of the course and Rowing Australia thanks and congratulates all involved, including the local Council, State Government and Rowing South Australia for their tireless work in developing the facility and delivering an outstanding regatta that has set a new standard for future National Championships. On the water, the King's Cup was successfully defended by New

South Wales and Victoria came away with a win in the Queen's Cup for the 10th time in 13 years.

The *2011 Australian Masters Rowing Championships* were held at Lake Barrington, Tasmania and saw the highest ever number of entries for the regatta. Notwithstanding the occasionally challenging weather conditions experienced by the athletes, coaches and officials, the Championships were a great success that was enjoyed by all and sundry in the picturesque surrounds of this beautiful course.

The *2011 Australian Youth Cup* regatta was conducted at the Sydney International Regatta Centre from 8–10 July in conjunction with U23 Team departure camp and race weekend, a wonderful initiative which all competitors found rewarding. For the first time Vanuatu was represented at the regatta and, with the victorious New Zealand crews, provided a fantastic International flavor to the event which continues to be an important part of the Australian athlete development pathway.

Funding and Sponsorship

RA continues to operate in a healthy financial position as a result of continued prudent financial management processes. We continue to receive invaluable funding and support from the Australian Sports Commission (ASC) which has been further enhanced by the additional funding to achieve the *'Australian Sport: The Pathway to Success'* policy and other one-off funding grants such as the *'Green and Gold'* project. On behalf of the organisation, I would particularly like to thank the ASC and the Federal Government for their continued support of rowing.

Furthermore the support received from the Australian Olympic Committee (AOC) and Australian Paralympic Committee (APC) as well as its corporate partners enable RA to continually achieve such outstanding success both on and off the water. RA is fortunate to receive ongoing financial and value-in-kind sponsorship and support from a number of companies and I would like to particularly thank 2XU, Croker Oars, Sykes Racing, Designer Paintworks and WCSN for their contribution and assistance.

Officers and Staff

I would like to acknowledge the time and effort contributed by my fellow Directors on the Board of Rowing Australia. The size and complexity of RA's business continues to increase and it is a reflection of their dedication and passion that all matters continue to be addressed efficiently and professionally.

The restructure of Rowing Australia into two distinct areas of High Performance, resourced and serviced under the NRCE partnership with the AIS, and a separate Community Development unit with a clear vision and direction, has enabled RA to deliver on its strategic priorities and to position rowing for success in an ever evolving sporting landscape.

I would like to thank the staff of the RA office for their dedication and professionalism in serving the rowing community. In particular I would like to acknowledge the efforts of CEO, Andrew Dee, for his tireless contribution to the sport. His leadership and professionalism is second to none and he continues to efficiently lead the organisation to success both on and off the water.

National High Performance Director, Andrew Matheson, continues to lead the NRCE in delivering the High Performance Program throughout the country and his team of coaches, led by Noel Donaldson and Lyall McCarthy, continue to achieve great results on the International stage. Importantly, this work is being underpinned by Peter Shakespear and Wayne Diplock and their team of High Performance Development Coordinators in identifying and developing the next generation of Australian athletes. The National program could not be delivered without our State partners and I sincerely thank the program coordinators and Head Coaches of all State Institutes and Academies of Sport for their ongoing support of the NRCE programs.

National Development and Events Director, Matt Draper, has provided welcome expertise and enthusiasm in his role and his leadership of the Development team providing the impetus to achieve great things for the rowing community. Matt's expertise will be particularly valuable as he embarks upon the significant task of delivering the 2013 and 2014 Sydney International Rowing Regatta and the 2014 FISA World Masters Regatta.

I have thoroughly enjoyed my role as President of RA throughout the year and look forward with great enthusiasm to working with all stakeholders to ensure the ongoing success of Australian crews, the growth of the Australian rowing community and the ongoing corporate excellence of RA.

Colin Smith
President



Message from the Australian Sports Commission



The countdown to an Olympic and Paralympic Games is an exciting time for Australians. As London 2012 looms on our horizon there is much work to be done to fine tune our preparations.

The Australian Government and the Australian Sports Commission (ASC) continue to work closely with Olympic and Paralympic sports, along with the Australian Olympic and Paralympic Committees to ensure our athletes get the best possible support.

Through the Green and Gold project, \$3.85 million in extra funding has been provided for our top Olympic athletes and teams to boost their training and preparations for London 2012.

A true sign that Australian sport is united in working together is the endorsement from the Commonwealth, State and Territory Governments of the National Sport and Active Recreation Policy Framework.

What this means is that for the first time all governments have agreed on priorities for sport.

Underpinning the Framework is the new National Institutes System Intergovernmental Agreement which unites our National Institutes of Sport and national sporting organisations to work hand-in-hand to achieve common national high performance objectives to maximise resourcing and expertise in support of the development of world class athletes to achieve international success.

This Framework is supported by significant additional investment in sport by the Australian Government. The 2011-12 Budget will provide \$300 million to support the full spectrum of sport from grass roots through to elite competition.

Support by the Australian Government will enable a more collaborative long term focus to drive reform within Australian sport and importantly make the connection between Australian's standing on the podium and young Australians participating in sport.

This is an exciting and challenging time for Australian sport. The Australian Sports Commission looks forward to working with all sporting organisations, the state and territory institutes and academies of sport and state and territory departments of sport and recreation, to promote access to, and participation in, sport across the community and support Australia's continued sporting success.

The Hon. Warwick Smith AM
Chairman
Board of the Australian Sports Commission



Chief Executive Officer's Report

The Year in Review

In March 2011, the Minister for Sport, the Hon Mark Arbib officially opened the National Rowing Centre of Excellence facility in Canberra and launched the next exciting chapter in the evolution of Rowing Australia.



Located at Yarralumla Bay in Canberra, this facility enables all areas of rowing's national operations to co-locate and work collaboratively to deliver the key strategic goals of the two business units of High Performance, resourced and serviced under the National Rowing Centre of Excellence (NRCE) partnership, and Community Development with a clear vision and direction. This structure has already facilitated greater efficiency in the delivery of our national team program and an elevated focus on the development of community rowing and a national events program.

The opening of this new national headquarters cements Rowing Australia as a highly regarded and successful organization that has a vision and the capacity to guide the future development of our sport.

2010–11 was an exciting year in this evolutionary path on many levels with a number of dedicated corporate, community and high performance programs being implemented across the country.

The following summary of achievements highlights the progress made by RA in achieving its strategic priorities during the year:

Community Development and Events

- Following an extensive bidding process supported by Destination NSW, RA secured the right to host the first round of both the 2013 and 2014 Samsung World Cup series, to be incorporated into the Australian Rowing Championships and Interstate Regatta of each year to form the Sydney International Rowing Regatta.
- In another sophisticated and competitive bid, RA teamed up with the Victorian Major Events Company to secure the right to host the 2014 FISA World Masters Regatta at Lake Wendouree, Ballarat.

- In the coach education area, over 444 candidates participated in 36 coaching courses conducted throughout the country, culminating in a total of 1,293 accredited coaches within the National Coaching Accreditation Scheme comprising 802 males and 491 females.
- Under the Chairmanship of John Whiting, RA conducted a comprehensive review of its technological and communications requirements, including the membership database and competition management aspects currently provided by the ROMS platform and has embarked upon a process for final determination and implementation of a replacement system.
- RA successfully planned and managed its national event calendar, including the first Australian Rowing Championships to be hosted at the West Lakes course in South Australia for 12 years.
- We enhanced the live online broadcast of the King's Cup Regatta on World Championship Sport Network (WCSN)
- RA secured funding from the Australian Sports Commission to conduct a pilot 'Adopt-a-School' program which will commence in late 2011.
- RA continued to conduct the very important Illicit Drugs in Sport Education program on behalf of the Department of Health and Ageing at RA regattas and other events.

Business Development

- RA achieved:
 - An annual surplus of \$1,686,910.
 - An increase of \$1,500,000 to base funding and additional \$750,000 in one off grants from the Australian Sports Commission.
 - Revenue from commercial and other activities of \$1,237,002.
 - An increase in retained earnings to \$4,219,743.
 - A total sponsorship value of approximately \$300,000, consisting of cash and value-in-kind goods and services from various sources.
- RA appointed Willis as Australian rowing's national insurance broker and developed a National Rowing Insurance Program to provide the rowing community with optimal insurance coverage and provide a financial benefit to members.
- RA successfully negotiated an agreement with Singapore Airlines to be its Official Airline Partner, with the potential to extend benefits to the rowing community as the partnership develops.

Chief Executive Officer's Report (continued)

- We employed a Business Development Manager to deliver RA's Commercial Plan and to identify and deliver on RA's commercial and marketing opportunities and established a number of commercial partnerships to leverage the unique marketing opportunities of the rowing community
- RA continued to develop its media and communication opportunities with WCSN to expand the content available to the rowing community.

High Performance

- In its best performance at a FISA World Championships in history, the Australian Rowing Team won 3 gold, 3 silver and 4 bronze medals at the Senior World Championships in Slovenia. In doing so, we qualified 10 crews for the London Olympic Games and 2 crews for the London Paralympic Games.
- The U23 Australian Rowing Team won a bronze medal while a gold medal was won at the Junior World Championships
- RA continued to evolve national talent identification and elite development programs, highlighted by the employment of High Performance Development Coordinators in all States and Territories. Whilst the results from this years' under-age Championships were below expectations the refinements being made to the elite development programs will ultimately produce Australia's next Olympic champions.
- Planned and successfully managed international tours for the various World Championships – Senior A (Lake Bled, Slovenia), U23 (Amsterdam, the Netherlands) and Junior (Eton, Great Britain).
- RA continued to demonstrate its commitment to Adaptive Rowing by appointing a National Adaptive Development Coordinator to complement the work of the Adaptive Head Coach.

Structure and Governance

Mr Colin Smith continued to provide direction and leadership as RA's President and Chairperson throughout the year. Colin has been a longstanding member of the RA Board and the consistency provided by his tenure and vision has demonstrated the value of a stable governing environment.

Following the opening of the combined RA and NRCE facility in Yarralumla all areas of rowing's national

operations have been able to work collaboratively in a central operating environment that is the nerve centre for the sport within Australia. The continued operation and success of the NRCE joint venture between the AIS rowing program and RA high performance program has continued to provide national leadership and direction in implementing RA's national high performance plan. Furthermore, the continued operation of a separate Community Development business unit has enabled RA to devote significant attention to this aspect of Australian rowing and has resulted in a substantial expansion of the participation, club, education and development programs available to the rowing community, as well as enhancing the delivery of RA events.

Following the Federal Government's review of the Australian Sports system to which RA provided a significant contribution, the Government released its sport policy paper entitled Australian Sport: The Pathway to Success. The policy seeks to deliver on three key goals for the Australian sport system: increasing participation numbers, strengthening sporting pathways and striving for success.

To ensure that these goals are achieved, the Government has supported the policy with \$195 million of new funding to be distributed across all sports over the next 4 years, bringing its total allocation to sport to \$1.2 billion over this period. RA provided comprehensive submissions to the ASC for the distribution of these additional funds and was pleased to receive an additional ongoing allocation of \$1.5 million per annum for its high performance program.

Unfortunately RA was not initially allocated any additional funding for participation and development programs. However, following extensive negotiations with the Australian Sports Commission and the office of the Minister for Sport, RA was pleased to receive \$300,000 over two years to conduct an 'Adopt a School' pilot program across Australia. Following an application and review process, RA made initial funding allocations for the Adopt a School program to 7 clubs supporting a total of 11 schools across 6 States with the aim of increasing participation in rowing by engaging a wider range of schools and school athletes in a structured and well-resourced program that is safe and sustainable.

Additionally Rowing Australia continues to enjoy its position within the international operating environment including representation within numerous FISA offices as well as on various Commissions and appointment of officials. Through its international relationships RA

was able to continue to play a key role in the ongoing development of the Oceanic Rowing Confederation (ORCON) including organising funding, staffing, international representation and competition opportunities for the Confederation. The benefit of RA's relationships within the International environment was further demonstrated by RA's successful bids for both the 2014 FISA World Masters Games and 2013 and 2014 Samsung World Cup.

Financial Operations

The 2010–2011 Rowing Australia Financial Statements are presented by the Director of Finance later in this annual report. These statements report an operating surplus of \$1,679,121 for the year ending 30 June, 2011. This result was consistent with the Board's quadrennial plan to build financial reserves in the early years of the 2012 Olympic cycle to meet the cost of sustainable development and performance at the London Olympic Games.

Australian Sports Commission (ASC) and Australian Institute of Sport (AIS) Support

The Federal Government, through the Australian Sports Commission, continues to be RA's largest sponsor.

In 2010-11, Federal Government support to rowing, through a combination of direct ASC grants and funding from the AIS, totaled \$9,780,525. This funding continues to be significant in the successful operation and performance of Rowing Australia and the importance of such support should not be underestimated. The flourishing operation and success of the National Rowing Centre of Excellence has also realised a substantial benefit to RA through the increased productivity and efficiency achieved by pursuing a unified national direction utilising consolidated RA and AIS resources.

The ongoing support of the Federal Government is essential for the future sustainable success of the Australian sports industry. RA is particularly appreciative of the leadership and tireless effort of the Hon Mark Arbib, Minister for Sport, and Mr Warwick Smith, Chairman of the Australian Sports Commission, whose combined vision has underpinned the Government's commitment to Australian sport. Their energy, commitment and expertise will ensure both the ongoing success of Australian sportspeople on the international stage and the reinforcement of grassroots and community sporting environment. There is no doubt that we can inspire the community and change peoples' lives through sport.

The ASC and AIS continue to provide essential advice and support beyond their funding programs. RA values its presence and acknowledges the support of Prof. Peter Fricker, Phil Borgeaud, Andrew Collins, Gavin Hunt and Iain Brambell during the reporting period.

Australian Olympic Committee (AOC) and Australian Paralympic Funding Support

The Australian Olympic Committee (AOC) has the exclusive responsibility for the representation of Australia at the Olympic Games.

To help achieve Australian Olympic Team objectives, the AOC provides funding (AOC Funding) to its member National Federations (NFs), athletes and coaches.

AOC Funding is derived from income distributions from the Australian Olympic Foundation, grants from the International Olympic Committee (IOC), the licensing and sponsorship activities of the AOC and fundraising by the AOC, State Olympic Councils and their Corporate Appeal Committees.

AOC Funding for the 2012 Olympic Team preparation is determined in accordance with its Program and Funding Guidelines for the 2012 Olympic Games, London (Guidelines). Specifically, AOC Funding is provided through one of three programs:

- Australian Youth Olympic Festivals (AYOFs)
- AOC Funding for International Competition
- adidas Medal Incentive Funding

For the calendar year 2010, the AOC provided the following support to Rowing Australia, its athletes and coaches:

AOC Funding for International Competition	\$100,000
adidas Medal Incentive Funding	\$80,000
2009 Australian Youth Olympic Festival	\$498,639

In addition, the AOC's current budgeting to send the 2012 Olympic Team to London is \$15 million.

The AOC is proud to be able to support Australian athletes to realise their Olympic dreams.

Australian Paralympic Committee (APC)

The approaching 2012 London Paralympic Games has provided additional focus and motivation to the NRCE's High Performance Adaptive Program as it prepares to achieve its goal of one Gold Medal at this regatta. The APC provided RA with \$181,650 in the



AUSTRALIAN
OLYMPIC
COMMITTEE

Chief Executive Officer's Report (continued)

2010–11 financial year and its ongoing support is critical for the continued success of our elite adaptive athletes. In addition, the APC continued to provide a further \$300,000 of funding to support a full time AIS residential program for four adaptive rowers.

RA thanks Jason Hellwig and his dedicated team at the APC for their ongoing support as RA continues to develop its High Performance Adaptive Program.

State Institutes and Academies of Sport (SIS/SAS)

A large proportion of the national team relies on the continued support of the seven State Institutes and Academies of Sport which conduct rowing programs that provide a vital component of the daily training environment for the athletes.

The quality and value of this ongoing support is continually highlighted by the outstanding contributions made by SIS/SAS athletes and coaches to the success of our National Teams at all levels.

The cohesiveness of the operating environment with the various SIS/SAS partners is evolving, and we are pleased with the progress made in delivering national programs under the direction and leadership of the NRCE. RA thanks both the technical and administrative staff of the SIS/SAS network for their ongoing support and cooperation in achieving this.

Sponsorship

RA acknowledges the support of its corporate supporters including:

- 2XU
- Sykes Racing
- Croker Oars
- Singapore Airlines
- Brian Ward & Partners—corporate lawyers
- contentgroup
- WCSN.com
- Designer Paintworks/The Regatta Shop
- Stage and Screen Travel Services
- Media Monitors
- VJ Ryan & Co.—corporate accountants
- ICONPHOTO
- Australian Ambulance Service

Rowing Online Management System (ROMS) Review

Throughout the year RA conducted a thorough review of the IT and communications requirements of the Australian rowing community, including the membership database and competition management aspects currently

provided by the ROMS platform. The review process included significant consultation with a large number of individuals across all aspects of the rowing community to ensure that the review would result in the best outcome for the Australian rowing community.

Through this process the Review Steering Committee has identified a preferred vendor for the delivery of rowing's future national system. The Committee has embarked on further functionality trialing (including the conduct of regattas) and financial analysis of the preferred system before RA, with all the State Associations, makes a final determination on the future IT and communications direction of the Australian rowing community.

It is anticipated that a transition to the new system will facilitate the evolution of rowing's business model by building capacity at all levels of administration and enabling more strategic, commercial and sustainable business practices. Australian rowing looks forward to the final outcome of the review and embarking on the unified direction agreed by RA and the State Associations that will ultimately deliver a technology solution providing the Australian rowing community with the platform for future success.

On behalf of the rowing community, I would like to thank John Whiting for his outstanding Chairmanship of the Steering Committee and Mark Tonner-Joyce for his expertise and tireless work ethic.

FISA

Rowing Australia continues to enjoy an excellent working relationship with the international rowing community. In addition to its representation at FISA Congress meetings, RA representatives also enjoy significant representation on numerous FISA Committees, including John Boulton, current RA Board member, who is a member of the FISA Executive Committee.

During the year Rowing Australia's National Development and Events Director, Matt Draper, was appointed to the FISA Events Commission. Formerly a Development & Events consultant for FISA, Matt has held many specialist event roles with FISA including Competition Manager with the Olympic Games in Sydney, Athens and Beijing—as well as Technical Delegate for Olympic Qualification Regattas in Latin America and Asia, and the Pan American and Asian Games.

Other FISA representatives include:

- John Coates—FISA Continental Representative
- John Boulton—Chair of the FISA Competitive Rowing Commission

- Shirley Stokes—FISA Adaptive Rowing Commission
- Barb Fenner—FISA Youth Commission
- Iain Brambell—FISA Athletes' Commission
- Amber Halliday—FISA Athletes' Commission
- Colin Smith—FISA Media Advisory Group

The 2011 FISA Ordinary Congress Meeting was held in Bled, Slovenia following the conclusion of the World Rowing Championships. The meeting continued a wonderful period for Australian rowing as the FISA Council awarded RA the right to host the first round of both the 2013 and 2014 Samsung World Cup series. These events will be held in conjunction with the Australian Rowing Championships and Interstate Regatta in those years and will be named the Sydney International Rowing Regatta... World Rowing Downunder!.

This festival of rowing down under represents a unique opportunity to incorporate elite international races, Australian title races and National school titles into the one regatta. We thank our partner Destination NSW for its support throughout the bid process and look forward with great enthusiasm to working with them to deliver this exciting event to the Australian rowing community.

The FISA Council also awarded Rowing Australia the right to host the 2014 FISA World Masters Regatta at Lake Wendouree, Ballarat, the location for the rowing regatta at the 1956 Olympic Games. This historic venue has been affected by the recent droughts throughout the region but the dedication and resilience of the local rowing community, supported by the Ballarat City Council and Victorian State Government has been rewarded with this exciting news. RA has received significant support throughout the bid process from the Victorian Major Events Company and the Ballarat City Council and I thank them both for their tireless efforts to both bring this wonderful venue and rowing community back to life.

Media and Communications

RA continued to engage contentgroup to conduct its media and communication operations throughout 2010-11. Through this relationship RA is working tirelessly to increase its presence in the mainstream media and expand its communication strategy to capitalise on the opportunities presented by social media platforms such as Facebook and Twitter. Contentgroup's strong relationship with the AOC complements RA's media strategy by enabling RA to maximize the exposure presented by Olympic activities.

WCSN has provided an exciting opportunity in the promotion of rowing throughout Australia. Following the successful live online broadcast of the final day of both the 2010 and 2011 National Championships, WCSN has chosen Rowing Australia to pilot its new .TV and podcast initiatives. As a result, rowing.TV was launched to coincide with the 2011 World Rowing Championships and has since been used to provide a unique opportunity for RA to provide content to rowing enthusiasts, broaden its reach and promote its partners. We thank Jon Field and Ian Douglas for their ongoing support of the rowing community and for providing the platform for more diverse communication opportunities.

Website

Following the recent redesign of its website, RA was able to utilize this platform to present a more dynamic and exciting source of information to the rowing community. The website continues to be a key communication tool with the rowing community. Monthly website traffic averaged 322,665 page views generated by 42,902 visits.

RA has identified its website as a core element of its communication and commercial plans going forward and will be used as the vehicle to deliver a number of initiatives and products that will enhance the services it offers to the sport.

Conclusion

I would like to thank the Board and staff of RA for their ongoing commitment to the organization in what is a tireless ongoing effort to evolve and succeed at every level. The combined facility, coupled with the operational success of RA's organisational restructure into distinct business units of NRCE and Community Development is allowing all aspects of RA's business to thrive. This structure, coupled with the qualified, professional and enthusiastic personnel of RA and its State partners, has provided the Australian rowing community with a unique opportunity to prosper both at the 2012 Olympic and Paralympic Games and beyond.

Andrew Dee
Chief Executive Officer



Competition Report

2011 Australian Rowing Championships

The 2011 Australian Rowing Championships were held at West Lakes, South Australia from 7th–13th March, 2011 and were considered by most observers as perhaps the best ever nationals in the modern era. Despite two days of inclement weather and difficult wind and rain, the event was an enormous success.

Several new initiatives were developed for the regatta to ensure that a high class event was achieved. The planning and delivery of the event has now become the model for future National Championship events and Rowing Australia congratulates the members of the South Australian Organising Committee on their expertise and dedication.

There were several features of the event that made it a success. Some of these included:

- Level of cooperation and coordination between Rowing Australia and the South Australian Organising Committee—led by Lisa Daw as chair, Deb White (RSA General Manager) and Bob Pennington (RSA President).
- Clear lines of reporting to Technical Delegates (Matt Draper and Michael Eastaughffe)
- Clear and well planned I.T. services coordinated by Chris Grummitt and John Asthendorfer
- Simple but effective on course TVs displaying interval timing at each 500 metre mark
- Good level of planning for ‘on water’ operations in a small venue
- Well thought out and controlled boat park organisation for a small venue with large numbers of boats
- Well structured and conducted medal presentation system
- Parking and drop off / pick up system coordinated well with the local Council
- Athlete facilities including a large tent, rest areas, and tent allocation area
- Spectator facilities including a large marquee and results services
- A successful regatta program that continues to be refined through experience
- Live web streaming of the event via WCSN
- A friendly and efficient pool of volunteers
- A revised Regatta Commentator structure (2 National and 2 Local) that brought consistency to the event presentation.

The National Championships continues to grow, with this year’s event attracting the following number of entries:

Total entries: 1,263, compared to 1,242 in 2010.

Seats: 3,372 (plus 278 coxswains) compared to 3,212 seats (plus 255 coxswains) in 2010.

Individual athletes: 1,645 compared to 1651 in 2010 and 1529 in 2009.

The largest fields remain to be the school and underage small boats.

5 Most Popular Events by Entries

Event	Description	Number of Entries
U17W1x	Under 17 Women’s Single Scull	47
SG1x	Schoolgirl Single Scull	46
SB1x	Schoolboy Single Scull	45
U19W1x	Under 19 Women’s Single Scull	43
U19M1x	Under 19 Men’s Single Scull	42

Post script: the 2011 Nationals has been named as a finalist in the Sports SA—2011 *Event of the Year*. Congratulations to Lisa Daw and her team of coordinators and volunteers for this well deserved recognition!

2011 Australian Masters Rowing Championships

The 2011 Australian Masters Championships returned to Lake Barrington for this first time since the 1980’s and although this was a considerable distance to travel for most competitors, the event was very well attended with an increase in individual participants from last year’s event.

In anticipation of the weathering being cold and that Lake Barrington’s location would necessitate competitors spending all day at the course before returning to their hotel, the Tasmanian Organising Committee, under Peter Wade and Jim Gibson, delivered an event that was not only successful on the water but also provided a great atmosphere for the competitors between races, including excellent food and entertainment facilities.

Highlights of the event included:

- An reliable timing and results service provided by Chris Grummitt
- The high standard of racing which included several photo finishes to separate minor placings
- The sense of community developed by the Organising Committee, including providing 24 hour log fires, wonderful entertainment and plenty of shelter
- The ‘can do’ attitude of all the Tasmanian volunteers
- The numbers of entries for this regatta, which continues to rise

2011 Comparison to the 2009 & 2010 Masters

	2009 Masters Championships Rockhampton, QLD	2010 Masters Championships Champion Lakes, WA	2011 Masters Championships Lake Barrington, TAS
Total entries:	934	1085	1171
Total seats:	2750	3294	3708
Individual athletes:	495	621	773

As had previously been the case at the 2010 Masters Championships in Perth, the 2011 Masters Event Committee and the Masters Panel were actively involved in the planning and delivery of the event. While the 2011 event was well attended and enjoyed by all participants, the Masters Panel has made a number of recommendations for the future organisation of the event which will focus on improving the racing program, the allocation and hire of boats and the food and social aspects of the event. These plans will be addressed by RA and the Technical Delegates for the 2012 event at Lake Wendouree, Ballarat.

2011 Australian Youth Cup

The 2011 Youth Cup was again conducted to coincide with the date of the Lucerne World Cup and the Australian U23 team pre departure camp with the aim of maximizing interaction between emerging athletes and elite athletes.

In general, the event was a good step forward in the continued development of the Youth Cup event, with very positive feedback received, particularly regarding the educative aspects conducted at the event. Rowing Australia would like to thank Rowing NSW for again staging this year's event – particularly in light of the large regatta program already existing in NSW and the resultant pressure this event places on volunteer resources.

Highlights of this year's regatta included:

- Compulsory Education program that included sessions on: Illicit Drugs in Sport education program, Coxswains Question & Answer education session with Marty Rabjohns (NSWIS Program Manager and former National Team Coxswain) and a 'Media training' session conducted as part of the Teams Dinner
- The participation of a team from Vanuatu in their first ever regatta

A meeting was also conducted and attended by all State Team Managers, Development Coordinators, Australian Coaches and SIS/SAS Coaches attending the regatta.

Some discussion points for future consideration in the 2012 event include:

- RA working towards developing the Youth Cup event to include other Nations (Korea, China, etc).
- Each State being encouraged to include two regional based athletes in their 2012 State team
- At the end of the program, to conduct both a Combined States Men's 8+ crew race against the NZ Youth M8+ and a Combined States Women's 8+ crew race against the NZ Youth W8+

Some interesting statistics from the regatta include:

2011 Statistics

Events:	19 (including mixed)
Total races:	77
Total entries:	222
Seats:	432 (plus 16 coxswains)
Individual athletes:	169

Results

	State	Points
1st	New Zealand	123
2nd	New South Wales	103
3rd	Victoria	81
4th	Western Australia	70
5th	Tasmania	64
6th	South Australia	55
7th	Queensland	47
8th	Australian Capital Territory	33

National Events in 2012

The National Events to be conducted in 2012 are:

- Australian Rowing Championships and Interstate Regatta: Champion Lakes, Western Australia (March 5–11)
- Australian Masters Championships: Ballarat, Victoria (24–27 May)
- The Youth Cup: Sydney International Regatta Centre, New South Wales (28 June–1 July)

Competition Report (continued)

FISA International Umpire Representation

The ongoing representation of umpires at national and international events remains a priority of the Umpires Committee. The following umpires were appointed to officiate at FISA International Regattas in 2011:

Victor Walter:	World Cup 1, Munich
Phillip Fraser:	World Cup 2, Hamburg
Andrew Guerin:	World Cup 3, Lucerne
Rene Klupacs:	U23 World Championships, Amsterdam
Nick Hunter:	Junior World Championships, Eton (observer)
Brian Nash:	World Rowing Championships, Bled
Greg Melbourne:	Masters World Championships, Poznan (withdrew)

Adaptive Rowing

The Rowing Australia Adaptive Rowing Classification Policy 2011 was re-drafted with advice from the Australian Paralympic Committee (APC) to mirror the revised FISA Adaptive Rowing Classification Guidelines and to meet the International Paralympic Committee (IPC) Classification Code.

Head Classifier—Adaptive rowing

As part of the new policy, the RA Board appointed Ms. Shirley Stokes as its first National Head Classifier. Shirley is a FISA level Technical Classifier and member of the FISA Adaptive Commission with a wide range of experiences having officiated at many international and Paralympic regattas. Shirley's knowledge will give a clear focus to adaptive rowing in the years ahead. Rowing Australia congratulates Shirley on her appointment and wishes her well in her new role.

RA Event Manual

In an effort to provide Organising Committees with comprehensive guidance and knowledge, and to develop a standardized level of delivery at RA Events, RA has developed the RA Events Manual. Based on the FISA Events Manual, the publication outlines the core deliverables and standards required at all RA Events and will result in better RA Events for competitors and spectators alike. The RA Events Manual will be updated with knowledge and experiences from each year's Organising Committee and will ensure the continued excellence of all RA Events.

International FISA Regattas Awarded to Australia

FISA World Rowing Cup 1, 2013 and 2014

Rowing Australia, together with the NSW Government through 'Destination NSW,' has secured the rights to stage the opening round of the prestigious Samsung World Rowing Cup in 2013 and 2014. The events will be staged in Western Sydney at the Sydney International Regatta Centre (SIRC), Penrith, a legacy venue of the Sydney 2000 Games.

For the first time in the history of world rowing, a Samsung World Rowing Cup round will take place in the same regatta as the Australian Rowing Championships and Interstate Regatta. It will also be the first time a Samsung World Rowing Cup has been held in the Southern Hemisphere.

The week-long 'Sydney International Rowing Regatta' will take place from the 18 – 24 March, 2013. The regatta will include the opening round of the Samsung World Rowing Cup, Australian Club Rowing Championships, Australian Schools Rowing Championships, as well as the prestigious King's and Queen's Cup events.

Rowing Australia thanks its event partner Destination NSW, and in particular Kevin Simmonds and John Montgomery, for all of their hard work throughout the bid process. We look forward to building on our partnership to delivering a wonderful event.

An Event Organising Committee Chaired by Chris Noel has been formed and is comprised of RA, Rowing NSW, Destination NSW and Penrith City Council representatives. I would like to thank the other members of the Organising Committee for their time and efforts in commencing the organisation of the event, and I look forward to working with them as the 2013 Sydney International Rowing Regatta approaches. Other members of the Committee include Andrew Dee (RA CEO) Matt Draper (Event Director), Christian Renford & Ross Symonds (Administration), Peter Crawford (Finance), Tony Brown (Competition and Venue Operations), Chris Grummitt (Technology) and Linda Smith (Marketing & Communications).

The Organising Committee is currently seeking volunteers from across NSW and Australia to assist in delivering the event. Interested rowing community members are encouraged to contact Rowing NSW to register your skills and interest in helping to be part of this incredible opportunity.

FISA World Rowing Masters Regatta, 2014

Rowing Australia was also awarded the right to host the 2014 FISA World Masters Regatta, to be conducted at the scene of the 1956 Olympic regatta on Lake Wendouree, Ballarat. The announcement was the direct result of an outstanding bid process throughout which RA received invaluable assistance from its event partner the Victorian Major Events Company, and in particular Group Manager—Acquisitions & Development, Nick Green.

Lake Wendouree is a venue with a great tradition for rowing and will be supported by the whole Ballarat community in a vibrant and developing regional city. The Regatta will attract approximately 2,800 participants over four days of competition, providing a strong tourism boost for the region, and an estimated economic benefit of \$3.8 million.

The 2012 Australian Masters Championships will be the first real test of the venue after several years without water, and serve as the official Test Event for the 2014 regatta.

The 2014 FISA World Rowing Masters Regatta is scheduled to take place in early October 2014 and RA looks forward with great anticipation to delivering this event under the guidance of John Whiting, Chairman of the Organising Committee, and in partnership with the Victorian Major Events Company.

'Memorandum of Understanding' with the Korean Rowing Association.

At the 2011 World Rowing Championships in Bled, Rowing Australia signed a Memorandum of Understanding with the Korean Rowing Association.

The Korean Association has committed to assisting RA with its logistical planning in the lead up to the 2013 World Championships in Chungju, Korea and will commit to being part of a number of future Australian events.

The partnership will also be of benefit to the wider rowing community, particularly Australian clubs, as the Korean National Team seeks to establish a winter training base in Australia. Earlier this year, the Korean Team of 20 athletes visited Australia for a six week long training camp, initially basing themselves at Nepean Rowing Club and then relocating to Canberra and Canberra Rowing Club. These activities result in income for Clubs and coaching opportunities for developing coaches who have the opportunity to assist international athletes.

FISA Umpires

Rowing Australia's two 2010 National Officiating Scholarship Program scholarship holders Greg Smith and Caroline Schomberg qualified for their FISA International umpires licenses at the Asian Games in Guangzhou, China. Rowing Australia congratulates both Caroline and Greg on achieving such a prestigious milestone in the umpiring careers.

Matt Draper

National Development and Events Director



Development Report

2010 WinTech Racing National Education Conference

The 2010 WinTech Racing National Education Conference was held at the AIS in Canberra from the 3rd to the 5th December, 2010. The theme of the conference was ‘Education—the key to future success’ and featured presentations from a range of experts with a focus on both rowing specific and more general coaching topics.

The Conference was attended by more than 120 coaches from clubs, schools, Institutes and National Teams. Each State and Territory was represented by at the Conference, as well as seven international delegates. For the first time, the 2010 Wintech Racing National Education Conference also featured a dedicated education stream for umpires, presented by Patrick Rombaut, Chairperson of the FISA Umpires Commission.

Highlights of the Conference program included presentations on:

- ‘Making a bullet-proof athlete from a strength & conditioning perspective’ by David Buttifant (Collingwood FC and former NSWIS Rowing strength and conditioning coach)
- The National Technical Model by National/AIS Men’s Head Coach Noel Donaldson and National/AIS Women’s Head Coach Lyall McCarthy
- ‘What makes it happen—The Coach as a Leader, Manager & Team Builder’, the keynote address presented by David Parkin (AFL Hall of Fame Coach)

Feedback provided by the delegates has been collated and will be incorporated into the organisation of the 2012 Rowing Conference which will continue to enhance Rowing Australia’s coach education program.

Illicit Drugs in Sport (IDIS)—Schools Education Program

RA has partnered with the Federal Department of Health and Ageing to deliver the Illicit Drugs in Sport (IDIS) program, an initiative that aimed at educating young athletes about the issues related to illicit drugs and the choices that surround them. The program references the prevalence of ‘Party Drugs’ in the modern social environment and educates rowing athletes about the best manner in which to handle situations that they may encounter.

The program was initiated at the 2010 Australian Rowing Championships with a booth staffed by experts in Drug Education and Counseling. The Illicit Drugs in Sport program has continued to be delivered throughout the reporting period with particular highlights of this important initiative including:

- Conducting a pilot program with the senior rowers and head coach at Radford College ACT, delivered by National Team athletes. Feedback was extremely positive regarding both the content and presentation style of the session.
- Further successful presentations of the program at Melbourne High School and St Kevin’s in Melbourne and at Marist College in the ACT
- Additional sessions have been scheduled for schools in other States and will be conducted by National Team rowers and experts in the field
- An education booth was established at the 2011 Australian Championships at the West Lakes course, featuring both a video and group discussion session. The sessions were well attended with athletes and parents alike gaining valuable insights into illicit drugs in environments potentially associated with sport and social activity. In total 34 sessions were conducted, involving 322 school rowers over 3 and a half-days.

Adopt a School

During the year RA was pleased to receive a grant from the Australian Sports Commission to conduct an ‘Adopt a School’ program across Australia, aimed at increasing participation in rowing by engaging a wider range of schools and school athletes. Target areas for the delivery of the program were focused on regional and outer metropolitan areas.

Funding was made available following extensive negotiations with the Australian Sports Commission and the office of the Minister for Sport, and Rowing Australia thanks both the Hon Mark Arbib and representatives of the Australian Sports Commission for supporting this wonderful initiative.

Following an application and review process for the Adopt a School program, RA has made funding allocations for the pilot program to seven clubs supporting a total of 11 school partnerships across six states.

The Adopt a School partnerships that will be conducted in the first year are detailed in the table below:

2011 Adopt-a-School Locations

State	Club	School(s)
QLD	Mackay R.C.	Mackay North High School
NSW	Central Tablelands R.C.	Denison College of Secondary Education Kelso, All Saints College Bathurst
ACT	Lake Tuggeranong R.C.	Lake Tuggeranong College, Erindale College, Trinity Christian School, MacKillop College
VIC	Nagambie R.C.	Euroa Secondary College
VIC	Shepparton R.C.	Goulburn Valley Grammar School
SA	Phoenix R.C.	Ocean View College
TAS	North Esk R.C.	Queechy High School

The Adopt a School pilot programs will introduce a large number of new rowers into our sport, including providing opportunities to race in competitions, and will then provide a pathway for the athletes to continue into club rowing—the life blood of our sport.

- Increasing participation levels in rowing
- Engaging children from non-rowing schools by providing access to quality coaching, equipment and competitions
- Increasing transfer of rowers from school to club rowing programs
- Engaging children in a safe whole of life sport that is accessible to both men and women
- Fostering the development of the rowing community, by ensuring a take up of new athletes into Clubs, funding equipment subsidies, regular training, and participation in Regattas
- Delivering a connection that provides a pathway between a school sport activity and a lifelong sporting lifestyle that promotes involvement at all levels and ages

New athletes will be required to eventually become Club members in order to race in local State Association regattas. Rowing Australia looks forward to the results of the pilot programs and hopes that the Adopt a School program will be an ongoing imitative that will further enhance the development of the rowing community.

Performance Coach (Level 3) course

Rowing Australia conducted a Level 3 Performance Coach course at the AIS in Canberra from the 6th–11th of October aimed at senior school and club coaches, and those coaches working with state level teams and junior national teams.

The Level 3 curriculum focuses heavily on applied sports science concepts, and aims to provide the coach with the ‘tools of the trade’ to develop athletes to their potential. The revised Level 3 is the equivalent of the previous

Rowing Level 2 accreditation, but places a greater emphasis on technique analysis and correction, as well as an enhanced focus on individualising coaching.

The course was a ‘live-in’ program based at both the AIS facility and NRCE boatsheds with course content ranging from the core basics of elite coaching to interactive and practical sessions on specific coaching and applied science disciplines including sessions on the individual stages of coach development, athlete preparation, physiology and biomechanics, advanced rigging and mentoring.

Sessions were delivered by relevant experts, including National Team Coaches and National Sports Science and Medicine Coordinators and all delegates departed with an abundance of applied coaching tools that will assist in their ongoing development as rowing coaches. Feedback from attendees was positive and Rowing Australia hopes to conduct more Performance Coach courses in the near future to underpin its National Education programs.

Umpires Education—Rowing Australia Umpires

The Rowing Australia Umpires Panel is tasked with ensuring the ongoing development of umpiring in Australia, a mission currently being achieved by Panel members John Murdoch (Chair), Victor Walter and Rene Klupacs with specialist input from Andrew Guerin and Michael Eastaughffe.

Rowing Australia’s community development program features a strong focus on the ongoing education of Boat Race Officials as demonstrated by its ongoing commitment to the ‘Umpires Academy’ run through the Australian Sports Commission. This program, initiated in 2009, assists emerging umpires to further sharpen their umpiring skills in specific areas in order to assist them in preparing for their FISA Umpires License exams.

This program continues to achieve fantastic results with 2010 Umpires Academy graduates Greg Smith

Development Report (continued)

and Caroline Schomberg qualified for their FISA International umpires licenses at the Asian Games in Guangzhou, China and 2011 graduates Bill Webster and Geoff Northam both achieving their FISA licenses at the Asian Senior Championships in October in 2011. Rowing Australia congratulates all of these umpires on achieving such a prestigious milestone in their umpiring careers.

As part of its ongoing commitment to umpires education Rowing Australia arranged for Patrick Rombaut, Chair of the FISA Umpires Commission to attend the 2010 WinTech Racing National Education Conference. Patrick facilitated a dedicated Umpires Seminar for the RA and State Umpires in attendance, as well as delivering a key note address to the broader Education Conference.

NCAS Administration

Rowing Australia has recently revised the course syllabus for the National Coach Accreditation Scheme (NCAS) to ensure that it is streamlined and that the course is directly relevant to the level of coach and the environment that they coach in. Further, the syllabus has become more outcomes focused to ensure that there is an appropriate emphasis on being able to demonstrate the competencies of a rowing coach at each specific level. To achieve this each coach is assessed in the field by assessors whilst they are coaching crews, thus guaranteeing that the practical and theoretical aspects of the syllabus are consistent and result in the best education for aspiring rowing coaches.

Courses conducted between 1 July 2010 and 30 June 2011

	Learn to Row Coach Level 1		Club/School Coach Level 2		Performance Coach Level 3		TOTAL	
	Courses	No. of participants	Courses	No. of participants	Courses	No. of participants	Courses	No. of participants
ACT	1	14	0	0	0	0	1	14
NSW	6	67	0	0	0	0	6	67
VIC	3	64	2	13	0	0	5	77
TAS	3	14	1	6	0	0	4	20
SA	3	34	0	0	0	0	3	34
WA	1	17	0	0	0	0	1	17
QLD	13	157	0	0	0	0	13	157
Total	30	358	3	19	0	0	33	372

Number of Accredited Coaches as at 30 June 2011

	Learn to Row Coach Level 1	Club/School Coach Level 2	Performance Coach Level 3	High Performance Coach Level 4	TOTAL
ACT	25	11	7	2	45
NSW	171	104	36	1	312
VIC	189	69	22	0	280
TAS	26	30	5	0	99
SA	26	19	14	0	59
WA	60	31	4	0	95
QLD	275	86	38	0	399
Other	0	0	0		
Total	772	350	126	3	1289

Whilst the number of NCAS courses conducted throughout the year has remained consistent with previous years, there has been a slight decrease in participant numbers in most States with the exception of Queensland. This is primarily due to the evolution to the new NCAS syllabus and delays caused by turnover of coordination and delivery personnel across the country. Rowing Australia looks forward to the implementation of the revised NCAS syllabus and the resulting increase in coaching courses and accreditations.

I would like to thank the staff of Rowing Australia, in particular Garry Davidson (National Education Coordinator) and Naomi Wagstaff (RA Office Manager), for their substantial efforts in finalising and implementing the Performance Coach (Level 3) syllabus and course, I know that this has been a huge task. I would also like to Matt Treglown, Matt Bialkowski and Jamie Fernandez, for their assistance in developing and rolling out the Adopt a School program. Both programs are vital to the development of our rowing community and a tangible way RA has been able to add value to the great work that continues to be done in the Clubs and State Associations to further develop our sport.

Matt Draper
National Development and Events Director



High Performance Report

Overview

The 2010–11 season was the third year of operation of the National Rowing Centre of Excellence (NRCE) partnership between Rowing Australia (RA) and the Australian Institute of Sport (AIS). The year saw the continued implementation of the agreed High Performance Strategic Plan 2011–2016, which was updated in December 2010, the continued advancement of operations of the NRCE team as well as the successful implementation of key strategic projects.

A major focus for the year was continuing the positive growth in our critical relationships;

- The relationship between RA and AIS continues to flourish with the continued benefits delivered to the High Performance (HP) program.
- Additionally, considerable positive interaction with our State Institute/Academy partners at all levels continues to build strong working relationships that are leading to a seamless delivery of coaching and broader support for our key athletes.
- Importantly our relationship with the Australian Sports Commission (ASC) continues to grow with a strong willingness to work together and to support our activities strategically as well as financially in order to achieve our targeted outcomes.
- Finally, our relationships with athletes and coaches has remained a critical focus with the aim of building effective communication, trust and support.

NRCE Key Achievements 2010–2011

The NRCE vision is to be the most successful international program in World Rowing. To achieve this it is essential all components of the program are operating optimally.

2010–11 marked the start of the second half of the Olympic cycle. Therefore, an increased focus on the upcoming 2012 Olympic Games played a major part in the high performance activities within the NRCE as well as across the country, including the planning and implementation of world class daily training environment investment and delivery.

Key achievements in the NRCE's high performance management activities throughout the season included the following:

- Implementation of an effective and direct athlete financial support system to enable Senior A athletes to train, race and recover to the required standards

to achieve the targeted Olympic and Paralympic performances.

- The NRCE is coordinating funding from the following entities to achieve the minimum support levels on behalf of our targeted athletes: Australian Sports Commission (ASC), Australian Institute of Sport (AIS), Rowing Australia (RA), Australian Olympic Committee—Adidas Medal Incentive Funding.

- Implementation of a family support program for coaches and athletes with dependent children:
 - The NRCE announced a number of family support initiatives this season in a move to further assist our athletes to win Olympic and World Championship medals.
 - With the Australian Rowing Team spending over 10 weeks away from home in both 2011 and 2012 the family support measures were designed to reduce pressure on the family unit, to reduce time spent away from families and boost morale to assist our athletes to win medals.
 - The initiatives have been targeted specifically at touring athletes and coaches who have dependent school age children or younger and were made possible through the Australian Government's Green and Gold funding, in which Rowing Australia was allocated \$300,000 to assist its elite athletes in their pursuit of Olympic medals.
- Implementation of a high performance development restructure through the employment of High Performance Development Coordinators across the country (see NRCE High Performance Elite Development & TID Program)—see NRCE Organisation, High Performance Elite Development & TID Program.

The NRCE Team 2010–2011

The professional team at the NRCE has remained stable and productive, and includes:

- Andrew Matheson, National High Performance Director
- Lyall McCarthy, AIS/National Head Coach—Women
- Noel Donaldson, AIS/National Head Coach—Men
- Laryssa Biesenthal, AIS Senior Coach—Women
- Rhett Ayliffe, AIS Senior Coach—Women
- Peter Shakespear, High Performance Development Manager

- Wayne Diplock, High Performance Development Senior Coordinator
- Anna Tree, Women's Elite Development Coach
- Tom Morris, AIS Scholarship Coach
- Dr. Tony Rice, Sports Science Coordinator
- Ivan Hooper, Sports Medicine Coordinator
- Cora Zillich, Operations and Logistics Manager
- Matt Bialkowski, Adaptive Coordinator and HP Programs Officer
- Nadine Morrison, Elite Development Coordinator

New to the NRCE this year:

- Chad King, AIS/National Senior Coach—Adaptive. Chad joined the NRCE with a strong coaching track record particularly in adaptive rowing, including leading the Great Britain Adaptive rowing program to be the top nation at the Beijing Paralympic Games. Chad's role is tasked with driving the AIS and Rowing Australia adaptive athletes to achieving Paralympic Games success in London and beyond.
- Andy Young, AIS Program Coordinator—Rowing. Andy came to the NRCE in January 2011 in the role vacated by Sam Irvine. Andy joined the NRCE operations team with extensive experience in sports management as well as a broad knowledge and strong contacts in the ASC/AIS environment from his previous function as ASC Sports Camp Coordinator.
- Pamela Hubert, Adaptive Rowing Development Officer. The primary purpose of this position is to implement strategies to identify athletes with a disability who possess Paralympic Medal winning characteristics, in accordance with the ideal athlete characteristics and to identify and recruit coaches to be part of the High Performance adaptive program. Pam brings extensive experience in Adaptive Rowing to this role, amongst others as a former Adaptive coach, National Technical Classifier as well as Adaptive Rowing Coordinator in New South Wales.

NRCE Joint Management Committee (JMC)

As the group holding the RA Board's delegated day to day responsibility of the NRCE in conjunction with the AIS, the JMC met many times over the season 2010–11. The JMC continued to build a strong operating platform utilising the broad skills and experience of its members which included co-chairs Professor Peter Fricker (AIS Director) and Colin Smith (RA President) as well as Phil Borgeaud (AIS Deputy Director) and Andrew Dee (RA CEO). Ex-officio meeting with the JMC on occasions were Andrew

Matheson, Nick Hunter (AIS Programs) both National Head Coaches, and the newly appointed ASC Senior Sport Partnership Manager for Rowing, Iain Brambell.

NRCE Tours Budget Committee

The Committee has again been active in providing advice and guidance to the formulation of the Team budgets. NRCE Operations and Logistics Manager Cora Zillich planned and managed the budgets for all teams. Her efforts were complemented by the experience and expertise of the Tour Budget Committee members Gavin Rezos (RA Finance Director), Ray Ebert (RA Director and Senior A team manager) Andrew Dee (CEO), Doug Donoghue (AOC Executive) and Andrew Matheson in refining the budgets. This system has again worked exceptionally well with all tours expected to come in on budget.

The NRCE High Performance Development & TID Program

The year on review signalled a new beginning for the NRCE High Performance Development Program with the employment of six High Performance Development Coordinators from the seven rowing states/territories.

The new HP Development Program targets potential Olympic Gold Medal athletes and has the objective to identify, recruit, and actively 'case-manage' the effective development of talented athletes within the state, who are potential Senior A medal standard athletes for future World Championships and Olympic Games.

Employed by Rowing Australia these High Performance Development (HPD) Coordinators will be an integral part of the NRCE High Performance Program. The program is managed by Peter Shakespear and Wayne Diplock and works closely with all National Institutes and Academies along with the respective State Rowing bodies, clubs and schools to deliver a focused High Performance development program targeted at ensuring a successful Olympic result for 2016 and beyond.

With the WA position still open, the HPD Coordinators appointed in their respective states in June 2011 are the following:

- ACT:** Gordon Marcks
- NSW:** Adi Fawcett
- QLD:** Andrew Cruikshank
- SA:** Christine MacLaren
- TAS:** Ron Batt
- VIC:** Simon Gadsden

High Performance Report (continued)

Athletes' Commission

2010–2011 Rowing Australia's Athletes Commission saw a change in leadership with Jaime Fernandez being appointed the new Chair in July 2011. Led before by Chair Rebecca Joyce, the RA Athletes' Commission has been an integral partner in the operations of key aspects of the HP Program this year. Victorians David Crawshay and Sarah Tait were voted as Team Captains of the Senior A Team, with both the Under 23 and Junior teams electing a member of each crew as the leadership group of their tours.

Overall 2011 Australian Team Performance Summary

National Selection

In order to provide athletes, coaches and administrators with sufficient time to plan their programs, the NRCE developed the annual Event Requirements which simply and clearly detail the selection requirements throughout the season. The Event Requirements were outlined on the basis of a new Selection Policy which was published last year after a comprehensive review. The annual Junior/TID/U23/Senior A and Adaptive selection trials regatta were held at the Sydney International Regatta Centre (SIRC) in Penrith in April 2011.

The Selection Panel for the Senior A, Adaptive and Under 23 teams comprised Andrew Matheson as Chairman, Dr. David Yates, Barbara Fenner and National Head Coaches, Noel Donaldson and Lyall McCarthy. New to the board of Selectors this year was Western Australian and former Australian senior representative Stephen Mann, who is also Chairman of Selectors for Rowing WA. Stephen joined the board of selectors as a so-called "apprentice selector". In this role, Stephen plays an active part in the selection process with a "non voting" voice.

As last year, the NRCE's operations manager Cora Zillich acted in the role of trials manager at the April 2011 trials, assisted by the NRCE's High Performance Programs Officer Matt Bialkowski. This role ensures a close link with the regatta organisers and a 'non voting' voice to ensure that the policy is followed carefully and the process is well documented.

The Junior Selection panel grew in December 2010 with the addition of Jaime Fernandez as Junior Selector. Jaime was appointed to complement and enhance the existing selection panel of Andrew Matheson as Chairman, Peter Shakespear and Wayne Diplock. Jaime has

performed many successful roles in the Australian rowing community including three Olympic Games as a rower, culminating in a silver medal at the Sydney 2000 Games, National Junior Coach as well as Director of Rowing at two schools.

The Junior Selection Panel has the responsibility for selecting both the Australian Junior Team and the TID development team which goes to New Zealand every year for development purposes.

As in 2009, both selection panels operated from templates and processes that ensured they were able to focus on the main aims of fairness, transparency and an enhanced communication process for athletes and coaches.

Inaugural USA based selection trials

New in the selection process this year was the additional selection of U23 athletes based in the USA. This was a first in Australian Rowing and a step taken by the NRCE to further expand its development pathway and thus arrest the talent drain Australian rowing has increasingly experienced in recent years with promising young athletes being snapped up on scholarships by US Universities. For the first time Australian athletes based in the US were given the opportunity of a selection process to be selected into the Australian National Under 23 Team. This was an opportunity previously not available to those athletes, who were often lost to the system entirely, or for a very small number, only resumed representative rowing upon their return to Australia.

Selection trials were held in Princeton in June with athletes being invited based on a process of regular testing data over the season. Curtis Jordan, former successful Princeton head coach and U.S. national team coach, joined forces with coach Paul McGann, himself a well-respected and experienced coach, to run their eye over the talented hopefuls at the USA based selection trials.

Senior A Team

World Rowing Cup 2011 No. 1—Adaptive Tour

The first team to race internationally this year was the Adaptive team. The team travelled to Europe in May and initially trained in Gavirate at ASC's European Training Centre, which officially opened this year. There the team kicked-off their international season by competing at the International Adaptive Regatta in Gavirate before continuing on to the World Rowing Cup in Munich.

At the International Adaptive Regatta, Kathryn Ross and John McLean (Mixed Trunk and Arms Double Scull) as well as Ben Houlison and Erik Horrie (who both raced the Men's Arms and Shoulders Single Scull) had a successful start to their international season by winning four medals. At the World Cup in Munich Kathryn and John, as well as Erik Horrie finished fourth in their respective events, while Ben Houlison was able to secure himself a bronze medal.

The Australian Adaptive team then returned home to train before their team was announced in June for the 2011 World Rowing Championships

Royal Henley Regatta & World Rowing Cup Lucerne 2011

At the April selection trials the 2011 World Cup squad was selected to compete at the Royal Henley Regatta as well as at the third World Rowing Cup in Lucerne.

The first international destination was the 2011 Henley Royal Regatta. With sixteen crews racing in Henley, the historic regatta was a welcome warm up event ahead of the final World Rowing Cup in Lucerne and offered the opportunity for international race practice. In addition, flying into London and training at the Eton Dorney Regatta course, which will host the 2012 Olympic Regatta, gave the team an opportunity to get accustomed with next year's Olympic venue and its surrounds.

Following Henley, the team travelled to Lucerne to compete at the final World Rowing Cup of the season. Lucerne provided some useful learning opportunities for athletes and coaches and produced a couple of standout performances with Australia's Women's Double Scull of Kim Crow and Kerry Hore claiming silver, as well as the Men's Quad Scull with Daniel Noonan, Karsten Forsterling, James McRae and Chris Morgan winning bronze. The Men's Lightweight Four came fourth and two fifth places were the final results for both the Lightweight Women's Double Scull as well as the Women's Quad Scull. B-Finals were won by the Women's Pair, the Men's Double Scull as well as by the Men's Four and Eight.

World Rowing Championships & Olympic qualifying bid

After Lucerne, the team continued on to the European Training Centre (ETC) in Gavirate, Italy for a solid six-week training block ahead of the 2011 World Rowing Championships in Bled, Slovenia. Mid-August the team was completed with the arrival of the non-Olympic team

as well as the National Adaptive team. The team then travelled to the World Rowing Championships in Bled, Slovenia, which aside from offering Australia's crews the opportunity to be crowned world champions, also served as the major qualification regatta for the 2012 London Olympic Games.

With an eye catching performance, our team made the most of this opportunity, building good momentum ahead of London next year on the picturesque Lake Bled. Australian crews reached 16 A-Finals in the 18 events it competed in, which led to a record breaking ten medals, including three gold, three silver and four bronze. Seven of the medals were in Olympic and Paralympic category events. Three other crews were unlucky to miss out on medals, finishing fourth.

As a final result, in Olympic class boats Australia ranked third behind Great Britain and New Zealand in the total points table out of 68 countries, while in total medals won Australia finished equal second with Germany, four behind Great Britain's 14. In addition to the fantastic results on the podium, 10 of our crews qualified for the Olympics and two crews for the Paralympics.

Stand-out performances were the World Champion, gold medal performances of the Men's Quad Sculls with Daniel Noonan, Karsten Forsterling, James McRae and Christopher Morgan, the Men's Lightweight Four with Todd Skipworth, Benjamin Cureton, Samuel Beltz and Anthony Edwards as well as the victory of the Lightweight Men's Eight.

Under 23 Team

This year's Under 23 World Championships were held in Amsterdam, Netherlands and featured an Australian Team of 54 including Team Manager Robert Cook, Head Coach Peter Shakespear and Boatman, Urs Graf.

Following a successful pre-departure camp in Penrith the team travelled directly to Amsterdam for final preparations on the Bosbaan Regatta course, which will also host the 2014 World Rowing Championships. In Amsterdam the team was joined by a Coxed Four coming directly from the U.S. after they successfully completed the US based selection trials in Princeton in June as well as a four week training block in Princeton.

The standard of competition at this regatta continues to be very high and provides a clear point of reference for our emerging talent to aspire to. The most pleasing aspect of the regatta were the women crews with four out of five claiming A final positions. The stand out performance at these World Championships was

High Performance Report (continued)

the bronze medal won by the Women's Quad Scull with Amy Fowler, Katrina Bateman, Jessica Hall and Alexandra Hagan, coached by Anna Tree.

Junior Team

The critical driver of the NRCE's under-age programs is to ultimately create the platform for future Olympic success. With this in mind it is important to ensure that the athletes and coaches are given the greatest chance of success at Olympic level in the long-term by implementing a structured pathway which maintains a hands-on approach to the individual development needs. Thus, the 2011 Junior program was modeled on the successes of the previous year and featured two week-long camps at the AIS in Canberra with the majority of training being completed in their home location. The planning and programming of the camps and broader program were carefully structured by Peter Shakespear and Wayne Diplock with assistance from Dr Tony Rice.

This approach enables the athletes to continue their education/vocational training while also actively pursuing an international rowing career. The two camps were also accompanied by a week-long pre-departure camp in Penrith prior to travelling to London for final preparation and racing at the 2011 World Rowing Junior Championships on the Eton Dorney Regatta course, which also served as a test event for the 2012 London Olympic Games.

Based on the structured NRCE's high performance development approach, the Australian junior crews competing in Eton, consisted of the Junior Men's Quad Scull, Coxed Four and Men's Coxless Four as well as in the Junior Women's category the Women's Quad Scull and Women's Four.

The stand-out performance at this event was the gold medal claimed by the Junior Men's Coxed Four of Alexander Hill, Louis Snelson, Aaron Wright, Philip Adams and cox Stuart Sim, coached by Tom Laurich, who produced an excellent row to win ahead of New Zealand and Italy.

Other Australia Teams

2011 Junior Development Team to New Zealand

For the third time in a row and following Junior Camps and the Junior selection trials, a squad of Junior development athletes and coaches were selected to go on a Development Tour to Lake Karapiro in New Zealand to compete in the New Zealand Rowing Winter Series Regatta No. 2.

This Elite Development event included a pre-departure camp at the AIS in Canberra. In New Zealand the team competed against the recently selected New Zealand Junior Team.

Overview on Australian Team Results 2011 season*

Team	Gold	Silver	Bronze	Total
Senior A World Cup—Munich			1	1
Senior A World Cup—Lucerne		2	1	3
Senior A World Championships	3	3	4	10
Under 23			1	1
Junior	1			1

* refer to the detailed results section of the Annual Report

Thanks

First of all, I wish to thank the JMC sincerely for their considerable efforts this year. As over the past couple of years, it has been a pleasure again working with such a dedicated panel, committed to developing a 'world's best practice' model for rowing management. Although the challenges ahead are large, we have made significant headway to this point.

I would also like to thank the Athletes' Commission for their valuable input during the 2010–11 domestic and international season. A special thank you goes to the team captains and the athlete leadership group for their commitment to enhancing the communication process.

Particular thanks must go the AIS European Training Centre staff led by Warwick Forbes and Brian Stephens for their outstanding support of the Senior A team while in Europe. As in past years, the team was also grateful for the support and friendship of the Gavirate Rowing Club during the six week long training camp in Italy.

A big thank you also to all the team staff of our national teams. We thank you all for your dedication, support and expertise in ensuring the success of our National Rowing Teams.

Once again sincere thanks must go to Sykes Racing and Croker Oars for their continuing support for the Under 23 and Junior teams. Their sponsorship of boats and oars for our teams allows our athletes to have world class equipment whilst reducing the cost to the athletes.

Whilst I have mentioned all the key staff of the NRCE in my summary above, there are other RA employees and partners who deserve our thanks.

Within the RA office Matt Draper, Matt Treglown, Naomi Wagstaff, Clare Phillips and Gary Davidson have

all contributed to the HP Program throughout the year in significant ways—thank you.

Without doubt, the Australian Sports Commission is RA's major sponsor. Without the substantial funding allocation we are provided, we would clearly struggle to conduct the comprehensive program we now run throughout Australia. Thanks also to RA's other major sponsors—Sykes Racing, Croker Oars, 2XU, WCSN and finally the State Institutes and Academies of Sport and the undying support of the Australian Olympic Committee.

On behalf of Rowing Australia I would finally like to personally thank:

- Selectors David Yates, Barbara Fenner, Wayne Diplock, Peter Shakespear, Jaime Fernandez, Stephen Mann, Chaired by NHPD Andrew Matheson with Noel Donaldson and Lyall McCarthy the National Head Coaches, for their tireless and valuable contribution to selecting our teams.
- Team Managers Ray Ebert, Dean Oakman, Bob Cook, and Andrew Service for managing our national teams so efficiently while overseas.
- Stephen Hinchy, Michael Eastaughffe, Reg McKay, Ron Beattie, Greg Smith, Nick Hunter, Geoff Northam, Bill Webster and so many other BROs for their assistance in supervising the selection competition.
- Iain Brambell as our Sports Partnership Manager at the Australian Sports Commission, and Nick Hunter as rowing's Sport Performance Manager at the AIS, for their efforts and support of our National Program.
- Dr. Carmel Goodman (PMO), Michael Rigo (Emergency Services) and the whole medical team around Australia who are too numerous to name individually but without whom the HP programs throughout Australia could not function.

Finally, we sincerely thank our athletes and coaches, their families and supporters for their huge commitment, efforts, and sacrifices as they strive to be the best they can be in our beloved sport.

Andrew Matheson
National High Performance Director



Athletes' Commission Report

Following the resignation of Rebecca Joyce as Chairperson of the RA Athletes' Commission, an athletes' reference group, featuring team captains and leaders, was formed to consider the most appropriate composition and role for the Athletes' Commission going forward.

The athletes' reference group, in consultation with RA, recognised that an adequately qualified individual was required as Chairperson to drive the future direction of the Athletes' Commission.

This has resulted in my recent appointment, one which I am looking forward to as it will allow me to work with and for the athletes, providing them with a positive and proactive voice.

I think it would be remiss of us all to not mention the great work that Bec has done with regards to the support she has provided the athletes and Rowing Australia. She has been a wonderful advocate for them, their challenges and issues and we would all like to thank her for the role she has played.

In recent times I was fortunate enough to not only attend the World Junior Championships which doubled as a test event for the 2012 Games at the Eton Olympic course in August, but also spent a short period of time with the Senior A team at the new training facility and base in Varese, Italy.

There I was able to tour the new facility and see it in operation. All would agree that it is a major coup and, if used wisely, a fabulous advantage for the preparation of the National Senior Team prior to major championships and Olympic Games. All the athletes are appreciative and acknowledged the state of the art centre and were training accordingly for the upcoming World Championships in Bled, Slovenia.

The visit also allowed us to meet as a group and discuss the new direction and thinking behind the Athletes' Commission. I was able to canvas the senior group as to their thoughts, views and willingness to get behind the AC. The meeting was a positive step in informing the group of the new direction and giving the athletes an opportunity to discuss and voice their thoughts on the make-up, direction and various challenges and issues they thought were key to its success and their success.

I have since asked for expressions of interest in the new commission as the athletes have voiced a desire for the new Commission to be filled with current athletes in the early stages. With a view to establishing a process and format that will see retiring current athletes be able to continue on post London 2012.

It is clear in speaking to the senior rowing group that they are indeed keen and interested in engaging the Board, Rowing Australia and NRCE equally in an endeavour to provide greater assistance in planning for the strategic direction of the sport. There exists an enormous amount of intellectual property and will within the group of which we need to find ways and means to effectively use in guiding the sport into 2012 and beyond.

The aim is to meet as a group post Bled and flesh out much of what was raised and discussed in Varese.

It is an important year, with much at stake as we are all aware of and having the AC well established and in a working format is vital to making it as smooth a year as possible, ensuring that athletes have a voice and clarity in the direction they are heading.

The athlete group realises and appreciates the unique and privileged position they are in and the large strides that have been taken in recent times to fund, support and assist them in performing to the best of their ability. They equally accept that with such things comes greater responsibility to do so.

- As we now know they performed incredibly well, recording significant milestones in the process. These included: Being ranked the No. 2 Nation in overall performance, measured by FISA, at the Bled World Championships
- Ranking third on the overall medal count
- Qualifying ten boats for the Olympic Games and 2 boats for the Paralympic Games
- The Gold Medallists' in the:
 - LM4-, first gold medal in this class in 30 years
 - M4x, first gold medal in this class ever
 - LM8+, first gold medal in 14 years
- The adaptive medal boats both won bronze medals in the:
 - AM1x
 - AM2x
- Silver medallists in the:
 - W2x
 - W4-
 - M2+
- Bronze medallists in the:
 - W2-
 - M4-

Wishing all athletes well for the year ahead.

Jaime Fernandez



The Bobby Pearce Foundation

The Bobby Pearce Foundation was formed in 2002 as a vehicle for the National Team representatives of the past to support the current National Team representatives, and to keep in touch with rowing at the national team level. It seeks contributions from former team members to assist with the expenses of individuals in those teams that are not fully supported financially by RA - namely the Under 23 and Junior Teams, at this time. In the past few years, the Foundation has assisted athletes who suffered particular financial hardship

The Trustees of the Foundation are Peter Antonie OAM, John Coates AC and John Boulton AM. The Foundation is named after the first Australian Olympic Gold Medallist in rowing, Bobby Pearce, who won the Single Sculls in 1928 and 1932.

In 2011 the following former national team members contributed to the Foundation:

Philip Ainsworth
Peter Antonie
Susan Bartlett
Kath Bennett
David Bishop
John Boulton
Dale Caterson
John Coates
Christopher Dane
Kathy Finlay
Lynton Hudson
Nick Hunter
Cam Johnston
Robert Lang
Wendy Lowe
Andrew McKinley
Andrew Mitchelmore
Adrian Monger
Robin Poke
Richard Reddel
Geoff Rees
Lionel Robberds
Michael Sim
Rob Stewart
Peter Tomanovits
N. Greenwood
Jeff Sykes
Chris Shinnars

In 2011, the Trustees gave all members of the National Junior and Under 23 Teams the opportunity to apply for a grant on the basis of financial hardship, taking into account support provided already by Rowing

Australia, State Associations, the AIS, State Institutes and Clubs. On this basis, 3 athletes were assisted this year.

The Foundation is registered with the Australia Sports Foundation, and donations are made through that body, and attract tax deductibility.



Obituaries

Former President of the Australian Amateur Rowing Council, **Jack Howson OBE JP (WA)** passed away on 16 February 2011, aged 92.

Jack was a successful oarsman before devoting his life to the leadership and administration of sporting organisations over a period of 50 years. He was particularly influential in the management of rowing and swimming as well as contributing significantly to the Olympic and Commonwealth Games movements.

Roger Drummond (TAS) passed away on 11 November, 2010. Roger was one of Tasmania's finest coaches, but far more than a coach, was a great friend and mentor to many, many Tasmanians. He was encouraging, honest, astute, cheeky, meticulous and caring. Tasmanian rowing has lost a great coach, a wonderful friend and an irreplaceable character.

The Hon Mr Justice Hubert Frederico (VIC) passed away on 27 April, 2011. Throughout his 50+ years of dedicated involvement in the sport, 'Freddie' excelled as a rower, coach, administrator and leader.

Commencing his rowing career at Xavier College in 1947, he was a member of 2 winning Victorian King's Cup crews and coached all levels of athlete, including development club crews, numerous school crews and National team crews. A former President of Rowing Victorian for a period of 19 years, and Vice-President of Mercantile Rowing Club from 1979 until his passing, Freddie was a loyal servant to rowing and rowing in Australia is richer for his efforts.

Joseph Fazio (NSW), an outstanding oarsmen who won State and National titles in addition to his silver medal in the Men's Eight at the 1968 Olympic Games, passed away on August 22, 2011. In the same year as his Olympic medal, Joseph was also a member of the Kings Cup winning crew. He was a well liked, tough, successful and respected oarsman.



Media Report

Rowing Australia made some significant steps forward in the media and communication sector during 2011 and increased media coverage was comparative with the excellent performance of Australian team members, both nationally and internationally.

2011 marked a crucial stage of the Olympic and Paralympic qualifying process for the Australian Rowing Team and media work in the early part of the season was based around developing the story in relation to how to qualify boats for London next year.

Regular communication was held with all major media outlets throughout the course of the year to ensure key relationships continued to be managed and AAP remain a strong supporter of Rowing Australia.

Rowing Australia's Facebook page now has over 2800 subscribed members - a 100% increase from this time last year - and the Rowing Australia Twitter account is followed by over 1300 people.

Substantial media was driven around the 2011 World Rowing Championships and the 2011 Australian Rowing Championships, while other events to be covered in 2011 included the national selection trials, World Cups 1, 2 and 3, as well as the Under 23 and Junior World Rowing Championships.

2011 Australian Rowing Championships

The 2011 Australian Rowing Championships were held at West Lakes in Adelaide from March 7 - 13.

It was the first time Adelaide had hosted the national championships since 1999 and the event was well supported by local media, with regular articles published in the Advertiser across the course of the week.

Local ABC Radio ran two shows live from West Lakes during the course of the regatta giving great exposure to the event. TV news ran stories throughout the week, while also featuring the King's Cup.

15 media releases were distributed to national media across the seven day regatta, which resulted in 154 newspaper articles being published nationwide, with 42 of these articles including accompanying photos.

The regatta website was also a focal point of the media campaign, with 67 articles published, resulting in a 40% increase in page views from 2010.

2011 World Rowing Championships

The 2011 World Rowing Championships were held in Bled, Slovenia with 18 Australian crews competing at the eight day regatta.

The World Championships doubled as the main Olympic and Paralympic qualifying event and therefore had further interest for the public and media channels.

Despite the time difference meaning racing always occurred after deadline, the interest from the media in Australia was extensive, with 116 newspaper articles being published on the World Championships.

Coupled with this strong interest from the Australian newspapers, there were 145 radio mentions of Australia's success at the World Championships, while 18 television news stories featured on all Australian television channels during the regatta.

ABC Radio had regular updates across the week, while Channel Nine news regularly reported on the medal results of the Australian team. Television stations were able to make full use of the vision appearing on Fox Sports, while networks also received interviews provided by the Quattro media group at the regatta.

The Rowing Australia social media pages received extensive traffic across the regatta as rowing fans used the services to gain live results, view images and stay up to date with all news on the Australian crews.



Awards

Balmain Rowing Club's Co-Patron **George Neilson** was awarded an OAM in the Queen's Birthday Honours List. George was accorded the honour primarily for his contribution to Balmain Rowing Club and NSW Rowing, but also for his significant voluntary contribution to other organisations including: The Bush Fire Brigade, Meals on Wheels, The Colostomy Foundation and the NSW Maritime Museum.

For more than 70 years George has made an outstanding contribution to rowing as a competitor, coach, mentor, official and volunteer. Beginning his involvement as an athlete in 1937, George's connection to Balmain Rowing Club continues today in the form of coaching and mentoring. His loyalty was acknowledged in 1956 when he was presented with Life Membership of the Balmain Rowing Club, and again in 2007 with Life Membership of NSW Rowing Association.

Olympia Aldersey was presented the Junior Female Athlete of the Year award at the 2010 South Australian Sports Institute Awards. The award followed a successful international season, winning bronze in the women's four at the Junior World Championships in Racice, Czech Republic and silver in the women's pair at the Youth Olympic Games in Singapore. She also won silver medals in the U19 women's pair, four and single scull at the 2010 National Championships.

Nick Purnell was awarded a Sport Australia Hall of Fame Scholarship in 2010. First introduced in 2006, the scholarship aims to motivate young athletes, providing encouragement and funding for 12 months and includes personal mentoring from a current Hall of Fame Member.

The scholarship followed a big year for Nick, with outstanding international results. In June, he won gold in the Men's Four at the World Cup II in Munich and silver in the Men's Eight at World Cup III in Lucerne. He followed this in July with a bronze medal in the Men's Four at the U23 World Championships in Brest, Belarus. The highlight for the year however was the bronze medal he won as a member of the Men's Eight at the 2010 World Championships at Lake Karapiro, New Zealand.



Around the States

Australian Capital Territory

The 2010–2011 season has been one of steady progress despite some major challenges.

Rowing activities were severely disrupted in December 2010 when two major floods deposited unprecedented quantities of timber and other flood debris over the entire lake. The Association's buoyed course on Yarramundi Reach was destroyed. The lake remained closed to rowing for several weeks while the worst of the debris was removed and contamination levels declined. The buoyed course has provided our sport with a safe training and racing environment since the 1990s, and managing without any buoys at the beginning of 2011 was difficult for all rowers.

We welcome the support by the National Capital Authority in promptly agreeing to fund and manage installation of a new course by the end of 2011. This commitment by NCA Chief executive Gary Rake, and his prompt action in re-opening the lake after the floods, is commendable. The Association is indebted to John Simson and Alex Leitch for re-establishing enough of the course for regattas to proceed.

Our work in 2010–11 in conjunction with the NRCE and RA, to have rowing classed by the National Capital Authority as a "secondary contact" sport has largely protected rowing from Lake closures due to bacterial and algal contamination. Had they applied to rowing, lengthy closures this year would again have threatened the viability of some clubs. Bacterial concentrations in Lake Tuggeranong were sufficiently high that Lake Tuggeranong Rowing Club was excluded by the ACT Government from its training venue from March to June 2011.

The Committee has continued to strengthen our administration by resolving a number of long standing governance issues. Treasurer Vince McMahon has been able to resolve the status of uncertain debts on our books which prevented an accurate understanding of our

financial position and were damaging the cohesion of the Association. There have also been notable improvements in regatta management and communications.

The Association responded to concerns by the ACT Government about traffic hazards near the spectator area at the end of the Yarramundi Reach Rowing Course during major regattas. New arrangements were successfully trialled at the ISRA regatta.

2011–12 will bring significant challenges for Rowing ACT. These include staging a major regatta—the inaugural Head of the Molonglo in December this year and the commencement of planning for the Australian Masters Rowing Championships to be held on the Lake in April 2013 in Canberra's centenary year.

The Association is aware that secure storage of its umpire launches and equipment and finding a permanent office for our administration are our highest priority. The ACT government commissioned a *Strategic Review of Recreational Facilities around Lake Burley Griffin*. This study provided a framework for water sports like ours to overcome the major bureaucratic hurdles that hinder access to lake-side sites. Both the ACT Government and the NCA appear supportive of a potential Water sports facility that would include Rowing ACT rowing bays on Black Mountain Peninsula. The challenge for our sport is to be financially strong enough to build and manage that facility.

David Bagnall
President

Around the States (continued)

New South Wales

It has been a year of great changes for Rowing NSW. Under the 2010–12 Strategic Plan adopted by the Board we have worked to promote the growth and development of rowing by building an effective infrastructure that will allow Clubs, associations and athletes of New South Wales to achieve their best.

With the adoption of a new constitution in June we will be reporting as Rowing New South Wales Inc. next year. The new Constitution ushers in a new and modern way of operating the business of Rowing NSW and representing the members of the rowing community in New South Wales. Recognising that membership growth has become static, the new Constitution also provides a new membership category for recreational rowers which cater for individuals involved in the sport year round and for those involved for a limited time and/or set program such as learn to row and corporate regattas.

The Board is committed to open and transparent governance, continuing to publish minutes, policies and organisational structure on the website. As part of our ongoing commitment to achieve best practice, the Board reviewed the Commissions and Committees. At the end of the season Regatta Commission was repositioned by forming a smaller appointed commission to meet monthly, supported by additional resources in the form of a Regatta Operations Manager. Another initiative was the establishment of State Event Management Committee to ensure consistency and quality of Rowing NSW events.

The Board also recognised the need for New South Wales to restructure the selection of NSW State Teams, to coordinate elite development and high performance objectives and to revitalise our state's relationships with the NRCE, NSWIS, and national programs. We thank Stephen Handley and the Competition Commission for the valuable work in this restructure. The impact of these changes is illustrated by recent improvement in NSW performances at the Interstate Regatta and Australian Youth Cup regatta. These results also demonstrate the success of the efforts undertaken by the former Development Officers and the present Sports Development Officer and the increased value that is being placed on state representation. Congratulations to all athletes who represented our State.

The RNSW staff lead by Christian Renford (Chief Executive Officer), have again all performed well in the double task of reviewing and streamlining procedures, as well as running the extensive business of the office. We thank all staff members for their valuable contribution, saying farewell to Gavin Ellis, Alistair Mathews and Hugh McLeod with best wishes for their future careers.

I also recognise and thank all the stakeholders, partners and volunteers with whom we work to make New South Wales the leading rowing state in Australia.

Finally, I would like to thank the members of the RNSW Board for their commitment and dedication to rowing in New South Wales. The membership should be very happy with the way RNSW is conducting itself and strategic planning is well underway for the future.

Norma Perry
President

Queensland

Financial Resources

Castaway and MPM Marketing Services have continued their support of Rowing Queensland, widely acknowledged as the longest continual sporting sponsorship in Queensland, and now one of the longest in Australia. The rowing community in Queensland is very appreciative for the support of Roger and Marjorie Morton and their family.

Rowing Queensland has also continued to be supported by the Queensland Government through the Department of Communities and the Queensland Academy of Sport, Brisbane City Council, Konica Minolta, Kooga, Mitsubishi Motors, Designer Paintworks and Wintech Racing Australia.

Human Resources

The Rowing Queensland office has continued to evolve and change to meet the progressive needs of our sport for the membership and the wider community. During the course of the financial year three valued staff members left the Association: Kylie Conway and Samuel Pickett to pursue other employment opportunities and Chad King who was appointed as the National Adaptive Head Coach. The renewed emphasis and investment in development and high performance initiatives are now paying dividends for the association with sterling on water performances from our state senior and junior crews. To the staff: Ross Symonds, Cameron Allen, Tom Heffernan, Rachael Zumaeta and office trainee, Emma Nelson, on behalf of the Board, I thank them for their tireless work.

New Queensland Rowing Clubs

Supporting the growth of rowing in key regional areas, Rowing Queensland was pleased to witness the establishment of new clubs in our state. The College Masters Rowing Club located in Brisbane. The Wide Bay Rowing Club in Maryborough re-affiliated with Rowing Queensland in the reporting period. Discussions have also taken place towards the proposed establishment of a club in the Beaudesert/Wyralong area.

Regatta Program

The Queensland School Championship Series has been widely supported and respected by all private and public schools, growing in attendance again in

2011. The Series this year has again included 3 lead up championship regional regattas—North Queensland, Central Queensland and the South Queensland—culminating in the Queensland Schools Championship Regatta, successfully co-hosted by the Rockhampton-Fitzroy Rowing Club and the Rockhampton Grammar School over the three day format. Special thanks to the Rockhampton clubs and schools for all of their work in the lead up and during the regatta.

Club regattas are progressing well with good seat numbers being nominated throughout the state.

Special mention must be made of all Queensland's Boat Race Officials who devote an enormous amount of time and effort to make rowing competition safe and fair at all Queensland regattas.

Rowers Safety

Brisbane's rowing community previously came under heightened scrutiny for compliance with maritime regulations and the application of safe rowing practices on the Brisbane River.

Rowing Queensland continues to proactively represent all school and club rowing programs at several meetings with the Brisbane City Council, MSQ, the Harbour Master and Brisbane Ferries, resulting in several highly successful initiatives aimed to make our sport even safer:

- Review of the Code of Conduct for the Brisbane River
- Finalisation of the \$100,000 Brisbane City Council Boat Light Subsidy Program
- Employment of a full time Education and Safety Officer with the financial support of both the Great Public Schools' (GPS) Association of Queensland and the Brisbane Schoolgirls Rowing Association (BSRA)
- Development of a role reversal initiative with the City Cats which allows rowing coaches to go out on the City Cats and visa-versa.

Athlete Development

The development pathway for school and club representative rowers has been paying dividends for upcoming Queensland athletes. Partnering with the ASC's National Talent and Identification (NTID) Unit, The National Rowing Centre of Excellence (NRCE) and the Queensland Academy of Sport (QAS), high performance clubs have implemented a comprehensive testing program to channel identified athletes into various programs.

Around the States (continued)

- More focus on NTID in non-rowing schools (now Rowing Australia role);
- Improve communication with school 1st Eight coaches and Directors of Rowing;
- Conduct Development Camps in SQ, CQ and NQ;
- Conduct the annual Jets camp after the State Schools Championships. This program will now fall in line with the national Jets program and will cater for years 10, 11 and 12 students;
- Investigate possible scholarship program for talented regional athletes to be part of the State program;

Outstanding Athlete Results

Rowing Queensland would like to congratulate all of our Queensland athletes and support staff who achieved their goals of making Australian representative teams this season. It takes a great deal of dedication to excel in our sport and we would like to commend them for their effort. Chloe Hill (Junior) and Duncan Free (Senior A) were also selected in Australian crews but were forced to withdraw due to injury.

World Cup 3, Lucerne, Switzerland: 8–10 July 2011.

Jared Bidwell	M1x
Madeleine Edmunds	W1x
Tim Conrad	Coach, M2-
Ray Ebert	Team Manager
Sally Kehoe	W4x
Hannah Every-Hall	WL2x

World Rowing Under 23 Championships, Amsterdam, Netherlands: 21–24 July 2011

Ben Morley	M4x
Nick Silcox	ML4-
Adam Kachychyj	ML4-
Angus Morton	ML2x
Tom Westgarth	Coach, ML2x
Madeleine Edmunds	W1x
Jessica Hall	W4x
Amy James	WL4x
Gabrielle Kukla	WL4x
Francesca Paterson	W4-

World Rowing Junior Championships, Eton, England: 5–8 August 2011

Eleanor Wilson	W4-
Sarah Zillmann	W4x
Cameron Kennedy	Coach, W4x
Andrew Service	Team Manager
Jeff Conn	Team Doctor

World Rowing Championships, Bled, Slovenia: 28 August–4 September 2011

Darryn Purcell	ML8+
Hannah Every-Hall	WL2x
Erik Horrie	Arms Only M1x
Sally Kehoe	W4x
Ray Ebert	Team Manager
Tim Conrad	Coach, M2-

Congratulations to Darryn Purcell, a member of the Men's Lightweight Coxed Eight that won Gold at the 2011 World Rowing Championships in Bled. Well done.

Peter Schryver Chairman

South Australia

Rowing SA has enjoyed a successful, extremely busy, as well as exciting year with hosting the Australian Rowing Championships and also the opening of the Boatshed Café and Function Room at our West Lakes complex. The facilities and course at West Lakes have been developed to a new higher level and we will continue to address new initiatives to ensure the growth of the sport, Clubs and the Association. We still have the hosting of the Australian Masters Games in October preceding a full domestic regatta schedule for the new season. It has been a challenging and rewarding year for us.

It was great to be able to host the Australian Rowing Championships at West Lakes this year and the success of the event certainly placed this venue back on the map for future national and international events. Our Organising Committee, chaired by Lisa Daw, produced an event that we will always be proud of.

The event attracted record entries and attendances at West Lakes and showcased our State, venue and organisation as amongst the best in Australia. The organisation team set a benchmark on many aspects of the event that will be emulated at future events, including on course CCTV, IT, boat park and traffic management, athlete services and media support.

We were fortunate to have a volunteer force who committed their time and expertise to ensure the success of the event. The list is long, but includes a broad cross section from within and outside the rowing community, including Masters, Clubs, Schools, Supporters and external volunteer organisations.

Our thanks must be extended to Events SA, Rowing Australia and The City of Charles Sturt whose cooperation and enthusiastic support throughout the planning and implementation of the event was a major factor in our success.

The success of this event has resulted in it being nominated for the SA Sports Event of the Year being one of three finalists.

Rowing SA is very fortunate to have staff led by our General Manager, Deb White, who are committed and passionate supporters of our sport and provide a service over and above expectations. As well as Deb, we have Christina Firth (Regatta Operations and Finance Manager), Jarrad Schar (Education and Development Officer), Tim Ward (Regatta Course and Facilities Manager) and Christine McLaren (Elite Development

Coordinator). The other aspect to this team is that they are very supportive of each other and this teamwork and dedication gives our clubs, schools and members a service second to none.

Leading up to the Nationals a major overhaul of the facilities at West Lakes was undertaken again with mainly volunteer help. The building facilities were significantly upgraded as well as the creation of a new wash down area on the northern reserve with irrigation lines installed including the redirection of captured rain water from rain water tanks.

Other works undertaken by volunteers included the construction of 190 boat racks, grounds maintenance, regatta course equipment and improvements to our umpire's boat fleet.

Rowing SA is very appreciative of the on-going support of our partners and supporters and in particular our key partners, the State Government, through the Office of the Department of Recreation and Sport and the Department of Transport, Energy and Infrastructure. Also Events SA, who was a major sponsor for the Nationals, and also responsible for providing the massive spectator marquee which those present thoroughly enjoyed. Also, as mentioned previously, The City of Charles Sturt, who have assisted and provided infrastructure to the lake area as well as around the reserves surrounding the West Lakes facility.

Rowing SA continues to enjoy a close working relationship with South Australian Sports Institute (SASI) which is to the benefit of all our rowers and coaches particularly those on the elite pathway. It is encouraging to see SASI athletes compete and represent their clubs in our regattas as it is a priority for Rowing SA to assist in strengthening the club environment. The help provided by SASI coaches to both our club athletes and coaches in particular for the workshops they have presented and coaching services has been well received and served as a great encouragement to those concerned.

Financially, Rowing SA has had a very successful year. In the lead up to the Nationals there was a significant amount of work undertaken in repairs and maintenance of the West Lakes facilities to bring the presentation, appearance and amenities up to standard. These costs were all expensed in this year's results and coupled with the success the nationals a surplus has been maintained.

The establishment of the Café and Function Room has seen the development of another income stream for Rowing SA. Although the Café has only been in

Around the States (continued)

operation since February this year it contributed a \$16K net profit (before depreciation) in its first four months of operation, which included the Nationals. This is particularly pleasing and encouraging for the continued operation of this facility.

A marketing plan has been developed to grow the business, identifying various target market groups and appropriate marketing strategies which are being implemented. Target market groups include local residents, aquatic centre operations, rowers, canoeists and dragon boaters, local businesses, cyclists, wedding planners etc.

Rowing SA Strategic Plan 2008-12 is now due to be prepared and this process will commence in August 2011. While the formulation of this plan is undertaken a Board Performance Evaluation is also being undertaken under the guidance of the Department of Recreation and Sport. This evaluation commenced with a board evaluation questionnaire which will be followed by a questionnaire to the clubs of the Association requesting comment on the Board's performance as well as identifying strategic issues to be considered by the Board.

Michael Estaughffe
Councillor, South Australia

Tasmania

Tasmanian rowing is in a very healthy state. Our State Championships, National Championship results and International representation are clear indicators of the success and commitment of our athletes, coaches, officials and supporters. There are some areas of concern, we need to focus on retaining senior athletes and make the transition from school to club rowing easier and more attractive. Some clubs will need to concentrate on growth and membership. There are currently a number of initiatives available to assist clubs in these areas. Coach recruitment and training is also an area of need.

Our facilities at LBI have been greatly enhanced with the completion of the new Rowing Tasmania/Reeconian Gym and facilities complex. This new building was completed just in time for us to host the National Masters regatta in May. We now have a building that will serve the rowing community for many years, providing for showers and change rooms, a multi purpose gym/function room and new kiosk and a focal point for social activities and networking.

Jim Gibson continues to ably look after RT's finances, together with many other tasks. His war chest is now considerably depleted following the funding of the new building.

Our representation at traditional rowing schools continues to prosper, we do need to identify and encourage opportunities for growth from non rowing schools. The RA "Adopt a School" program is clearly designed for this purpose. Encouragement for rowers to join clubs and extend their rowing careers is very important for the future health of the sport. Clubs need to form close ties with schools and athletes to facilitate a smooth transition to club rowing. Clubs looking for growth have to get into schools and "sell" a healthy, well run sport that produces fine athletes and good citizens. These programs have to be underpinned with quality coaching staff. Coaching is an area of critical need and we all need to take responsibility for encouraging people to take up the rewarding task of coaching.

Perhaps the highlight of the year was RT hosting the National Masters Regatta. A small band of our people worked extremely hard to prepare for this important event. Mick Goodger, George Homer and John Oakley put in a huge number of hours to set up the 1,000 metre course. The on-shore team provided a friendly, welcoming environment that our visitors were truly overwhelmed by. Many volunteers put in ridiculous

hours to ensure the event was a huge success. Jim Gibson also reports a very profitable result.

The Youth Cup represents a clear indication of a pathway that rowers can follow if they wish to represent their state and their country in the future. This event should also be seen as a pathway for coaches that aspire to higher coaching honours.

There were increased numbers of participants and increases in numbers of entries at all regattas. We also need to remember that the sport is about fun and fitness. RT will promote more fun events, such as sprint regattas, parent/child races etc. RT and clubs should investigate and encourage involvement in events such as "Corporate Rowing" which provides a perfect opportunity to grow the sport, achieve recognition in the press and perhaps encourage some sponsorship. There is a need to support and encourage participation at regional and club events and historically important activities such as Royal Hobart regatta. What better way to showcase our sport?

Tasmania performed well as a state at the Nationals held at West Lakes—12 gold, 11 silver, 9 bronze and a win in the Interstate Regatta in the Penrith Cup. Yet again the support and encouragement from the Tasmanian contingent to all clubs and rowers was fantastic. The Saturday night dinner is now an institution, it is a wonderful display of team bonding and encouragement. Perhaps my favourite memory of the Nationals is the Hutchins 8+ winning silver in the schoolboys 8+, an extraordinary achievement and a fitting tribute to their coaches, the late Roger Drummond and his successor John Driessen.

Our elite program is well recognised with John Driessen coaching the Australian Men's quad and Brett Crow coaching the national men's lightweight four. Both John and Brett's crews won gold at the worlds in Bled. The gold medal ML4- included Anthony Edwards and Sam Beltz. The gold medal winning ML8+ included 4 Tasmanians: Tom Gibson, Blair Tunevitch, Ali Foot and Nick Baker. Kerry Hore achieved silver in the W2X and Kate Hornsey had a sensational regatta with a bronze in the W2- and silver in the W4-. Scott Brennan was a close 4th in the double, Ella Flecker stroked the WL4X- to 5th in the final and Tom Gibson and Blair Tunevitch scored a 5th in the ML2-. Bring on London in 2012!!!

Rowing Tasmania has just signed off on a new 30 year lease arrangement with Parks and Wildlife Tasmania. We now have complete control of the entire site. It is hoped that RA and the high performance team will see

Around the States (continued)

the potential in running camps at LBI. We can offer a fantastic, self contained facility that provides a training venue with no distractions.

We are fortunate that so many people are so willing to devote many, many volunteer hours to the sport of rowing. Our sport is served by an enthusiastic and cohesive board. I am grateful for the assistance and wise counsel that the members of Rowing Tasmania's board freely share.

This has been a long and demanding season. The achievements are many both on and off the water. Season 2011–2012 will present many new challenges, I am confident that we have the right people in the right places to steer Rowing Tasmania in the right direction. With the London Olympics just around the corner we have much to look forward to.

Peter Wade
President, Rowing Tasmania

Victoria

We are fortunate to have so many Victorian rowers who achieved great success in the 2010 and 2011 Australian teams. Our depth was again reflected in the winning of the Rowing Australia Cup again.

Administration

The biggest administrative change was that the National Rowing Centre of Excellence took over elite development from the Association. This has resulted in a reduction of staff numbers and the Board has taken the opportunity to focus more thoroughly on our core responsibilities of competition, representation, member services and the selection and support of Victorian teams.

Venues

The Association could not operate as effectively without the support of venue operators. Our key 2000m course during the year continued to be Nagambie and we thank the Shire of Strathbogie for their continued support. Next season the Ballarat course will come back on board after many years of drought. We are assured that the Lake is now drought proof and is being excavated to make the course an even 2.3 metre depth. We will therefore have the luxury of two good 2000m courses going forward. The Dimboola course on the Wimmera River is currently being remedied after years of drought with repairs being made to the weir. This should enable their regatta to recommence later this year. The State's main training venue, the Yarra River, is suffering from silt and is becoming a serious concern. This has become a focus of attention of the Yarra clubs and the Association.

2014 FISA Masters Bid

Rowing Australia, with the full support of Victorian Events, the City of Ballarat and Rowing Victoria, has successfully bid for the FISA Masters Championships for 2014 in Ballarat. As a result of this bid, the facilities at Ballarat will be improved immeasurably to the great benefit of the sport.

Life Memberships

At the annual general meeting of the Association, the members unanimously elected Peter Antonie, Michael McKay and James Tomkins to life membership. These three great members have clearly demonstrated their

quality of service both to RV and the sport through their efforts over a long period of time. All three have been awarded the highest honour in World rowing, the Keller Medal. It is fitting that their Association should bestow our highest on them also.

Volunteer Recognition

The Association could not operate without the support of volunteers, whether umpires, regatta volunteers, commission members, board members, club members and others. Our RV Awards Committee, under the chairmanship of past President Peter Fraser, continues to undertake the important work of recognition. The other members of the committee are Roger Wilson OAM and, for the time being, the President of RV.

The Victorian Rowing Hall of Fame was inaugurated last year on 20th November and recognises those who have brought great fame to the sport. The induction was a great success and proved the need to recognise our great Victorian athletes, coaches and administrators from throughout time. The next induction is to take place on 26th November 2011 and will recognise our Commonwealth Champions, World Championships Medallists and some of our other greats from throughout time.

MUBC and Barwon Rowing Club Rebuilding Projects

We congratulate MUBC and Barwon on their rebuilding efforts. The new MUBC extensions were opened during the year and are a credit to the Club and the University. Barwon Rowing Club completed the building of the boat house structure and has obtained a grant of \$250,000 to complete the interior. We congratulate both clubs.

Next Season

Our focus in the next season is improving the basics of the sport in Victoria - competition, representation, Victorian teams and member services and in particular coaching and coxswain education. We also have the responsibility of undertaking the 2012 Australian Masters Championships at Ballarat. This will be the first major event held on this course since the drought and the creation of the new course. There is much to do and we look forward to the challenges that lie ahead.

Andrew Guerin
President

Around the States (continued)

Western Australia

Governance

Following on from our first full year under the new governance structure introduced in February 2010, several minor amendments to both the Constitution and By-Laws to cater for changes in our operational procedures has brought Rowing WA's documentation in line with its desired practices. In addition the introduction of several new Policy documents to provide for induction of board members, organisational risk management and admin operating procedures has seen us meet the requirements of our funding agreement with our Department of Sport and Recreation (DSR).

Competition

RWA's most western based club, Fremantle Rowing Club, scooped the pool in competition this year winning both the 2011 Pennant competition and the title of Champion Club. Fremantle also took out the D grade and Novice pennants from their performances at the season's regattas with Swan River Rowing Club winning the A grade pennant, University of WA Boat Club winning the B and C grade pennants and WA Rowing Club winning the Masters pennant. These results continued the outcome of recent years with different clubs sharing in the success.

Individual Awards presented to members for their personal success this year went to Lincoln Handley, Coach of the Year; Michael Quinn for Club Coach of the Year; Male Rower of the Year went to Olympian Todd Skipworth and Female Rower of the Year to Australian Light Weight Quad crew member Maia Simmonds.

Participation

Factually, the number of rowers registered with RWA increased by 9% over the previous year to 699, falling short of the desired 700 figure by just one rower. Anecdotally, based on feedback from our Clubs, the number of recreational rowers has also increased and most Clubs are reporting significant increases in the number of non-competitive members and masters rowers. This is an area which will be given greater attention in 2012 as we look to capturing the true membership statistics across all affiliated rowing clubs, especially as the interest from Masters Rowers continues to grow.

The success of the 'Learn to Row' programs at Champion Lakes under the final year of the special grant from DSR has led to a number of new members as well as the development of a rowing program at John Wollaston School, which is located adjacent to the venue.

Champion Lakes

Construction of the new boat sheds at Champion Lakes Regatta Centre is well on target for these facilities to be fully operational well before the 2012 Australian Rowing Championships. Once completed, the new sheds will double the floor space of the local Champion Lakes Boat Club, provide one complete shed for RWA craft and programs and provide much needed on site storage for several clubs to house craft for localised training programs.

In addition, State and Federal funding have led to the completion of the Finish Tower, Start Tower, and Start Pontoon and assisted in stabilisation of the lake foreshore. Champion Lakes Regatta Centre will be a much prized venue for future National and hopefully International, regattas.

Western Australian Institute of Sport

Although much reduced in size from its previous years, the WAIS Rowing programme continues to be of vital importance in the ongoing development of RWA's elite level rowers. Head coach Lincoln Handley and development coach Bec Sattin have worked hard to support the small group of 10 plus rowers in their bids for national selection.

With the introduction of a National Elite Development Officer into RWA, funded by Rowing Australia, it is hoped that the club based talent identification and junior development programs, supported through the NTID funding scheme, will lead to positive results for our elite rowers.

Staff

Hampered by a string of illness and injury to Operations Officer Pierre Pougault, the RWA office struggled to maintain a level of support for RWA during the year. However all board members were able to manage their various portfolio workloads with ongoing support from Admin Officer, Deone Denner and part time CEO, Bob Welch. The good news is that Pierre is now back

on deck in his revised capacity as Executive Officer and has been joined recently by newly appointed Club Development Officer Luke Callier.

Stakeholders

Ongoing regular contact with the State Minister for Sport, Department of Sport and Recreation, WAIS and Healthway have enabled RWA to maintain and grow its relationship with these key stakeholders. Through its management of Champion Lakes Regatta Centre, the Armadale Redevelopment Authority has provided strong support in our aims for the venue and closer ties are being established with the City of Armadale as a result of their support to the 2010 Australian Masters Championships.

Craig James
President



World Championships Medal Table

Rank	Nation	Total Gold Medals	Total Silver Medals	Total Bronze Medals	Total Medals	Rank by total
1	Great Britain	7	3	4	14	1
2	New Zealand	4	1	4	9	=3
3	Australia	3	3	4	10	2
4	Germany	2	4	3	9	=3
4	Italy	2	4	3	9	=3
6	United States of America	2	1	1	4	7
7	Peoples Republic of China	1	1		2	=10
7	Czech Republic	1	1		2	=10
7	Greece	1	1		2	=10
10	Denmark	1		2	3	=8
11	Brazil	1			1	=13
11	Hong Kong, China	1			1	=13
11	Ukraine	1			1	=13
14	Canada		3	2	5	6
15	France		2	1	3	=8
16	Belarus		1		1	=13
16	Russian Federation		1		1	=13
16	Switzerland		1		1	=13
19	Croatia			1	1	=13
19	Israele			1	1	=13
19	Netherlands			1	1	=13



World Championships Lake Bled 2011 — Results by Event

W1X				M1X			
Gold	CZE	7:26.64		Gold	NZL	6:39.56	
Silver	BLR	7:28.68		Silver	CZE	6:40.05	
Bronze	NZR	7:30.68		Bronze	GBR	6:44.86	
				18th	AUS	7:05.11	[Hudson]
LW1X				LM1X			
Gold	BRA	7:44.58		Gold	DEN	6:54.73	
Silver	SUI	7:48.24		Silver	ITA	7:01.54	
Bronze	Ger	7:50.44		Bronze	NZL	7:03.30	
W2X				M2X			
Gold	GBR	6:44.73		Gold	NZL	6:10.76	
Silver	AUS	6:45.98	[Crow, Hore]	Silver	GER	6:10.82	
Bronze	NZL	6:46.75		Bronze	FRA	6:14.31	
				4th	AUS	6:14.67	[Brennan, Crawshay]
LW2X				LM2X			
Gold	GRE	06:59.8		Gold	GBR	6:18.67	
Silver	CAN	07:03.5		Silver	NZL	6:19.01	
Bronze	GBR	07:04.3		Bronze	ITA	6:21.33	
5th	AUS	7:05.70	[Every-Hall, McNamara]				
W2-				M2-			
Gold	NZL	6:58.16		Gold	NZL	6:14.77	
Silver	GBR	6:58.24		Silver	GBR	6:16.27	
Bronze	AUS	7:03.98	[Hornsey, Tait]	Bronze	ITA	6:21.33	
				7th	AUS	6:32.73	[McKenzie-McHarg, Larkins]
W4X				M2+			
Gold	Ger	6:18.37		Gold	ITA	6:56.45	
Silver	USA	6:19.90		Silver	AUS	6:58.20	[Chapman, Lockwood, Cox:Webster]
Bronze	NZL	6:23.33		Bronze	CAN	7:00.76	
4th	AUS	06:24.5	[Kehoe, Pratley, Cook, Ives]				
LW4X				LM2-			
Gold	GBR	6:28.14		Gold	GBR	6:27.59	
Silver	CHN	6:30.41		Silver	ITA	6:29.07	
Bronze	USA	6:33.91		Bronze	GER	6:29.19	
6th	AUS	6:38.52	[Flecker, Simmonds, Jansen, Hayes]	5th	AUS	6:35.90	[Gibson, Tunevitsch]

World Championships Lake Bled 2011 — Results by Event (continued)

W4-										
Gold	USA	6:30.30			M4X	Gold	AUS	5:39.31		
Silver	AUS	6:31.18	[Hornsey, Frasca, Chatterton, White]		Silver	GER	5:39.56			
Bronze	NED	6:34.06			Bronze	CRO	5:42.82		[Noonan, Forsterling, McRae, Crawshay]	
W8+					LM4X					
Gold	USA	6:03.65			Gold	ITA	6:00.95			
Silver	CAN	6:04.39			Silver	Ger	6:01.08			
Bronze	GBR	6:06.03			Bronze	Den	6:02.81			
LTAMix4+					M4-					
Gold	GBR	3:27.10			Gold	GBR	5:55.18			
Silver	CAN	3:32.84			Silver	GRE	5:57.20			
Bronze	GER	3:33.27			Bronze	AUS	5:58.44		[Dunkley-Smith, Purnell, Ginn, Loch]	
LTAIDMix4+					LM4-					
Gold	HKG	3:51.08			Gold	AUS	5:55.10		[Skipworth, Cureton, Beltz, Edwards]	
Silver	Ger	4:01.12			Silver	ITA	5:56.33			
Bronze	ITA	4:01.41			Bronze	GBR	5:57.33			
TAMix2x					LM8+					
Gold	CHN	4:01.81			Gold	AUS	5:44.57		[Purcell, Baker, Chisholm, Foot, Gibson, Tunevitsch, Brown, Bertrand, Cox:Webster]	
Silver	FRA	4:02.98			Silver	ITA	5:44.73			
Bronze	AUS	4:05.13	[Ross, Maclean]		Bronze	Den	5:46.75			
ASW1x					M8+					
Gold	UKR	5:39.52			Gold	GER	5:28.81			
Silver	FRA	5:41.39			Silver	GBR	5:30.83			
Bronze	IST	5:49.97			Bronze	CAN	5:31.18			
					4th	AUS	5:31.59		[Pragnell, Ryan, Coudraye, Swann, Hegerty, Booth, Marburg, Linke, Cox: Lister]	
ASM1X										
Gold	GBR	4:58.01								
Silver	RUS	5:00.09								
Bronze	AUS	5:04.75	[Horrie]							



Australian Senior A Adaptive World Cup 1, Munich — Results 2011

Boat	Family Name	First Name	State	Placing
TAMix2x	Ross	Kathryn	VIC	4th
	Maclean	John	NSW	4th
Coach	King	Chad	NSW	
ASM1x	Houlison	Ben	NSW	Bronze
Coach	King	Chad	NSW	
ASM1x	Horrie	Erik	QLD	4th
Coach	King	Chad	NSW	



Australian Senior A Team World Cup 3, Lucerne — Results 2011

Boat	Family Name	First Name	State	World Cup—Lucerne
M8+	Pragnell	Fergus	NSW	7th
	Coudraye	Bryn	SA	7th
	Swann	Tom	NSW	7th
	Linke	John	VIC	7th
	Booth	Joshua	VIC	7th
	Hegerty	Francis	NSW	7th
	Ryan	Matthew	NSW	7th
	Marburg	James	VIC	7th
Cox	Lister	Toby	NSW	7th
Coach	Donaldson	Noel	ACT	
M4x	Noonan	Daniel	NSW	BRONZE
	Forsterling	Karsten	VIC	BRONZE
	McRae	James	SA	BRONZE
	Morgan	Chris	SA	BRONZE
	Coach	Driessen	TAS	
M2x	Crawshay	David	VIC	7th
	Brennan	Scott	TAS	7th
	Coach	Ayliffe	ACT	
M4-	Ginn	Drew	VIC	7th
	Loch	Samuel	NSW	7th
	Purnell	Nick	NSW	7th
	Dunkley-Smith	Joshua	VIC	7th
	Coach	O'Brien	VIC	
M2-	Larkins	Tom	VIC	14th
	Coach	McKenzie-McHarg	VIC	14th
	Conrad	Tim	QLD	14th
M2-	Buckland	Brodie	NSW	13th
	Lockwood	Will	VIC	13th
	Coach	Morris	ACT	
LM1x	Tunevitsch	Blair	TAS	16th
	Coach	Crow	TAS	
LM2-	Chisholm	Rod	QLD	8th
	Foot	Ali	VIC	8th
	Coach	Crow	TAS	

Australian Senior A Team World Cup 3, Lucerne — Results 2011 (continued)

Boat	Family Name	First Name	State	World Cup—Lucerne
LM4-	Beltz	Samuel	TAS	4th
	Gibson	Tom	TAS	4th
	Cureton	Ben	WA	4th
	Edwards	Anthony	TAS	4th
Coach	Crow	Brett	TAS	
M2+	Chapman	James	NSW	SILVER
	Lockwood	Will	VIC	SILVER
	Cox	Lister	NSW	SILVER
Coach	Donaldson	Noel	ACT	
M1x	Hudson	Nicholas	NSW	13th
	Coach	Ayliffe	ACT	13th
W2- #1	Tait	Sarah	VIC	7th
	Stanley	Phoebe	VIC	7th
	Coach	Tait	William	VIC
W2- #2	Hornsey	Kate	VIC	9th
	Frasca	Pauline	VIC	9th
	Coach	Tait	William	VIC
W2x	Crow	Kimberly	VIC	SILVER
	Hore	Kerry	TAS	SILVER
	Coach	McCarthy	Lyll	ACT
W4x	Cook	Sarah	ACT	5th
	Ives	Amy	NSW	5th
	Kehoe	Sally	QLD	5th
	Pratley	Brooke	NSW	5th
	Coach	Lane	Jason	SA
LW2x	McNamara	Alice	VIC	5th
	Every-Hall	Hannah	QLD	5th
	Coach	Biesenthal	Laryssa	ACT



Australian Junior World Championships Team — Results 2011

Boat	Family Name	First Name	State	World champs
JM4+	Hill	Alex	SA	GOLD
	Snelson	Louis	NSW	GOLD
	Wright	Aaron	NSW	GOLD
	Adams	Phil	NSW	GOLD
	Coxswain	Sim	VIC	GOLD
Coach	Laurich	Tom	NSW	
JM4-	Wheatley	Nick	NSW	13th
	Grave	Jake	NSW	13th
	Izydorczyk	Jason	VIC	13th
	Bowden	Nathan	SA	13th
	Coach	Mobbs	Ron	SA
JM4x	Ditmarsh	Jay	NSW	8th
	Heron	Sam	TAS	8th
	Whitehead	Daniel	NSW	8th
	Elvery	Riley	NSW	8th
	Coach	Kupcis	Peter	VIC
JW4x	Saunders	Leah	NSW	10th
	Zilmann	Sarah	QLD	10th
	Goodman	Molly	SA	10th
	Allen	Jessie	NSW	10th
	Coach	Kennedy	Cameron	QLD
JW4-	Gotch	Georgie	NSW	7th
	Wilson	Eleanor	QLD	7th
	Gay	Natasha	WA	7th
	Tinapple	Lilly	WA	7th
	Coach	Jones	Jamie	WA



Australian Under 23 World Championships Team — Results 2011

Boat	Family Name	First Name	State	World champs
BM8+	Poulter	Michael	VIC	7th
	Moore	Angus	ACT	7th
	Masters	Timothy	VIC	7th
	Turrin	Spencer	NSW	7th
	Volker	Sam	TAS	7th
	Ridgeway	Matthew	VIC	7th
	Gatti	Tom	WA	7th
	Murray	Brendan	WA	7th
Cox	Webster	Timothy	VIC	7th
Coach	Randell	Andrew	SA	
BM4+ (USA Based)	Coombs	Ben	VIC	7th
	Picone	Harry	NSW	7th
	Collins	Sam	WA	7th
	Symington	Owen	VIC	7th
	Raven	Will	NSW	7th
	Coach	McGann	Paul	VIC
BM4x	Barnier	Nick	ACT	13th
	Morley	Ben	QLD	13th
	Jackson	Shane	VIC	13th
	Claver	Zac	VIC	13th
	Coach	Isherwood	Alistair	VIC
BLM4-	Kachyckyj	Adam	QLD	8th
	Silcox	Nicholas	QLD	8th
	Lake	Sean	VIC	8th
	Widdicombe	Timothy	WA	8th
	Coach	Handley	Lincoln	WA
BLM2x	de Carvalho	Edward	NSW	19th
	Morton	Angus	QLD	19th
	Coach	Westgarth	Tom	QLD
BW4-	Miles	Ashleigh	WA	4th
	White	Peta	SA	4th
	Paterson	Francesca	QLD	4th
	Vermeersch	Hannah	WA	4th
	Coach	Sattin	Rebecca	WA

Australian Under 23 World Championships Team — Results 2011 (continued)

Boat	Family Name	First Name	State	World champs
BW2-	Aldersey	Olympia	SA	4th
	Chatterton	Renee	SA	4th
Coach	Spencer	Vicky	SA	
BW4x	Hagan	Alexandra	WA	BRONZE
	Bateman	Katrina	VIC	BRONZE
	Fowler	Amy	ACT	BRONZE
	Hall	Jess	QLD	BRONZE
Coach	Tree	Anna	SA	
BLW4x	Wood	Joanna	NSW	8th
	Clark	Hannah	VIC	8th
	James	Amy	QLD	8th
	Kukla	Gabrielle	QLD	8th
Coach	Davey	Ken	TAS	
BLW1x	Jansen	Hannah	WA	DNS
Coach	Sattin	Rebecca	WA	



Australian Senior A Team Henley Royal Regatta — Results 2011

Boat	Family Name	First Name	State	Henley Royal Regatta
M8+	Pragnell	Fergus	NSW	Final 4
	Coudraye	Bryn	SA	Final 4
	Swann	Tom	NSW	Final 4
	Linke	John	VIC	Final 4
	Booth	Joshua	VIC	Final 4
	Hegerty	Francis	NSW	Final 4
	Ryan	Matthew	NSW	Final 4
	Marburg	James	VIC	Final 4
Cox	Lister	Toby	NSW	Final 4
Coach	Donaldson	Noel	ACT	
M4x	Noonan	Daniel	NSW	Final 4
	Forsterling	Karsten	VIC	Final 4
	McRae	James	SA	Final 4
	Morgan	Chris	SA	Final 4
	Coach	Driessen	TAS	
M2x	Crawshay	David	VIC	2nd
	Brennan	Scott	TAS	2nd
	Coach	Ayliffe	ACT	
M4-	Ginn	Drew	VIC	Final 4
	Loch	Samuel	NSW	Final 4
	Purnell	Nick	NSW	Final 4
	Dunkley-Smith	Joshua	VIC	Final 4
	Coach	O'Brien	VIC	
M2-	Larkins	Tom	VIC	DNS
	McKenzie-McHarg	Cameron	VIC	DNS
	Coach	Conrad	QLD	
M2+	Buckland	Brodie	NSW	Final 4
	Lockwood	Will	VIC	Final 4
	Coach	Morris	ACT	
LM2- #1	Gibson	Tom	VIC	Final 8 (HW 2-)
	Tunevitsch	Blair		Final 8 (HW 2-)
	Coach	Crow	TAS	

Australian Senior A Team Henley Royal Regatta — Results 2011 (continued)

Boat	Family Name	First Name	State	Henley Royal Regatta
LM2- #2	Chisholm	Rod	QLD	Final 8 (HW 2-)
	Foot	Ali	VIC	Final 8 (HW 2-)
	Crow	Brett	TAS	Final 8 (HW 2-)
LM4-	Beltz	Samuel	TAS	Final 8 (HW 4-)
	Skipworth	Todd	TAS	Final 8 (HW 4-)
	Cureton	Ben	WA	Final 8 (HW 4-)
	Edwards	Anthony	TAS	Final 8 (HW 4-)
	Crow	Brett	TAS	
M1x	Hudson	Nicholas	NSW	2nd
	Ayliffe	Rhett	ACT	
W4x #1	Cook	Sarah	ACT	Final 4
	Ives	Amy	NSW	Final 4
	Kehoe	Sally	QLD	Final 4
	Pratley	Brooke	NSW	Final 4
	Lane	Jason	SA	
W4x #2	Crow	Kimberly	VIC	2nd
	Hore	Kerry	TAS	2nd
	McNamara	Alice	VIC	2nd
	Every-Hall	Hannah	QLD	2nd
	Biesenthal	Laryssa	ACT	



2011 Australian Rowing Championships & Interstate Regatta

West Lakes, South Australia, 7–13 March, 2011

Event 1

Under 23 Women's Single Scull—7:46.79
Canberra Rowing Club/AIS
Amy Fowler

Event 2

Open Women's Single Scull—7:44.42
Melbourne Uni/AIS
Kim Crow

Event 3

Under 23 Men's Single Scull—7:28.40
Canberra Rowing Club
Nicholas Barnier

Event 4

Open Men's Single Scull—7:08.17
Mercantile/AIS
David Crawshay

Event 5

Under 23 Women's Coxless Pair—7:44.93
Adelaide/Adelaide Uni
Peta White, Olympia Aldersey

Event 6

Open Women's Coxless Pair—7:30.84
Melbourne Uni/Mercantile/VIS
Sarah Tait, Phoebe Stanley

Event 7

Under 23 Men's Coxless Pair—6:58.82
Melbourne Uni
Sam Hookway, Michael Poulter

Event 8

Open Men's Coxless Pair—6:47.68
Mercantile/AIS
Drew Ginn, Josh Dunkley-Smith

Event 9

Under 23 Women's Lightweight Single Scull—8:27.03
ANA
Hannah Jansen

Event 10

Open Women's Lightweight Single Scull—8:10.00
Dutton Park/AIS
Hannah Every-Hall

Event 11

Under 23 Men's Lightweight Single Scull—7:36.28
Mercantile
Sean-Paul Lake

Event 12

Open Men's Lightweight Single Scull—7:38.51
Mercantile
James Wilson

Event 13

Under 23 Men's Lightweight Coxless Pair—7:11.73
Commercial/Toowong
Nick Silcox, Adam Kachycky

Event 14

Open Men's Lightweight Coxless Pair—6:53.48
Lindisfarne/New Norfolk/TIS
Anthony Edwards, Samuel Beltz

Event 15

Under 17 Women's Single Scull—8:28.04
Swan River
Lilly Tinapple

Event 16

Under 19 Women's Single Scull—8:30.10
Mersey
Stephanie Williams

Event 17

Under 17 Men's Single Scull—7:57.74
Somerset College
Henry Leaf

Event 18

Under 19 Men's Single Scull—7:41.44
Hutchins
Sam Heron

Event 19

Under 19 Women's Coxless Pair—8:11.86
Queenwood
Coco Bryant, Georgia Gotch

Event 20

Under 19 Men's Coxless Pair—7:12.22
Adelaide
Alexander Hill, Nathan Bowden

Event 21

Under 19 Women's Eight—6:40.33
Queenwood/Brisbane GPS
Sarah Ludowici, Rosie Jeavons-Fellows,
Lucy James, Regan Spark, Coco Bryant, Amy
Brown, Jacqueline Morby, Georgia Gotch, Cox:
Tahlja Wall

Event 22

Under 19 Men's Eight—5:51.10
Hutchins
Toby Pitt, Wilson Mure, Will Fergusson, Sam
Heron, Sam Hunnibell, Tobias Tenbenschel, Frank
Burridge, Marten Backmann, Cox: Nicholas
Edwards

Event 23

Under 23 Women's Double Scull—7:39.79
Bunbury/Brisbane GPS/AIS
Jessica Hall, Alexandra Hagan

Event 24

Open Women's Double Scull—7:14.16
Sydney University Women's/New Norfolk/AIS
Kerry Hore, Sally Kehoe

Event 25

Under 23 Men's Double Scull—6:43.29
Mercantile
Shane Jackson, Zac Cleaver

Event 26

Open Men's Double Scull—6:25.38
Lindisfarne/Mercantile/AIS
David Crawshay, Scott Brennan

Event 27

Under 23 Women's Coxless Four—6:52.52
ANA/West Australia/UQBC
Olivia Brusasco, Francesca Paterson,
Hannah Vermeersch, Ashleigh Miles

Event 28

Open Women's Coxless Four – 7:03.25
Swan River/Melbourne Uni/Fremantle
Julia Dick, Sophie Robson, Emma McCarthy,
Natalie Bale

Event 29

Under 23 Men's Coxless Four—6:22.77
Mercantile/Melbourne Uni
Michael Poulter, Sam Hookway, Daniel Sweeney,
Daniel Brighthope

Event 30

U23 Men's Coxed Four—6:43.77
Melbourne Uni
Andrew Emmett, Simon Keenan, Henry Meek,
Harrison Casey, Cox: Tim Webster

Event 31

Open Men's Coxless Four—6:17.11
Mercantile/UQBC/AIS
Drew Ginn, Duncan Free, Sam Conrad,
Josh Dunkley-Smith

Event 32

Open Men's Coxed Four—6:37.27
Sydney University
James Goswell, Richard Allsop, Cameron
Girdlestone, Brodie Buckland, Cox: Toby Lister

Event 33

Under 23 Women's Lightweight Double
Scull—7:25.89
Brisbane GPS
Alana Hewish, Amy James

Event 34

Open Women's Lightweight Double
Scull—7:54.76
Uni of WA/Sydney Uni Women's
Kylie Duff, Maia Simmonds

Event 35

U23 Men's Lightweight Double Scull—7:24.68
Fremantle
Max Armstrong, Mario LoPresti

Event 36

Open Men's Lightweight Double Scull—7:16.67
Mercantile
Sean-Paul Lake, James Wilson

Event 37

Under 23 Men's Lightweight Coxless Four—
6:48.70
Commercial/Toowong
Khaney Lakaey, Scott Veitch, Nick Silcox,
Adam Kachycky

Event 38

Open Men's Lightweight Coxless Four—6:47.40
Huon/Tamar/Lindisfarne/New Norfolk
Anthony Edwards, Samuel Beltz, Blair
Tunevitsch, Tom Gibson

Event 39

Under 17 Women's Coxed Quad Scull—8:23.63
Somerville
Isabelle Lindores, Samantha Davidson, Julia
Salisbury, Elizabeth Murdoch, Cox: Sophie
O'Brien

Event 40

Under 19 Women's Coxless Quad
Scull—7:52.14
Brisbane GPS
Morgana Jones, Sarah Zillman, Chloe Hill,
Eleanor Wilson

Event 41

Under 17 Men's Coxed Quad Scull—7:26.31
Newcastle Grammar
Ben Robinson, Nicholas Minch, Samuel Hall,
Oliver Kleyn, Cox: Emily Matheson

Event 42

Under 19 Men's Quad Scull—6:34.38
Sydney/Grafton High
Riley Elvery, Cameron Kitcher, Patrick
McKenzie, Louis Snelson

Event 43

Under 19 Women's Coxless Four—7:26.13
Mercantile/Geelong College
Jennifer Cleary, Addy Dunkley-Smith, Jessica
Jackson, Emma Cook

Event 44

Under 19 Men's Coxless Four—6:34.47
ANA/Mersey
Liam Williams, Scott Bransden, James Cumming,
Nicholas McKenna

Event 45

Under 19 Men's Coxed Four—6:57.01
Xavier
Lachlan Wright, Jason Izydorczyk, Jack Resic,
Hugh Davies, Cox: Duncan Andreson

Event 46

Under 23 Women's Quad Scull—6:45.29
Bunbury/Adelaide/Adelaide Uni/Brisbane GPS
Jessica Hall, Peta White, Olympia Aldersey,
Alexandra Hagan

Event 47

Open Women's Quad Scull—6:28.43
Sydney Uni Women's/New Norfolk/Canberra/
Mercantile
Robyn Selby-Smith, Amy Fowler, Kerry Hore,
Sally Kehoe

Event 48

Under 23 Men's Quad Scull—6:01.65
Mercantile
Josh Dunkley-Smith, Tim Cleary, Shane Jackson,
Zac Cleaver

Event 49

Open Men's Quad Scull—5:48.17
Mosman/Sydney Uni/Murray Bridge/
Melbourne Uni
Karsten Forsterling, James McCrae, Nicholas
Hudson, Daniel Noonan

Event 50

Under 17 Women's Double Scull—7:38.42
Tweed/Centenary
Pippa Robinson, Emily Carey

Event 51

Under 19 Women's Double Scull—7:25.68
Brisbane GPS
Chloe Hill, Eleanor Wilson

Event 52

Under 17 Men's Double Scull—6:58.09
Bunbury
Brendan Smith, Luen Harris

Event 53

Under 19 Men's Double Scull—6:44.74
Sydney
Riley Elvery, Louis Snelson

Event 54

Under 23 Women's Eight—6:20.41
Bunbury/Adelaide Uni/Adelaide/Canberra/
Brisbane GPS/UQBC/Swan River
Brittany Mann, Francesca Paterson, Jessica
Hall, Amy Fowler, Renee Chatterton, Olympia
Aldersey, Peta White, Alexandra Hagan, Cox:
Catherine Macks

Event 55

Under 23 Men's Eight—5:39.59
Melbourne Uni
Names withheld

Event 56

Open Women's Eight—6:15.50
Melbourne Uni
Yasmin Burraston, Madeline Thomas, Lucy
Stephan, Sophie Robson, Kim Crow, Alice
McNamara, Emma McCarthy, Phoebe Stanley,
Cox: Lizzie Patrick

Event 57

Open Men's Lightweight Eight—5:46.93
Lindisfarne/New Norfolk/Huon/Tamar/
Tasmanian Uni/The Hutchins School
Michael Egan, Nick Baker, Oliver Lindsay, Alister
Foot, Blair Tunevitsch, Tom Gibson, Anthony
Edwards, Samuel Beltz, Cox: Nicholas Edwards

Event 58

Under 23 Women's Lightweight Quad
Scull—6:47.66
Drummoyne/Sydney Uni Women's/UQBC/
Mosman
Marianna Doumanis, Catriona Rose, Joanna
Wood, Sarah Pound

Event 59

Open Women's Lightweight Quad
Scull—6:41.53
ANA/University of WA/Sydney Uni Women's
Alexandra Hayes, Kylie Duff, Maia Simmonds,
Hannah Jansen

Event 60

Open Men's Lightweight Quad Scull—6:01.90
UTS/Mosman/Mercantile
Tommy Bertrand, Richard Coakley, Roderick
Chisholm, Oli Zuk

Event 61

Adaptive Women's Arms and Shoulders Single
Scull—6:47.90
Torrens
Yvie Eglinton

Event 62

Adaptive Men's Arms and Shoulders Single
Scull—5:17.64
Dragons
Erik Horrie

Event 63

Adaptive Women's Trunk and Arms Single
Scull—4:33.99
Lakes/AIS
Kathryn Ross

Event 64

Adaptive Men's Trunk and Arms Single
Scull—4:31.79
Lakes
John Maclean

Event 65

Adaptive Women's Legs, Trunk and Arms Single
Scull—4:37.32
Melbourne
Carol Cooke

Event 66

Adaptive Men's Legs, Trunk and Arms Single
Scull—4:15.62
Lakes
Luke Morris

Event 67

Adaptive Women's Legs, Trunk and Arms
Double Scull—4:07.76
Mosman/Melbourne
Carol Cooke, Julia Veness-Collins

Event 68

Adaptive Men's Legs, Trunk and Arms Double
Scull—3:51.72
Lakes
Luke Morris, Benjamin Vines

Event 72

Adaptive Men's Legs, Trunk and Arms Single
Scull Division 2—2:11.88
Nestles
Aaron Skinner

Event 73

Open Club Women's Double Scull—7:27.65
Brisbane GPS
Clare Raven, Louise Raven

Event 74

Open Club Men's Double Scull—6:39.11
Melbourne University
Hamish Rowlands, Gary Butcher

Event 75

Open Club Women's Four—7:06.87
Sydney University
Grace Michell, Sabina White, Sarah Sackville,
Michelle Battersby

Event 76

Open Club Men's Four—6:19.30
Banks
Matthew Ridgeway, Tim Masters, James
Redhead, Jack Maccioli

Event 77

Schoolgirl Single Scull—8:05.18
Hunter Valley Grammar
Holly Lawrence

Event 78

Schoolboy Single Scull—7:28.24
The Friends School
Erik Rowan

Event 79

Schoolgirl Coxed Four—7:30.71
Lauriston GS
Sarah McGlashan, Fiona Kerr, Grace Mead,
India McKenzie, Cox: Lily Lowenstern

Event 80

Schoolboy Coxed Four—6:42.29
Scotch College
Charlie Lockwood, Jack Tivey, Charlie Dixon,
Tom Duffy, Cox: William Bartley

Event 81

Schoolgirl Coxed Quad Scull—7:20.32
Loreto
Tara Harrington, Sarah White, Amelia Freezer,
Roz Stanley, Cox: Caitlin Moran

Event 82

Schoolboy Coxed Quad Scull—6:32.65
Radford
Kieran Northam, Luke Letcher, Alex Stuchbery,
Jordan Davies, Cox: Marni Mount

Event 83

Schoolboy Under 17 Eight—6:18.01
Canberra Grammar
Conor Burdette, Emmanuel Drakakis,
Andrew Robertson, Robert Campbell, Philip
Zhu, Caleb Antill, Charlie Mackenzie, Nicholas
del Rio, Cox: Edward Smith-Roberts

Event 84

Schoolgirl Eight—6:44.13
Melbourne Girls' Grammar
Emily Nicholson, Katherine Michelmores,
Darcie Douglas-Scarfe, Georgina Howe,
Rachael Hooper, Claudia Hofbauer, Alexandra
Lane, Annabelle Thompson, Cox: Meribel
Brayshaw

Event 85

Schoolboy Eight—5:51.89
The Shore School
Zac Bengtsson, Henry Logan, James Robson,
Jake Grave, Mackenzie Rae, Robert Van Hagen,
James Montgomery, Andrew Creer, Cox: James
Francis

Event 86

Interstate Women's Single Scull—7:29.38
Queensland
Sally Kehoe

Event 87

Interstate Men's Single Scull—6:53.27
South Australia
James McRae

Event 88

Interstate Women's Lightweight Coxless Quad
Scull—6:32.68
Queensland
Amy James, Catriona Rose, Gabby Kukla,
Hannah Every-Hall

Event 89

Interstate Men's Lightweight Coxless Four—
5:47.72
Tasmania
Anthony Edwards, Samuel Beltz, Blair
Tunevitsch, Tom Gibson

Event 90

Interstate Women's Youth Eight—6:17.45
Queensland
Morgana Jones, Chloe Hill, Olivia Brusasco,
Eleanor Wilson, Maddie Edmunds, Anna
Kaszycki, Jessica Hall, Sarah Zillmann, Cox:
Georgia Fitzgerald

Event 91

Interstate Men's Youth Eight—5:30.25
Victoria
Harrison Casey, Henry Meek, Tim Cleary,
Andrew Emmett, Daniel Brighthope, Simon
Keenan, Sam Hookway, Michael Poulter, Cox:
Charles Willey

Event 92

Interstate Women's Eight—6:10.72
Victoria
Yasmin Burraston, Robyn Selby Smith, Katrina
Bateman, Madeleine Shackell, Kim Crow, Sophie
Robson, Pauline Frasca, Phoebe Stanley, Cox:
Lizzie Patrick

Event 93

Interstate Men's Eight—5:22.08
New South Wales
James Chapman, Samuel Loch, Francis Hegerty,
Brodie Buckland, Nick Purnell, Matthew Ryan,
Fergus Pragnell, Daniel Noonan, Cox: Toby Lister

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)
ABN 49 126 080 519

ANNUAL FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2011

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**ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)**

DIRECTORS' REPORT

The Directors submit their report together with the annual financial report of Rowing Australia Limited ("the Company") for the year ended 30 June 2011.

Directors

The Directors of the Company during or since the end of the financial year are:

		Qualifications
C J Smith	Appointed 29 June 2007	Consultant
J F Boultonbee	Appointed 29 June 2007	Manager
G J Rezos	Appointed 22 November 2009	Company Director
P R Ebert	Appointed 22 November 2009	Manager
B J Eaton	Appointed 24 August 2010	Educator
D B England	Appointed 21 November 2010	Manager
H M Neil	Appointed 21 December 2010	Manager
R S Joyce	Appointed 29 June 2007 Resigned 8 March 2011	Manager
M J Sparksman	Appointed 23 November 2008 Term Expired 21 November 2010	Solicitor
J F Fernandez	Appointed 12 July 2011	Educator

Meeting of Directors

	Directors Meetings	
	Number eligible to attend	Number attended
C J Smith	9	9
J F Boultonbee	9	9
G J Rezos	9	8
P R Ebert	9	9
B J Eaton	8	7
D B England	6	6
H M Neil	6	6
R S Joyce	5	4
M J Sparksman	3	3
J F Fernandez	0	0

Company Secretary

The Secretary and Chief Executive Officer of the Company during and since the end of the financial year was:

A B Dee Appointed 29 June 2007

Principal Activity

The principal activity of the Company during the financial year was to govern the sport of rowing in Australia including selection, preparation and competition of national teams and the development and delivery of community development programs. No significant change in the nature of this activity occurred during the year.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DIRECTORS' REPORT (CONTINUED)

Objectives

The Company's short term objectives are to:

- be ranked as the most successful international program in world rowing.
- win three Gold medals at the 2012 London Olympic Games and one Gold medal at the 2012 London Paralympic Games.
- provide strong development and participation programs for the broader rowing community.
- broaden the profile and priority position of rowing within the sporting and general communities.

The Company's long term objectives are to:

- increase the number of athletes and coaches with elite medal winning performance characteristics through all levels of the high performance program.
- provide leadership in fostering partnerships, relationships, succession planning and commercial sustainability.
- promote the sport of rowing throughout Australia ensuring the sustainability and longevity of the sport.

To achieve these objectives, the Company has adopted the following strategies:

- increase the capacity of the sport to deliver programs by developing the base infrastructure for the sport to effectively educate, support, resource and service all rowing participants.
- ensure talented athlete development by providing a defined pathway for talented athletes and coaches with associated high quality programs and resources.
- establish and develop a business operating culture that successfully leverages the Rowing Australia brand, it's image and assets with the aim of returning consistent and sustainable economic benefits to the sport.
- maximise the effective integration and utilisation of all available rowing resources across Australia through leadership by the Company.

Results and Dividends

The profit after income tax amounted to \$1,686,909 (2010: Profit \$490,398). The Company is Limited by Guarantee and is prohibited from paying dividends. The Company is exempt from income tax.

Review of Operations

During the year ended 30 June 2011 the Company continued to administer the sport of rowing in Australia. The profit derived will be utilised in establishing reserves for the current quadrennium and preparing athletes for the 2012 London Olympic Games.

Insurance of Officers

During the financial year the Company paid a premium to insure certain officers of the Company. The officers of the Company covered include the Directors, Secretary and Chief Executive Officer. The liabilities covered include costs incurred in defending civil or criminal proceedings that may be brought against officers in their capacity as officers of the Company.

Except for the above, the Company has not, during or since the end of the financial year, in respect of any person who is or has been an officer or auditor of the Company or of a related body corporate:

- indemnified or made any relevant agreement for indemnifying against a liability, including costs and expenses in successfully defending legal proceedings; or
- paid or agreed to pay a premium in respect of a contract insuring against a liability for the costs or expenses to defend legal proceedings.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DIRECTORS' REPORT (CONTINUED)

Environmental Regulation

The Company is not subject to any State, Federal or Territory environmental regulation.

Matters Subsequent to Balance Date

There are no matters or circumstances that have arisen since 30 June 2011, that have significantly affected or may significantly affect in subsequent financial years:

- (a) the operations of the Company; or
- (b) the results of those operations; or
- (c) the state of affairs of the Company.

Future Developments

Disclosure of information in relation to likely developments in the operations of the Company and the expected results of operations have not been included in this report because the Directors believe it would be likely to result in unreasonable prejudice to the Company.

Capital Commitments

There were no capital commitments as at the 30 June 2011.

Members' Funds

The Company is Limited by Guarantee. In the event of winding-up, the Constitution states that each Member is required to contribute a maximum of \$100 towards meeting any outstanding obligations of the Company. At 30 June 2011 the number of Members was 7 (2010: 7).

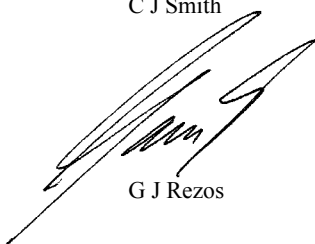
Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

The Lead Auditor's Independence Declaration is set out on the following page and forms part of the Directors' Report for the financial year ended 30 June 2011.

Signed in accordance with a resolution of the Board of Directors:

Director: 

C J Smith

Director: 

G J Rezos

Dated at Melbourne: 29 September 2011

RSM Bird Cameron Partners
Chartered Accountants

RSM Bird Cameron Partners
Level 1, 103-105 Northbourne Avenue Canberra ACT 2601
GPO Box 200 Canberra ACT 2601
T +61 2 6247 5988 F +61 2 6247 3703
www.rsmi.com.au

AUDITOR'S INDEPENDENCE DECLARATION

As lead auditor for the audit of the financial report of Rowing Australia Limited for the year ended 30 June 2011, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

RSM Bird Cameron Partners

RSM Bird Cameron Partners
Chartered Accountants

G M Stenhouse

Canberra, Australian Capital Territory
Dated: 5 October 2011

G M STENHOUSE
Partner

Liability limited by a
scheme approved under
Professional Standards
Legislation

Major Offices in:
Perth, Sydney, Melbourne,
Adelaide and Canberra
ABN 36 965 185 036

RSM Bird Cameron Partners is an independent member firm of RSM International, an affiliation of independent accounting and consulting firms. RSM International is the name given to a network of independent accounting and consulting firms each of which practises in its own right. RSM International does not exist in any jurisdiction as a separate legal entity.



ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2011

	Note	2011	2010
		\$	\$
Revenue	3	8,085,374	5,688,294
Administration Expenses		(754,236)	(698,382)
Rowing Online Management System Expenses		(116,847)	(99,148)
Community Development & Events Expenses		(433,758)	(386,127)
National Rowing Centre of Excellence Expenses		(4,863,283)	(3,833,370)
Elite Adaptive Program Expenses		(230,341)	(180,869)
PROFIT BEFORE INCOME TAX		1,686,909	490,398
Income Tax Expense	6	-	-
PROFIT FOR THE YEAR		1,686,909	490,398
OTHER COMPREHENSIVE INCOME			
Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		1,686,909	490,398

The Statement of Comprehensive Income is to be read in conjunction with the Notes to the Financial Statements set out on pages 65 to 75.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2011

	Note	2011	2010
		\$	\$
CURRENT ASSETS			
Cash and Cash Equivalents	7	1,950,478	1,916,261
Trade and Other Receivables	8	145,364	206,256
Inventories	9	18,737	9,184
Investments	10	1,750,000	500,000
Other Assets	11	1,112,990	545,539
TOTAL CURRENT ASSETS		<u>4,977,569</u>	<u>3,177,240</u>
NON-CURRENT ASSETS			
Property, Plant and Equipment	12	79,193	14,136
Intangible Assets	13	-	11,240
TOTAL NON-CURRENT ASSETS		<u>79,193</u>	<u>25,376</u>
TOTAL ASSETS		<u>5,056,762</u>	<u>3,202,616</u>
CURRENT LIABILITIES			
Trade and Other Payables	14	695,929	566,623
Provisions	15	141,090	103,159
TOTAL CURRENT LIABILITIES		<u>837,019</u>	<u>669,782</u>
TOTAL LIABILITIES		<u>837,019</u>	<u>669,782</u>
NET ASSETS		<u>4,219,743</u>	<u>2,532,834</u>
EQUITY			
Members' Funds	16	-	-
Retained Earnings	17	4,219,743	2,532,834
TOTAL EQUITY		<u>4,219,743</u>	<u>2,532,834</u>

The Statement of Financial Position is to be read in conjunction with the Notes to the Financial Statements set out on pages 65 to 75.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2011

	Note	2011	2010
		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Grants		7,073,372	4,836,095
Receipts from Other Organisations and Persons		955,224	334,886
Payments to Suppliers and Employees		(6,816,216)	(4,767,612)
Interest Received		152,569	101,852
Net Cash Provided by / (Used in) Operating Activities	22(a)	<u>1,364,949</u>	<u>505,221</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Payment for Property, Plant & Equipment		(80,732)	-
Payment for Investments		(1,250,000)	(500,000)
Net Cash (Used in) / Provided by Investing Activities		<u>(1,330,732)</u>	<u>(500,000)</u>
NET INCREASE / (DECREASE) IN CASH HELD		34,217	5,221
CASH AND CASH EQUIVALENTS AT BEGINNING OF FINANCIAL YEAR		<u>1,916,261</u>	<u>1,911,040</u>
CASH AND CASH EQUIVALENTS AT END OF FINANCIAL YEAR	22(b)	<u><u>1,950,478</u></u>	<u><u>1,916,261</u></u>

The Statement of Cash Flows is to be read in conjunction with the Notes to the Financial Statements set out on pages 65 to 75.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2011

	Members'	Retained	Total
	Funds	Earnings	Equity
	\$	\$	\$
At 1 July 2009	-	2,042,436	2,042,436
TOTAL COMPREHENSIVE INCOME FOR THE YEAR			
Profit for the Year		490,398	490,398
OTHER COMPREHENSIVE INCOME			
Other Comprehensive Income for the Year		-	-
At 30 June 2010	-	2,532,834	2,532,834
TOTAL COMPREHENSIVE INCOME FOR THE YEAR			
Profit for the Year		1,686,909	1,686,909
OTHER COMPREHENSIVE INCOME			
Other Comprehensive Income for the Year		-	-
At 30 June 2011	-	4,219,743	4,219,743

The Statement of Changes in Equity is to be read in conjunction with the Notes to the Financial Statements set out on pages 65 to 75.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

1 CORPORATE INFORMATION

The financial report of Rowing Australia Limited ("the Company") for the year ended 30 June 2011 were authorised for issue in accordance with a resolution of the Board of Directors ("the Board") on 29 September 2011.

Rowing Australia Limited is a Company Limited by Guarantee incorporated in Australia on 29 June 2007.

The nature of the operations and principal activities of the Company is the administration of the sport of rowing in Australia.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Preparation

The financial statements are general purpose financial statements prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements (including Australian Accounting Interpretations) adopted by the Australian Accounting Standards Board and the Corporations Act 2001.

In preparing the financial report, the Company has taken the exemptions available to non-profit entities.

The financial statements have been prepared on an accrual basis and on historical costs and does not take into account changing money values or current valuation of non-current assets.

The accounting policies have been consistently applied and except where there is a change in accounting policy, are consistent with those of the previous period.

The financial statements are presented in Australian dollars.

(b) Statement of Compliance

The financial report complies with Australian Accounting Standards - Reduced Disclosure Requirements as issued by the Australian Accounting Standards Board (AASB).

(c) New Standards and Interpretations not yet adopted

The Australian Accounting Standards Board has issued new, revised and amended standards and interpretations that have mandatory application dates for future reporting periods. The Company has decided against early adoption of these standards.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(d) Adoption of New Australian Accounting Standards

The Company has elected to apply the following pronouncements to the annual reporting period beginning 1 May 2010:

- *AASB 1053 Application of Tiers of Australian Accounting Standards and AASB 2010-2 Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements*

The early adoption of AASB 1053 enables the Company to be part of the Tier 2 reporting requirements for general purpose financial statements. The Tier 2 reporting framework comprises the recognition and measurement requirements of Tier 1 but substantially reduced disclosure requirements. The Company is eligible to adopt the new Australian Accounting Standards - Reduced Disclosure Requirements and has adopted the requirements of the standard effective from the financial year ended 30 June 2011.

(e) Revenue Recognition

Revenue is recognised to the extent that it is probable that the accrued benefits will flow to the Company. The following specific recognition criteria also apply before revenue is recognised:

Sale of Goods

Revenue is recognised when control has passed to the buyer.

Grants

Grant revenue received for specific projects are recognised upon receipt regardless of whether expenditure has been incurred as there is no contractual right to return the monies received to the grantor.

Grant revenue received with a conditional right to return unspent amounts is initially recognised as income in advance in the statement of financial position and revenue is recognised in the statement of comprehensive income as services are performed or conditions fulfilled.

Interest

Interest revenue is recognised as it accrues.

Sale of Non-Current Assets

The gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal and is included as revenue at the date control of the asset passes to the buyer, usually when an unconditional contract of sale is signed.

(f) Income Tax

The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(g) Cash and Cash Equivalents

Cash and cash equivalents in the statement of financial position comprise cash on hand and at bank together with short-term deposits with an original maturity of three months or less that are readily convertible to known cash amounts subject to insignificant risk of changes in value.

(h) Trade and Other Receivables

The collectability of debts are assessed at the reporting date and specific provision is made for any doubtful debts.

(i) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned to inventories on an average cost basis.

(j) Investments

Investments include term deposits held with banks, with original maturities of greater than three months.

(k) Property, Plant and Equipment

Property, plant and equipment are stated at cost, less accumulated depreciation and any impairment in value.

Depreciation is calculated on a straight-line basis over the estimated useful life of the asset. The expected useful lives are as follows:

Office & Computer Equipment - 2 to 5 years

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount.

Impairment losses are recognised in the statement of comprehensive income.

(l) Intangible Assets

Intangible assets are stated at cost, less any accumulated amortisation and any impairment in value.

Amortisation is calculated on a straight-line basis over the estimated useful lives of intangible assets from the date that they are available for use. The estimated lives for the current period are as follows:

Software Development - 5 years

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(m) Trade and Other Payables

Trade creditors and other accounts payable are recognised when the Company becomes obliged to make future payments resulting from the purchase of goods and services.

(n) Employee Entitlements

Provision is made for entitlements accruing to employees in relation to wages, salaries, annual leave, long service leave and other benefits where the Company has a present obligation to pay resulting from employees' services provided up to reporting date.

- Wages, salaries and annual leave - Liabilities for employee benefits for wages, salaries and annual leave which are expected to be settled within 12 months of year-end are disclosed as current liabilities. The provision has been calculated at current wage and salary rates including related on-costs. Sick leave is expensed as incurred.
- Long service leave - Liabilities for employee benefits for long service leave represents the present value of the estimated future cash outflows to be made resulting from employees' services provided up to reporting date. The portion of the long service leave liability not expected to be settled within 12 months is discounted using the rates applicable to national government securities at reporting date, which most closely match the terms of maturity of the related liability.
- Superannuation - Superannuation contributions made by the Company on a defined basis to an employee superannuation fund are charged as expenses when incurred. The Company has no legal obligation to provide benefits to employees on retirement.

(o) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(p) Impairment of Financial Assets

A financial asset is assessed at each reporting date to determine whether there is any objective evidence that the asset may be impaired. A financial asset is considered impaired if the evidence indicates one or more events have had a negative effect on the estimated future cash inflows of that asset.

Individually significant financial assets are tested for impairment separately. The remaining financial assets are assessed on a group basis based on credit risk.

An impairment loss on a held-to-maturity investment is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate. An impairment loss on an available-for-sale financial asset is calculated by reference to its fair value.

Impairment losses are recognised in the statement of comprehensive income.

(q) Impairment of Non-Financial Assets

At each reporting date, the Company assesses whether there is any indication that an asset may be impaired. Where an indicator of impairment exists, the Company makes a formal estimate of recoverable amount. Where the carrying amount of an asset exceeds its recoverable amount the asset is considered impaired and is written down to its recoverable amount.

Recoverable amount is the greater of fair value less costs to sell and value in use. It is determined for an individual asset, unless the asset's value in use cannot be estimated to be close to its fair value less costs to sell and it does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

(r) Comparative Figures

The financial statements cover the period 1 July 2010 to 30 June 2011. The comparative figures cover the twelve month period to 30 June 2010.

Where necessary, comparative figures have been reclassified and repositioned for consistency with current year disclosures.

(s) Economic Dependence

The Company is dependent on the Australian Sports Commission ("the Commission") for the majority of its revenue. At the date of this report the Board has no reason to believe the Commission will not continue to support the Company.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
3 REVENUE		
<i>Grants</i>		
Australian Sports Commission (ASC)		
High Performance - National Rowing Centre of Excellence	5,106,600	3,606,600
High Performance - Pathways to Podium	-	75,000
National Talent Identification and Development Program	389,411	180,000
Sport Development	89,400	89,400
SportCONNECT	15,000	30,000
Commercialisation and Coaching Project	-	70,000
Elite Coach Development Program	-	30,000
Green and Gold Project	350,000	-
Officiating Scholarship	6,000	-
Participation Demonstration Project	300,000	-
Women in Sport Media Grant	100,000	-
Australian Institute of Sport (AIS)	195,711	325,445
Australian Olympic Committee (AOC)	115,000	105,000
Australian Paralympic Committee (APC)	181,250	199,650
Department of Health and Ageing		
Illicit Drugs in Sport Education Program	225,000	125,000
Accreditation Fees	25,632	14,822
Affiliation Fees	82,472	84,264
Conference Income	69,410	-
<i>Commercial Activities</i>		
Advertising	870	150
Merchandise Sales	39,091	30,876
Other Sales & Rebates	22,319	15,092
Sponsorship	-	848
Distribution Received	7,788	-
Doubtful Debts Recovered	7,040	15,000
Insurance Recovery	12,725	14,520
Interest Received	152,569	101,852
International Competition Contributions - Seat Fees	452,354	464,812
Masters' Regatta - Hosting Fees	5,597	3,500
National Championships - Hosting Fees	26,000	40,613
Rowing Online Management System (ROMS) Licence Fees	50,946	30,000
Rowing Online Management System (ROMS) Usage Fees	48,029	34,277
Sundry Income	9,160	1,573
Total Revenue	<u>8,085,374</u>	<u>5,688,294</u>

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
4 REVENUES AND EXPENSES		
<i>Finance Income / (Costs)</i>		
Bank Interest Receivable	152,569	101,852
<i>Employee Benefits Expense</i>		
Annual Leave	30,336	17,007
Long Service Leave	7,595	2,169
Superannuation	87,338	70,940
Wages and Salaries	1,220,040	908,897
Workers' Compensation	12,405	1,575
Total Employee Benefits Expense	1,357,714	1,000,588
5 AUDITOR'S REMUNERATION		
RSM Bird Cameron:		
Audit of the Financial Statements	10,500	11,225
6 INCOME TAX EXPENSE		
The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997.		
7 CASH AND CASH EQUIVALENTS		
CURRENT		
Cash at Bank	1,901,668	1,897,529
Cash on Hand	48,810	18,732
	1,950,478	1,916,261
8 TRADE AND OTHER RECEIVABLES		
CURRENT		
Trade Debtors	82,081	214,115
Provision for Doubtful Debts	(11,588)	(18,628)
	70,493	195,487
Distribution Receivable	7,788	-
GST Receivable	66,694	-
Other Receivables	389	10,769
	145,364	206,256

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
9 INVENTORIES		
CURRENT		
Coaching Resources	18,737	9,184
10 INVESTMENTS		
CURRENT		
Term Deposit	1,750,000	500,000
11 OTHER ASSETS		
CURRENT		
<i>Prepayments</i>		
International Competition Expenses	995,495	466,975
Other	83,702	49,234
Accrued Income	33,793	29,330
	<u>1,112,990</u>	<u>545,539</u>
12 PROPERTY, PLANT & EQUIPMENT		
NON-CURRENT		
Office & Computer Equipment - At Cost	85,095	64,257
Accumulated Depreciation	(60,408)	(50,121)
	<u>24,687</u>	<u>14,136</u>
Training Equipment - At Cost	59,894	-
Accumulated Depreciation	(5,388)	-
	<u>54,506</u>	<u>-</u>
Total Property, Plant & Equipment	<u>79,193</u>	<u>14,136</u>
PROPERTY, PLANT & EQUIPMENT - MOVEMENTS		
Office & Computer Equipment		
Carrying Amount at Beginning of Year	14,136	26,621
Additions	20,838	-
Disposals	-	(46,928)
Depreciation - Written-back	-	46,928
- Expense	(10,287)	(12,485)
Carrying Amount at End of Year	<u>24,687</u>	<u>14,136</u>

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
12 PROPERTY, PLANT & EQUIPMENT (CONTINUED)		
PROPERTY, PLANT & EQUIPMENT - MOVEMENTS (CONTINUED)		
Training Equipment		
Carrying Amount at Beginning of Year	-	-
Additions	59,894	-
Disposals	-	-
Depreciation - Written-back	-	-
- Expense	(5,388)	-
Carrying Amount at End of Year	<u>54,506</u>	<u>-</u>
13 INTANGIBLE ASSETS		
NON-CURRENT		
Software Development - At Cost	24,358	24,358
Accumulated Amortisation	(24,358)	(13,118)
	<u>-</u>	<u>11,240</u>
14 TRADE AND OTHER PAYABLES		
CURRENT		
<i>Income Received in Advance</i>		
International Competition	206,874	135,115
AIS	-	35,000
Other	-	1,860
Trade Creditors	206,049	181,537
GST Payable	-	31,359
Accruals	249,182	124,507
Other Amounts Payable	33,824	57,245
	<u>695,929</u>	<u>566,623</u>
15 PROVISIONS		
CURRENT		
Provision for Annual Leave	112,854	82,518
Provision for Long Service Leave	28,236	20,641
	<u>141,090</u>	<u>103,159</u>

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$

16 MEMBERS' FUNDS

The Company is Limited by Guarantee. In the event of winding-up, the Constitution states that each Member is required to contribute a maximum of \$100 towards meeting any outstanding obligations of the Company. At 30 June 2011 the number of Members was 7 (2010: 7).

17 RETAINED EARNINGS

Retained Earnings at Beginning of the Financial Year	2,532,834	2,042,436
Profit for the Year	1,686,909	490,398
Retained Earnings at End of the Financial Year	<u>4,219,743</u>	<u>2,532,834</u>

18 KEY MANAGEMENT PERSONNEL DISCLOSURES

Key Management Personnel

The key management personnel include the Directors as disclosed in the Directors' Report together with the Company Secretary and Chief Executive Officer, Mr A B Dee.

The key management personnel compensation included in employee benefits was:

Short term employee benefits	161,922	166,597
Post employment employee benefits	24,419	24,243
Total	<u>186,341</u>	<u>190,840</u>

Transactions with Key Management Personnel

There were no related party transactions during the year.

19 SEGMENT REPORTING

The Company operates from Canberra in the Australian Capital Territory to administer the sport of rowing in Australia.

20 ENTITY INFORMATION

The registered office and principal place of business of the Company is:
21 Alexandrina Drive, Yarralumla, ACT 2600

21 MATTERS SUBSEQUENT TO BALANCE DATE

Since the end of the financial year no matters or circumstances have arisen not otherwise dealt with in the financial report that have significantly or may significantly affect the operations of the Company, the results of those operations or the state of affairs in subsequent financial years.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
22 CASH FLOW INFORMATION		
(a) Reconciliation of Net Cash provided by Operating Activities to Profit/(Loss) after Income Tax		
Profit/(Loss) after Income Tax	1,686,909	490,398
Non-Cash Flows and Non-Operating Items in Profit/(Loss):		
Depreciation and Amortisation	26,915	23,725
Doubtful Debts	(7,040)	(13,806)
Changes in Assets & Liabilities:		
Decrease / (Increase) in Receivables	67,932	(96,215)
(Increase) / Decrease in Inventories	(9,553)	4,129
(Increase) / Decrease in Other Assets	(567,451)	184,571
Increase / (Decrease) in Creditors	94,407	197,488
Increase / (Decrease) in Income in Advance	34,899	(304,246)
Increase / (Decrease) in Provisions	37,931	19,177
Net Cash Provided by / (Used in) Operating Activities	<u>1,364,949</u>	<u>505,221</u>
(b) Reconciliation of Cash		
For the purposes of the statement of cash flows, cash includes cash and at call deposits with banks, and investments in money market instruments. Cash at the end of financial year as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:		
Cash at Bank	1,901,668	1,897,529
Cash on Hand	48,810	18,732
	<u>1,950,478</u>	<u>1,916,261</u>

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DIRECTORS' DECLARATION

In the opinion of the Directors of Rowing Australia Limited ("the Company"):

- (a) the financial statements and notes, set out on pages 61 to 75 are in accordance with the Corporations Act 2001, including:
 - (i) giving a true and fair view of the financial position of the Company as at 30 June 2011 and of its performance, as represented by the results of its operations and its cash flows, for the financial year ended on that date; and
 - (ii) complying with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Regulations 2001.
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors and is signed for and on behalf of the directors by:

Director:



C J Smith

Director:



G J Rezos

Dated at Melbourne: 29 September 2011

RSM Bird Cameron Partners
Chartered Accountants

RSM Bird Cameron Partners
Level 1, 103-105 Northbourne Avenue Canberra ACT 2601
GPO Box 200 Canberra ACT 2601
T +61 2 6247 5988 F +61 2 6247 3703
www.rsmi.com.au

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF
ROWING AUSTRALIA LIMITED

We have audited the accompanying financial report of Rowing Australia Limited ("the company"), which comprises the Statement of Financial Position as at 30 June 2011, and the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the directors' declaration.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Rowing Australia Limited, would be in the same terms if given to the directors as at the time of this auditor's report.

Liability limited by a
scheme approved under
Professional Standards
Legislation

Major Offices in:
Perth, Sydney, Melbourne,
Adelaide and Canberra
ABN 36 965 185 036

RSM Bird Cameron Partners is an independent member firm of RSM International, an affiliation of independent accounting and consulting firms. RSM International is the name given to a network of independent accounting and consulting firms each of which practises in its own right. RSM International does not exist in any jurisdiction as a separate legal entity.



RSM Bird Cameron Partners

Chartered Accountants

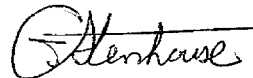
Opinion

In our opinion, the financial report of Rowing Australia Limited is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the company's financial position as at 30 June 2011 and of its performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

RSM Bird Cameron Partners

RSM Bird Cameron Partners
Chartered Accountants



G M STENHOUSE
Partner

Canberra, Australian Capital Territory
Dated: 5 October 2011

RSM Bird Cameron Partners
Chartered Accountants

RSM Bird Cameron Partners
Level 1, 103-105 Northbourne Avenue Canberra ACT 2601
GPO Box 200 Canberra ACT 2601
T +61 2 6247 5988 F +61 2 6247 3703
www.rsmi.com.au

AUDITOR'S DISCLAIMER
ROWING AUSTRALIA LIMITED

The additional financial data presented in the following pages is in accordance with the books and records of Rowing Australia Limited which have been subjected to the auditing procedures applied in our audit of the company for the year ended 30 June 2011. It will be appreciated that our statutory audit did not cover all details of the additional financial data. Accordingly, we do not express an opinion on such financial data and no warranty of accuracy or reliability is given. Neither the firm nor any member or employee of the firm undertakes responsibility in any way whatsoever to any person (other than to Rowing Australia Limited) in respect of such data, including any errors or omissions therein however caused.

RSM Bird Cameron Partners

RSM Bird Cameron Partners
Chartered Accountants

G M Stenhouse

Canberra, Australian Capital Territory
Dated: 5 October 2011

G M STENHOUSE
Partner

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ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT ADMINISTRATION

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
SALES REVENUE		
Promotional Merchandise	-	2,116
Less: Cost of Goods Sold	-	1,134
Gross Profit/(Loss)	-	982
INCOME		
Affiliation Fees	82,472	84,264
<i>Commercial Activities</i>		
Advertising	852	95
Gross Profit/(Loss) - Promotional Merchandise	-	982
Other Sales & Rebates	21,171	8,460
Sponsorship	-	848
Community Development & Events Recovery	-	17,000
Doubtful Debts Recovered	7,040	15,000
High Performance (NRCE) Recovery	478,316	440,000
Insurance Recovery	12,725	14,520
Interest Received	148,675	101,852
Sundry Income	3,165	412
Women in Sport Media Grant	100,000	-
TOTAL ADMINISTRATION INCOME	854,416	683,433
EXPENSES		
Commissions & Committees - Board & Council	39,773	49,254
<i>International Activities</i>		
FISA Congresses	14,653	26,879
FISA Delegates	-	1,500
FISA Fees	2,194	2,124
Oceania Confederation (ORCON)	4,937	3,463
<i>Operating Expenses</i>		
Accountancy Fees	11,663	8,595
Annual Report Production	3,314	4,463
Apparel & Gifts	6,697	4,199
Audit Fees	10,500	10,475
Bank & Credit Card Charges	4,002	4,193
Cleaning Services	2,544	4,006
Commercial Activities	8,048	2,189
Computer & Software Expenses	2,006	6,768
Consulting Fees	-	330
Currency Fluctuations	147	3,974
Depreciation	10,287	12,485

This statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT ADMINISTRATION (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
<i>Operating Expenses (continued)</i>		
Electricity	1,901	4,628
General Expenses	1,082	10,622
Insurance	51,085	47,078
Legal & Corporate Affairs	1,250	7,352
Meals and Catering	3,905	2,770
Photocopying	5,172	3,616
Postage	4,151	2,471
Printing & Stationery	5,165	4,356
Rent	42,281	36,000
Relocation Costs	25,009	-
Staff Amenities	1,354	1,911
Staff Recruitment	381	2,924
Staff Training and Development	545	10,957
Storage	3,462	2,717
Telephone	18,099	18,608
Travel & Accommodation	40,725	18,910
Website Costs	1,335	1,680
Workers' Compensation	12,405	1,575
Staff Costs	364,706	297,166
<i>Volunteers and Contractors</i>		
Business Development Manager	22,529	-
IT Maintenance Contractor	23,483	20,531
Media & Communication	-	48,322
Webmaster	3,446	8,157
TOTAL ADMINISTRATION EXPENSES	754,236	697,248
NET OPERATING PROFIT/(LOSS) ADMINISTRATION	100,180	(13,815)

This statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT ROWING ONLINE MANAGEMENT SYSTEM

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
INCOME		
ASC Grant - Commercialisation and Coaching Project	-	30,000
ROMS Licence Fees	50,947	30,000
ROMS Usage Fees	48,029	34,277
TOTAL ROWING ONLINE MANAGEMENT SYSTEM INCOME	98,976	94,277
EXPENSES		
Commissions and Committees	12	840
<i>Operating Expenses</i>		
Amortisation	11,240	11,240
Legal Fees	28,400	8,033
ROMS Review	-	30,000
RP7 Licence	8,507	-
Travel & Other Expenses	8,688	4,035
<i>Volunteers and Contractors</i>		
Administrator	-	15,000
Developer Fees	60,000	30,000
TOTAL ROWING ONLINE MANAGEMENT SYSTEM EXPENSES	116,847	99,148
NET OPERATING (LOSS) ROWING ONLINE MANAGEMENT SYSTEM	(17,871)	(4,871)

This statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT COMMUNITY DEVELOPMENT & EVENTS

FOR THE YEAR ENDED 30 JUNE 2011

	2011 \$	2010 \$
SALES REVENUE		
Coaching Merchandise	39,091	28,760
Less: Cost of Goods Sold	16,958	17,218
Gross Profit	<u>22,133</u>	<u>11,542</u>
INCOME		
Accreditation Fees	25,632	14,822
<i>ASC Grants</i>		
Sport Development	89,400	89,400
SportCONNECT	15,000	30,000
Participation Demonstration Project	300,000	-
Commercialisation and Coaching Project	-	40,000
Officiating Scholarship	6,000	-
Coaches Conference	69,410	-
<i>Commercial Activities</i>		
Advertising	-	55
Gross Profit - Coaching Merchandise	22,133	11,542
Other Sales & Rebates	-	6,632
Illicit Drugs in Sport Education Program	225,000	125,000
Interest Received	3,894	-
Masters Regatta - Hosting Fees	5,598	3,500
National Championship - Hosting Fees	26,000	40,613
TOTAL COMMUNITY DEVELOPMENT & EVENTS INCOME	<u>788,067</u>	<u>361,564</u>
EXPENSES		
Coaches Conference	49,796	-
Commissions & Committees	302	5,049
<i>Education Programs</i>		
Coaching Workshops	-	5,441
Illicit Drugs in Sport	44,733	89,467
NCAS Accreditation Fees	-	749
NCAS Resource Development	-	27,195
NOAS Development & Competition	-	457
Masters Regatta	1,010	4,877
National Championship	56,437	34,014
Operating Expenses	26,305	33,789
Staff Costs	238,217	184,871
TOTAL COMMUNITY DEVELOPMENT & EVENTS EXPENSES	<u>416,800</u>	<u>385,909</u>
NET OPERATING PROFIT/(LOSS) COMMUNITY DEVELOPMENT & EVENTS	<u>371,267</u>	<u>(24,345)</u>

This statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT NATIONAL ROWING CENTRE OF EXCELLENCE

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
INCOME		
<i>ASC Grants</i>		
High Performance - National Rowing Centre of Excellence	5,106,600	3,606,600
High Performance - Pathways to Podium	-	75,000
National Talent Identification and Development Program	389,411	180,000
Green and Gold Project	350,000	-
Elite Coach Development Program	-	30,000
AIS Grant	11,749	250,500
AOC Grant	115,000	105,000
ACTAS Head Coach	68,409	83,140
Distribution Received	7,788	-
Elite Adaptive Program Recovery	48,847	12,500
International Competition Contributions - Seat Fees	452,354	464,812
Sundry Income	1,860	1,161
TOTAL NATIONAL ROWING CENTRE OF EXCELLENCE INCOME	6,552,018	4,808,713
EXPENSES		
Athlete Servicing	23,743	-
Camps and Servicing	368,027	46,952
Commissions & Committees	19,410	22,937
<i>Grants & Subsidies</i>		
Administration Subsidy	478,316	440,000
Coach Assistance	46,313	60,308
Direct Athlete Support Program	593,157	120,000
Elite Coach Development Program	14,811	-
National Elite Development Program	335,341	380,000
National Training Centre	750,904	593,079
Scholarship Coach Program	-	2,621
SSSM Coordination	112,000	112,000
<i>Operating Expenses</i>		
Boat Storage & Costs	6,176	6,211
Currency Fluctuations	51,214	68,567
Insurance	15,092	9,102
Legal Fees	32,286	25,450
Rower of the Year	6,763	9,888
Selectors International Travel Subsidy	2,434	-
World Championships Media Coverage	26,879	3,553
Other	59,902	54,373

This statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT NATIONAL CENTRE OF EXCELLENCE (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
<i>Regattas and Trials</i>		
Selection Trials	154,222	86,888
Youth Cup Regatta	26,955	16,541
USA Under 23 Selection Project	18,528	-
Staff Costs	536,376	410,397
<i>Teams International Touring</i>		
Senior A Team	675,138	1,103,583
U23 Team	328,968	313,402
Junior Team	235,380	236,262
<i>Volunteers and Contractors</i>		
International Boatman	489	30,112
National HP Director	25,308	23,107
National Talent Identification & Development Program	429,466	169,377
Principle Medical Officer	11,800	11,800
Selectors' Allowance	3,610	-
Supplementary Medical Support	21,000	-
TOTAL NATIONAL ROWING CENTRE OF EXCELLENCE EXPENSES	5,410,008	4,356,510
NET OPERATING PROFIT NATIONAL ROWING CENTRE OF EXCELLENCE	1,142,010	452,203

This statement has not been audited.

ROWING AUSTRALIA LIMITED
(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT ELITE ADAPTIVE PROGRAM

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
INCOME		
APC Grant	181,250	199,650
AIS Grant	75,000	74,945
ACTAS Head Coach	114,261	10,000
TOTAL ELITE ADAPTIVE PROGRAM INCOME	370,511	284,595
EXPENSES		
Camps and Servicing	21,138	23,104
Commissions & Committees	1,735	977
<i>Grants and Subsidies</i>		
Australian FISA Classification Workshop	-	8,648
Elite Adaptive Grants Program	-	9,580
Operating Expenses	11,891	2,610
Regattas and Trials	7,526	7,500
Staff Costs	60,467	35,000
Team International Touring	79,468	51,085
<i>Volunteers and Contractors</i>		
Adaptive Head Coach	96,963	64,865
TOTAL ELITE ADAPTIVE PROGRAM EXPENSES	279,188	203,369
NET OPERATING PROFIT ELITE ADAPTIVE PROGRAM	91,323	81,226

This statement has not been audited.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST
ABN 91 705 757 985**

**ANNUAL FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2011**

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**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

INCOME STATEMENT

FOR THE YEAR ENDED 30 JUNE 2011

	Note	2011	2010
		\$	\$
Revenue	3	82,919	39,566
Depreciation		(45,166)	(44,859)
Other Expenses		(765)	(1,100)
DISTRIBUTABLE PROFIT/(LOSS) FOR THE YEAR		<u>36,988</u>	<u>(6,393)</u>
BENEFICIARY DISTRIBUTION			
Losses Recouped		29,200	-
Rowing Australia Limited		7,788	-
		<u>36,988</u>	<u>(6,393)</u>

The Income Statement is to be read in conjunction with the Notes to the Financial Statements set out on pages 92 to 97.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2011

	Note	2011	2010
		\$	\$
CURRENT ASSETS			
Cash and Cash Equivalents	4	306,005	132,031
Trade and Other Receivables	5	70,745	35,222
Inventories	6	27,889	17,837
TOTAL CURRENT ASSETS		<u>404,639</u>	<u>185,090</u>
NON-CURRENT ASSETS			
Property, Plant and Equipment	7	382,336	347,098
TOTAL NON-CURRENT ASSETS		<u>382,336</u>	<u>347,098</u>
TOTAL ASSETS		<u>786,975</u>	<u>532,188</u>
CURRENT LIABILITIES			
Trade and Other Payables	8	231,227	13,428
Beneficiary's Advance Account	9	7,788	-
TOTAL CURRENT LIABILITIES		<u>239,015</u>	<u>13,428</u>
TOTAL LIABILITIES		<u>239,015</u>	<u>13,428</u>
NET ASSETS		<u>547,960</u>	<u>518,760</u>
TRUST CAPITAL			
Settled Sum		10	10
Accretions to Capital	10	547,950	518,750
TOTAL TRUST CAPITAL		<u>547,960</u>	<u>518,760</u>

The Statement of Financial Position is to be read in conjunction with the Notes to the Financial Statements set out on pages 92 to 97.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2011

	Note	2011	2010
		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Organisations and Persons		(1,218)	20,511
Payments to Organisations and Persons		217,536	(44,284)
Interest Received		3,417	916
Net Cash Provided by / (Used in) Operating Activities	11(a)	<u>219,735</u>	<u>(22,857)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Payment for Property, Plant & Equipment		(212,534)	(183,296)
Proceeds from Sale of Property, Plant & Equipment		166,773	37,000
Net Cash (Used in) Investing Activities		<u>(45,761)</u>	<u>(146,296)</u>
NET INCREASE / (DECREASE) IN CASH HELD		173,974	(169,153)
CASH AND CASH EQUIVALENTS AT BEGINNING OF FINANCIAL YEAR		<u>132,031</u>	<u>301,184</u>
CASH AND CASH EQUIVALENTS AT END OF FINANCIAL YEAR	11(b)	<u><u>306,005</u></u>	<u><u>132,031</u></u>

The Statement of Cash Flows is to be read in conjunction with the Notes to the Financial Statements set out on pages 92 to 97.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

STATEMENT OF CHANGES IN TRUST CAPITAL

FOR THE YEAR ENDED 30 JUNE 2011

	Settled Sum \$	Accretions to Capital \$	Total Trust Capital \$
At 1 July 2009	10	472,740	472,750
(Loss) for the Year		(6,393)	(6,393)
Gift		52,403	52,403
At 30 June 2010	10	518,750	518,760
Profit for the Year		36,988	36,988
Distribution to Beneficiary		(7,788)	(7,788)
At 30 June 2011	10	547,950	547,960

The Statement of Changes in Trust Capital is to be read in conjunction with the Notes to the Financial Statements set out on pages 92 to 97.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

1 CORPORATE INFORMATION

The financial report of Rowing Australia Limited as Trustee for the Olympic Boat Fleet Trust ("the Trust") for the year ended 30 June 2011 was authorised for issue in accordance with a resolution of the Board of Directors of the Trustee on 29 September 2011.

The Trust was settled on 16 December 2002 by Mr Peter Antonie with Rowing Australia Limited becoming the Trustee on 29 June 2007.

The nature of the operations and principal activities of the Trust is the ownership, maintenance and provision of boat and boat related assets to Rowing Australia Limited and the internationally competing crews selected to represent Australia.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Preparation

The financial statements of the Trust have been prepared as special purpose financial statements in order to satisfy the financial reporting obligations of the Trustee under the Trust Deed. The financial statements have been prepared on the basis that the Trust is not a reporting entity because there are unlikely to be any other users of the financial statements as all users can obtain information specific to their needs upon demand.

No Australian Accounting Standards, Australian Accounting Interpretations or other authoritative pronouncements of the Australian Accounting Standards Board have been applied in the preparation of the special purpose financial report.

The financial statements have been prepared on an accrual basis and are based on historic costs and do not take into account changing money values or, except where specifically stated, current valuations of non-current assets.

The following material accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of these financial statements.

(b) Revenue Recognition

Revenue is recognised to the extent that it is probable that the accrued benefits will flow to the Trust. The following specific recognition criteria also apply before revenue is recognised:

Boat leasing

Revenue is recognised on an accrual basis.

Sale of goods

Revenue is recognised when control has passed to the buyer.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(b) Revenue Recognition (continued)

Interest

Revenue is recognised as interest accrues.

(c) Income Taxes

Under current taxation legislation, the Trust does not provide for income tax, as all taxable profits will be distributed to Rowing Australia Limited.

(d) Cash and Cash Equivalents

Cash and cash equivalents in the statement of financial position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less.

For the purposes of the statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

(e) Trade and Other Receivables

The collectability of debts are assessed at the reporting date and specific provision is made for any doubtful debts.

(f) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned to inventories on an average cost basis.

(g) Property, Plant and Equipment

Property, plant and equipment are stated at cost, less accumulated depreciation and any impairment in value.

Depreciation is calculated on a straight-line basis over the estimated useful life of the asset. The expected useful lives are as follows:

Boats and related equipment - 8 years

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount.

Impairment losses are recognised in the income statement.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2010

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(h) Trade and Other Payables

Trade creditors and other accounts payable are recognised when the Trust becomes obliged to make future payments resulting from the purchase of goods and services.

(i) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

(j) Comparative Figures

The financial statements cover the period 1 July 2010 to 30 June 2011. The comparative figures cover the twelve month period to 30 June 2010.

Where necessary, comparative figures have been reclassified and repositioned for consistency with current year disclosures.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
3 REVENUE		
Boat Leasing	44,859	27,862
Interest Received	3,417	916
Profit on Sale of Non- Current Assets	34,643	10,788
Total Revenue	<u>82,919</u>	<u>39,566</u>
4 CASH AND CASH EQUIVALENTS		
CURRENT		
Cash at Bank	<u>306,005</u>	<u>132,031</u>
5 TRADE AND OTHER RECEIVABLES		
CURRENT		
Trade Debtors	50,127	34,848
GST Receivable	20,618	-
Sundry Debtors	-	374
	<u>70,745</u>	<u>35,222</u>
6 INVENTORIES		
CURRENT		
Oars	<u>27,889</u>	<u>17,837</u>
7 PROPERTY, PLANT & EQUIPMENT		
NON-CURRENT		
Boats & Related Equipment - At Cost & Trustee's Valuation	511,195	496,348
Accumulated Depreciation	(128,859)	(149,250)
	<u>382,336</u>	<u>347,098</u>
8 TRADE AND OTHER PAYABLES		
CURRENT		
Income Received in Advance	-	10,554
Trade Creditors and Accruals	226,791	-
Sundry Creditors	4,436	2,606
GST Payable	-	268
	<u>231,227</u>	<u>13,428</u>

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

	2011	2010
	\$	\$
9 BENEFICIARY'S ADVANCE ACCOUNT		
CURRENT		
Rowing Australia Limited	7,788	-
10 ACCRETIONS TO CAPITAL		
Accretions to Capital at Beginning of Financial Year	547,950	547,950
INCOME ACCOUNT		
Accumulated Losses Brought Forward	(29,200)	(22,807)
Profit/(Loss) for the year	36,988	(6,393)
Distribution to Beneficiary	(7,788)	-
	-	(29,200)
Accretions to Capital at End of Financial Year	547,950	518,750
11 CASH FLOW INFORMATION		
(a) Reconciliation of Net Cash provided by Operating Activities to Profit/(Loss):		
Profit/(Loss) for the year	36,988	(6,393)
Distribution to Beneficiary	(7,788)	-
Non-Cash Flows and Non-Operating Items in Profit:		
Depreciation	45,166	44,859
(Profit) on Sale of Non-Current Assets	(34,643)	(10,788)
Changes in Assets and Liabilities		
(Increase) in Receivables	(35,523)	(17,905)
(Increase) in Inventories	(10,052)	(4,775)
Increase/(Decrease) in Creditors	228,353	(38,409)
Increase in Beneficiary's Advance Account	7,788	-
(Decrease)/Increase in Income in Advance	(10,554)	10,554
Net Cash Provided by / (Used in) Operating Activities	219,735	(22,857)
(b) Reconciliation of Cash		
For the purposes of the statement of cash flows, cash and cash equivalents comprise the following at year end:		
Cash at Bank	306,005	132,031

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2011

2011	2010
\$	\$

12 MATTERS SUBSEQUENT TO BALANCE DATE

Since the end of the financial year the Trustee is not aware of any matters or circumstances which have arisen not otherwise dealt with in the financial statements that have significantly or may significantly affect the operations of the Trust, the results of those operations or the state of affairs in subsequent financial years.

**ROWING AUSTRALIA LIMITED
AS TRUSTEE FOR
THE OLYMPIC BOAT FLEET TRUST**

TRUSTEE'S DECLARATION

The Olympic Boat Fleet Trust ("the Trust") is not a reporting entity as in the opinion of the Trustee, no users exist who are unable to command the preparation of reports so as to satisfy specifically all of their information needs. The financial statements are special purpose financial statements that have been prepared to satisfy the financial reporting requirements of the Trustee under the Trust Deed.

In the opinion of the Trustee:

1. The financial statements set out on pages 88 to 97 are drawn up in accordance with the basis of accounting described in Note 2 to the financial statements, so as to present fairly the state of the Trust's affairs as at 30 June 2011 and the result for the year ended on that date; and
2. At the date of this statement, there are reasonable grounds to believe that the Trust will be able to pay its debts as and when they fall due.

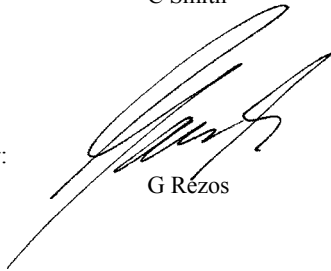
This declaration is made in accordance with a resolution of the Trustee and is signed for and on behalf of the Trustee by:

Director:



C Smith

Director:



G Rézos

Dated at Melbourne: 29 September 2011

RSM Bird Cameron
Chartered Accountants

RSM Bird Cameron
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**INDEPENDENT AUDITOR'S REPORT
TO THE TRUSTEES OF
THE OLYMPIC BOAT FLEET TRUST**

We have audited the accompanying financial report, being a special purpose financial report, of the Olympic Boat Fleet Trust, which comprises the Statement of Financial Position as at 30 June 2011, the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the statement by the trustee.

Trustee's Responsibility for the Financial Report

The trustee of the trust is responsible for the preparation of the financial report, and have determined that the basis of preparation described in Note 1, is appropriate to meet the requirements of the trust deed and is appropriate to meet the needs of the members. The trustee's responsibility also includes such internal control as trustee determine is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the trustee, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies.

Liability limited by a
scheme approved under
Professional Standards
Legislation

Birdanco Nominees Pty Ltd
ABN 33 009 321 377
Practising as
RSM Bird Cameron
ABN 65 319 382 479

Major Offices in:
Perth, Sydney,
Melbourne, Adelaide
and Canberra

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RSM Bird Cameron
Chartered Accountants


Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Olympic Boat Fleet Trust as of 30 June 2011 and its financial performance and its cash flows for the year then ended in accordance with the accounting policies described in note 1 to the financial statements.

Basis of accounting

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist Olympic Boat Fleet Trust to meet the requirements of the trust deed. As a result, the financial report may not be suitable for another purpose

RSM Bird Cameron
Chartered Accountants



RODNEY MILLER
Director

Canberra, Australian Capital Territory
Dated: 5 October 2011



Rowing Australia

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