

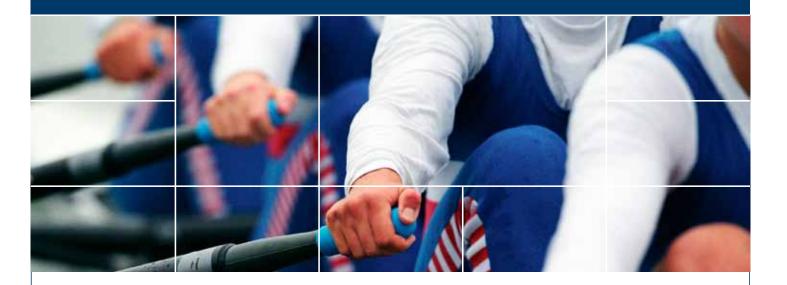


Rowing Australia Annual Report 2011–2012



Australian Government Australian Sports Commission

WINNING PARTNERSHIP



The Australian Sports Commission proudly supports Rowing Australia

The Australian Sports Commission is the Australian Government agency that develops, supports and invests in sport at all levels in Australia. Rowing Australia has worked closely with the Australian Sports Commission to develop rowing from community participation to high-level performance. Rowing Australia is one of many national sporting organisations that has formed a winning partnership with the Australian Sports Commission to develop its sport in Australia.

AUSTRALIAN SPORTS COMMISSION

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Rowing Australia Annual Report 2011–2012

In appreciation

Rowing Australia would like to thank the following partners and sponsors for the continued support they provide to rowing:

Partners

Australian Sports Commission Australian Olympic Committee State Associations and affiliated clubs Australian Institute of Sport National Elite Sports Council comprising State Institutes/Academies of Sport

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Key Foundations

National Bromley Trust Olympic Boat Fleet Trust Bobby Pearce Foundation

Photo Acknowledgements

Krys Szatsznajder Igor Meijer



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Rowing Australia Limited—2012 Office Bearers

Rowing Australia Ltd. - 2012 Office Bearers

Board of Rowing Australia

Colin Smith President (appointed 22 November, 2009) Gavin Rezos Director, Finance (appointed 22 November, 2009) Director (appointed 29 June, 2007) John Boultbee Director (appointed 24 August, 2010) Barnaby Eaton Ray Ebert Director (Term expired 26 November, 2011) David England Director (appointed 21 November, 2010) Jaime Fernandez Director, Athletes' Commission Representative (appointed 12 July, 2011, resigned 23 February 2012) Heather Neil Director (appointed 21 December, 2010) Andrew Rowley Director (appointed 26 November, 2011) Andrew Dee Chief Executive Officer, Company Secretary

RA President and Chairman

Australian Capital Territory

Bromley Trust Administrator

Team Manager – U23 (Trakai 2012)

Team Manager - Senior A

(2012 London Olympics)

New South Wales

Western Australia

South Australia

Umpires Panel

Tasmania

Oueensland

Victoria

Council of Rowing Australia

Colin Smith Ivan Adlam Peter Wade Andrew Guerin Peter Schryver Craig James Michael Eastaughffe David Bagnall

Other Key Personnel

John Murdoch James Lowe Ray Ebert

Bob Cook Andrew Service

Dean Oakman

David Pembroke Dr. Carmel Goodman Geoff Rees Andrew Matheson David Yates Barbara Fenner Noel Donaldson Lyall McCarthy Wayne Diplock Peter Shakespear

Jaime Fernandez Stephen Mann

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Team Manager - Junior & Senior non-Olympic (Plovdiv 2012) Team Manager - Adaptive (Munich World Cup & 2012 London Paralympics) Media & Communications Consultant Principal Medical Officer Principal Legal Advisor Chairman of Selectors Selector - Senior A/U23 Selector - Senior A Selector - Senior A/U23 Selector - Senior A/U23 Selector – Junior/U23 Selector - Junior/U23 and USA based Australia athletes Selector – Junior/U23 Selector - U23 and Senior World Championship team

Apprentice Selector - Olympic team

Staff (RA & NRCE/AIS)

Andrew Dee Chief Executive Officer Andrew Matheson National High Performance Director Noel Donaldson National & AIS Head Coach - Men Lyall McCarthy National & AIS Head Coach - Women Curtis Jordan Consultant Coach Chad King National Senior Adaptive Rowing Coach Peter Shakespear Elite Development Manager National Development & Events Director Matt Draper

Cora Zillich Wayne Diplock

Ivan Hooper Tony Rice Laryssa Biesenthal Rhett Ayliffe Jaime Fernandez Amal Davis Garry Davidson

Ron Batt

Matt Treglown Linda Smith Clare Phillips Tom Laurich Andy Young Pamela Hubert

Nadine Morrison Naomi Wagstaff Matt Bialkowski

Georgie Lee Andrew Cruikshank

Ross Brown

Coordinator, QLD High Performance Development Adi Fawcett Coordinator, NSW Simon Gadsden High Performance Development Coordinator, VIC Christine MacLaren Gordon Marcks Ron Batt Casey Cobb

High Performance Development Coordinator, SA High Performance Development Coordinator, ACT High Performance Development Coordinator, TAS (to 11 May, 2012) High Performance Development Coordinator, WA (to 30 November, 2011) High Performance Development Coordinator, WA (from 21 November, 2012) Rob Winkworth Administration Officer Olivia Allnutt Webmaster

Operations & Logistics Manager

Sports Medicine Coordinator

Sports Science Coordinator

AIS Senior Coach - Women

National Events Coordinator

Officer (from 7 May, 2012)

AIS Program Coordinator

Officer (to 27 April, 2012)

Events & Projects Officer

(to 20 January, 2012)

(from 2 April, 2012)

Elite Development Coordinator

NRCE Operations Coordinator

High Performance Development

High Performance Programs Officer

Corporate Operations Manager

Business Development Manager

National Education Coordinator

AIS Senior Coach - Men

(to December, 2011)

Finance Manager

Scholarship Coach

Development Program

Senior Coordinator - High Performance

National Coaching Development Manager

National Coach Education & Development

National Adaptive Rowing Development

2012 Appeals Tribunal

Paul Guest Andrew Cassidy Doug Donoghue Sam Golding Marc Douez Victoria Roberts

Permanent Chair Alternate Chair

Life Members

Robert R Aitken, MBE (Deceased) Reinhold Batschi, OAM John Boultbee, AM John D Coates, AC Berry Durston, AM (Deceased) Barbara Fenner Andrew Guerin Dr Stephen Hinchy, OAM Noel Ŵilkinson, BEM, OAM (Deceased) David Yates



Company Directors and Chief Executive Officer

Rowing Australia is fortunate to have a Board and Senior Management Team that collectively possess a fantastic mix of governance, financial, sporting and other qualifications and experience that ensure the sport is adequately equipped to deal with all relevant matters.

The qualifications of the Directors and CEO of Rowing Australia Ltd at the conclusion of the 2011–12 financial year are laid out below:

President

Colin Smith

Colin has twenty years of experience as a strategy advisor to leading global corporations initially as a Senior Partner of L.E.K. Consulting, a leading international strategy firm and more recently as a Principal Advisor. Colin's areas of expertise have been across media, professional sports, building materials and Agri-industries.

Colin is also Managing Director and principal shareholder of Global Media and Sports, which undertakes advisory roles for the leading professional sports in Australian, New Zealand, South Africa and Europe on the valuation and structuring of their media rights.

Colin was formally a Director of Southern Cross Broadcasting Ltd and former Chairman of MCM Entertainment Ltd.

Colin is currently Deputy Chairman of the United Nations Global Compact entity Principles for Social Investment Secretariat.

As an athlete, Colin rowed on four occasions for Australia at the World Championships as a lightweight, winning Gold in 1974 in the Coxless Four, together with 1 Silver and 2 Bronze medals. Colin has also been a Coach and National Selector.

Director of Finance

Gavin Rezos

Gavin, who is based in Perth, has an investment banking background and is currently Executive Chairman of ASX listed Alexium International and a non-executive Director of ASX listed Iluka Resources Limited. Gavin has been a director or CEO of public companies listed in Australia, UK, Germany and the US and is principal of Viaticus Capital. Previously, Gavin held senior executive positions with HSBC Bank in the UK, Asia and Australia and is a qualified lawyer in NSW, WA and the UK. Gavin represented WA in Youth rowing, won an Australian National title in 1980 and has won a number of WA State Championships in various boats and classes over many years representing the University of WA Boat Club (UWABC) where he was a former Captain. Gavin also competed in intervarsity for UWABC, competed for 4 years in the UK for the Sons of the Thames Rowing Club and currently rows in masters boats for UWABC. Gavin is an active President of the Don Fraser Club, the support club for rowing at Christ Church Grammar School in Perth and has 2 sons actively involved in rowing at school and university.

Director, Deputy Chair

John Boultbee

John is currently the Head of National/International Football Development for Football Federation Australia. Formerly a Solicitor and Barrister at the Sydney Bar, John was the Secretary General of FISA from 1989 —1995 when he returned to Australia to take up the position of Director of the Australian Institute of Sport until 2001.

John has had a long association with rowing in Australia as a Cox, Coach, National Team Manager, State Councillor and Rowing Australia Director.

John is highly regarded around the world in rowing circles and currently holds the prestigious positions of FISA Executive Member and a Steward of the Henley Royal Regatta.

Director

Andrew Rowley

Andrew Rowley has had a long involvement with rowing, having spent the last 24 years in the sport as a participant and administrator. Andrew's service to the rowing community has included various roles on the Board of Rowing NSW over 11 years, including as a Board member, Deputy President and President. Following the conclusion of his time on the Rowing NSW Board, Andrew represented NSW as a Councilor to Rowing Australia, a role he held until his election to the RA Board.

In his professional career, Andrew has held a number of roles, including as CEO of the Steve Waugh Foundation and his current role as the Managing Director of Ability First Australia. A common theme throughout Andrew's professional life has been his experience and relationships within the not for profit sector of which he has a very good understanding.

Company Directors and Chief Executive Officer (continued)

Director

David England

David is the General Manager of Strategy, Architecture and Service Planning for the National Australia Bank and has previously performed similar management roles with Coles Myer and HSBC.

As an athlete David achieved the heights of Olympic rowing selection as a coxswain at the 1980 Moscow Olympic Games in addition to numerous domestic successes.

David has previously served on the RA Board as Director of Finance and this, coupled with his intimate knowledge of the requirements for elite success and his multiindustry business experience, provides the RA Board with an outstanding and constructive contribution.

Director

Barnaby Eaton

Barnaby is an experienced rowing professional having served the rowing community continuously for the past 19 years in a range of capacities including Board Director, Coach, Selector and Administrator as well as supervising school students to the National Championships each year between 1993 and 2004.

He has served on the Board of Rowing Queensland and is currently the Director of Sport at Anglican Church Grammar in Brisbane.

Additionally, Barnaby has significant and successful coaching experience, having coached two Australian junior crews to medals in 1996 and 1997.

Director

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Heather Neil

Heather is currently the CEO of RSPCA Australia, a role which has helped her develop a deep and practical understanding of not for profit organisations, a perspective also developed through her previous professional experiences as Executive Director of WSROC (lobby group for the ten Western Sydney local councils), as Policy Manager for the Australia Local Government Association and as the inaugural Executive Director of the QUIT Smoking Campaign in Tasmania.

Within rowing Heather has participated as a social and locally competitive rower, has supported a young rower through to Australian Championship level, has contributed significantly to her local club as President and served as a Committee Member of the ACT Rowing Association.

Director, Athletes Representative

Jaime Fernandez

Jaime has a long and successful involvement in rowing including representing Australia at the Olympic Games on three occasions, culminating in a Silver Medal at the Sydney 2000 Olympics. Jaime has also won numerous National and International rowing titles, including at Henley Royal Regatta. In addition to his athletic excellence Jaime has coached on the National Team and been a National Junior Team selector. Away from the National Team environment Jaime has also worked as Director of Rowing at Wesley College and Canberra Grammar School and held coaching and selecting roles with the ACT State Team.

Jaime has previously been a part of the RA Athletes' Commission during his active rowing days, as well as representing rowing on the AIS Athletes' Commission.

Jaime is passionate about athlete involvement and welfare and his leadership will continue to ensure that the RA Athletes' Commission is effective and accurately represents the athlete body.

Chief Executive Officer

Andrew Dee

Andrew has been a professional sports administrator for 25 years and has worked at all levels of Australian sport.

Andrew began his career as an Australian Football (AFL) State Coaching Director in the 1980's and following a number of years as the National Development Manager of the Australian Coaching Council in the early nineties, became centrally involved in Australia's campaign for success at the 2000 Olympic Games as a Senior Consultant and then Manager of the Olympic Athlete Program.

The Olympic Athlete Program is still considered to be one of Australian sports' greatest success stories with a total of 58 medals being won that placed Australia fifth on the overall medal table. In addition, the Olympic Athlete Program established a legacy that continues to influence the delivery of elite sport today in Australia.

Following the 2000 Olympic Games, Andrew continued to work within the management of the Australian Institute of Sport and played an influential role in its post Games restructure.

In 2003 he became the CEO of Rowing Australia, a position he has now held for almost ten years. In his time as CEO, Rowing Australia has emerged as a professional

and dynamic organisation that is considered to be one of the leading sporting organisations in Australia. His professional, innovative and energetic approach has positioned Australian rowing to benefit significantly from the changing landscape of Australian sport and to take full advantage of the exciting opportunities on the horizon.

Andrew enjoys strong and effective relationships across the sports industry including as RA's delegate to the Australian Olympic Committee, Australian Paralympic Committee and FISA. Andrew is also Vice President of the ACT Olympic Council.



President's Report

It is my great pleasure to present the 2011–12 Annual Report of Rowing Australia (RA). I have thoroughly enjoyed leading the Board of Rowing Australia throughout this busy and exciting year, and I look forward to overseeing RA's progress as we work to continue our success in all areas of the organisation's operations, including hosting the very exciting 2013 Sydney International Rowing Regatta.



As is always the case in an Olympic year, 2012 produced an enormous workload for everyone involved with Rowing Australia, the National Rowing Centre of Excellence, the State Institutes and Academies of Sport and the State Associations. I thank all concerned for their efforts in accomplishing the additional workload associated with an Olympic Games in addition to successfully delivering the many other programs that are provided to the Australian rowing community.

Whilst the Australian Rowing Team did not reach its objective of achieving 3 Olympic Gold Medals and 1 Paralympic Gold Medal at the 2012 London Games, the performances of our elite rowers was still very encouraging for a number of reasons. The results of our rowers at the Olympic Games make 2012 Australia's second most successful Olympic regatta in terms of total medals achieved, highlighted by the wonderful Silver Medal performances of the Men's Four, Women's Pair, Women's Double Scull and the Bronze Medals won in the Men's Quadruple Scull and Women's Single Scull. The performance of Kim Crow to win medals in both the Women's Double and Single Scull despite being the only athlete to double up at the regatta is particularly noteworthy and should be celebrated by the Australian rowing community. Furthermore, Erik Horrie's performance to secure a Paralympic Silver medal despite having to be hospitalized for a seizure after his heat, and also celebrating the birth of his third child during the regatta, is a truly wonderful achievement.

These exceptional medal winning performances, coupled with the fact that 11 of the 13 crews competing at the Olympic regatta made the A Final of the event, reinforce the belief that the NRCE program will continue to deliver quality athletes, coaches and performances. The results of our Senior athletes were underpinned by the success of our U23 Australian Rowing Team who enjoyed a triumphant international season featuring one gold, two silver the two bronze medals at the Under 23 World Rowing Championships. Whilst we were disappointed not to secure any medals at the 2012 Junior and Senior Non-Olympic World Championships, the regatta was an important element in the athlete and coach pathways of those members of the Australian team and will continue to advance the development of our emerging talent.

The challenge for the NRCE over the coming quadrennium is to capitalize on the existing performance framework which has produced the results that we celebrated throughout the year, maximize the development of our emerging athletes and coaches, and refine the programs and systems that are in place to ensure that we are able to achieve our Gold medal objectives in Rio.

The Board has been greatly encouraged by the fantastic achievements of Rowing Australia throughout 2011–12 and is confident that the Directors, staff and programs that we have in place will result in the continued success of rowing both on and off the water. Whilst the successes of the organisation are presented in greater detail throughout this Annual Report, I have highlighted a number of the more significant achievements below:

RA Operations and Governance

The RA Board met on fifteen occasions throughout the year in both face to face and teleconference meetings to discuss and resolve a variety of issues.

The RA Council also met formally on two occasions and continue to provide vital input into RA's strategy and operations. Additionally, the State CEO's and RA management met face to face on two occasions and maintained a constant communication channel via regular teleconferences at which operational aspects of rowing's administration were discussed. I thank all State Presidents, Councillors and the respective staff of their offices for their ongoing support, assistance and collaboration, without which Australian rowing would not be able to enjoy our current position of strength.

RA continues to enjoy a significant presence within the Australian sporting environment, including strong and effective relationships with the Federal Government through the Australian Sports Commission (ASC). This year Rowing Australia was pleased to receive funding to conduct a pilot 'Adopt-a-School' program which was implemented within 7 rowing clubs across 6 states and territories. These clubs received equipment and resources to the value of \$130,000 to conduct learn to row and orientation programs in 10 non-rowing schools. The 7 selected clubs were selected from a number of quality applications from across the country, each of which was reviewed and endorsed by the State Rowing Associations. Both RA and the ASC were pleased with the initial success of the pilot program which resulted in 257 students being introduced to the sport of rowing with half of these students going on to become full rowing club members, including 36 athletes competing in regattas.

RA is pleased to have received a further \$300,000 from the ASC in the 2012-13 year to enhance the Adopt a School program which will be expanded to be delivered in 17 clubs across 22 schools and 7 States and Territories. In addition to continuing to achieve the participation objectives of the program, the Adopt a School clubs will also provide hubs for community engagement and development programs throughout the year including the delivery of national programs such as the Illicit Drugs in Sport education campaign and the National Coaching and Officiating Accreditation Schemes. We look forward to the continued success of this program and trust that it will result in not only greater participation numbers for rowing, but will also play a part in reviving rowing clubs —the lifeblood of our sport.

RA was also fortunate to receive a grant of \$150,000 from the ASC to support the critically important review and evolution of the Information and Communications technology systems of our sport. Following the initial review of the Rowing Online Management System (ROMS) the RA Board accepted a recommendation to adopt the Regatta Central system for all of RA's ICT functions including membership database and competition management. It is anticipated that a transition to the Regatta Central system will facilitate the evolution of rowing's business model by building capacity at all levels of administration and enabling more strategic, commercial and sustainable business practices. Australian rowing looks forward to the national transition to the Regatta Central system and embarking upon a unified direction that will ultimately deliver a technology solution providing the Australian rowing community with the platform for future success.

In addition to these purpose specific grants Rowing Australia again received very generous financial support from the Australian Sports Commission to sustain the ongoing successful operations of the organisation and to reinforce RA's highly regarded national programs. On behalf of Rowing Australia I sincerely thank the Federal Government, led by the Hon. Mark Arbib and the Hon. Kate Lundy MP who both served with distinction in the office of Minister for Sport during the year. RA also has a significant presence in the international governance of rowing and continues to work closely with FISA to plan and organise the 2013 and 2014 Sydney International Rowing Regattas incorporating the first round of the Samsung World Cup series and the Australian Rowing Championships and Interstate Regatta in those years. The event will be conducted at the Sydney International Regatta Centre and represents a significant opportunity for the Australian rowing community to demonstrate the strength of the sport in our country. We thank our strategic partner Destination NSW for their ongoing support and look forward to working with them in delivering this wonderful event to the Australian rowing community.

Similarly, RA continues to work with Rowing Victoria, the Victorian Government and the Ballarat City Council to plan the 2014 FISA World Masters Regatta to be held at Lake Wendouree, Ballarat. RA has been fortunate to receive significant support from the Victorian Major Events Company and the Ballarat City Council and I thank them both for their tireless efforts to reinvigorate this historically significant rowing venue.

International Competition

The 2012 International season marked the culmination of four years of planning, dedication, and most importantly hard work from our coaches and athletes. The Senior team commenced their International tour at the Lucerne Olympic qualification regatta which featured successful qualification campaigns by Kim Crow in the Women's Single Scull, Tom Gibson and Rod Chisholm in the Men's Lightweight Double Scull, and Phoebe Stanley, Hannah Vermeersch, Alexandra Hagan, Sally Kehoe, Renee Chatterton, Tess Gerrand, Sarah Cook, Robyn Selby Smith and Lizzy Patrick in the Women's Eight. These qualifications resulted in Australia competing in 13 of the 14 available categories at the Olympic regatta.

Despite the fact that the Australian Rowing Team was unable to achieve its goal of winning 3 Olympic Gold Medals and 1 Paralympic Gold Medal at the 2012 London Games, there were a number of pleasing performances from our crews, most notably the fantastic Silver Medals won by the Men's Four (Joshua Dunkley-Smith, Drew Ginn, James Chapman and Will Lockwood), Women's Pair (Kate Hornsey and Sarah Tait), Women's Double Scull (Kim Crow and Brooke Pratley) and by Erik Horrie in the Men's Arms and Shoulders Single Scull. Equally the Bronze Medals won by the Men's Quadruple Scull (Daniel Noonan, Karsten Forsterling, James McRae and Chris

President's Report (continued)

Morgan), and Kim Crow in Women's Single Scull were fantastic achievements. These athletes have deservedly joined our past great Olympians and Paralympians in rowing's history books and we should all celebrate their monumental achievements.

Furthermore, the Under 23 Australian Rowing Team enjoyed a successful international tour that was highlighted by the Gold medal won by the Women's Quadruple Scull, the Silver medals won by the Men's and Women's Fours and the two Bronze medals won by the Men's Quadruple Scull and the Men's Eight, as well as securing three prestigious titles at the Henley Royal Regatta against more experienced crews, including Olympic combinations.

Whilst the results at the Senior A Non-Olympic and Junior World Championships were disappointing with Australia unable to win any medals during the regatta, the experience gained by all competitors will be important in the continued development of the emerging talent within the team. We look forward to watching these athletes and coaches progress along the development pathway as they continue to pursue their Olympic dreams. Following the appointment of Jaime Fernandez as Deputy HPD responsible for development, we will be reviewing our strategy to consider areas to improve the program and ensure greater transparency to the wider rowing community.

I would like to congratulate and thank all athletes, coaches, support staff, volunteers and staff involved in the planning and management of this year's tours. We share our international success with the Australian Sports Commission, Australian Olympic Committee, Australian Paralympic Committee, Australian Institute of Sport and the State Institutes and Academies and I thank them for their continued commitment to and support of rowing in Australia.

National Events

It was a great pleasure for RA that we were able, in the 50th anniversary of the Australian Rowing Championships, to return to Western Australia for the first time since 1995 for what was only the second national event to be conducted at the new Champion Lakes Regatta Centre. Over \$37 million has been spent on the Champion Lakes project and Rowing Australia sincerely thanks all involved, particularly the Armadale Redevelopment Authority and Rowing Western Australia for their work in developing this magnificent facility which truly is a credit to all involved. The Organising Committee for the event, led by Craig James, did a fantastic job delivering an excellent experience for athletes, coaches and spectators alike. On the water, the King's Cup was successfully defended by New South Wales and Victoria secured the Queen's Cup for the 11th time in 14 years.

The 2012 Australian Masters Rowing Championships were held at Lake Wendouree, Victoria. The delivery of excellent national events is an absolute priority for Rowing Australia, unfortunately however, and despite the endeavours of all involved, this year's event did not reach the standard that is expected of such a regatta. RA is undertaking significant changes to ensure that future Australian Masters Championships together with the 2014 FISA World Masters Games at Ballarat will be successful and memorable.

The 2012 Australian Youth Cup regatta was again conducted at the Sydney International Regatta Centre and was an enjoyable experience for all coaches and athletes involved. RA has evolved the function of the Youth Cup within the development pathway and commencing next year will be selecting a representative team from competitors at Youth Cups to compete against equivalent crews from New Zealand in a Trans-Tasman regatta.

Funding and Sponsorship

RA continues to operate in a healthy financial position as a result of continued prudent financial management processes and oversight by RA's Finance Director, Mr Gavin Rezos. We continue to receive invaluable funding and support from the Australian Sports Commission, Australian Olympic Committee and Australian Paralympic Committee, as well as all of RA's corporate partners. This ongoing support enables RA to continually achieve such outstanding success both on and off the water and I sincerely thank all of our corporate supporters and partners for their vital contribution and assistance.

Officers and Staff

I would like to acknowledge the time and effort contributed by my fellow Directors on the Board of Rowing Australia. The size and complexity of RA's business continues to increase and it is a reflection of their dedication and passion that all matters continue to be addressed efficiently and professionally.

I would also like to thank the staff of the RA office for their dedication and professionalism in serving the rowing community throughout this extremely busy and productive Olympic year. In particular I would like to acknowledge the ongoing efforts of CEO Andrew Dee for his invaluable contribution to the sport. His leadership and dedication continue to efficiently lead the organisation to success both on and off the water.

It was with great sadness we learned that National High Performance Director, Andrew Matheson, had decided to return to his native New Zealand following the Olympic Games. His contribution in setting up the structures and systems of the National Rowing Centre of Excellence during his four year term was vitally important and we thank him for his hard work and professionalism. We are very excited in the appointment of Chris O'Brien as the replacement of Andrew Matheson as High Performance Director. Chris brings a wealth of experience, firstly as one of our most successful Olympic Coaches, together with his excellent administrative and leadership skills.

The NRCE team that Andrew led to deliver the High Performance Program throughout the country, including the team of coaches, led by Noel Donaldson and Lyall McCarthy, continued to implement the national program across the country. Importantly, this work is being underpinned by the Elite Development program headed by Jaime Fernandez and the team of High Performance Development Coordinators that are scouring the country to identify and develop the next generation of Australian athletes. The National program could not be delivered without our State partners and I sincerely thank the program coordinators and Head Coaches of all State Institutes and Academies of Sport for their ongoing support of the NRCE programs.

Matt Draper has continued to apply his expertise and enthusiasm to the role of National Events Director and his tireless work in organising and delivering national events will be particularly valuable as he embarks upon the significant task of delivering the 2013 and 2014 Sydney International Rowing Regatta and the 2014 FISA World Masters Regatta.

I have thoroughly enjoyed serving as President of RA throughout the year and it is with great enthusiasm that I look forward to working with all stakeholders to ensure the sustainable success of Australian crews, the continued growth of the Australian rowing community and the ongoing corporate excellence of RA.

Colin Smith President



Message from the Australian Sports Commission



Australian Government

Australian Sports Commission

The Australian Government is committed to getting more Australians participating and excelling in sport. Sport not only inspires and unites us as a nation, it also motivates us to get involved and active.



The staging of the Olympic and Paralympic Games is an exciting time for all Australians, and highlights the substantial contribution of sport to our community, from athletes competing at the Games to those involved in weekend club competition and social play, as well as parents and volunteers.

Australia's performance at the London Olympic and Paralympic Games is the culmination of extensive longterm efforts across the Australian high performance system. Following the Games, there will be opportunities to celebrate the successes and critically review our next steps to ensure we focus and align our efforts to deliver the best possible results in the next Olympic and Paralympic cycle.

It is two years since the Australian Government delivered its new vision for sport in 'Australian Sport: The Pathway to Success' and substantially increased ongoing funding to the Australian Sports Commission. Since then, we have focused on implementing our new plans, delivering key programs, supporting national sporting organisations (NSOs) to deliver participation and high performance outcomes (as well as building their capacity), and building collaboration, alignment and effectiveness within the Australian sport sector.

The announcement in the May 2012 Budget of the continuation of the Active After-school Communities program will ensure we carry on providing primary school-aged children with a positive introduction to sport. We will continue working with sporting organisations at all levels to ensure the program provides maximum value to sports and supports the transition of program participants into local clubs.

Linked to the London Olympic and Paralympic Games, the Prime Minister's Olympic and Paralympic Challenges will encourage and inspire children to participate in sport and to get active, have fun and earn rewards. This initiative, as well as participation funding programs delivered by NSOs, continues the Australian Government's commitment to ensuring more people can access sport and all the benefits it provides.

The support received from the Australian Government for Australian sport is essential and plays an integral role in connecting our young sporting participants with their dreams of podium success in the future.

This is an exciting and challenging time for Australian sport. The Australian Sports Commission looks forward to working with sporting organisations, state and territory institutes and academies of sport, and state and territory departments of sport and recreation, to promote access to, and participation in, sport across the community, and supporting Australia's continued sporting success.

Mr David Gallop Acting Chairman Board of the Australian Sports Commission 30 June 2012



Chief Executive Officer's Report

The Year in Review

The 2011–12 year was a busy and productive one for Rowing Australia featuring a successful Olympic Games, continued progress in the operations of the business and considerable advancements in preparations for the numerous major events that will be hosted in



Australia. The 2009–2013 Rowing Australia Strategic Plan was the framework which enabled RA to continue to address its two key strategic areas of Development and High Performance with a clear vision and direction.

Rowing Australia continued to realise the significant benefits and efficiencies made possible by the co-location of all RA and NRCE staff in the dedicated National Rowing Centre of Excellence facility in Canberra. This facility provided the platform from which RA was able to achieve a number of its key strategic priorities by enabling a collaborative environment to deliver the key strategic goals of the High Performance unit, resourced and serviced under the National Rowing Centre of Excellence (NRCE) partnership with the Australian Institute of Sport, and Community Development and Events.

2011–12 was an exciting year on many levels as Rowing Australia experienced a number of successes across the organisation, including the continued delivery of corporate, community and high performance programs across the country.

The achievements throughout the year have enhanced Rowing Australia's reputation as a successful organization that is highly regarded within the Australian sporting landscape and one that is ideally positioned to prosper as Australian rowing embarks upon another exciting period for our sport.

The following is a summary of the progress and achievements of RA in realising its strategic priorities during the year:

Community Development and Events

 In partnership with its strategic partner Destination NSW, RA has established a sophisticated organising structure to deliver the Sydney International Rowing Regatta in both 2013 and 2014. The event will incorporate the Australian Open Rowing Championships and King's and Queen's Cup Interstate Regatta, Australian Open Schools Championships and the first round of both the 2013 and 2014 Samsung FISA World Cup series.

- Following the successful bid to host the 2014 FISA World Masters Regatta at Lake Wendouree, Ballarat, RA and its strategic partner the Victorian Major Events Company have commenced preparations for this event.
- The delivery of RA's education programs have been enhanced by an internal structural review which has provided greater strategic direction and enabled more targeted resourcing for RA's critically important development initiatives. In the coach education area this has resulted in over 597 candidates participating in coaching courses across the country, including the first Level 4 coaching course to be conducted in Australia.
- RA conducted a pilot 'Adopt-a-School' program throughout the year which was implemented within 7 rowing clubs across 6 states and territories. These clubs received equipment and resources totaling \$130,000 to conduct organised rowing programs in 10 non-traditional rowing schools. The 7 selected clubs were chosen from 13 quality submissions reviewed and endorsed by the State Rowing Associations and resulted in 257 students being introduced to the sport of rowing with 50% of these students going on to take out rowing club members, including 36 athletes competing in regattas.
- Under the Chairmanship of John Whiting, the ROMS Evolution Steering Committee continued to lead a strategic project to identify and develop the best long-term systems solution for Australian rowing, including the RA Board adopting that system, Regatta Central, for all national regattas and other RA ICT requirements.
- RA successfully planned and managed its national event calendar, including the first Australian Rowing Championships to be hosted in Western Australia since 1995.
- RA continued to conduct the Illicit Drugs in Sport Education program on behalf of the Department of Health and Ageing at RA regattas and other events.
- RA successfully delivered a Coaches Conference to 222 delegates featuring world-renowned experts in the fields of coaching, sports science and communications.

Chief Executive Officer's Report (continued)

Business Development

- RA achieved:
 - The completion of its' quadrennial expenditure plan to enable the greatest support for the high performance program in the Olympic year
 - Achieved a total level of Federal Government support of \$8,439,823 comprising:\
 - \$6,431,657 in direct grants from the Australian Sports Commission, Australian Institute of Sport and Illicit Drugs in Sport program
 - \$2,008,166 in support for the AIS Rowing Program
 - An overall net financial outcome that was \$868,398 ahead of the budgeted position.
 - \$718,800 in one off project specific grants from the Australian Sports Commission including \$75,000 in Green and Gold funding.
 - \$200,000 from the NSW Government as the first installment of its support for the 2013
 Sydney International Rowing Regatta
 - Revenue from commercial and other activities of \$951,426.
 - Total retained earnings of \$2,063,471.
 - A total sponsorship value of approximately \$857,979, consisting of cash and value-in-kind goods and services from various sources.
- The National Rowing Insurance Program provided by Willis continued to provide the rowing community with optimal insurance coverage whilst realising substantial savings in insurance spend across the country. A highlight of this program was the launch of the cost effective insurance plan for rowing boats under the National Marine Hull Program.
- RA successfully extended its commercial agreement with Singapore Airlines to become the Presenting Partner of the Sydney International Rowing Regatta in addition to continuing to provide airline services to Rowing Australia as its Official Airline Partner.
- The Sydney International Rowing Regatta has attracted a number of other corporate partners including Ticketek, Audi Centre Canberra and Hopkinsons who will provide a combination of cash and in-kind support for the regatta.
- RA continued to deliver an online broadcast of the Australian Rowing Championships Regatta.

- In partnership with FISA's media partner Quattro Media, RA has negotiated an agreement with Foxsports that will deliver live broadcasts of selected elements of the 2013 and 2014 Sydney International Rowing Regatta, and broadcasts of the Samsung World Rowing Cups and World Rowing Championships for the next four years.
- The design and delivery of a dedicated website focused on elite female rowers named 'Rowing Chicks' that was hugely popular with its target group of school aged female rowers.

High Performance

- Despite not achieving its objective of winning 3 Olympic Gold Medals and 1 Paralympic Gold Medal at the 2012 London Olympic Games, the Australian Rowing Team did secure 3 Silver and 2 Bronze Olympic medals, and a Paralympic Silver Medal.
- The results at the Olympic Games make 2012 Australia's second most successful rowing Olympics in terms of total medals, this coupled with the fact that 11 of the 13 crews competing at the regatta made the A Final of the event, demonstrates that the NRCE high performance program is well positioned to deliver sustainable Olympic success into the future.
- The U23 Australian Rowing Team enjoyed a hugely successful international tour featuring one gold, two silver the two bronze medals at the Under 23 World Rowing Championships and victories at the Henley Royal Regatta for the Men's Four (Stewards' Challenge Cup), Men's Quadruple Scull (Queen Mother Challenge Cup) and Women's Quadruple Scull (Princess Grace Challenge Cup).
- Despite not securing any medals at the 2012 Junior and Senior Non-Olympic World Championships the regatta was an important element in the athlete and coach pathway and continued to advance the development of Australia's emerging talent.
- RA continued to evolve national talent identification and elite development programs, supported by the High Performance Development Coordinators in all States and Territories.

Structure and Governance

Under the continued leadership of RA's President and Chairman Colin Smith, the RA Board continued to provide a stable vision and direction for Australian rowing. As the result of an internal review of its skills and experience, the Board appointed Barnaby Eaton and Heather Neil to address identified gaps and to ensure a more complete governance skill set. The additions of these Directors, coupled with the continued contribution of longstanding Directors provided a professional and stable governing environment that has enabled RA to achieve its strategic priorities.

The combined RA and NRCE facility in Yarralumla has continued to provide the platform for all areas of rowing's national operations and has enabled all national rowing staff to work in a central operating environment. The collaborative advantages of this structure have enabled RA's Community Development business unit expand to its national participation, club, education and development programs, including the successful delivery of the Adopt a School pilot program throughout the year.

Furthermore, a number of refinements to the organisational structure of RA and the NRCE in preparation for the coming quadrennium will enable a greater focus on the national leadership of a number of national programs and ensure the sustainable success of Australian rowing.

Rowing Australia also continues to enjoy a respected position both within the Australian sporting landscape and the international rowing environment, including representation within numerous FISA offices as well as on various Commissions and extending to the appointment of officials. The advantage of RA's relationships within the international environment continues to be demonstrated by its success in securing and organising major international rowing events such as the 2013 and 2014 Samsung World Rowing Cups and the 2014 FISA World Masters Games. Domestically, RA is contributing to a number of concurrent reviews and forums within the Australia sporting network that will shape the future Australian sporting landscape.

Financial Operations

The 2011–2012 Rowing Australia Financial Statements are presented in detail by the Director of Finance later in this annual report. These statements present a result consistent with the Board's quadrennial plan to build financial reserves in the early years of the 2012 Olympic cycle to meet the additional cost of the performance focus at the London Olympic and Paralympic Games whilst still supporting the development and other programs of RA. The statements report a total operating deficit across all business units of \$2,156,272 for the year ending 30 June, 2012, a result that represents an improvement of \$868,398 against the budgeted position despite all planned programs and initiatives being delivered.

Australian Sports Commission (ASC) and Australian Institute of Sport (AIS) Support

The Federal Government, through the Australian Sports Commission, continues to be RA's largest financial supporter.

In 2011–12, Federal Government support to rowing totaled \$6,431,657, comprising a combination of ASC base and project funding, grants from the AIS and the Illicit Drugs in Sport program. In addition, the Federal Government also funded the AIS Rowing Program in the amount of \$2,008,166, making the total level of support \$8,439,823. The continued support of the Federal government, both financial and through advocacy is significant in the success of Rowing Australia and should not be underestimated. The continued operation and success of the National Rowing Centre of Excellence has also realised a substantial benefit to RA through the increased productivity and efficiency achieved by pursuing a unified national direction utilising consolidated RA and AIS resources.

RA is particularly appreciative of the ongoing support of the Federal Government, a role that will become increasingly essential for the continued sustainable success of the Australian sports industry as preparations begin for the Rio quadrennium. RA is fortunate to enjoy a positive and effective relationship with the Federal Government and is particularly grateful for the leadership and enthusiasm of the Hon Mark Arbib and the Hon Kate Lundy who have both served with distinction in the office of Minister for Sport during the year. The direction provided by the Minister for Sport has been ably supported by the Australian Sports Commission, led by the Hon Warwick Smith AM, Mr David Gallop and most recently Mr John Wylie AM who have all served as Chairman of the ASC during this time, reinforced by the efforts of the broader team at the ASC and AIS who deliver on the Federal Government's vision.

The ASC and AIS continue to provide RA with essential services, advice and support in addition to their funding programs. RA values the continued contribution of the ASC and AIS and in particular acknowledges the support of Simon Hollingsworth, Matt Favier, Phil Borgeaud, Andrew Collins, Nick Hunter and Iain Brambell during the reporting period.

Chief Executive Officer's Report (continued)

Australian Olympic Committee (AOC) and Australian Paralympic Funding Support

Australian Olympic Committee

The Australian Olympic Committee (AOC) has the exclusive responsibility for the representation of Australia at the Olympic Games.



AUSTRALIAN OLYMPIC

COMMITTEE

To help achieve Australian Olympic Team objectives, the AOC

provides funding (AOC Funding) to its member National Federations (NFs), athletes and coaches.

AOC Funding is derived from income distributions from the Australian Olympic Foundation, grants from the International Olympic Committee (IOC), the licensing and sponsorship activities of the AOC and fundraising by the AOC, State Olympic Councils and their Corporate Appeal Committees.

AOC Funding is determined in accordance with its Program and Funding Guidelines for the 2012 Olympic Games, London (Guidelines). Specifically, AOC Funding is provided through one of three programs:

- Australian Youth Olympic Festivals (AYOFs)
- AOC Funding for International Competition
- adidas Medal Incentive Funding

For the calendar year 2011, the AOC provided the following support to Rowing Australia, its athletes and coaches:

- AOC Funding for International Competition \$115,000
- adidas Medal Incentive Funding \$210,400

Kerry Hore	\$13,400
Kim Crow	\$13,400
Anthony Edwards	\$13,400
Sam Beltz	\$13,400
Blair Tunevitsch	\$13,400
Todd Skipworth	\$13,400
Daniel Noonan	\$10,000
James McRae	\$10,000
David Crawshay	\$10,000
Karsten Forsterling	\$10,000
William Lockwood	\$10,000
Matthew Ryan	\$10,000

Francis Hegerty	\$10,000
Cameron McHenzie-McHarg	\$10,000
James Marburg	\$10,000
Samuel Loch	\$10,000
Nicholas Purnell	\$10,000
Joshua Dunkley-Smith	\$10,000
Tobias Lister	\$10,000

In addition, the AOC budgeted \$15 million to send the 2012 Olympic Team to London.

The AOC is proud to be able to support Australian athletes to realise their Olympic dreams.

Australian Paralympic Committee (APC)

The 2012 London Paralympic Games was another significant milestone in the Adaptive high performance program. The results achieved, highlighted by Erik Horrie's Silver medal, were made possible by significant planning, resourcing and effort by Rowing Australia and the Australian Paralympic Committee since rowing was first added to the Paralympic Games program for the 2008 Beijing Games. Over this time the program has been propelled by the leadership of the National High Performance Director, supported by a dedicated Adaptive Head Coach and a Development Officer. The APC continues to provide RA with significant funding to deliver this program, including \$246,251 in the 2011/12 financial year. In addition, the APC continued to provide a further \$300,000 of funding to support a full time AIS residential program for up to four adaptive rowers. The ongoing support of the APC is critical for the continued success of our elite adaptive athletes.

RA thanks Jason Hellwig and his dedicated and professional team at the APC for their ongoing support as RA continues to evolve its High Performance Adaptive Program to ensure that all success is sustainable.

State Institutes and Academies of Sport (SIS/SAS)

Under the leadership of Andrew Matheson the NRCE has continued to develop increasingly cohesive and cooperative relationships with its various SIS/SAS partners. The seven State Institutes and Academies of Sport that conduct rowing programs play a fundamental role by providing a large proportion of the national team with continued support, including daily training environment support for Australia's elite rowing athletes.

RA thanks both the technical and administrative staff of the SIS/SAS network for their ongoing support and cooperation in contributing to the success of our National Teams at all levels. The quality and value of this ongoing support to the national program is continually highlighted by the outstanding contributions made by SIS/SAS athletes, coaches and support staff on these National Teams.

Sponsorship

RA acknowledges the support of its corporate supporters including:

- 2XU
- Sykes Racing
- Croker Oars
- Singapore Airlines
- The JRT Partnership—corporate lawyers
- contentgroup
- Designer Paintworks/The Regatta Shop
- Stage and Screen Travel Services
- Media Monitors
- VJ Ryan & Co.—corporate accountants
- ICONPHOTO
- Australian Ambulance Service

In addition, RA thanks its event partners who are supporting the upcoming Sydney International Rowing Regatta in 2013 and 2014, including:

- Destination NSW—the strategic partner of the event
- Singapore Airlines—the presenting partner of the event
- FISA
- Audi Centre Canberra
- Hopkinsons
- Samsung
- Gazprombank
- The World Wildlife Federation
- Ambulance Services Australia
- The Regatta Shop/JL Racing
- DB Schenker
- GJD Designs
- Cool Country Radio
- Coca Cola
- Penrith City Council
- Penrith Valley Chamber of Commerce
- The Federal Government's Illicit Drugs in Sport Program
- Ticketek

National Information and Communications Technology (ICT) Systems Project

The review of the recommended that RA and its State Associations should transition all ICT functions including membership database and competition management to the Regatta Central system. Regatta Central is the world's largest rowing regatta registration, regatta management and club management system, having been founded in 1999 in the USA.

To ensure that the Regatta Central system is optimised for use in the Australian rowing market the Steering Committee chaired by John Whiting has continued to take leadership of the project in building a long-term strategic solution for Australian rowing utilising Regatta Central.

The Committee, working closely with Rowing NSW, has embarked on further functionality development and implementation including the conduct of a number of regattas in preparation for the utilisation of Regatta Central to run the 2013 Sydney International Rowing Regatta.

It is anticipated that a transition to the Regatta Central system will facilitate the evolution of rowing's business model by building capacity at all levels of administration and enabling more strategic, commercial and sustainable business practices.

On behalf of the rowing community, I would like to thank John Whiting for his exceptional Chairmanship of the Steering Committee and his tireless hard work in ensuring that this project delivers the best ICT system for Australian rowing.

FISA

Rowing Australia continues to enjoy positive and effective working relationship with the international rowing community. In addition to its representation at FISA Congress meetings, RA delegates also enjoy significant representation on numerous FISA Committees, including John Boultbee, current RA Board member, who is a member of the FISA Executive Committee.

RA's FISA representatives include:

- John Boultbee—Chair of the FISA Competitive Rowing Commission
- John Coates—FISA Continental Representative
- Matt Draper—FISA Events Commission
- Conny Draper—FISA Materials Commission
- Warwick Marler—FISA Rowing For All Commission

Chief Executive Officer's Report (continued)

- Shirley Stokes—FISA Adaptive Rowing Commission
- Barb Fenner—FISA Youth Commission
- Amber Halliday—FISA Athletes' Commission
- Colin Smith —FISA Media Advisory Group

In his role with FISA John Boultbee has been working to engage National Federations in a review of female participation in rowing with a particular focus on the number of elite female rowers competing at peak events. Rowing Australia is fully supportive of this review and has been an active contributor to the process, as well as embarking on a number of domestic initiatives to complement the efforts of FISA in this regard. We look forward to the outcome of FISA's review into this vital subject and look forward to working proactively with FISA and the international rowing community to achieve progress in the field of women's rowing.

RA's positive international relationships continue to return significant benefits, including the support of International Federations that will be competing at the 2013 and 2014 Samsung World Cup series held as part of the Sydney International Rowing Regatta in those years. These events—a festival of rowing down under, are enormously exciting for Australian rowing and will provide a unique opportunity to incorporate elite international races, Australian open championships and National school titles into the one regatta. We thank our strategic partner Destination NSW for its support and look forward with great enthusiasm to deliver these exciting events to the Australian rowing community.

Similarly, RA continues to work diligently to organise the upcoming 2014 FISA World Masters Regatta at Lake Wendouree, Ballarat. In addition to the significant support that RA received from the Victorian Major Events Company and the Ballarat City Council throughout the bid process, we continue to work closely with these organisations to deliver a great event for the Australian rowing community.

Media and Communications

RA continued to engage contentgroup to conduct its media and communication operations throughout 2011–12. David Polglase from contentgroup was appointed as the AOC's media liaison officer for rowing, further complementing RA's media strategy by enabling it to maximize the exposure presented by Olympic activities. RA also designed and delivered a dedicated website focused on elite female rowers named 'Rowing Chicks' that was hugely popular with its target group of school aged female rowers. This website featured content generated directly by the female members of the Australian Rowing Team, including a number of social interest features. We thank the ASC for the specific grant that supported this exciting and successful program.

RA ceased its agreement with contentgroup in September and will be bringing its media and communications functions in-house, to be performed by a dedicated RA resource. This staff resource will focus on enhancing existing media and communications initiatives including 'Rowing Chicks', as well as increasing RA's presence in the mainstream media and expanding its communication strategy to capitalise on the opportunities presented by social media platforms.

RA continues to utilise its website as the primary means of communication with the rowing community, enabling information to be displayed in a dynamic and exciting manner. The website continues to be a key communication tool as evidenced by the web traffic during peak times of 41,427 visits per month. RA has identified its website as a core element of its ongoing communication and commercial plans and will continue to deliver a number of initiatives and products via this medium that will enhance the services it offers to the sport.

Conclusion

As always with an Olympic year, 2011—12 required an enormous effort from all involved in Rowing Australia and the National Rowing Centre of Excellence to perform the additional workload associated with an Olympic Games in addition to delivering the myriad programs and initiatives that are provided to the Australian rowing community. I would like to thank the Board and staff of RA for their ongoing commitment to the organization in what is a tireless ongoing effort to deliver a successful and sustainable sport at both the elite and grassroots level. The organisational structure of RA and the NRCE, supported by the qualified, professional and enthusiastic personnel of RA and its State partners, ensures that Australian rowing will continue to prosper as we embark upon another exciting period for our great sport.



Competition Report

2012 Australian Rowing Championships (5–11 March, Champion Lakes WA)

The 2012 Australian Rowing Championships were held at Champion Lakes, WA from 5–11 March, 2012.

The 2012 National Championships was rated by most observers as one of the best ever nationals held in Perth. Despite souring temperatures that at times threatened to halt racing, the event was an enormous success. Numbers of athletes were down from the Adelaide 2011 regatta, however the trip over the Nullabor proved no obstacle for almost 1300 athletes with close racing the highlight of most finals.

Under the fine stewardship of Chairman Craig James, the Organising Committee provided a high level of athlete facilities and services that was a welcome relief from the week of over 35°C temperatures. There were several features of the event that made it a success including:

- A newly developed traffic pattern initiated for the large numbers of athletes. This involved a warm up loop near the start that restricted racing to 7 lanes.
- Level of interaction and coordination between Rowing Australia and the Western Australia Organising Committee – led by Craig James as Chair, John Murdoch (on water coordinator), Pierre Pougnault (RWA General Manager) and Luke Callier (RWA State Development Officer).
- Clear lines of reporting back to Technical Delegates (Matt Draper and Michael Eastaughffe)
- Clear and well planned I.T. services coordinated by Dr. Chris Grummitt
- Simple, cost effective but effective 'on course TV' displaying of racing
- Good level of planning for 'on water' operations in a small venue
- Well thought out and controlled boat park organisation for a small venue with large numbers of boats
- Well structured and conducted medal presentation system
- Athlete facilities including large boatshed and free water 'bubblers', rest areas and tent allocation area

- Spectator facilities including a small grandstand
- A successful regatta program that continues to be refined through experience
- A friendly and efficient pool of Volunteers

The National Championships event attracted the following number of entries:

2012 Total entries: 1,000 compared to 1,263 in 2011.

Seats: 2,637 (plus 204 coxswains) compared to 3,372 (plus 278 coxswains) in 2011.

Individual athletes: 1,285 compared to 1,645 in 2011.

The largest fields remain the school and underage small boat:

Event	Entries
Under 19 Women's Single Scull	37
Under 23 Men's Single Scull	37
Under 19 Men's Single Scull	34
Under 23 Women's Lightweight Single Scull	32
Schoolboy Single Scull	30

Club Medal Table

Club	Gold	Silver	Bronze
MUBC	8	4	7
UTS	8	4	5
ANA	8	3	2
COMM	8	3	2
MER	7	6	2
SRRC	7	3	8
UQBC	6	4	1
TOOW	5	4	3
UWABC	5	3	2
B&GPS	5	3	2

Competition Report (continued)

2012 Australian Masters Rowing Championships, (24–27 May, Ballarat VIC)

The 2012 Australian Masters Championships served as the first real test of the Ballarat venue after several years without water. The Championships also served as one of the official Test Events for the 2014 FISA World Masters regatta. The Victorian Organising Committee was well led by Peter Fraser as Chair and by recent Ballarat Sporting Hall of Fame inductee, Eric Waller managing the on-water and logistics of the venue.

The event and the volunteer workforce numbers were clearly affected by a severe cold weather front that was moving from SA through Victoria and was affecting the whole of the eastern seaboard. Athletes, coaches, volunteers, officials and others were all tested to the limit over the last stages of the competition. Key learnings have come from the 2012 event debrief with the Organising Committee and RA Masters Committee (and the subsequent athletes survey) that will be essential to future Masters regattas in the lead up to the 2014 FISA World Masters regatta (Oct 9–12, 2014). RA wishes to thank all Masters competitors for their input into the 'athletes survey' following the regatta and will ensure that the Organising Committee for 2014 takes all comments into account when planning future Masters events.

The Ballarat City Council invested heavily during the drought years to the benefit of rowing in Victoria. Redirected storm water, the ability to tap into bore water and foreshore redevelopment, have all ensured the future sustainability of the water supply into the lake. This is a great coup for rowing in Ballarat and for Victoria. The Council also committed to providing further regatta infrastructure for the 2014 FISA World Masters early and in time for the 2012 Masters. Although well ahead of schedule, these were most appreciated. These items included a submersible 'row through' starting framework and boat holders platforms, a renovated finish tower, foreshore earthworks in the areas of the finish line and a refurbished buoying system.

Further infrastructure items soon to come on line in preparation for 2014 FISA World Masters event include;

- Dredging and weed management of the entire 2000m course (completed in Oct 2012)
- 4 new IN/OUT pontoons, new ceremonies pontoon, new aligners pontoon and shelter
- New permanent timing platform huts at the 500m intervals and renovated officials facilities
- Continued improvement earthworks to foreshore areas
- Increase levels of venue infrastructure and facilities with the aid of increased Government and BCC funding

CLUB MEDAL TABLE

Club	Gold	Silver	Bronze
MRC	13	10	7
MUBC	11	11	10
SRC	10	2	3
CANB	9	8	6
BANKS	9	3	1
ERC	8	5	3
TOOW	8	3	3
MRC	6	6	2
CBRC	5	7	3

	2009 Masters Championships	2010 Masters Championships	2011 Masters Championships	2012 Masters Championships
	Rockhampton, QLD	Champion Lakes, WA	Lake Barrington, TAS	
Total entries:	934	1085	1171	1263
Total seats:	2750	3294	3708	4019
Indvl. athletes:	495	621	773	894

2012 Australian Youth Cup, SIRC Penrith (29 June– 1 July, Sydney International Regatta Centre, Penrith)

Outstanding conditions in Penrith greeted teams from every state and NZ at the 2012 Youth Cup.

Held annually at the Sydney International Regatta Centre, the event provides a valuable stepping stone for Under 21 athletes who each year compete for the Rusty Robinson trophy. Site of the 2000 Olympics, and the model of every Olympic regatta venue since, SIRC was picture perfect and provided ideal conditions for a battle royale.

New Zealand—so often the champions of the past few years—were again victorious with 127 points, but it didn't go all their own way this year. NSW fought hard with QLD for second and third positions right up until the last day of racing. In the end, NSW (105 points) took out 2nd placing just edging out Qld with 93 points. Full race results and reports are available on ROMS.

Rowing Australia's Community Development Program and Rowing NSW once again took the opportunity to provide some valuable education sessions for Australia and NZ's future champions. Sessions included a Q&A discussion with Ron Batt (RA's National Coach Education & Development Officer) and Vicky de Prazer, a former AIS and national team sports psychologist and 'prevention of illicit drugs in sport' counsellor. The IDIS (Illicit Drugs in Sport) education program is a Federal Department of Health initiative—now in its fourth year with RA—that aims to provide awareness and education about the dangers and pitfalls of illicit drug use. Targeted at young developing athletes and their coaches, the program focuses on the issues of social drugs as opposed to performance enhancing drugs in sport.

Other Q&A sessions included a coxswains session with moderator Matt Draper and former Olympic and World Championship coxswain and coach, Marty Rabjohns (NSW). 2011 World Lightweight Eight champion, Ross Brown (WA) also provided some valuable insights and experiences for athletes aspiring to be future lightweights in rowing. Often dubbed 'the hardest of all categories', lightweight athletes are required to balance heavy training, recovery and weight management within a full range of other life challenges that face every athlete aspiring to be the best. Both sessions encouraged athletes to seek further advice from coaches, medical professionals or successful elite L/W athletes and coxswains. Rowing Australia and Rowing NSW wish to thank all other states and the NSW volunteer community for their commitment and time given to make the event such a success. Event partners supporting the event included the Australian Sports Commission (IDIS), Designer Paintworks, Ambulance Australia, Aquatic Rescue and all Clubs and Schools who assisted by providing equipment for our NZ friends and the WA team.

Some interesting statistics from the regatta include:

State Medal Table

	Gold	Silver	Bronze	
NZ	13	5	0	
NSW	4	4	5	
TAS	3	1	0	
VIC	1	2	4	
QLD	0	5	8	
WA	0	3	1	
SA	0	1	2	

State Point Score

lst	New Zealand	127
2nd	New South Wales	105
3rd	Queensland	93
4th	South Australia	68
5th	Tasmania	65
6th	Victoria	59
6th	Western Australia	59
8th	Australian Capital Territory	34

National Events Planned In 2013

The National Events to be conducted in 2013 are:

- Sydney International Rowing Regatta—Penrith, NSW (March 18–24). See short report below.
- Australian Masters Rowing Championships—Lake Burley Griffin, ACT (25–28 April)
- The Youth Cup: location and timing under review at the time of printing.

Rowing Australia congratulates the host Associations awarded these events and looks forward to working with them to deliver successful regattas.

Competition Report (continued)

FISA International Umpire representation during 2012

The ongoing representation of umpires at national and international events remains a priority of the Umpires Committee. The following umpires were appointed to officiate at FISA International Regattas in 2011:

- Michael Eastaughffe: 2012 London Olympic Games
- Caroline Schomberg: final Paralympic qualification regatta, Belgrade, Serbia
- Victor Walter: 2012 London Paralympic Games
- Gregory Smith: World Cup II, Lucerne, Switzerland (also reserve umpires for the World Rowing Senior and Junior Championship, Plovdiv, Bulgaria)
- Phillip Fraser: World Rowing Under 23 Championships, Trakai, Lithuania
- Craig James: World Rowing Masters Regatta, Duisburg, Germany

RA Events Manual Review

Following discussions with the Masters Committee Chair and the 2012–13 Organising Committees, it appears that there is a need to expand the recommendations and guidelines specifically related to Masters (where they differ from existing guidelines). RA will work with the Masters Committee to determine these requirements as quickly as possible.

Aquatic Plants Management At SIRC

During the recent NSW and National regattas over the last four years, it has become evident that the Sydney International Regatta Center (SIRC) staff and weed management plan and capacity face an enormous task in managing the weed growth/harvesting on a day to day basis. Flooding in Penrith in February 2012, combined with massive growth of weed across the whole floor of the lake, caused the heaviest recorded weed release on the Competition Lake.

The speed and extent of weed growth in the Sydney International Regatta Center (SIRC) water areas (Competition and adjacent Warm Up lake), has been at an all-time high.

Following significant pressure from Rowing Australia and Rowing NSW, SIRC received \$150K in additional funding from the Sport and Recreation Minor Works budget for a dredging and harvesting program. This program has successfully removed aquatic plants in the high risk and infestation areas. A short-term strategy for managing aquatic plants is in place in the lead-up to the Sydney International Rowing Regatta. This primarily focuses on an increased harvesting capacity and continued dredging in selected areas during Spring and Summer.

A longer term plan is being discussed with the Executive Director of the NSW Department of Sport and Recreation and Minister Graham Annesley.

Fortnightly meetings are now in place to monitor the progress of works in the lead up to the 2012–13 season to ensure optimum conditions are maintained.

RA wishes to thank the staff of the Department, Penrith Lakes Development Corp and SIRC staff (in particular Kevin Flynn) for their cooperative approach in coming to a future management strategy. Ongoing monitoring is required, however rowing is well represented in the future strategies.

International Fisa Regattas Awarded to Australia

World Cup 1, 2013 (March 18–24) and 2014 (March 24–30)

In 2011, Rowing Australia, together with the NSW Government through 'Destination NSW' and its partner body Rowing NSW, secured the rights to stage the opening round of the prestigious Samsung World Rowing Cup in 2013 and 2014. The events will be staged in Western Sydney at the Sydney International Regatta Centre (SIRC), Penrith, a legacy venue of the Sydney 2000 Games.

For the first time in the history of world rowing, a Samsung World Rowing Cup round will take place in the same regatta as the Australian Rowing Championships and Interstate Regatta. It will also be the first time a Samsung World Rowing Cup has been held in the Southern Hemisphere.

The week-long 'Sydney International Rowing Regatta' will take place from the 18–24 March, 2013. The regatta will include the opening round of the Samsung World Rowing Cup, Australian Open Rowing Championships, Australian Open Schools Rowing Championships, as well as the prestigious King's and Queen's Cup Interstate Regatta.

The Organising Committee, now Chaired by John Boultbee (who replaced Chris Noel early in 2012) has had some recent additions as the Committee adjusts its focus from pure planning, towards operational implementation. The full Committee includes Chair John Boultbee (RA Board, NSW), Deputy Chair Ivan Adlam (RNSW, President), Andrew Dee (RA CEO) Matt Draper (RA, Event Director), Christian Renford (RNSW, Administration), Peter Crawford (NSW, Finance), Tony Brown (RNSW, Competition Operations), Jo Verden (CBR, Venue Operations), Chris Grummitt (QLD, Technology), John Croll (NSW, Marketing & Communications) and Mel Cairns (Event promotion).

Confirmed entries as at Oct 28 were crews from: Canada, USA, France, GBR, NZ, Slovenia, Germany, Italy and the Netherlands.

For the first time ever in a National event, the Regatta Central entry and competitor management system will be utilised. Familiarization with the new system will begin in the new year for all Clubs and competitors. Also for the first time, tickets will be sold to enter the regatta viewing areas. Competitors and their coaches will have free accreditation through the Regatta Central on-line event entry process. A range of prices will suit all budgets, as well as corporate hospitality packages for those looking for a special event experience. More information can be found at the event website www.rowingdownunder.org

Tickets to the SIRR Regatta can be purchased through the regatta website or TICKETEK website at www.ticketek.com.au.

World Rowing Masters Regatta, 9–12 October 2014

In 2011, Rowing Australia and Rowing Victoria were awarded the right to host the 2014 FISA World Masters Regatta. Event partner, the Victorian Major Events Company, and in particular its Group Manager— Acquisitions & Development, Nick Green were integral in the planning and securing of the bid. Lake Wendouree—Ballarat, will be the venue for the huge event. In most years, the Regatta will attract approximately 2,800 participants over four days of competition, providing a strong tourism boost for the region, and an estimated economic benefit of \$3.8 million.

The Organising Committee was reconstituted following the 2012 Masters Championship and will soon begin its operations.

Key challenges ahead for the Committee include quantifying and managing the massive boat rental requirements, volunteer recruitment and maximizing the tourism potential of overseas visitors and competitors.

Thanks

There are several people who have dedicated countless hours to supporting the planning and implementation of national regattas in 2012. These are Dr. Chris Grummitt (Results and Timing for both National Open and Masters Championships), Mick Eastaughffe (Technical Delegate for RA's National Events). Thankyou Chris and Mick, your contributions to our sport are most valuable.

Bob Alexander has also dedicated countless hours to supporting the Masters regatta programming requirements. Thanks also to staff member Amal Davis who took up the role of National Event Coordinator late in 2011 for his dedication to the task!

Matt Draper National Development & Events Director



Development Report

2012 Rowing Australia Coaching Conference

The 2012 Rowing Australia Coaching Conference was held at the Novotel Sydney Manly Pacific from 5 to 7 October. The central theme was 'The True Power of Coaching'. Coaches from each state were present with a large representation from WA, and a pleasing number of New Zealand coaches making the journey.

Over 200 coaches attended the conference from schools, clubs, Institutes and the National Team, including the Olympic Team.

There were a wide range of interesting topics covered including, running a successful school program, pathways for women in sport, coxing, planning and working under pressure, a panel discussion from four of our current Olympic coaches, a core and glute program, using performance analysis tools, biomechanics and sports specific approaches to coaching. Highlights of the weekend included presentations by:

- Keynote speaker Canadian Olympic rower and school coach Jason Dorland
- Steve Stanley's 'Getting through to athletes: Communicating effectively'
- Kim Crow and Drew Ginn reflecting on their Olympic journeys.

The feedback from attending delegates has been very positive as they left with many new ideas to think about.

Illicit Drugs in Sport (Idis)—Education Program

The partnership between RA and the Federal Department of Regional Australia, Local Government, Arts and Sport to deliver the Illicit Drugs in Sport program has continued to educate athletes about the possible consequences of using illicit drugs. The following outcomes were achieved:

- Disseminated information on Rowing Australia's Clean & Green values and strategies.
- Informed athletes, coaches, parents and support staff of the Federal Government's initiative and position on Illicit Drugs in Sport.
- Promoted an understanding of the alignment of Rowing Australia's 'Clean & Green' policy and the Federal Governments IDIS Plan.
- Exposed Rowers to the Department of Health and Aging, Illicit Drugs in Sport material.
- Facilitated open and honest discussion following the viewing of the material.

- Reinforced Rowing Australia's Ergogenic Aids policy that highlights the importance of hard work rather than supplements in the development of an elite level rowers' capacity for success.
- Informally collected feedback from the athletes, coaches and parents in response to the IDIS material; eliciting the issues they face and the assistance they require in managing Illicit Drug use in Rowing,
- Provided information regarding services available to athletes, coaches and parents to manage Illicit Drug use.
- Offered opportunities for coaches and/or parents to discuss issues and resources.

2011–12 IDIS Program Statistics

IDIS presentations were made to 998 athletes, coaches and parents during visits to 12 schools, 3 Regattas and a coaching course during the 2011–12 year.

- The Australian National Rowing Championships held during March in Perth were again a 'key note' event for delivery of the program.
- National Events have provided significant opportunities to develop awareness of the RA IDIS education program. The Australian Rowing Championships, National Coaches Conference, International Youth Cup and National Team Selection Regattas have seen a significant presence of the 'Don't let Drugs destroy your Future' campaign. Branding included elements such as venue signage, program branding, uniform branding, show-bags and on-line broadcast recognition.
- Targeted education delivery workshops have been delivered to key target markets (school crews, club rowers, high performance athletes and coaches) 'insitu' and have provided broad awareness and specific education to the rowing community.

Media and broadcast branding has included both traditional and online/social media opportunities, as part of RA's 'new media' strategies.

Illicit Drugs in Sport School Visits

In consultation with the respective school Rowing Coordinators, an IDIS session was delivered to school and College rowers at the following establishments:

VIC

- St Kevin's College: 14 senior male rowers
- Melbourne High School: 25 year 11 HPE students
- Ballarat Clarendon College: 24 year 11 rowers (Triple Olympic Gold medalist Drew Ginn in attendance)

NSW

 Redlands School: 16 senior female rowers, 14 senior male rowers

ACT

- Marist College: 22 senior rowers (Olympic Silver medalist Francis Hegerty in attendance)
- Radford College: 16 mixed senior rowers (this school was the pilot school for RA)

TAS

- Hutchins School: 50 senior male rowers
- Friends School: 47 mixed rowers and 25 parents
- Guildford Young School: 3 senior rowers

SA

- Christian Brothers College: 60 male rowers
- Unley High School: 93 mixed rowers
- Seymour College: 55 female rowers

RA consultant, Vicki de Prazer was engaged to deliver the workshops. RA National Education Coordinator Ron Batt and his predecessor Garry Davidson coordinated and assisted in the presentation of these sessions.

Adopt a School Program

The first year of the Adopt a School pilot program was run with \$300,000 (spread over two year) funding from the Australian Sports Commission. Seven clubs working with ten schools were selected to receive support after applications were received. This initiative is aimed at increasing participation numbers of people rowing through building sustainable links between local non rowing schools and rowing clubs.

The program is designed to encourage the youngsters to try rowing, join the club and get involved in racing. The numbers for the first year are shown below. Rowing Australia is looking forward to seeing these numbers increase through the second year of this very exciting program that will be very beneficial to rowing in Australia.

Coaching Education and Administration

There has been an encouraging increase in numbers of coaches accredited through attending coaching courses during the year.

Queensland in particular has done extremely well with 268 coaches doing the Level 1 course. There are changes being implemented to improve the administration of the coaching accreditation system. It is now all being done in house on the RA database and the newly designed accreditation cards are also being produced in the RA office. Reminders will now go out to all coaches as their accreditation comes due for renewal.

Currently, the RA and ASC database details are being merged so accurate figures for currently accredited coaches are not available. Below is a table outlining the number of coaches who have sat a Level 1 or Level 2 coaching course in the last year, with the previous year's figures in brackets.

	Level 1	Level 2
ACT	18 (14)	7 (0)
QLD	268 (157)	16 (0)
NSW	121 (67)	3 (0)
SA	32 (34)	0 (0)
TAS	12 (14)	0 (6)
VIC	84 (64)	0 (13)
WA	23 (17)	13 (0)
	558 (358)	39 (19)

Development Report (continued)

				Number of students who have:		
State	Club	School	Funding	Tried	Joined	Raceo
QLD	Mackay	Mackay North High	\$15,000	17	4	
NSW	Central Tablelands	Kelso High	\$20,000	21	5	2
		All Saints College		18		
ACT	Lake Tuggeranong	Lake Tuggeranong College	\$20,000	42	18	9
		Erindale		10		
		Trinity		16		
VIC	Nagambie	Euroa Secondary College	\$15,000	20	17	9
	Shepparton	Goulburn Valley Grammar	\$15,000	50	50	
SA	Phoenix	Ocean View College	\$15,000	25	3	8
TAS	North Esk	Queechy High	\$15,000	38	31	8
				257	128	36

Coaching Matters

'Coaching Matters,' the new RA email newsletter, is now being regularly sent to the 5500 coaches who have an email address on the RA database. It keeps coaches informed of news and encourages them to continue to develop their coaching through passing on articles and items that may be of interest to them.

National Coaching Development Manager

Jaime Fernandez was appointed as National Coaching Development Manager at Rowing Australia in late 2011.

As a former international oarsman, Jaime competed in the men's eight at the Barcelona, Atlanta and Sydney Olympic Games, winning a silver medal in Sydney. Jaime's role has been to form the link between elite coaching development and on water performance, in essence as a coaches 'mentor'. The role bridges both coach education and high performance and proved invaluable to most coaches within the national teams.

Thanks

I would like to thank Vicki de Prazer, Rowing Australia's IDIS education program consultant. Vicki's knowledge, expertise and empathetic approach to the program has been a real bonus for RA in this most important area of sport. RA believes strongly in the positive role that sport and, in particular, rowing can have in shaping the lives of young adults. Vicki's sensitive approach has ensured that all sessions have been conducted in an open, educative and non threatening way. I would also like to thank the staff of Rowing Australia, in particular Garry Davidson (former National Education Coordinator). Although not from a rowing background, Garry brought a new vision to the role that was very refreshing. Newly appointed Coordinator Ron Batt has already made a huge impact in a short time at RA. Ron has coaching experience both in the UK and Australia, including a period as Head Coach at St George RC. In addition, Ron has coached Junior, Under 23 and Senior Australian crews at World Championships and has spent the last five years in Tasmania as a coach at the Tasmanian Institute of Sport. Welcome Ron!

Many thanks to RA's Naomi Wagstaff (Events & Projects Officer) for organising yet another valuable Coach Education Conference. Thanks also to Clare Phillips (Finance Manager) for her tireless efforts and Rob Winkworth (Admin Office r) who supports us all.

Matt Draper National Development & Events Director



High Performance Report

Overview

The 2011–12 season was the fourth year of operation of the National Rowing Centre of Excellence (NRCE) and its partnership between Rowing Australia (RA) and the Australian Institute of Sport (AIS). 2011–12 also was the final year of the 2008–2012 Olympiad, culminating in the London 2012 Olympic and Paralympic Games.

With the 2012 London Olympic and Paralympic Games as the main and immediate focus of the year, 2011–12 saw the finalisation phase of fundamental elements of the NRCE's Strategic Plan 2008–2012. The implementation of strategic and operational elements with an Olympic and Paralympic focus was at the centre of the year's High Performance activities.

Nevertheless the long-term perspective of High Performance in Australian Rowing remained an integral part of the year's activities and 2011–12 saw the continued application of the agreed long term elements of the High Performance Strategic Plan 2011–2016, including the continued identification and development of elite rowing talent across Australia and the investment in our elite development pathway across Australia as well as the continued advancement of operations of the NRCE team and the successful implementation of key strategic projects.

NRCE Key Achievements 2011–12

The NRCE's goal is to maximise the effective integration and utilisation of all available High Performance resources across Australia to ultimately achieve the best possible results. As the final year of the Olympic cycle, 2011–12 marked the final implementation of the policies, structures and support systems which were set-up and optimised over the last three years.

Within the NRCE as well as across the country, the High Performance activities in 2011–2012 saw the execution, optimisation and utilisation of world class daily training environments, investment and delivery in the best High Performance coaching, sports science, sports medicine, operational and logistical support. This included the continued effective support of athletes and coaches in the lead up to their season highlight as well as a continuing investment in strong relationships with our key partners:

• Sound Olympic and Paralympic Selection: With the Olympic and Paralympic Games at the centre of attention, a large part of the season's activities evolved around selecting the final crews to be nominated to the Australian Olympic Committee (AOC) and Australian Paralympic Committee (APC) to represent Australia at the 2012 Olympic and Paralympic Games in London. In order to achieve this RA developed and implemented specific Olympic and Paralympic Selection Policy Handbooks that incorporated all of RA's selection, event and training requirements for these selection processes, as well as the particular procedural complexities of both the AOC and APC.

- Optimal High Performance Environment: The close relationship between RA and the AIS continued to play a key role in setting the right environment to be able to maximise performance in the Olympic year. Contributing to this was the positive interaction and strong ties to our State Institute/Academy partners built up over the last three years, which enabled a seamless delivery of coaching and broader support for our key athletes. Performance oriented tour planning and effective implementation across all national teams was a key element for success on the road to London as well as for the support of our U23, Junior and Non-Olympic Rowing teams.
- Effective support systems: The continued funding and management of an effective and direct athlete financial support system, enabled targeted athletes to train, race and recover to the required standards to achieve their optimal performances. This was only possible with the continued support of the Australian Sports Commission (ASC), Australian Institute of Sport (AIS), Rowing Australia (RA) and the Australian Olympic Committee—Adidas Medal Incentive Funding.

Also and its second year, the continued family support program for coaches and athletes with dependent children proved successful to further assist our athletes and coaches to be able to focus on their training and performance.

- With the Australian Rowing Team spending over 10 weeks away from home in both 2011 and 2012 the family support measures were designed to reduce pressure on the family unit, to reduce time spent away from families and boost morale to assist our athletes to win medals.
- The initiatives in both 2011 and 2012 have been targeted specifically at touring athletes and coaches who have dependent school age children or younger. They were made possible through the Australian Government's Green

High Performance Report (continued)

and Gold funding, in which Rowing Australia was allocated \$300,000 to assist its elite athletes in their pursuit of Olympic medals.

Effective Relationship Management: Strong and results-oriented working relationships with our partners in this crucial implementation phase for High Performance Sport was key for the ultimate success of the NRCE Program. The continued strong strategic and financial support of our key partners was fundamental in order to achieve our targeted outcomes. Our robust relationship with the Australian Sports Commission (ASC), the Australian Olympic Committee (AOC) and Australian Paralympic Committee (APC) proved effective and successful in working together to achieve our ultimate goals and to be able to perform to our best capabilities. Finally, our positive relationship with athletes and coaches, built on effective communication, trust and support, was a key element in our success across the teams.

The NRCE Team 2011-2012

The professional team at the NRCE has remained stable and productive, and included:

Director:

Andrew Matheson, National High Performance Director

Coaching Staff:

- Lyall McCarthy, AIS/National Head Coach— Women
- Noel Donaldson, AIS/National Head Coach—Men
- Laryssa Biesenthal, AIS Senior Coach—Women
- Rhett Ayliffe, AIS Senior Coach—Men
- Tom Laurich, AIS Scholarship Coach

Elite Development Staff:

- Peter Shakespear, High Performance Development Manager
- Wayne Diplock, High Performance Development Senior Coordinator
- Nadine Morrison, Elite Development Coordinator
 Sports Science & Sports Medicine:
- Dr. Tony Rice, Sports Science Coordinator
- Ivan Hooper, Sports Medicine Coordinator

Operations, Logistics & Administration:

- Cora Zillich, Operations and Logistics Manager
- Matt Bialkowski, Adaptive Coordinator and HP Programs Officer (until March 2012)
- Andy Young, AIS Program Manager

 Georgie Lee, NRCE Operations Coordinator (since April 2012)

High Performance Development Coordinators (HPDC) in the States:

ACT:	Gordon Marcks
NSW:	Adi Fawcett
QLD:	Andrew Cruikshank
SA:	Christine MacLaren
TAS:	Ron Batt
VIC:	Simon Gadsden
WA:	Ross Brown

New to the NRCE this year:

 Georgie Lee, NRCE Operations Coordinator. Georgie joined the team in April 2012 in the role vacated by Matt Bialkowski. Georgie joined the team with extensive experience in the rowing world, event management and sports operations after having worked with Rowing New South Wales for over six years as Sport Development Officer, Operations Manager and Administration Officer.

NRCE Joint Management Committee (JMC)

As the group holding the RA Board's delegated day to day responsibility of the NRCE in conjunction with the AIS, the JMC met many times over the season 2011–12. The JMC forms a strong operating platform utilising the broad skills and experience of its members which is co-chaired by Colin Smith (RA President) and the Director of the AIS, a position filled during the year by Professor Peter Fricker and Matt Favier. The other members of the JMC throughout the reporting period were Phil Borgeaud who acted as AIS Director for a period in addition to his contribution as the AIS Deputy Director, and Andrew Dee Chief Executive Officer of RA. Ex-officios meeting with the JMC on occasions were Andrew Matheson, Nick Hunter (AIS Programs) both National Head Coaches, and the ASC Senior Sport Partnership Manager for Rowing, Iain Brambell.

NRCE Tours Budget Committee

The Committee has again been active in providing advice and guidance to the formulation of the Team budgets. NRCE Operations and Logistics Manager Cora Zillich planned and managed the budgets for the teams. Her efforts were complemented by the experience and expertise of the Tour Budget Committee members Gavin Rezos (RA Finance Director), Ray Ebert (RA Director and Senior A team manager) Andrew Dee (CEO), Doug Donoghue (AOC Executive) and Andrew Matheson in refining the budgets. This system has again worked exceptionally well with tours expected to come in on budget.

Athletes Commission

2011–2012 Rowing Australia's Athletes Commission was led by Jaime Fernandez after having been appointed the new Chair in July 2011. The RA Athletes' Commission played an important part in providing guidance and support to our athletes in a range of matters, including national team selection and was an integral partner in the operations of key aspects of the HP Program. Victorians Cameron McKenzie-McHarg and Sarah Tait were voted as Team Captains of the Senior A Team, with both the Under 23 and Junior teams electing a member of each crew as the leadership group of their tours.

2012 Australian Team Selection

National Selection

In order to provide athletes, coaches and administrators with sufficient time to plan their programs, the NRCE developed the annual Event Requirements which simply and clearly detail the selection requirements throughout the season. The Event Requirements were outlined on the basis of the National Selection Policy.

Given the unique requirements of an Olympic and Paralympic Year, RA worked closely with both the AOC and APC to draft and implement specific Olympic and Paralympic Selection Policies in addition to continuing to implement the general National Selection Policy for the selection and preparation of the Senior A Non-Olympic, Under 23 and Junior National Teams.

The 2011–12 year saw two selection regattas for the prospective Olympic and Paralympic squad, including a first selection round in December 2011, which was held on the Nepean River as well as at the Sydney International Regatta Centre (SIRC) in Penrith. The second round, establishing the Australian Olympic Shadow team, took place at SIRC at the end of March 2012.

The U23/Non-Olympic/Junior/and TID selection trials regatta was held at the Sydney International Regatta Centre (SIRC) in Penrith in April 2012.

The Selection Panel for the Senior A, Adaptive and Under 23 teams comprised Andrew Matheson as Chairman, Dr. David Yates, Barbara Fenner and National Head Coaches, Noel Donaldson and Lyall McCarthy, as well as the 'apprentice selector' Stephen Mann with a non-voting voice. Sadly, the 2012 season marked the final year of Barbara Fenner's involvement as a Senior National Selector as she has chosen to focus on her many other responsibilities. Barbara's contribution to Australian rowing has been significant as an athlete, coach, administrator and selector and I thank her for the experience and expertise that she has brought to the selection panel over the last four years in particular.

The Junior Selection panel consisted of Andrew Matheson as Chairman, Peter Shakespear, Wayne Diplock and Jaime Fernandez. The Junior Selection Panel has the responsibility for selecting both the Australian Junior Team and the TID development team which goes to New Zealand every year for development purposes.

As in previous years, both selection panels operated from templates and processes that ensured they were able to focus on the main aims of fairness, transparency and an enhanced communication process for athletes and coaches.

As last year, the NRCE's operations manager Cora Zillich acted in the role of trials manager at the 2011–12 trials, assisted by the Operations Team, including Matt Bialkowski (December trials), Andy Young and Georgie Lee (April trials). This role ensures a close link with the regatta organisers and a 'non voting' voice to ensure that the policy is followed carefully and the process is well documented.

USA based selection trials

After the inaugural USA based trials in 2011, 2012 saw the second round of selection trial run in the USA for U23 athletes based there.

This step taken by the NRCE has the aim to further expand its development pathway and thus arrest the talent drain Australian rowing has increasingly experienced in recent years with promising young athletes being snapped up on scholarships by US Universities. With this selection approach, athletes based in the US are given the opportunity of a selection process to be selected into the Australian National Under 23 Team.

Like last year, selection trials were held in Princeton beginning of June with athletes being invited based on a process of regular testing data over the season. Selectors Peter Shakespear, U23 Selector and Elite Development

High Performance Report (continued)

Manager and Tom Laurich, U23 national team coach, former Olympian and Australian national team rower, came to Princeton to run their eyes over the talented hopefuls at the USA based selection trials.

As a consequence, an U23 men's four was selected out of this group of athletes. The crew, coached by Tom Laurich, then went on to win the Royal Henley Regatta as well as winning a silver medal at the U23 World Rowing Championships in Trakai, Lithuania (see results).

Overall 2012 Australian Team Performance Summary

Senior A Team

International Adaptive Regatta, Gavirate—Adaptive Tour 1

The first team to race and train internationally this year was the Adaptive team. The team travelled to Europe to train at AIS European Training Centre (ETC) and race at the International Adaptive Regatta Gavirate, which took place at the end of April.

Racing at the International Adaptive Regatta formed part of the selection process of finding the best combination for the Mixed Double with the season aim of the 2012 Paralympic Games. With two contenders for a seat in the TAMix 2x (Mixed Trunk and Arms Double Scull) to row with Kathryn Ross, two double combinations lined up at this regatta. On the first day Kathryn raced with Victorian Gavin Bellis, who joined the team for the first time in the 2011/12 season and came second. On day two, Kathryn raced with her 2011 partner John McLean, also finishing second. The TAM1x (Men's Arms and Shoulders Single Scull) was raced by John Maclean on the first day, while Gavin Bellis lined up in the single on day two. Both came third in their respective finals.

The Australian Adaptive team then returned home to train and continue their selection process, with Gavin Bellis making the final selection for the Mixed Double to continue on to the World Rowing Cup 3 and ultimately the Paralympic Games. Erik Horrie was selected and later nominated to race the single at the Paralympic Games.

Olympic Qualifying Regatta, Lucerne

At the final selection trials in March the 2012 Olympic Shadow team was selected including three additional crews, which had not yet qualified for an Olympic spot in 2011. Showing promising results at the selection trials and meeting the required world's prognostic times, the women's eight, the lightweight men's double sculls as well as the women's single sculls, left for Europe mid-May with the aim to gain those last qualifying spots at the Olympic Qualifying Regatta in Lucerne, Switzerland.

All three crews were successful, raising the overall number of Australian Olympic qualifying spots to 13 (out of a total of 14).

2012 World Rowing Cup No. 2, Lucerne

The Senior A Olympic Shadow team, selected in the final March trials, left Australia mid-May to go straight to Switzerland to first train on the Swiss Sempacher and Sursee for a week before racing at the Samsung World Rowing Cup No. 2 in Lucerne end of May.

In Lucerne, 14 Australian crews were racing with nine crews making it through to the final and one crew not being able to race due to Duncan Free getting injured. Three silver medals in the Olympic boat classes men's four, men's double and women's single, plus a bronze in the non-olympic lightweight men's pair, were the final results of this European season debut. A special mention goes to Kim Crow who came second in the women's single at the World Rowing Cup after just having secured an Olympic qualifying spot in the single a couple days prior.

2012 World Rowing Cup No. 3, Munich

In between the two World Rowing Cups the Senior A team trained at the European Training Centre in Varese, where the team was joined by the Adaptive crews. From there, the team went on to Munich to race at the season's final World Rowing Cup No. 3 in Munich, Germany. Only the women's pair opted to continue training in Varese due to injury management.

At the final World Rowing Cup of the Olympic and Paralympic season Australia claimed three gold medals, including two gold in our Adaptive boat classes, with both Erik Horrie in the single sculls and Gavin Bellis and Kathry Ross in the mixed double winning their World Rowing Cup finals. In addition, the men's four with Joshua Dunkley-Smith, Drew Ginn, James Chapman and Will Lockwood came first. In addition to this success, silver medals were won for Australia in the men's pair, women's double sculls, the lightweight men's four as well as in the men's eight. This successful Munich medal tally was completed by a bronze medal in the men's lightweight pair. Only four out of the sixteen crews racing in Munich raced in the B-Final, with the whole team building good momentum ahead of London.

Olympic and Paralympic Nomination

The Olympic team returned to Varese from Munich to continue their Olympic campaign by training at the European Training Centre. The prospective Paralympic crews went back to Australia, training there before returning to the ETC at the beginning of August.

Following the Munich World Rowing, Rowing Australia nominated its crews to the Australian Olympic Committee (AOC). On 22 June 2012 the AOC named the 2012 Australian Olympic Rowing Team, with Australia being represented in thirteen out of the fourteen Olympic Boat Classes.

The Paralympic Team was named by the Australian Paralympic Committee (APC) soon afterwards with two crews representing Australia: Erik Horrie in the Single (ASM1x) and Kathryn Ross and Gavin Bellis in the Mixed Double (TAMix2x).

Olympic Rowing Team

After the final World Rowing Cup in Munich, the team returned to the European Training Centre (ETC) in Gavirate, Italy for a solid six-week training block ahead of the 2012 London Olympic Games and before arriving at the Games. At the Olympic Rowing Regatta in Eton Dorney the Australian Olympic Rowing Team qualified 11 of its 13 boats for the finals and was able to secure five Olympic medals, including three silver and two bronze medals.

Outstanding athlete of the regatta was Kim Crow, coached by Lyall McCarthy, who made Olympic history by becoming the first Australian female rower to win medals in two events at the one Olympics. On Day 7 of the Games she took silver in the double sculls together with Brooke Pratley, which was followed by a bronze medal in the women's single sculls on Day 8. Silver was also won by the men's four with William Lockwood, James Chapman, Joshua Dunkley-Smith and Drew Ginn in a fantastic race against Great Britain, with whom they had enjoyed a fierce rivalry throughout the long build-up to the Games. The Olympic Regatta had been kickedoff with Australia's women's pair of Sarah Tait and Kate Hornsey, coached by Bill Tait, claiming a stunning silver medal behind the British pair in the first rowing final of the Games at Eton Dorney. The fifth Australian Olympic Rowing medal, a bronze medal, was won by the men's quad sculls with Dan Noonan, Chris Morgan, James McRae and Karsten Forsterling.

Paralympic Rowing Team

Rowing was only included for the first time in the Paralympic program in 2008. Thus London 2012 saw the second-ever Paralympic Rowing Regatta with crews competing in the four Paralympic boat classes and Australia being represented in two: Erik Horrie in the AS men's single sculls (ASM1x) and Kathryn Ross and Gavin Bellis in the TA mixed double sculls (TAMix2x). In preparation for the London 2012 Paralympic Games, the team had made its way back to Europe beginning of August to train at the European Training Centre, before arriving in London at the end of August.

At the Paralympic Rowing Regatta in Eton Dorney, it was Erik Horrie, who had the first chance for a medal and finished his first Paralympic Games with an impressive Olympic Silver. It was only a few years ago the Queenslander picked up rowing, making the switch from wheelchair basketball where he played at a representative level. In the mixed double sculls final later in the day, Australians Gavin Bellis and Kathryn Ross finished fifth. In a highly competitive field, the newly-formed crew were fourth after the first 250m, but could not fight their way into medals.

Horrie's silver took Australia's Paralympic rowing medal tally to two after Kathryn Ross and John Maclean won silver in the mixed doubles sculls at the Beijing Games in 2008.

Under 23 Team

2012 Royal Henley Regatta &U23 World Rowing Championships

The first international destination for this year's U23 National Team was the Henley Royal Regatta. With seven U23 crews racing in Henley, the historic regatta was a welcomed warm up event ahead of the U23 World Rowing Championships in Lithuania. In addition to the actual racing, additional training was organised Pangbourne College Boathouse at Pangbourne College Boathouse. In Henley, the team was joined by the U23 men's four coming directly from the U.S. after successfully completing the US based selection trials in Princeton in June as well as a training block in Princeton.

The Henley Royal Regatta offered the U23 team a fantastic opportunity for some intense one-on-one international race practice, which the team utilised successfully with all crews making it through to the semi-finals as well as three crews making it through to the final round. And it did not stop there with all three finalists winning their respective races: The successful finals day

High Performance Report (continued)

was kicked-off by the U23 men's quad sculls with Jay Ditmarsch, Benjamin Morley, Alexander Belonogoff and Ryan Edwards, coached by Mark Prater, winning the Queen Mother Challenge Cup. The U23 women's quad with Jessica Hall, Olympia Aldersey, Madeleine Edmunds and Rebekah Hooper, coached by Tom Westgarth, followed by gracefully winning the Princess Grace Challenge Cup. The triple Australian success was topped off by Owen Symington, Joshua Hicks, Louis Snelson and Timothy Masters, coached by Tom Laurich, receiving the prestigious Steward's Challenge Cup after winning the men's four.

With these confidence boosting results, the team continued on to Trakai, Lithuania, where they had another ten day training block before the start of racing of the 2012 U23 World Rowing Championships. At these World Championships Australia's next generation of rowers then continued to show their strength and promise for the future with a five medal haul. Our U23 women's quad led the way for the eight-boat Australian contingent with an impressive performance to win gold ahead of reigning world champions Germany. The crew consisting of Rebekah Hooper, Madeleine Edmunds, Olympia Aldersey and Jessica Hall had also set the world best time earlier in the regatta. Both the men's four and women's four produced excellent A Finals to win silver medals, while the men's eight and men's quad took home bronze in their respective final.

Across the regatta, Australia's eight crews qualified for seven A Finals. With these results our U23 athletes paved the way to push for selection in the senior team in 2013 and showed they could play a large part at the 2016 Rio de Janeiro Olympic Games with a regatta that netted one gold, two silver the two bronze medals.

Junior Team & Non-Olympic Team

The critical driver of the NRCE's under-age programs is to ultimately create the platform for future Olympic success. With this in mind it is important to ensure that the athletes and coaches are given the greatest chance of success at Olympic level in the long-term by implementing a structured pathway which maintains a hands-on approach to the individual development needs. Thus, the 2012 Junior program was modeled on the successes of the previous year and featured two week-long camps at the AIS in Canberra with the majority of training being completed in their home locations. This approach enables the athletes to continue their education/vocational training while also actively pursuing an international rowing career. Based on the structured NRCE's high performance development approach, the Australian junior crews selected to compete at the Junior World Rowing Championships in Plovdiv, Bulgaria, consisted of the Junior Men's Quad Scull, Coxed Four and Men's Coxless Four as well as in the Junior Women's category the women's quad Scull and women's four.

Uniquely to the Olympic year, the March 2012 Senior A trials also saw the selection of crews for the Non-Olympic World Rowing Championships, which is usually being held every four years in conjunction with the Junior World Rowing Championships. This year the following Non-Olympic crews were selected: Lightweight women's single, lightweight women's quad Sculls, lightweight men's Eight and lightweight men's single sculls. These crews also prepared on a camps basis before flying out to Europe.

Prior to their Junior- and Non-Olympic World Rowing Championships in Plovdiv, Bulgaria, the joint team made use of the professional training environment at the AIS European Training Centre and the Gavirate Rowing Club in Varese. It was the first time an underage team utilized the ETC structures. After the ten day ETC training camp the team went on to Plovdiv, Bulgaria for the 2012 World Rowing Junior and Senior A Championships.

The standard of competition at this regatta continues to be very high and provides a clear point of reference for our emerging talent to aspire to. The stand-out performance at this event was the Junior women's quad with Jessie Allen, Sarah Zillmann, Lilly Tinapple and Georgina Gotch with a fifth place in the final. Three Junior crews made the B-Final, one crew was in the C-Final.

From the Senior A team only the lightweight men's eight and lightweight women's quad made the A-final where they both finished fifth.

Other Australia Teams

2012 Junior Development Team to New Zealand

For the fourth time in a row and following Junior Camps and the Junior selection trials, a squad of Junior development athletes and coaches were selected to go on a Development Tour to Lake Karapiro in New Zealand to compete in the New Zealand Rowing Winter Series Regatta. This Elite Development event included a pre-departure camp at the AIS in Canberra. In New Zealand the team competed against the recently selected New Zealand Junior Team.

2012 World University Rowing Championships

Tasked by Australian University Sport, Rowing Australia following its April 2012 Selection trials also selected three crews for the 2012 World University Rowing Championships in Kazan, Russia: a men's Pair, men's double and women's single.

Overview on Australian Team	Results 2012	season*
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Team	Gold	Silver	Bronze	Total
Senior A World Rowing Cup 2—Lucerne		3	1	4
Senior A World Rowing Cup 3—Munich (incl. Adaptive)	3	4	1	8
Under 23 World Rowing Championships	1	2	2	5
Olympic Games Regatta		3	2	5
Paralympic Games Regatta		1		1
Junior World Rowing Championships	0	0	0	0
Senior A World Rowing Championships (non- olympic)	0	0	0	0

* Refer to the detailed results section of the Annual Report

Thanks First of all, I wish to thank the JMC sincerely for their considerable efforts this year. As over the past couple of years, it has been a pleasure again working with such a dedicated panel, committed to developing a 'world's best practice' model for rowing management. Although the challenges ahead are large, we have made significant headway to this point.

I would also like to thank:

- the Athletes' Commission for its valuable input during the 2011/12 domestic and international season. A special thank you goes to the team captains and the athlete leadership group for their commitment to enhancing the communication process.
- the AIS European Training Centre (ETC) staff led by Bryan Wilson for their outstanding support of the Senior A team while in Europe, as well as our Junior-and Non-Olympic team while preparing at the ETC for their world championships. As in past years, the team was also grateful for the support and friendship of the Gavirate Rowing Club during the extensive training camps in Italy.

- Mike Sweeney, Steward and Chairman of the Henley Royal Regatta, for inviting our U23 Team to the UK, all the support given, the wonderful hospitality the team experienced and the amazing opportunity to race at the 2012 Henley Royal Regatta.
- all the staff supporting our national teams. We thank you all for your dedication, support and expertise in ensuring the success of our National Rowing Teams.
- Sykes Racing and Croker Oars for their continuing support for the Under 23 and Junior teams. Their sponsorship of boats and oars for our teams allows our athletes to have world class equipment whilst reducing the cost to the athletes.

Whilst I have mentioned all the key staff of the NRCE in my summary above, there are other RA employees and partners who deserve our thanks.

Within the RA office Andrew Dee, Matt Draper, Matt Treglown, Naomi Wagstaff and Clare Phillips have all contributed to the HP Program throughout the year in significant ways – thank you.

Without doubt, the Australian Sports Commission is RA's major sponsor. Without the substantial funding allocation we are provided, we would clearly struggle to conduct the comprehensive program we now run throughout Australia. Thanks also to RA's other major sponsors – Sykes Racing, Croker Oars, 2XU, WCSN and finally the State Institutes and Academies of Sport and the undying support of the Australian Olympic Committee.

On behalf of Rowing Australia I would finally like to personally thank:

- Selectors David Yates, Barbara Fenner, Wayne Diplock, Peter Shakespear, Jaime Fernandez, Stephen Mann, Chaired by NHPD Andrew Matheson with Noel Donaldson and Lyall McCarthy the National Head Coaches, for their tireless and valuable contribution to selecting our teams.
- Team Managers Ray Ebert, Dean Oakman, Bob Cook, and Andrew Service for managing our national teams so efficiently while overseas.
- Michael Eastaughffe, Stephen Hinchy, Reg McKay, Ron Beattie, Bob Pennington, Patrick Meer, Janette Christian, Phil Fraser, Tony Levick, Norm Saunders and Nick Hunter for their assistance in supervising the selection competition.

High Performance Report (continued)

- Iain Brambell as our Sports Partnership Manager at the Australian Sports Commission, and Nick Hunter as rowing's Sport Performance Manager at the AIS, for their efforts and support of our National Program.
- Dr. Carmel Goodman (PMO), Michael Rigo (Emergency Services) and the whole medical team around Australia who are too numerous to name individually but without whom the HP programs throughout Australia could not function.

We also sincerely thank our athletes and coaches, their families and supporters for their huge commitment, efforts, and sacrifices as they strive to be the best they can be in our beloved sport.

I have thoroughly enjoyed the last four years in my position as National High Performance Director. I thank everyone for the support I have received during that time – the work we have done leaves rowing in good shape moving into the beginning of a new quadrennium.

Andrew Matheson National High Performance Director



Athletes' Commission Report

It has been a productive year for the Rowing Australia Athletes' Commission (RAAC) with the reformation of a united group representing Australian rowers in what is always a very busy and exciting time–an Olympic year!

The Commission has certainly undertaken a transformation over the last year with a number of changes having occurred. Evidence of this can be seen in its new found direction and a maturity in its operations and renewed presence during season 2012.

First point of business for the Commission was the formation of a working group and the development of guiding principles with which the RAAC would operate, both now and into the future. This saw a call put to the 2011 Australian National Team seeking interested persons to nominate or be put forward as possible candidates for the soon to be formed RAAC as it was at the time.

This saw 10 interested and enthusiastic nominees plus I, as Chair, come together at the AIS where discussions included the purposes and mission for the RAAC, developing a new structure and deciding what role the RAAC could effectively and realistically play moving forward.

All recognised that a constructive and fully functioning Commission was and is vital to supporting the aspirations of the athlete body in their endeavours for the coming Olympiad.

Athletes' Commission Members for season 2011-12 included:

- CHAIR—Jaime Fernandez
- Phoebe Stanley
- Sarah Cook
- Sarah Tait
- Kim Crow
- Cameron McKenzie-McHarg
- Karsten Fosterling
- James Chapman
- Nick Baker
- Anthony Edwards
- David Crawshay

The RAAC clearly identified some clear areas of importance and expectations for its operations:

- It aimed to be a meaningful and real representation of the athlete group to participate in the direction of the sport.
- Needs to be visible.
- Needs the ability to influence the direction of the sport in a positive and constructive manner.
- RAAC would aim to be consultative in nature.
- It believed that an educational process was required to ensure that all key stake holders including the athlete body, RA and NRCE understand the benefits of AC and the role that a well functioning AC can play. This would see it provide vital feedback on areas of selection event conduct throughout 2012.
- RAAC could fulfil a role of communicating with athlete group.

The RAAC of 2011–12 developed a critical document titled 'RAAC Working Document', outlining and establishing the following key aspects to its conduct and purpose:

- Role of the RAAC
- Founding RAAC Principles
- RAAC Aspirations
- Composition
- General Responsibilities

I will be stepping down from my position as Chair having thoroughly enjoyed the opportunity to work with the athletes group. It has been a real privilege to represent them on the Board of Rowing Australia and more broadly in the sport.

I would like to thank the members of the 2012 RAAC for their support and, most critically, their commitment to their peers throughout the period.

2012–16 will see a new Chair and Commission established for the coming Olympiad - Cameron McKenzie-McHarg has recently been appointed to the role of Chair of the RAAC. I would like to wish Cameron well - I know the athletes have a wonderful person in their corner for the coming four years. I look forward to a continued association with the RAAC in my new role as Deputy High Performance Director.

Jaime Fernandez



The Bobby Pearce Foundation

The Bobby Pearce Foundation was formed in 2002 as a vehicle for the National Team representatives of the past to support the current National Team representatives, and to keep in touch with rowing at the national team level. It seeks contributions from former team members to assist with the expenses of individuals in those teams that are not fully supported financially by RA - namely the Under 23 and Junior Teams, at this time. In the past few years, the Foundation has assisted athletes who have suffered a particular financial hardship.

The Trustees of the Foundation are Peter Antonie OAM, John Coates AC and John Boultbee AM. The Foundation is named after the first Australian Olympic Gold Medallist in rowing, Bobby Pearce, who won the Single Sculls in 1928 and 1932.

The following individuals contributed to the Foundation during the 2011–12 financial year:

Adrian Maginn Adrian Monger Alan Grover Andrew Michelmore **Chris Shinners** Colin Smith David Bagnall George Xouris Jeff Sykes John Boultbee John Coates Lionel Robberds Lynton Hudson Michael Sim Nick Hunter Peter Antonie Philip Ainsworth **Richard Reddell** Rob Stewart Robert Lang Robin Poke Russell Hookway Wendy Lowe

In 2012, the Trustees gave all members of the National Junior and Under 23 Teams the opportunity to apply for a grant on the basis of financial hardship, taking into account support provided already by Rowing Australia, State Associations, the AIS, State Institutes and Clubs. On this basis, 6 athletes were assisted this year.

The Foundation is registered with the Australia Sports Foundation, and donations are made through that body, and attract tax deductibility.



Obituaries

Ken Charge (VIC), a life member of Carrum Rowing Club, passed away on 20 August, 2011. Ken came to rowing late in life and was a member of the first ever Victorian Interstate Masters Quad, at the Masters National Championships in 2002—they won. He received formal recognition on numerous occasions for his contribution to Carrum Rowing Club, and Rowing Victoria, and his enthusiasm and love for the sport will be we fondly remembered.

Joseph Fazio (NSW), an outstanding oarsmen who won State and National titles in addition to his silver medal in the Men's Eight at the 1968 Olympic Games, passed away on August 22, 2011. In the same year as his Olympic medal, Joseph was also a member of the Kings Cup winning crew. He was a well liked, tough, successful and respected oarsman.

Dr Frank Pyke (WA) passed away on 22 November, 2011. Frank was a leading sports administrator and sports scientist who spent his life contributing to the Australian sporting landscape in a number of significant and influential roles - whether by "fixing" Dennis Lillee's back, founding the Degree in Sports Studies and the Canberra University or establishing the Victorian Institute of Sport, Frank's legacy survives him. In addition to his work with the broader sporting community, Dr Pyke also had a significant influence on Australian rowing through his work with the Victorian Institute of Sport, as well as his contribution to coach and administrator education programs.

David Deeble (VIC) passed away on 24 November, 2011. A life member of Rowing Victoria, David was a great contributor to Hawthorn Rowing Club, the Head of the Yarra Regatta, Rowing Victoria and Rowing Australia over many years, applying his considerable business acumen, leadership and wise counsel to each. David has left an enormous legacy for the sport. We remember a great servant to the rowing community, who more importantly, was a great man. **Camilla Hayman** (ACT) passed away on 14 December, 2011. Camilla will be remembered for her dynamism and enthusiasm for our sport during her time as ACT Rowing Executive Officer. Further to this, Camilla was a former AIS employee and did extensive coach and coxswain education work for Rowing Australia.

Mr John Harrison (NSW) passed away on 1 February, 2012. John was one of the original "guinea pig" crew members introduced to Leichhardt Rowing Club, and rowed in the bow seat of the Australian Men's coxless four at the 1956 Melbourne Olympics. Along with two others at Leichhardt RC, John was responsible for the design and creation of one of the original ergometers. He later became Professor of Mechanical Engineering at the University of New South Wales. John was also an Australian beach sprint champion.

Don Dudgeon (VIC), one of Richmond Rowing Club's greatest members, passed away on 23 July, 2011. Don's love and passion for the Richmond Rowing club was extraordinary and his dedication to the development of the sport, in particular sculling is legendary. Don was one of the greatest scullers the club has produced, representing Victoria four times in the President's cup and rowing in countless national and international regattas during his competitive rowing career. After retiring from major competition, Don continued to make his mark on the sport in masters rowing and through coaching and mentoring. As an administrator, Don served Richmond Rowing Club over many decades in a number of roles including president, captain, secretary, treasurer and general committee member and was a long serving president of the Victorian Amateur Sculling Association.



Media Report

Rowing Australia's media presence in the 12 months leading up to the 2012 London Olympic and Paralympic Games was significant, aided by the strong performances of the Australian Rowing Team.

Following substantial behind the scenes liaison with key national media for the first years of the Olympic cycle, Rowing Australia was in a strong position to enjoy substantial media coverage for the 2011–2012 financial year.

Constant communication was held with media across the country to ensure they were kept well informed of all news angles and key events. This regular communication led to a total of 3,768 rowing-related articles appearing in Australian newspapers in the financial year, an increase of 82.8% on the previous year. This figure was also a 40% increase on the coverage achieved at the same stage of the previous Olympic cycle.

Rowing Australia's social media activity also increased noticeably across the financial year with the official Rowing Australia Facebook page now having over 4100 likes, while the Rowing Australia Twitter account has 3,030 followers.

Both these pages provide up to date information on Australian rowing news and play key roles in relaying live information during significant regattas.

The 2011 World Rowing Championships, 2012 Australian Rowing Championships, 2012 National Selection Trials and 2012 Final Olympic Qualification Regatta drove the majority of media activity.

2012 Australian Rowing Championships

The 2012 Australian Rowing Championships were held at Champion Lakes, Perth from March 5–11.

Champion Lakes hosted the Australian Rowing Championships for the first time, and the event was well attended by local media throughout the week, with daily stories appearing in the West Australian.

ABC Grandstand Radio attended the regatta to prerecord several radio interviews with a variety of rowing officials and athletes. These interviews were played across national Grandstand over the weekend of the interstate Regatta, while the King's Cup was broadcast live.

Nineteen media releases were distributed to national media across the seven day regatta, resulting in 177 newspaper articles being published nationwide.

The 2012 Australian Rowing Championships ROMS regatta page was also an important facet of communicating material across the week, with 71 articles published.

2012 London Olympic Games

The 2012 London Olympic Games saw 13 Australian crews compete at Eton Dorney, with the Australian team winning five medals (three silver and two bronze).

All media activity was coordinated through the media liaison officer (MLO) attached to the Australian Olympic Committee, who stayed on site with the Australian team in the lead up to and during the eight day regatta. The MLO was responsible for fielding all media enquiries, organising media events and writing daily wraps of action for the Australian Olympic Team website.

A media open day was held prior to the start of the regatta, while media doorstops were held after seven of the eight days of racing.

From July 25 – August 6 there were 1255 newspaper articles that incorporated rowing at the 2012 London Olympic Games, a 16% increase on coverage from Beijing four years earlier.



Awards

Every year the tireless dedication of a number of rowing servants is rewarded through the Queen's Birthday and Australia Day Honours list. This Australian rowing community celebrates the following recipients, awarded during the 2011–12 financial year:

Graham Coldwell

Graham Coldwell has made an outstanding contribution to the sport of rowing, most notably as a competitor, coach, administrator, and supporter of rowing in South Australia.

Graham commenced rowing at Port Adelaide Rowing Club in the early 1950s and achieved great success as a competitive rower. He is a universally respected coach, including coaching the South Australian Interstate Men's Eight in 1971 and 1972.

Graham's dedication to school rowing in his home State of South Australia was instrumental in commencing a program at Kings College (now Pembroke School) and from there to Prince Alfred College. These schools continue to have very strong rowing programs that can be traced back to the foundation established by Graham.

Graham was also a member of the Rowing SA General Committee and its Board for over 20 years. One of his greatest contributions throughout this time was as a member of a committee established to fund raise for the acquisition of land that was later developed to become the headquarters of Rowing SA. This fund raising was an enormous effort and the benefits of the work of Graham and a number of his colleagues continues to benefit Rowing SA today in what is known as the West Lakes Aquatic Centre.

Furthermore, Graham has contributed to the national rowing community both as South Australia's Councilor to Rowing Australia and as a national boat race official throughout the 1960s, officiating at numerous national regattas.

Elaine Guterres

Elaine Guterres' lifelong involvement in rowing has had a profound effect on the South Australian and national rowing community. Following her own representation rowing for Australia, over the last two or more decades, the focus of Elaine's rowing has changed from her own goals to the promotion of rowing, particularly but not entirely, in South Australia for all levels of rowing and most especially of senior women's crews. She has provided financial support (most often anonymously) to many rowing clubs and individuals as well as the state association. This has extended to sponsoring young aspiring rowers to attend interstate competitions or making boats available. She has also been an active supporter of the Vet's Rowing Program (seeing Vietnam Veterans engaging in the sport of rowing).

As well as this indirect help, Elaine has provided countless hours of coxing, coaching and administrative support to the sport. More than all this the greatest gift that Elaine has made to the sport of rowing is the enthusiasm and genuine love of the sport.

Margaret Mckenzie

Margaret has made an outstanding contribution to the sport of rowing as a competitor, coach, administrator, and supporter of the sport both at local, State and National level.

The majority of Margaret's many achievements relate to the promotion, growth and acknowledgement of female rowing. Due to Margaret's tireless work in this regard, along with the work of other similarly determined and passionate people, a number of enormous achievements have been realised in the area of women's rowing, including the introduction of lightweight rowing for women through to international level, development of a program of National Club Championships in all classes of boat and weight divisions, and the introduction of a full program of women's rowing events in Olympic Games. Margaret's influence in furthering the profile and recognition of women's rowing and lightweight rowing, culminating in the inclusion of these events on the International calendar has been truly momentous.

As a competitor Margaret represented NSW for a number of years between 1954 and 1964, and was also a Victorian representative on 3 occasions. Margaret has also made an enormous contribution as a coach including on the national team, and a contributor to the National Coach Accreditation Scheme within which she has been a Level 3 coach, assessor and presenter.

Margaret continues to provide service to the rowing community, including a notable contribution as Administration and Staffing Coordinator for the 2013 Sydney International Rowing Regatta.

Barry Moynahan

Barry Moynahan joined Leichhardt Rowing in 1959 and has since rowed, coached and served on the club's committee with distinction.

Awards (continued)

Barry's competition rowing in the early 1960s culminated in his nomination for the state squad. As a coach and ambassador for rowing, Barry has introduced countless young men and women to the sport with his infectious enthusiasm and passion. As a volunteer, Barry has served on the committee for Leichhardt Rowing club since the early 60s almost continuously. Across his time he has held the positions of President, Club Captain, and is currently the Vice President and also has been awarded with a Life Membership of Leichhardt Rowing Club.

Barry has also previously served on the Association's Board, currently as Vice President, and was bestowed Life Membership of the Association in September 2010. Barry is also renowned for his commentary which is entertaining and informative. Barry was able to provide commentary during the 2000 Olympics at the Sydney International Regatta Centre.

Chris Noel

Chris Noel has provided exceptional service over a lifetime of commitment and dedication to the sport of rowing, including notable contributions as Director of Rowing New South Wales, Vice President of Sydney University Boat Club, the founder of Sydney University Rowing Foundation, a member of the Australian University Sport Rowing Advisory Group, and Vice President of the Sydney Uni Sport & Fitness Management Committee from 1991 to 2009.

In addition to the leadership and support that Chris has provided in his various official roles Chris has also provided further exemplary service for the benefit of the rowing community, including conducting substantial fundraising initiatives to assist young Australian athletes to compete overseas, and conceiving and organising the hugely successful 'Boat Race' between Sydney University Boat Club and Melbourne University Boat Club. **Eric Waller** and **Emily Martin** (VIC) were inducted into the Ballarat Sports Hall of Fame. Both Eric and Emily have made an enormous contribution to the Ballarat rowing community through their lifetime of dedication to the sport. Induction into the Ballarat Sports Hall of Fame is a fantastic recognition of their commitment and enthusiasm.

At the annual South Australian Sports Institute Awards, the following athletes/coaches were rewarded:

- 1. Jason Lane: Coach of the Year
- 2. Renee Chatterton: Junior Female Athlete of the Year Award
- 3. Chris Morgan: Amy Gillet-Safe Memorial Award
- 4. SASI Rowing: Program of the Year Award

At the 2011 ACT Sportstar of the Year Awards in November 2011, Geoff Northam was awarded ACT Sports Official of the Year. Geoff is an internationally accredited BRO who has co-ordinated, recruited and organised local BROs for many years.



Around the States

Australian Capital Territory

The past season has been one of progress promoting the growth of ACT Rowing. Highlights of the year included:

- replacement of the 1800m buoyed rowing course on Yarramundi Reach following its destruction by floods in December 2010;
- a prompt response to lowered Lake levels through procurement and installation of pontoon landings at worst affected sites;
- re-engagement of our Administrative Officer on a full-time basis, reflecting the impressive workload maintained by this officer;
- establishment of an enthusiastic organising committee for the 2013 Australian Masters Rowing Championships (AMRC 2013) on Lake Burley Griffin;
- shifting the spectator area for the 1800m course from Lady Denman Drive to a safer and better serviced site on Weston Park;
- effectively engaging with Sport and Recreation ACT on the feasibility of a rowing-triathlon facility on Black Mountain Peninsula leading to ACT Government funding of a feasibility study.

For most of the year we have been able to train and race without the threat of Lake closure arising from blue green algal infestations despite significant algal blooms since March 2012. Floods involving a sewage release caused the closure of the Lake from 1 March, 2012 for several weeks leading to cancellation of the ISRA regatta.

These circumstances highlight the vulnerability of the Association and member clubs to Lake closures. The viability of clubs has been threatened by lake closures in the ACT, and the Association is continuing its battle with ACT Health and their overly cautious attitude to lake quality and our sport.

The inaugural Head of the Molonglo in December 2011 was predictably a small event but our ambition remains to develop this event into a rowing festival of national importance that will lift the profile of rowing in the ACT. This event and the AMRC 2013 provide a good opportunity to showcase Lake Burley Griffin as a superb venue for competition and training.

Shifting our spectator area to Weston Park has succeeded in its main objective of reducing the hazards presented by parking on Lady Denman Drive. Preparations for AMRC 2013 will see improvements to spectator and boating infrastructure at Weston Park that will make it a more attractive venue for spectators and competitors. Rowing use of this area is already acknowledged in planning for Lake-side amenities such as bicycle paths.

Awards:

John Simson and Alex Leitch, former long term Captains of Canberra and Black Mountain Rowing Clubs, received recognition from the ACT Government when they were presented with 'Thanks Awards' at the National Press Club in Barton on 25 October, 2011. The Rowing Association nominated John and Alex for their long term contributions to their clubs, and specifically for their role in maintaining the Yarramundi buoyed rowing course, and reconstruction of the temporary buoy lines following destruction of the course across the previous summer. The 'Thanks Awards' is an ACT volunteer recognition program for the local sport and recreations sector, and nominees were judged to have made an outstanding contribution to their sport.

New South Wales

It has been another positive year for Rowing NSW. With the adoption of the new constitution in June 2011, this is the first report as Rowing New South Wales Inc.

The new Constitution has ushered in a new and modern way of operating the business of Rowing NSW and representing the members of the rowing community in New South Wales. During the year the Board worked at developing a Strategic Plan for 2012-16 and the resultant document sets a framework to provide focus for our activities going forward to promote the growth and development of rowing at all levels.

In this reporting period we introduced several new initiatives to enhance people's experience with the sport and add value to our existing members and supporters:

- Improvement of internal and external communication platforms including the RNSW website, weekly e-newsletter and social media;
- Introduction of a new association sponsor, Bentleys NSW, proudly supporting our State Team Program.;
- Promotional Ergometer demonstration in Martin Place, Sydney
- Introduction of the Reindeer Regatta in December
- Sport Development Camps for schools and an inaugural camp for masters competitors

During the season past there were more regattas than ever and a record number of entries. While this presents some challenges in logistics and time commitment for coaches, BRO's and volunteers, we make no apologies for trying to maximise the opportunity for people to participate. The NSW State Championships was the largest regatta in Australia this year and, as an event, was unequalled. We were particularly pleased to welcome a healthy contingent of interstate crews. The year ahead presents an even greater challenge with more requests to host regattas and the expectation that our State Championships will continue to grow ahead of the Sydney International Rowing Regatta.

Underpinning the increased popularity of regattas, association membership grew to 4,646 in 2011–12, which is up 12% on previous years. Membership is of primary importance to the association and, whilst we are pleased with the overall growth of the past 12 months, we are also committed to working harder in this area so we can improve the experience for our current rowing family and realise the ever increasing potential of rowing.

It was another outstanding year for our state team programs, winning three of the four eights events at the 2012 Interstate Regatta, maintaining our place as the highest ranked state at the Youth Cup and significantly increasing the number of NSW athletes and coaches on national teams. This demonstrates NSW maintains an incredible talent pool of athletes backed by exceptional skill and commitment from our coaches and support staff. We thank the Competition Commission for their valuable work in providing the strategic leadership for our State Team Program and maintaining the highly effective relationship with the New South Wales Institute of Sport and Rowing Australia's high performance unit..

The RNSW staff, led by CEO Christian Renford, has again done an outstanding job in the double task of reviewing and streamlining procedures, as well as developing communication strategies and responding to membership needs. We thank all staff members for their valuable contribution.

I also recognise all of our volunteers as well as those who have served on commissions, sub committees and participated in communication forums. Without their contribution and enthusiasm the sport could not achieve the growth and development we wish for. Finally, I would like to thank the members of the RNSW Board for their commitment and dedication to rowing in New South Wales.

Ivan Adlam President

Queensland

On behalf of the Board and Executive of Rowing Queensland Inc, I would like to present to members, stakeholders, sponsors and friends the 2011 Rowing Queensland Inc. Annual Report.

As we look back at the year that was 2011 the most significant issue that faced our community and our sport were the natural disasters that impacted our state. From Cyclone Yasi that caused destruction across the far north to the floods that took the lives and livelihood of many in the southeast. In the middle of this, Rockhampton and central Queensland faced a flood not seen for over 100 years.

Our sport has seen the flow on effects of these disasters in several ways. First and foremost many of our members lost their homes. I know that in true Queensland fashion our community stood firm together and helped rebuild the hopes and dreams of those that lost.

Our clubs lost equipment to the floods and with that countless of hours of effort building their clubs disappeared. Centenary Rowing Club was one of the worst affected Queensland clubs yet once again our community has been pivotal in getting our rowers back on the water.

Our staff and executive at Rowing Queensland have played a vital part in the rebuilding process. From shovelling tonnes of mud from our clubs, to coordinating the rebuilding of pontoons across the state, Rowing Queensland and its staff have achieved great success in seeing our sport return to the water.

A personal thank you must go to our CEO, Mr Ross Symonds and all Rowing Queensland staff. Your dedication and professionalism during this period was exceptional.

Our relationship with government; local, state and federal, has been positive and as such all levels of government have been generous with their financial support, but we are facing a never ending battle to secure funds long term to assist in meeting our goals. As has been the case for many years, we have been proudly supported by our key private sponsors, Roger and Marjorie Morton through their company MPM marketing and their leading brand Castaway have again supported us this year. We thank them again for their unwavering support. Throughout the report you will find information on our successful athletes, our leading clubs and our financial position. With regard to finances, as Chairman I can assure you that we are in a sound financial position. I continue to be impressed with the way our CEO has managed our budget. The impact of the floods could have had a significant impact on our ability to operate yet through sound business practices and a flexible approach to our business we have managed to minimise the impact to our business.

Our state team competed at Champion Lakes in Perth at the 2012 National Championships. Our team as a whole performed consistently well. I must thank all state team coaches and our team manager, Mr Andrew Service. Andrew has taken to this role with professionalism and passion. The pride of rowing for your state can sometimes get lost in the pathway to rowing for your country however Andrew and all involved in our state team have shown that rowing for Queensland is an honour and have carried themselves to the highest level.

Congratulations to Toowong Rowing Club that won the Rowing Queensland Premiership for 2011. I must make special note that once again our regional clubs always perform well in our premiership. The success of our clubs in regional Queensland is a tribute to all volunteers, athletes and coaches in the regions.

Special thanks to Mr Damian Wright and Mr Tim Conrad who have over the past 12 months either not re-sought nomination or resigned from the RQ Board. Their contribution to the sport and organisation over the past several years has been well appreciated.

Peter Schryver

Around the States (continued)

South Australia

The past year for Rowing SA has again been positive and successful, with an overall increase in participation in our regattas, a successful Australian Masters Games regatta, new initiatives, Olympic and National representation, reasonable results at the Interstate and Youth Cup regattas, further facilities at West Lakes, the completion of our Strategic Plan for the next 4 years, continuation of a sound financial position, ongoing partnerships especially with State and Local Government, a very committed Rowing SA staff and a strong volunteer group who give of their time freely and unconditionally including a very dedicated group of umpires.

However, we also had a change in our ranks - Bob Pennington, who has served as a Board member of Rowing SA for over twenty years (except for two years when he was on the Rowing Australia Board) including ten years as Chairman, has stepped down. Over this time Bob has also served the Rowing Australia Board for two terms, in particular, during the recovery era from 1996 when it was very difficult times.

Also during this time, there has been significant growth in our membership, capital development of our West Lakes headquarters, regatta equipment and rowing course infrastructure. All this can be testament to Bob's leadership and guidance during this time.

Bob's successor is Alastair McLachlan, himself a successful rower for the State and Australia.

Paul Logan and Andrew Swift resigned also from the Rowing SA Board, both of whom provided distinguished service to our sport.

Regatta Operations

Rowing SA has had a very successful 2011-12 regatta season. This followed an intensive consultation program with all schools and clubs to devise a regatta program that would in the main cater to the expectations of our membership.

With the introduction of a flat fee incorporating membership and seat fees across the board, not only with the schools but also the club and masters rowers, we saw a dramatic increase in participation in all areas over the previous year, crew entries (up 34%), athletes (up 17%), and seats (up 22%). This was a very pleasing outcome.

We hosted the rowing events for the 13th Australian Masters Games in October 2011 which covered two days of indoor rowing and three days of rowing competition. Once again Rowing SA and our loyal group of volunteers did a commendable job to ensure another successful major event.

As well as regattas on the Torrens Lake, Port Adelaide and West Lakes, very successful events were also conducted in country locations including Murray Bridge, Mannum, and Renmark.

Rowing SA Premiership winners for 2011–12 were as follows:

Country

Male:	Mannum Rowing Club
Female:	Mannum Rowing Club
Masters	
Male:	Mannum Rowing Club
Female:	Riverside Rowing Club
School	
Schoolboy:	Prince Alfred College
Schoolgirl:	Walford Anglican School

Senior

Male:	Adelaide University Boat Club
Female:	Torrens Rowing Club

In September 2012 Rowing SA will be hosting the rowing events in the Australian University Games.

Indoor Rowing Centre

Rowing SA has been fortunate in having the support of the State Government in providing funding to establish an Indoor Rowing Centre at West Lakes. A portion of the boat house area, previously used to house the Umpire Boats, has been converted into a multifunctional room with inbuilt projector, screen and ergos all connected up. It is planned to have a program running during weekdays for recreational groups, people with disabilities and multicultural groups. Schools and Clubs can book the room for training and regular competitions will be organised. The funding allows for a person to be employed to manage the Centre.

Representation—Olympic and National Teams

Our congratulations go to our Olympic and national representatives:

Olympic Team:

Chris Morgan (M4X) Bronze James McRae (M4X) Bronze Bryn Coudraye (M8+) 6th Renee Chatterton (W8+) 6th Jason Lane (Coach W4X) 4th

Under 23 Team:

Alex Hill (M8+) Bronze Olympia Aldersey (W4X) Gold Junior Team: Riley Lum (M4X)

Junior Development Team:

Tyson Beauchamp, Narelle Badenoch, Jarrad Schar (Coach)

Australian World Universities: Peta White (W1X) Nathan Bowden (M2-) Zoltan Shepherd (Coach M2-)

Interstate And Youth Cup Regattas

South Australia had five crews competing in the 2012 Interstate Regatta - Men's 8, Men's Youth 8, Women's Youth 8, and Men's and Women's Singles. A silver in the Men's Single and a bronze in the Men's 8 were highlights.

In the Youth Cup South Australia was fourth overall with highlights including the Men's Coxless Four winning bronze, reserve Mixed Quad Bronze and the Men's Eight Silver.

Adaptive Rowing

During the past season an Adaptive Coach Workshop was held at West Lakes aimed at those people who might be interested in coaching athletes with a disability. Additionally there was an Adaptive 'Come and Try' at West lakes that was well attended. We look forward to increasing the participation in this program within our State.

West Lakes Facilities

Further plans are being considered for improvements and upgrading of facility at West Lakes. Our facilities will require major works and replacements into the future and it will be necessary for Rowing SA to be in a strong financial position to advance them. A proportion of the building at West Lakes contains asbestos and this will need to be replaced over time.

A new boat storage shed is to be constructed to house our Umpires Boat Fleet in the coming year.

Partnerships

Our ongoing thanks go to the South Australian Government which provides excellent support and through this support have shown confidence in the direction of Rowing SA. As an Association we are focused on increasing participation both within the on-water and indoor rowing and we are very keen to offer and introduce the sport to the wider inclusive community. The continued support of the South Australian Sports Institute towards our sport cannot be understated. The efforts of Jason Lane (Head Coach), Zoltan Shepherd (Development Coach), Vicky Spencer (Scholarship Coach), and Christine McLaren (HPDP) are indeed respected and appreciated and are hugely valuable to our sport.

We are extremely appreciative of the ongoing support we also receive from The City of Charles Sturt (Local Government). The cooperation and presence of the Council and its staff we receive is invaluable and enables us to present our facilities and the conduct and promotion of our sport to be pursued with confidence. We are fortunate to have this relationship and it is respected by the rowing community.

Also Rowing SA is fortunate to have a number of sponsors who support a number of its programs and activities.

Human Resources

Rowing SA is fortunate to have some very dedicated and committed people in our office led by our Chief Executive, Deb White, who provide a service to our membership second to none and often over and above their duties but also provide an environment for people to easily participate or volunteer their services for specific projects which is a tremendous advantage to our Association.

Rowing SA is also fortunate to have a Board of management that is focused and committed to the sport and those involved in it.

There are never enough volunteers and Rowing SA is fortunate to have a very dedicated and willing group who attend to a myriad of tasks. It is frightening to think what would happen if they weren't there. We have those who provide expertise in the office, work long and hard hours on maintaining the West Lakes course infrastructure, regatta workers and of course our umpires who provide their time willingly.

This year one of our umpires, Michael Eastaughffe, was selected to the Jury for the London Olympics, a huge honour and great experience.

Conclusion

One way to conclude this report is to say these are just some of the achievements and outcomes for 2011–12, there will be others in 2012–13.

Michael Eastaughffe RA Councillor

Around the States (continued)

Tasmania

Firstly I would like to extend my congratulations to our Tasmanian London Olympic representatives - Scott Brennan, Anthony Edwards, Sam Beltz, Tom Gibson, Kerry Hore, Dana Faletic and Kate Hornsey who all represented our nation with distinction. Also making up the Australian Olympic rowing team were coaches John Driessen and Brett Crow, and lightweight reserves Blair Tunevitch and Ali Foot.

Kate Hornsey won silver in the W2- and John Driessen's quad won bronze. Anthony Edwards announced his retirement from International competition as a five time Olympian. The LWM4- went into the Olympic Regatta as reigning world champions. These results speak volumes for the success and dedication of our senior athletes and their coaches. I join with the Tasmanian rowing community in congratulating all our Olympians.

Competition at our State Championships, National Championship results and International representation are clear indicators of the success and commitment of our athletes, coaches, officials and supporters. We have a strong talent pool coming through the system. These rowers are very well supported by a very dedicated group of coaches. I thank all those many people involved in providing our Tasmanian rowers with the skills and expertise to perform at the highest levels.

The new Reeconians Centre has surpassed our expectations and now forms the nucleus for our social and communications needs at Lake Barrington. RT is investigating wireless transfer of data from the finish tower to the new secretaries' office. We are also exploring the possible introduction of on course cameras feeding live images of starts and on-water action to screens in the Reeconians Centre.

RT is now well underway with plans and is seeking funding assistance for on site waste water treatment, we hope to significantly reduce the \$50,000 annual pump out charges for waste water!

Our regattas are extremely well patronised, this is demonstrated by very full and exciting programs at all events. Growth and interest in rowing is obvious and has resulted in the Southern Schools regatta having to move to a two day format. Figures indicate an increase in entries for school regattas for the past season are in excess of 20%.

We again performed well as a state at the Nationals. A smaller team than normal made the trip west but our

results were still very pleasing - 10 gold, 15 silver, 13 bronze and yet another win in the Penrith Cup. The Saturday night dinner was huge. We filled a pub and shared the many successes of a great regatta (held in oppressively hot conditions). This dinner is a wonderful display of team bonding and sets Tasmania apart.

Our rowing community is fortunate that a large dedicated team of volunteers provide and maintain a fantastic venue at LBI that allows all rowers of all abilities to compete in fair, exciting, safe and professionally conducted events. I am confident that LBI will be in top shape when we next host the Nationals in 2015.

Early entries for this coming season indicate that our numbers are continuing to grow. RT is excited that we will host Dragon Boats at one of our regattas at LBI. RT will assist them to conduct a couple of demonstration races during the course of our program. We are also discussing some shared use of LBI by the Tasmanian flat water kayaking community.

The RA "Adopt a School" program is showing continuing signs of success. This season will see Sheffield High School competing at LBI under the stewardship of Mersey RC. Buckingham RC was also successful with initiating a program at Taroona High School.

RT have decided to split the SDO role with Rob Prescott employed 2.5 days/week in the north and Anthony Edwards splitting his week between the SDO role and his new position as assistant TIS coach. RT is excited with this new arrangement, we are confident that clubs, schools and rowers will get far better coverage and attendance from our dual DO's. We are confident Eddy and Rob will both be very busy and will enjoy exciting new pathways in their positions.

After a recent training accident on the Brisbane River, RQ have developed an on-water safety package. We are going to "cut and paste" RQ's excellent information and will also work with MAST and the Maritime College to produce a rescue DVD that will compliment the RQ pack (we hope to share this material with other states).

Ken and Lachy Davey (Launceston based coach and rower) have developed a new web site www. decentrowing.com, this site is a sensational coaching/ athletes resource. I believe this innovation is a wonderful asset that we can all benefit from.

Our rowing community is well served by a large group of volunteers - in schools, clubs, on the RT board and from our on-water officials and rescue team. On behalf of the Tasmanian rowing community, I would like to sincerely thank all of those volunteers.

RT has a cohesive board, made up of a good cross section of our community - I am grateful for their support, wise counsel and assistance.

Rowing Tasmania will continue to provide the facilities and support for rowers of all abilities to compete and enjoy rowing and competition at whatever level they choose. We have proven that we can provide the pathways and support for all our athletes whether they be club racers, school rowers, athletes with disabilities, masters competitors or if they harbour Olympic dreams.

Peter Wade President, Rowing Tasmania

Around the States (continued)

Victoria

Rowing Victoria (RV) is nearing the end of the first term of our 3 year Strategic Plan. The plan was updated in May for a further 3 year term (2012-2015) as a result of a new round of funding for Sport & Recreation and a management review of the role of Development to our members. It was promoted to all stakeholders and members, and appears on the website under "About RV". Our funding opportunities to RV directly have diminished significantly over the past 3 years and the future does not look any brighter. Our current funding allocation to Grass Roots Development from State Government is now at ¹/₄ of where we were 3 years ago. We are excited about the funding going directly to the clubs but we are concerned about the support we are able to offer to the programs.

Regional Clubs—Our focus this year has been support and growth to regional clubs;

One of the key benefits to two regional clubs this year was the implementation of the 'Adopt A School' program which is a partnership between the Australian Sports Commission, Rowing Australia and Rowing Victoria. This program funded two regional clubs to fifteen thousand dollars each to build a relationship with a school and run rowing programs without charge. Over one hundred new kids sampled the sport of rowing in Victoria and RV have supported this Grass Roots Development through facilitating the donations of boats from clubs, reported progress to RA and the ASC and ran all the appropriate courses for coaches, coxswains. The greatest benefit of this program to this program is the funding goes to the club directly. Next year we will be targeting over two hundred new kids for the program.

RV this year visited every regional club and conducted one on one interviews with club presidents on their perceptions of RV and what we could be doing better. The overwhelming response was the need for a "Healthy Club Toolkit" that would benchmark things such as coaching right through to club & committee structure. The second area of need was for "Regional Sculling Camps" and we will start running these in the next year. Regatta programs were raised as a side note with many clubs which we will address on an individual basis with regatta committees.

RV has supported the redevelopment two regatta venues. Lake Wendouree in Ballarat and the Mitchell River in Bairnsdale. We are committed to consultations with both shires to get the venues to the highest level of quality as possible. RV held the State and National Masters Championships at Lake Wendouree in late May and we are pleased with the efforts The City of Ballarat went to at this stage and we look forward to all the improvements planned for next year's budget.

Maximising Funding—State and National Government Opportunities;

Through application to Sport & Recreation, RV was successful in achieving Travel Grant Funding for Underage athletes in excess of thirty thousand dollars. We are actively engaging the Minister for Sport on getting greater funding in this area.

RV was successful in obtaining a grant for ten thousand dollars to restore the Oarsmen's Cenotaph situated in Boat House Drive.

The resurrection of the Lake Wendouree course at Ballarat has been given huge support by State Government in the pathway to World FISA Masters in 2014. RV obtained support of thirty thousand dollars as part of the Significant Sporting Event Grants to help support the running of The Australian Masters Rowing Championship at Ballarat in 2012.

RV was also successful in its proposal for Future Directions Projects and Organisational Support Grants from Sport & Recreation that will support our Association over the next 3 years

We thank the Victorian Government for all their support and we look forward to working with them over the next three years.

Facilities & Infrastructure—Lobbying councils and waterways managers;

RV negotiated with Parks Victoria and interested clubs on the building of a new boat launching area at National Waters Sports Centre (Carrum) this year. The safety of our members is our highest priority and we hope that we can continue to improve this venue for our members. Negotiations for the implementation of a new staging at Princes Bridge have been successful and Parks Victoria are currently running a test patch of the new product.

Another successful Boat Launching implementation with Bairnsdale Council has seen the laying of a forty metre boat launching area on the Mitchell River for the inaugural Head Race in September 2012.

RV continues to liaise with Shepparton City Council on the building of the new Shepparton Rowing Club. We look forward to pursuing the needs and best interests of SRC in 2012.

One of the priorities for 2012 will be the infrastructure needs for Lake Wendouree prior to the 2014 World FISA Masters. The relationship with the City of Ballarat and RV is very good and we feel confident they will do their utmost to support us.

Relationships-RA, VIS, Regatta Hosts;

RV would like to thank Rowing Australia for their support to our elite and underage athletes. A clearly articulated pathway to High Performance defines the professionalism the sport stands for.

RV continues to work closely with the VIS to support High Performance outcomes for our Victorian athletes. We thank them and look forward to working with them this year.

A special thanks to all our regatta hosts. We realise the challenges we all face in running a quality regatta and adhering to all the safety protocol. We hope we are easing the administrative burden to you with the RV support. RV looks forward to working with you 2012 season.

The Year Ahead

We are excited about the year ahead with RA supporting us to secure 5 Adopt A School Programs. Our Communications are improving through a new website and a dedicated focus on a National Communications Strategy in Social Media. We are really excited to see a World Cup held in Australia and we will all work with SIRR to support the success of the event.

Nick Gall

Around the States (continued)

Western Australia

The opening of Champion Lakes Rowing Centre in January 2012, the conduct of the Australian Rowing Championships in March 2012 and the commissioning of four purpose built Umpiring Launches was the culmination of many years of dreaming, planning and hard work by Rowing WA.

The \$1.4m facility at Champion Lakes Regatta Centre was funded by Rowing WA with the support of \$250,000 grant from the WA Department of Sport and Recreation. Clubs and schools have been invited to lease space in the new building with one, ANA Rowing Club, already formally committed and in occupation.

The four Umpiring Launches, designed and built in Western Australia at a combined cost of \$120,000, compliment the international standard facilities provided at Champion Lakes.

Development of Champion Lakes and Champion Lakes Regatta Centre in particular, will enable Rowing WA and its clubs to establish another rowing node in the State. A number of schools in the vicinity have taken advantage of programmes provided by Rowing WA and Champion Lakes Boating Club. The programmes are enthusiastically supported, limited only by the availability of enthusiastic on-campus teachers.

Hosting the 1200 athletes at the 2012 Australian Rowing Championships was a unique experience for Rowing WA because of the seventeen years that separated this and the last event in WA. The event made a modest profit, half of which was distributed to Clubs whose members volunteered at the Championships.

An unexpected result from the ARC 12 was the satisfaction enjoyed by most of the 200 volunteers who assisted at the event. Their positive experience has been translated into greater energy in the Clubs of those volunteers.

Rowing WA was proud to be represented in the Australian Olympic Team by five athletes and one coach who are currently or former members of the Association.

The 2012 Pennant Season which culminated in mid-September, attracted the highest number of registrations in the Association's history – passing 700 for the first time. Swan River Rowing Club was the Champion Club for 2012 from West Australia Rowing Club and Fremantle Rowing Club.

Communication between the Association and its members has been enhanced by the development of the Association's website (which should please RA President Colin Smith) and the creation of a Facebook page.

Craig James



2012 London Olympic Games-Medal Table

Rank	Nation	Total Gold Medals	Total Silver Medals	Total Bronze Medals	Total Medals	Rank by Total
1	GBR	4	2	3	9]
2	NZL	3	0	2	5	=2
3	GER	2	1	0	3	=4
4	DEN	1	1	1	3	=4
5	CZE	1	1	0	2	=7
6	USA	1	0	2	3	=4
7	RSA	1	0	0	1	=9
7	UKR	1	0	0	1	=9
9	AUS	0	3	2	5	=2
10	CAN	0	2	0	2	=7
11	CHN	0	1	0	1	=9
11	CRO	0	1	0	1	=9
11	FRA	0	1	0	1	=9
11	ITA	0	1	0	1	=9
15	GRE	0	0	1	1	=9
15	NED	0	0	1	1	=9
15	POL	0	0	1	1	=9
15	SLO	0	0	1	1	=9



2012 London Olympic Games-Results by Event

W1x	675	7 5 4 9 7		MIX		(57 0	
Gold	CZE	7:54.37		Gold	NZL	6:57.8	
Silver	DEN	7:57.72		Silver	CZE	6:59.4	
Bronze	AUS	7:58.04	[Crow]	Bronze	GBR	7:03.3	
W2-				LM2x			
Gold	GBR	7:27.13		Gold	DEN	6:37.17	
Silver	AUS	7:29.86	[Hornsey, Tait]	Silver	GBR	6:37.78	
Bronze	NZL	7:30.19		Bronze	NZL	6:40.86	
				13th	AUS	6:44.40	[Chisholm, Gibson]
LW2x				M2-			
Gold	GBR	7:09.30		Gold	NZL	6:16.65	
Silver	CHN	7:11.93		Silver	FRA	6:21.11	
Bronze	GRE	7:12.09		Bronze	GBR	6:21.77	
5th	AUS	7:20.68	[Watson, Every-Hall]	5th	AUS	6:29.28	[Marburg, Buckland]
W0				M0			
W2x	CDD	/ 00		M2x	1171	1.01.7	
Gold	GBR	6:55.82		Gold	NZL	6:31.67	
Silver	AUS	6:58.55	[Crow, Pratley]	Silver	ITA	6:32.80	
Bronze	POL	7:07.92		Bronze	SLO	6:34.35	
				8th	AUS	6:22.19	[Crawshay, Brennan]
W4x				M4x			
Gold	UKR	6:35.93		Gold	GER	5:42.48	
Silver	GER	6:38.09		Silver	CRO	5:44.78	
Bronze	USA	6:40.63		Bronze	AUS	5:45.22	[Morgan, Forsterling, McRae, Noonan]
4th	AUS	6:41.67	[Faletic, Frasca, Hore, Clay]				
W8+				LM4-			
Gold	USA	6:10.59		Gold	RSA	6:02.84	
Silver	CAN	6:12.06		Silver	GBR	6:03.09	
Bronze	NED	6:13.12		Bronze	DEN	6:03.16	
6th	AUS	6:18.86	[Vermeersch, Chatterton,	4th	AUS	6:04.05	[Edwards, Beltz, Cureton, Skipworth]
UIII	AUD	0.10.00	Selby-Smith, Cook, Gerrand, Hagan,		RUJ	0.01.05	
			Kehoe, Stanley, cox: Patrick]	M4-			
				Gold	GBR	6:03.97	
				Silver	AUS	6:05.19	[Lockwood, Chapman, Ginn, Dunkley-Smith]
				Bronze	USA	6:07.20	- , , , , , ,
				M8+			
				Gold	GER	5:48.75	
				Silver	CAN	5:49.98	
				Bronze	GBR	5:51.18	
				6th	AUS	5:51.87	[Ryan, Hegerty, McKenzie-Mcharg, Coudraye,
				VIII	πυJ	5.51.07	Swann, Booth, Loch, Purnell, cox: Lister]



Australian Senior Olympic Team–Results 2012

Boat	Surname	Forename	State	Olympic Games	Oly. Qual. Reg.	Lucerne World Cup	Munich World Cu
Wlx	CROW	Kimberly	VIC	BRONZE	lst	SILVER	DNR
Coach	McCARTHY	Lyall					
W2-	HORNSEY	Kate	VIC	SILVER	DNR	4th	DNR
	TAIT	Sarah	VIC	SILVER	DNR	4th	DNR
Coach	TAIT	William					
M2-	MARBURG	James	VIC	5th	DNR	8th	SILVER
	BUCKLAND	Brodie	NSW	5th	DNR	8th	SILVER
Coach	CONRAD	Tim					
W2x	CROW	Kimberly	VIC	SILVER	DNR	DNR	SILVER
	PRATLEY	Brooke	NSW	SILVER	DNR	DNR	SILVER
Coach	McCARTHY	Lyall					
M2x	CRAWSHAY	David	VIC	8th	DNR	SILVER	DNR
	BRENNAN	Scott	TAS	8th	DNR	SILVER	DNR
Coach	AYLIFFE	Rhett					
LW2x	WATSON	Bronwen	NSW	5th	DNR	9th	7th
	EVERY-HALL	Hannah	QLD	5th	DNR	9th	7th
Coach	BIESENTHAL	Laryssa					
LM2x	CHISHOLM	Roderick	NSW	13th	2nd	DNR	DNR
	GIBSON	Thomas	TAS	13th	2nd	DNR	DNR
Coach	AYLIFFE	Rhett					
M4-	LOCKWOOD	William	VIC	SILVER	DNR	SILVER	GOLD
	CHAPMAN	James	NSW	SILVER	DNR	SILVER	GOLD
	GINN	Drew	VIC	SILVER	DNR	SILVER	GOLD
	DUNKLEY-SMITH	Joshua	VIC	SILVER	DNR	SILVER	GOLD
Coach	O'BRIEN	Chris					
LM4-	EDWARDS	Anthony	TAS	4th	DNR	7th	SILVER
	BELTZ	Samuel	TAS	4th	DNR	7th	SILVER
	CURETON	Benjamin	WA	4th	DNR	7th	SILVER
	SKIPWORTH	Todd	WA	4th	DNR	7th	SILVER
Coach	CROW	Brett					
W4x	FALETIC	Dana	VIC	4th	DNR	6th	4th
	HORE	Kerry	TAS	4th	DNR	6th	4th
	FRASCA	Pauline	TAS	4th	DNR	6th	4th

Boat	Surname	Forename	State	Olympic Games	Oly. Qual. Reg.	Lucerne World Cup	Munich World Cup
	CLAY	Amy	NSW	4th	DNR	6th	4th
Coach	LANE	Jason					
M4x	MORGAN	Christopher	SA	BRONZE	DNR	9th	5th
	FORSTERLING	Karsten	VIC	BRONZE	DNR	9th	5th
	McRAE	James	SA	BRONZE	DNR	9th	5th
	NOONAN	Daniel	NSW	BRONZE	DNR	9th	5th
Coach	DRIESSEN	John					
W8+	VERMEERSCH	Hannah	WA	6th	lst	4th	5th
	CHATTERTON	Renee	SA	6th	1st	4th	5th
	SELBY-SMITH	Robyn	VIC	6th	lst	4th	5th
	СООК	Sarah	NSW	6th	lst	4th	5th
	GERRAND	Tess	NSW	6th	lst	4th	5th
	HAGAN	Alexandra	WA	6th	lst	4th	5th
	KEHOE	Sally	QLD	6th	lst	4th	5th
	STANLEY	Phoebe	VIC	6th	lst	4th	5th
Cox	PATRICK	Elizabeth	VIC	6th	lst	4th	5th
Coach	GARRATT	Nicholas					
M8+	RYAM	Matthew	NSW	6th	DNR	6th	SILVER
	HEGERTY	Francis	NSW	6th	DNR	6th	SILVER
	McKENZIE-McHARG	Cameron	VIC	6th	DNR	6th	SILVER
	COUDRAYE	Bryn	SA	6th	DNR	6th	SILVER
	SWANN	Thomas	VIC	6th	DNR	6th	SILVER
	BOOTH	Joshua	VIC	6th	DNR	6th	SILVER
	LOCH	Samuel	NSW	6th	DNR	6th	SILVER
	PURNELL	Nicholas	NSW	6th	DNR	6th	SILVER
Сох	LISTER	Tobias	NSW	6th	DNR	6th	SILVER
Coach	JORDAN	Curtis					

Australian Senior Olympic Team–Results 2012 (continued)



2012 London Paralympic Games-Results by Event

ASM1x				ASW1 x		
Gold	CHN	4:52.36		Gold	UKR	5:35.29
Silver	AUS	4:55.85	[Horrie]	Silver	FRA	5:43.56
Bronze	RUS	4:55.91		Bronze	BLR	5:47.54
TAMix2x				LTAMix4+		
Gold	CHN	3:57.63		Gold	GBR	3:19.38
Silver	FRA	4:03.06		Silver	GER	3:21.44
Bronze	USA	4:05.56		Bronze	UKR	3:23.22
5th	AUS	4:06.17	[Bellis, Ross]			

Australian Adaptive Team–Results 2012

Boat	Surname	Forename	State	Paralympic Games	Intl. Adaptive Regatta	Munich World Cup
ASM1x	HORRIE	Erik	QLD	SILVER	DNR	GOLD
Coach	KING	Chad				
TAMix2x	BELLIS	Gavin	VIC	5th	2nd	GOLD
	ROSS	Kathryn	VIC	5th	2nd	GOLD
Coach	KING	Chad				
TAMix2x	MACLEAN	John	NSW	DNR	2nd	DNR
	ROSS	Kathryn	VIC	DNR	2nd	DNR
Coach	KING	Chad				
TAM1x	MACLEAN	John	NSW	DNR	3rd	DNR
Coach	KING	Chad				
TAM1x	BELLIS	Gavin	VIC	DNR	3rd	DNR
Coach	KING	Chad				



Australian Team Henley Royal Regatta-Results 2012

Boat	Surname	Forename	State	Henley Royal Regatta
M8+ 1	MOORE	Angus	ACT	Semi
	MEDWAY	James	NSW	Semi
	MURRAY	Brendan	WA	Semi
	HILL	Alexander	SA	Semi
	WATTS	David	WA	Semi
	LLOYD	Alexander	NSW	Semi
	TURRIN	Spencer	NSW	Semi
	HOOKWAY	Samuel	VIC	Semi
Cox	WEBSTER	Timothy	VIC	Semi
Coach	MORRIS	Tom		
M8+ 2	SYMINGTON	Owen	VIC	Semi
	RISBEY	Charles	VIC	Semi
	WOODWARD	Scott	NSW	Semi
	WRIGHT	Aaron	NSW	Semi
	ELLIS	George	VIC	Semi
	MASTERS	Timothy	VIC	Semi
	SNELSON	Louis	NSW	Semi
	HICKS	Joshua	WA	Semi
Cox	RAVEN	William	NSW	Semi
Coach	LAURICH	Thomas		
	HENSHILWOOD	Alexander		
W8+	WEBLEY	Emma	VIC	Semi
	TRAVERS	Charlotte	QLD	Semi
	ALBERT	Fiona	QLD	Semi
	HOOPER	Rebekah	VIC	Semi
	HALL	Jessica	QLD	Semi
	ALDERSEY	Olympia	SA	Semi
	BATEMAN	Katrina	VIC	Semi
	STEPHAN	Lucy	VIC	Semi
Cox	WEBSTER	Timothy	VIC	Semi
Coach	FANGEN-HALL	Mark		
	WESTGARTH	Thomas		

Australian Team Henley Royal Regatta-Results 2012 (continued)

Boat	Surname	Forename	State	Henley Royal Regatta
M4- 1	SYMINGTON	Owen	VIC	lst
	HICKS	Joshua	WA	lst
	SNELSON	Louis	NSW	lst
	MASTERS	Timothy	VIC	lst
Coach	LAURICH	Thomas		
LM4-	MEARES	Thomas	WA	Semi
(M4-)	WIDDICOMBE	Timothy	WA	Semi
	LAKE	Sean	VIC	Semi
	DE LANG	David	VIC	Semi
Coach	HANDLEY	Lincoln		
M4x	DITMARSCH	Jay	NSW	lst
	MORLEY	Benjamin	QLD	lst
	BELONOGOFF	Alexander	NSW	lst
	EDWARDS	Ryan	NSW	lst
Coach	PRATER	Mark		
W4x	HALL	Jessica	QLD	GOLD
	ALDERSEY	Olympia	SA	GOLD
	EDMUNDS	Madeleine	QLD	GOLD
	HOOPER	Rebekah	VIC	GOLD
Coach	WESTGARTH	Thomas		
W1x	McNAMARA	Alice	VIC	Quarter
Coach	KUPCIS	Peter		



Australian Under 23 World Championships-Results 2012

Boat	Forename	Surname	State	World Championships
BLW2x	Thea	Adamson	WA	10th
	Hannah	Jansen	WA	10th
Coach	Lincoln	Handley		
BW4-	Charlotte	Travers	QLD	SILVER
	Fiona	Albert	QLD	SILVER
	Katrina	Bateman	VIC	SILVER
	Lucy	Stephan	VIC	SILVER
Coach	Mark	Fangen-Hall		
BM4-	Owen	Symington	VIC	SILVER
	Joshua	Hicks	WA	SILVER
	Louis	Snelson	NSW	SILVER
	Timothy	Masters	VIC	SILVER
Coach	Thomas	Laurich		
BM4+	Scott	Laidler	QLD	5th
	Scott	Woodward	NSW	5th
	George	Ellis	VIC	5th
	Aaron	Wright	NSW	5th
Сох	William	Raven	NSW	5th
Coach	Alexander	Henshilwood		
BLM4-	Thomas	Meares	WA	6th
	Timothy	Widdicombe	WA	6th
	Sean	Lake	VIC	6th
	David	de Lang	VIC	6th
Coach	Lincoln	Handley		
BW4x	Jessica	Hall	QLD	GOLD
	Olympia	Aldersey	SA	GOLD
	Madeleine	Edmunds	QLD	GOLD
	Rebekah	Hooper	VIC	GOLD
Coach	Thomas	Westgarth		

Australian Under 23 World Championships–Results 2012 (continued)

Boat	Forename	Surname	State	World Championships
BM4x	Jay	Ditmarsch	NSW	BRONZE
	Benjamin	Morley	QLD	BRONZE
	Alexander	Belonogoff	NSW	BRONZE
	Ryan	Edwards	NSW	BRONZE
Coach	Mark	Prater		
BM8+	Angus	Moore	ACT	BRONZE
	Alexander	Hill	SA	BRONZE
	Brendan	Murray	WA	BRONZE
	Matthew	Cochran	WA	BRONZE
	David	Watts	WA	BRONZE
	Alexander	Lloyd	NSW	BRONZE
	Spencer	Turrin	NSW	BRONZE
	Samuel	Hookway	VIC	BRONZE
Cox	Timothy	Webster	VIC	BRONZE
Coach	Tom	Morris		

Australian Senior Non-Olympic & Junior World Championships–Results 2012

Boat	Surname	Forename	State	World Championships
JW4-	ALLEN	Jessie	NSW	5th
	ZILLMANN	Sarah	QLD	5th
	TINAPPLE	Lilly	WA	5th
	GOTCH	Georgina	NSW	5th
Coach	YOUNG	Alfred		
JM4-	HART	Matthew	QLD	9th
	LAWTON	Texas	QLD	9th
	DONALD	Liam	VIC	9th
	COYLE	Patrick	NSW	9th
Coach	VINE-HALL	Adam		
JM4+	McCARTHY	Daniel	QLD	11th
	LILLICRAP	Angus	QLD	11th
	KING	Alexander	QLD	11th
	HURN	Robert	QLD	11th
Cox	GOURLAS	Franc	NSW	11th
Coach	DANCER	David		
JW4x	WILLIAMS	Stephanie	TAS	10th
	EDMUNDS	Jacinta	QLD	10th
	CARTMILL	Rosalind	QLD	10th
	KALIMNIOS	Eleni	TAS	10th
Coach	SHAKESPEAR	Susan		
JM4x	COYLE	Patrick	NSW	16th
	WHITEHEAD	Daniel	NSW	16th
	LETCHER	Luke	ACT	16th
	JONES	Harry	QLD	16th
Coach	KUPCIS	Peter		
LW1x	McNAMARA	Alice	VIC	10th
Coach	KUPCIS	Peter		

Australian Senior Non-Olympic & Junior World Championships–Results 2012

Boat	Surname	Forename	State	World Championships	
LM1x	McDONNELL	Timothy	QLD	22nd	
Coach	RABJOHNS	Martin			
LW4x	ADAMSON	Thea	WA	5th	
	CLARK	Hannah	VIC	5th	
	SIMMONDS	Maia	WA	5th	
	JANSEN	Hannah	WA	5th	
Coach	MARCKS	Gordon			
LM8+	EGAN	Michael	TAS	5th	
	ZUK	Oliver	NSW	5th	
	SILCOX	Nicholas	QLD	5th	
	KACHYCKYJ	Adam	QLD	5th	
	TUNEVITSCH	Blair	TAS	5th	
	FOOT	Alister	TAS	5th	
	BERTRAND	Thomas	VIC	5th	
	WARD	Perry	WA	5th	
Сох	WEBSTER	David	VIC	5th	
Coach	RABJOHNS	Martin			



2012 Australian Rowing Championships and Interstate Regatta

Champion Lakes, Western Australia, 5–11 March, 2012

Event 1

Open Women's Single Scull—7:37.94 Melbourne Uni/AIS Kim Crow

Event 2

Open Women's Double Scull—7:31.29 UTS/Sydney Tess Gerrand, Monique Heinke

Event 3

Open Women's Quad Scull—6:57.84 Sydney Uni Women's/Melbourne Uni/New Norfolk/ AIS Sarah Cook, Kerry Hore, Kim Crow, Brooke Pratley

Event 4

Open Women's Coxless Pair—7:23.85 Mercantile Sarah Tait, Kate Hornsey

Event 5

Open Women's Coxless Four—7:20.45 UTS/Uni of NSW/Sydney/Sydney Uni Women's Laura Honson, Sarah Cook, Tess Gerrand, Monique Heinke

Event 6

Open Women's Eight—6:58.53 Uni of Queensland/Commercial/Toowong/Pine Rivers Johanna Tarrant, Clare Raven, Louise Raven, Sonya Graham, Olivia Brusasco, Charlotte Travers, Peta Eddington, Francesca Paterson, Cox: Elizabeth Salisbury

Event 7

Open Men's Single Scull—7:07.22 Mercantile/AIS David Crawshay

Event 8

Open Men's Double Scull—6:43.65 Mercantile/Lindisfarne/AIS David Crawshay, Scott Brennan

Event 9

Open Men's Quad Scull—6:22.13 Adelaide Uni/Murray Bridge/Melbourne Uni/Mosman Chris Morgan, James McRae, Karsten Forsterling, Daniel Noonan

Event 10

Open Men's Coxless Pair—6:33.44 Mercantile/VIS Drew Ginn, Josh Dunkley-Smith

Event 11

Open Men's Coxless Four—6:27.15 New Norfolk, Lindisfarne, Swan River Anthony Edwards, Samuel Beltz, Ben Cureton, Todd Skipworth

Event 12

Open Men's Coxed Four—6:47.84 Sydney/ANA/West Australia Thomas Nelligan, Nick Wakeford, Rhys Grant, Dominic Grimm Cox: Connor McCombe

Event 13

Open Women's Lightweight Single Scull—7:50.90 Dutton Park/AIS Hannah Every-Hall

Event 14

Open Women's Lightweight Double Scull— 7:50.64 ANA/Uni of WA Maia Simmonds, Hannah Jansen

Event 15

Open Women's Lightweight Quad Scull—7:02.43 ANA/Uni of WA Hannah Jansen, Helen O'Keefe, Maia Simmonds, Alexandra Hayes

Event 16

Open Men's Lightweight Single Scull—7:01.81 Huon Tom Gibson

Event 17

Open Men's Lightweight Double Scull—7:14.92 Swan River/Tasmanian Uni Michael Egan, Perry Ward

Event 18

Open Men's Lightweight Quad Scull—6:26.57 Sydney/UTS/Tasmanian Uni Dean Robinson, Michael Egan, Oli Zuk, Dennis Bernhardsson

Event 19

Open Men's Lightweight Coxless Pair—6:44.82 UTS/Mercantile Tommy Bertrand, Oli Zuk

Open Men's Lightweight Coxless Four—6:45.04 Toowong/Commercial Jack Price, Adam Kachyckyj, Nick Silcox, Darryn Purcell

Event 21

Open Men's Lightweight Eight—6:02.41 Toowong, Pine Rivers/Commercial Jack Price, Hamish Parry, Harrison Westbrook, Gabriel Cryle, Tim McDonnell, Adam Kachyckyj, Nick Silcox, Darryn Purcell Cox: Mark Alexander

Event 22

Under 23 Women's Single Scull—7:53.44 Commercial Maddie Edmunds

Event 23

Under 23 Women's Double Scull—7:23.45 Brisbane & GPS/Commercial Maddie Edmunds, Jessica Hall

Event 24

Under 23 Women's Quad Scull—7:10.33 Brisbane & GPS/Commercial/Adelaide Maddie Edmunds, Eleanor Wilson, Olympia Aldersey, Jessica Hall

Event 25

Under 23 Women's Coxless Pair—7:31.84 Swan River/West Australian Hannah Vermeersch, Alexandra Hagan

Event 26

Under 23 Women's Coxless Four—7:04.44 Melbourne Uni Olympia Ward, Emma Webley, Madeline Thomas, Lucy Stephan

Event 27

Under 23 Women's Eight—6:54.28 Adelaide/ANA/Buckingham/West Australian/Swan River/Adelaide Uni Olympia Aldersey, Meaghan Volker, Peta White, Ashleigh Miles, Lilly Tinapple, Ashlee Rowe, Hannah Vermeersch, Alexandra Hagan, Cox: Nicholas Ferguson

Event 28

Under 23 Men's Single Scull—6:59.71 Sydney Uni Sasha Belonogoff

Event 29

Under 23 Men's Double Scull—6:32.48 Sydney Uni Sasha Belonogoff, Ryan Edwards

Event 30

Under 23 Men's Quad Scull—6:26.83 Sydney Uni, Grammarians Thomas McClintock, Ryan Edwards, Ben Morley, Sasha Belonogoff

Event 31

Under 23 Men's Coxless Pair—6:50.59 Melbourne Uni/Canberra Angus Moore, Sam Hookway

Event 32

Under 23 Men's Coxless Four—6:11.82 Swan River/West Australian Tom Gatti, Matthew Cochran, Brendan Murray, David Watts

Event 33

Under 23 Men's Coxed Four—6:28.63 Melbourne Uni Harrison Casey, George Ellis, Matt Jeffery, Jack Macciolli, Cox: Tim Webster

Event 34

Under 23 Men's Eight—5:58.12 Sydney Uni Jonothan Rundle, Christopher Cunningham-Reid, Hamish Playfair, Ryan Barraclough, Tom Sacre, Sasha Belonogoff, Ryan Edwards, Nick Wheatley, Cox: William Raven

Event 35

Under 23 Women's Lightweight Single Scull—8:13.64 ANA Hannah Jansen

Event 36

Under 23 Women's Lightweight Double Scull—7:23.12 ANA/Uni of WA Emma Jones, Thea Adamson

Event 37

Under 23 Women's Lightweight Quad Scull—7:11.80 Fremantle/Uni of WA/ANA Emma Jones, Thea Adamson, Megan Kua, Jessica Bowyer

Under 23 Men's Lightweight Single Scull—7:32.42 ANA Alex Murphy

Event 39

Under 23 Men's Lightweight Double Scull – 6:40.30 Mercantile/Melbourne Uni Jackson Harrison, Red Matthews

Event 40

Under 23 Men's Lightweight Coxless Pair—7:00.46 Mercantile David de Lang, Sean Lake

Event 41

Under 23 Men's Lightweight Coxless Four—6:19.21 Uni of WA/Fremantle Mario LoPresti, Max Armstrong, Tom Meares, Timothy Widdicombe

Event 42

Under 19 Women's Single Scull—8:25.27 Swan River Natasha Gay

Event 43

Under 19 Women's Double Scull—7:35.66 Swan River Lilly Tinapple, Natasha Gay

Event 44

Under 19 Women's Coxless Quad Scull—7:44.45 Huon/Tamar Chloe Ranicar, Stephanie Williams, Eleni Kalimnios, Mel Flanagan

Event 45

Under 19 Women's Coxless Pair—8:07.12 Mosman/UTS Jessie Allen, Georgie Gotch

Event 46

Under 19 Women's Coxless Four—7:15.88 Mosman/Brisbane & GPS/Commercial/UTS Jessie Allen, Jacinta Edmunds, Sarah Zillmann, Georgie Gotch

Event 47

Under 19 Women's Eight—7:12.83 Sydney Uni Womens/Brisbane & GPS/Commercial/ UTS Samantha Sheehan, Rachel Haines, Kiri English-Hawke, Nicola Metcalfe, India Evans, Jacinta Edmunds, Sarah Zillman, Holly Lawrence, Cox: Sally Mills

Event 48

Under 19 Men's Single Scull – 7:38.57 Radford Luke Letcher

Event 49

Under 19 Men's Double Scull – 7:01.65 Mosman Ross Jarvis, Robin Molen-Grigull

Event 50

Under 19 Men's Quad Scull – 6:56.81 Uni of Queensland/Torrens/Radford Matt Hart, Luke Letcher, Riley Lum, Daniel McCarthy

Event 51

Under 19 Men's Coxless Pair – 7:30.49 Uni of Queensland Texas Lawton, Angus Lillicrap

Event 52

Under 19 Men's Coxless Four—7:50.66 Uni of Queensland/Toowong Angus Lillicrap, Texas Lawton, Matt Hart, Hamish Parry

Event 53

Under 19 Men's Coxed Four—7:14.62 St Patrick's/The Friends School Jacob Cooper, Nico Reeve, Mitchell Digney, Oliver Marsden, Cox: Hannah Kilpatrick

Event 54

Under 19 Men's Eight—6:27.98 Prince Alfred Blake Anderson, Max Vasileff, Tax Skrembos, Jackson Ellis, Callum Powell, Tyson Beauchamp, Jack Kelly, Nicholas Parletta, Cox: Jordan Schiller

Event 55

Under 17 Women's Single Scull—8:25.37 Brisbane & GPS Natasha MacDonald

Under 17 Women's Double Scull—7:50.51 Unley/Torrens Mackenzie Lum, Anna Calina Schanze

Event 57

Under 17 Women's Coxed Quad Scull—8:11.65 Queenwood Antonia Stainer, Georgia Dee, Rafaela Stalph, Sophie Deans, Cox: Jemma Dickman

Event 58

Under 17 Men's Single Scull—7:56.20 Essendon Tyron Boorman

Event 59

Under 17 Men's Double Scull—7:12.58 Prince Alfred William Burfield, Thomas Vasileff

Event 60

Under 17 Men's Coxed Quad Scull – 7:19.28 Kinross Wolaroi Alexander Amos, John Thompson, Benjamin Watt, Hugh Alston Cox: Sophia Cassimatis

Event 61

Open Club Women's Double Scull—7:41.58 Toowong Clare Raven, Louise Raven

Event 62

Open Club Women's Four—7:15.59 Melbourne Uni Laura Kerin, Ashleigh Forbes, Bethan Thomas, Stephanie Eaves

Event 63

Open Club Men's Double Scull—6:53.17 UTS Michael Keene, Alessandro Aducci

Event 64

Open Club Men's Four—6:28.06 Adelaide Uni Patrick Maddern, Ned Kinnear, Michael Shannon, Alister Walsh

Event 74

Adaptive Men's Legs, Trunk and Arms Single Scull—4:42.04 Balmain Stephen Knott

Event 75

Adaptive Men's Legs, Trunk and Arms Single Scull Division 2—2:23.95 Nestles Aaron Skinner

Event 76

Adaptive Men's Legs, Trunk and Arms Double Scull—5:20.93 Nestles Aaron Skinner, Chris Murray

Event 77

Schoolgirl Single Scull – 8:09.63 Presbyterian Ladies'—Perth Natasha Gay

Event 78

Schoolgirl Coxed Quad Scull—7:31.77 Loreto Tara Harrington, Amelia Freezer, Annie-Rose Robson, Charlotte Russo Cox: Alice Date

Event 79

Schoolgirl Coxed Four—7:46.02 Ballarat Grammar Stella Fulton, Vicki Powell, Anna Fairbairn-Calvert, Sarah Mair Cox: Clara Toohey

Event 80

Schoolgirl Eight—6:45.87 Melbourne Girls' Grammar Darcie Douglas-Scarfe, Olivia Douglas, Rachael Caldwell, Phoebe Rennie, Georgina Howe, Claudia Hofbauer, Alexandra Lane, Katherine Michelmore, Cox: Sarah Udovenya

Event 81

Schoolboy Single Scull—7:35.62 St Peter's Lutheran College Tobias Smith

Schoolboy Coxed Quad Scull—6:38.55 Kinross Wolaroi Luke Weeks, Tom Whitehead, Daniel Whitehead, Eden Taylorwood-Roe Cox: Kathryn Pasquali

Event 83

Schoolboy Coxed Four—6:51.31 Ballarat Grammar Campbell Gullock, Sam Ballantyne, Tom Hunt, Sebastian Walsh Cox: Matthew Haberfield

Event 84

Schoolboy Under 17 Eight—6:19.36 Scotch College Raphael Louis, Alistair Cunningham, Harry Millar, Charles Millar, Carter Dickinson, Adam Croxford, Max Rennie, Nicholas Clarke Cox: Stuart Callander

Event 85

Schoolboy Eight—6:07.08 Scotch College Michael Goodey, Charlie Lockwood, Benjamin Strathmore, Ben Stops, Jack Tivey, Tom Havea, Harry Fox, Charlie Dixon Cox: William Bartley

Event 86

Interstate Women's Single Scull—8:07.57 Victoria Kim Crow

Event 87

Interstate Men's Single Scull—7:30.28 Victoria David Crawshay

Event 88

Interstate Women's Lightweight Coxless Quad Scull—7:09.67 Western Australia Jessica Bowyer, Thea Adamson, Maia Simmonds, Hannah Jansen

Event 89

Interstate Men's Lightweight Coxless Four—6:26.27 Tasmania Anthony Edwards, Samuel Beltz, Blair Tunevitsch, Tom Gibson

Event 90

Interstate Women's Youth Eight—6:59.46 New South Wales Rachael Kiely, Georgia Miansarow, Leah Saunders, Ellena Winstanley, Jessie Allen, Georgia Gotch, Coco Bryant, Olivia Heath Cox: Kate Whittaker

Event 91

Interstate Men's Youth Eight—6:12.18 New South Wales Thomas McClintock, Rory Glover, Philip Adams, Aaron Wright, Tom Sacre, Nick Wheatley, Jonothan Rundle, Jay Ditmarsch Cox: Frankie Gourlas

Event 92

Interstate Women's Eight—6:41.59 Victoria Alice McNamara, Bec Daniher, Emma Webley, Lucy Stephan, Katrina Bateman, Robyn Selby-Smith, Kim Crow, Phoebe Stanley, Cox: Annabelle Orr

Event 93

Interstate Men's Eight—5:49.23 New South Wales Nicholas Hudson, Samuel Loch, Francis Hegerty, James Chapman, Nick Purnell, Matthew Ryan, Fergus Pragnell, Daniel Noonan Cox: Toby Lister ROWING AUSTRALIA LIMITED (A Company Limited by Guarantee) ABN 49 126 080 519

ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2012

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ROWING AUSTRALIA LIMITED (A Company Limited by Guarantee)

DIRECTORS' REPORT

The Directors submit their report together with the annual financial report of Rowing Australia Limited ("the Company") for the year ended 30 June 2012.

Directors

The Directors of the Company during or since the end of the financial year are:

		Qualifications
C J Smith	Appointed 29 June 2007	Consultant
J F Boultbee	Appointed 29 June 2007	Manager
G J Rezos	Appointed 22 November 2009	Company Director
P R Ebert	Appointed 22 November 2009	Manager
	Term Expired 26 November 2011	
B J Eaton	Appointed 24 August 2010	Educator
D B England	Appointed 21 November 2010	Manager
H M Neil	Appointed 21 December 2010	Manager
J F Fernandez	Appointed 12 July 2011	Educator
	Resigned 23 February 2012	
A J Rowley	Appointed 26 November 2011	Manager

Meeting of Directors

	Directors' Meetings	
	Number eligible to attend	Number attended
C J Smith	15	15
J F Boultbee	15	15
G J Rezos	15	9
P R Ebert	4	3
B J Eaton	15	15
D B England	15	13
H M Neil	15	13
J F Fernandez	8	7
A J Rowley	11	9

Company Secretary

The Secretary and Chief Executive Officer of the Company during and since the end of the financial year was:

A B Dee Appointed 29 June 2007

Principal Activity

The principal activity of the Company during the financial year was to administer the sport of rowing in Australia including selection, preparation and competition of national teams and the development and delivery of community development programs. No significant change in the nature of this activity occurred during the year.

ROWING AUSTRALIA LIMITED (A Company Limited by Guarantee)

DIRECTORS' REPORT (CONTINUED)

Objectives

The Company's short term objectives are to:

- be ranked as the most successful international program in world rowing.
- provide strong development and participation programs for the broader rowing community.
- broaden the profile and priority position of rowing within the sporting and general communities.
- conduct the 2013 Australia Rowing Championships, Interstate and World Cup Regattas.

The Company's long term objectives are to:

- increase the number of athletes and coaches with elite medal winning performance characteristics through all levels of the high performance program.
- provide leadership in fostering partnerships, relationships, succession planning and commercial sustainability.
- promote the sport of rowing throughout Australia ensuring the sustainability and longevity of the sport.

To achieve these objectives, the Company has adopted the following strategies:

- increase the capacity of the sport to deliver programs by developing the base infrastructure for the sport to effectively educate, support, resource and service all rowing participants.
- ensure talented athlete development by providing a defined pathway for those talented athletes and coaches with associated high quality programs and resources.
- establish and develop a business operating culture that successfully leverages the Rowing Australia brand, its image and assets with the aim of returning consistent and sustainable economic benefits to the sport.
- maximise the effective integration and utilisation of all available rowing resources across Australia through leadership by the Company.

Results and Dividends

The loss for the year ended 30 June 2012 after income tax amounted to \$2,156,272; (2011: Profit \$1,686,909). The Company is Limited by Guarantee and is prohibited from paying dividends. The Company is exempt from income tax.

Review of Operations

During the year ended 30 June 2012 the Company continued to administer the sport of rowing in Australia. The loss sustained resulted from the utilisation of reserves accumulated during the quadrennium particularly in preparing athletes for the 2012 London Olympic & Paralympic Games.

Insurance of Officers

During the financial year the Company paid a premium to insure certain officers of the Company. The officers of the Company covered include the Directors, Secretary and Chief Executive Officer. The liabilities covered include costs incurred in defending civil or criminal proceedings that may be brought against officers in their capacity as officers of the Company.

Except for the above, the Company has not, during or since the end of the financial year, in respect of any person who is or has been an officer or auditor of the Company or of a related body corporate:

- indemnified or made any relevant agreement for indemnifying against a liability, including costs and expenses in successfully defending legal proceedings; or
- paid or agreed to pay a premium in respect of a contract insuring against a liability for the costs or expenses to defend legal proceedings.

ROWING AUSTRALIA LIMITED (A Company Limited by Guarantee)

DIRECTORS' REPORT (CONTINUED)

Environmental Regulation

The Company is not subject to any State, Federal or Territory environmental regulation.

Matters Subsequent to Balance Date

There are no matters or circumstances that have arisen since 30 June 2012, that have significantly affected or may significantly affect in subsequent financial years:

- (a) the operations of the Company; or
- (b) the results of those operations; or
- (c) the state of affairs of the Company.

Future Developments

Disclosure of information in relation to likely developments in the operations of the Company and the expected results of operations have not been included in this report because the Directors believe it would be likely to result in unreasonable prejudice to the Company.

Capital Commitments

There were no capital commitments outstanding as at the 30 June 2012.

Members' Funds

The Company is Limited by Guarantee. In the event of winding-up, the Constitution states that each Member is required to contribute a maximum of \$100 towards meeting any outstanding obligations of the Company. At 30 June 2012 the number of Members was 7 (2011: 7).

Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

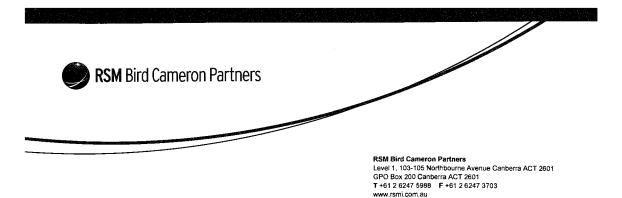
The Lead Auditor's Independence Declaration is set out on the following page and forms part of the Directors' Report for the financial year ended 30 June 2012.

Signed in accordance with a resolution of the Board of Directors:

C J Smith - Director

G A Rezos - Director

Dated at Melbourne: 19 October 2012



AUDITOR'S INDEPENDENCE DECLARATION

As lead auditor for the audit of the financial report of Rowing Australia Limited for the year ended 30 June 2012, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

RSM Bird Cameron Partness

RSM Bird Cameron Partners

Canberra, Australian Capital Territory Dated: 25 Octo BER 2012 G M STENHOUSE Partner

Liability limited by a scheme approved under Professional Standards Legislation Major Offices in: Perth, Sydney, Melbourne, Adelaide and Canberra ABN 36 965 185 036 RSM Bird Cameron Partners is a member of the RSM network. Each member of the RSM network is an independent accounting and advisory firm which practises in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.



STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2012

	Note	2012 \$	2011 \$
Revenue	3	8,023,584	8,085,374
Administration Expenses		(1,062,283)	(754,236)
Information & Communication Technology Expenses		(132,429)	(116,847)
Community Development & Events Expenses		(485,728)	(433,758)
National Rowing Centre of Excellence Expenses		(7,953,361)	(4,863,283)
Elite Adaptive Program Expenses		(328,650)	(230,341)
Sydney International Rowing Regatta Expenses		(217,405)	-
(LOSS) / PROFIT BEFORE INCOME TAX		(2,156,272)	1,686,909
Income Tax Expense	6		-
(LOSS) / PROFIT FOR THE YEAR		(2,156,272)	1,686,909
OTHER COMPREHENSIVE INCOME			
Other Comprehensive Income			-
TOTAL COMPREHENSIVE (LOSS) / INCOME FO YEAR	R THE	(2,156,272)	1,686,909

The Statement of Comprehensive Income is to be read in conjunction with the Notes to the Financial Statement set out on pages 76 to 86

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2012

······	Note	2012 \$	2011 \$
CURRENT ASSETS			
Cash & Cash Equivalents	7	2,217,983	1,950,478
Trade & Other Receivables	8	348,336	145,364
Inventories	9	16,228	18,737
Investments	10	-	1,750,000
Other Assets	11	537,719	1,112,990
TOTAL CURRENT ASSETS		3,120,266	4,977,569
NON-CURRENT ASSETS			
Property, Plant & Equipment	12	98,164	79,193
TOTAL NON-CURRENT ASSETS		98,164	79,193
TOTAL ASSETS		3,218,430	5,056,762
CURRENT LIABILITIES			
Trade & Other Payables	13	970,653	695,929
Provisions	14	184,306	141,090
TOTAL CURRENT LIABILITIES		1,154,959	837,019
TOTAL LIABILITIES		1,154,959	837,019
NET ASSETS		2,063,471	4,219,743
EQUITY			
Members' Funds	15	-	-
Retained Earnings	16	2,063,471	4,219,743
TOTAL EQUITY		2,063,471	4,219,743

The Statement of Financial Position is to be read in conjunction with the Notes to the Financial Statement set out on pages 76 to 86

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2012

	Note	2012 \$	2011 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Grants		6,997,490	7,073,372
Receipts from Other Organisations & Persons		968,559	955,224
Payments to Suppliers & Employees		(9,544,409)	(6,816,216)
Interest Received		155,900	152,569
Net Cash (Used in) / Provided by Operating Activities	21(a)	(1,422,460)	1,364,949
CASH FLOWS FROM INVESTING ACTIVITIES			
Payment for Property, Plant & Equipment		(66,835)	(80,732)
Proceeds from Sale of Property, Plant & Equipment		6,800	-
Payment for Investments		-	(1,250,000)
Proceeds from Redemption of Investments		1,750,000	
Net Cash Provided by / (Used in) Investing Activities		1,689,965	(1,330,732)
NET INCREASE IN CASH HELD		267,505	34,217
CASH & CASH EQUIVALENTS AT BEGINNING OF FINANCIAL YEAR		1,950,478	1,916,261
CASH & CASH EQUIVALENTS AT END OF FINANCIAL YEAR	21(b)	2,217,983	1,950,478

The Statement of Cash Flows is to be read in conjunction with the Notes to the Financial Statement set out on pages 76 to 86

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2012

	Members'	Retained	Total
	Funds	Earnings	Equity
	\$	\$	\$
At 1 July 2010	-	2,532,834	2,532,834
TOTAL COMPREHENSIVE INCOME FOR			
THE YEAR			
Profit for the Year		1,686,909	1,686,909
OTHER COMPREHENSIVE INCOME			
Other Comprehensive Income for the Year			-
At 30 June 2011	-	4,219,743	4,219,743
TOTAL COMPREHENSIVE INCOME FOR THE YEAR			
(Loss) for the Year		(2,156,272)	(2,156,272)
OTHER COMPREHENSIVE INCOME			
Other Comprehensive Income for the Year		-	
At 30 June 2012	-	2,063,471	2,063,471

The Statement of Change in Equity is to be read in conjunction with the Notes to the Financial Statement set out on pages 76 to 86

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

1 CORPORATE INFORMATION

The financial report of Rowing Australia Limited ("the Company") for the year ended 30 June 2012 was authorised for issue in accordance with a resolution of the Board of Directors ("the Board") on 19 October 2012.

Rowing Australia Limited is a Company Limited by Guarantee incorporated in Australia on 29 June 2007.

The nature of the operations and principal activity of the Company is the administration of the sport of rowing in Australia.

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Preparation

The financial statements are general purpose financial statements prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements (including Australian Accounting Interpretations) adopted by the Australian Accounting Standards Board and the Corporations Act 2001.

In preparing the financial report, the Company has taken the exemptions available to non-profit entities.

The financial statements have been prepared on an accrual basis and on historical costs and do not take into account changing money values or current valuation of non-current assets.

The accounting policies have been consistently applied and except where there is a change in accounting policy, are consistent with those of the previous period.

The financial statements are presented in Australian dollars.

(b) Statement of Compliance

The financial report complies with Australian Accounting Standards - Reduced Disclosure Requirements as issued by the Australian Accounting Standards Board (AASB).

(c) New Standards and Interpretations not yet adopted

The Australian Accounting Standards Board has issued new, revised and amended standards and interpretations that have mandatory application dates for future reporting periods. The Company has decided against early adoption of these standards.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(d) Revenue Recognition

Revenue is recognised to the extent that it is probable that the accrued benefits will flow to the Company. The following specific recognition criteria also apply before revenue is recognised:

Sale of Goods Revenue is recognised when control has passed to the buyer.

Grants

Grant revenues received for specific projects are recognised upon receipt regardless of whether expenditure has been incurred as there is no contractual right to return the monies received to the grantor.

Grant revenues received with a conditional right to return unspent amounts is initially recognised as income in advance in the statement of financial position and revenue is recognised in the statement of comprehensive income as services are preformed or conditions fulfilled.

Interest

Interest revenue is recognised as it accrues.

Sale of Non-Current Assets

The gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal and is included as revenue at the date control of the asset passes to the buyer, usually when an unconditional contract of sale is signed.

(e) Income Tax

The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997.

(f) Cash & Cash Equivalents

Cash & cash equivalents in the statement of financial position comprise cash on hand and at bank together with short-term deposits with an original maturity of three months or less that are readily convertible to known cash amounts subject to insignificant risk of changes in value.

(g) Trade & Other Receivables

The collectability of debts is assessed at the reporting date and specific provision is made for any doubtful debts.

(h) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned to inventories on an average cost basis.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(i) Investments

Investments include term deposits held with banks, with original maturities of greater than three months.

(j) Property, Plant & Equipment

Property, plant & equipment are stated at cost, less accumulated depreciation and any impairment in value.

Depreciation is calculated on a straight-line basis over the estimated useful life of the asset. The expected useful lives are as follows:

Office & Computer Equipment - 2¹/₂ to 10 years Training Equipment - 3 to 5 years

The carrying values of property, plant & equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount.

Impairment losses are recognised in the statement of comprehensive income.

(k) Intangible Assets

Intangible assets are stated at cost, less any accumulated amortisation and any impairment in value.

Amortisation is calculated on a straight-line basis over the estimated useful lives of intangible assets from the date that they are available for use. The expected useful lives of the assets are as follows:

Software Development - 5 years

(I) Trade & Other Payables

Trade creditors & other amounts payable are recognised when the Company becomes obliged to make future payments resulting from the purchase of goods and services.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(m) Employee Entitlements

Provision is made for entitlements accruing to employees in relation to wages, salaries, annual leave, long service leave and other benefits where the Company has a present obligation to pay resulting from employees' services provided up to reporting date.

- Wages, salaries and annual leave Liabilities for employee benefits for wages, salaries and annual leave which are expected to be settled within 12 months of yearend are disclosed as current liabilities. The provision has been calculated at current wage and salary rates including related on-costs. Sick leave is expensed as incurred.
- Long service leave Liabilities for employee benefits for long service leave represents the present value of the estimated future cash outflows to be made resulting from employees' services provided up to reporting date. The portion of the long service leave liability not expected to be settled within 12 months is discounted using the rates applicable to national government securities at reporting date, which most closely match the terms of maturity of the related liability.
- Superannuation Superannuation contributions made by the Company on a defined basis to an employee superannuation fund are charged as expenses when incurred. The Company has no legal obligation to provide benefits to employees on retirement.

(n) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables & payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

(o) Impairment of Financial Assets

A financial asset is assessed at each reporting date to determine whether there is any objective evidence that the asset may be impaired. A financial asset is considered impaired if the evidence indicates one or more events have had a negative effect on the estimated future cash inflows of that asset.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(o) Impairment of Financial Assets (Continued)

Individually significant financial assets are tested for impairment separately. The remaining financial assets are assessed on a group basis based on credit risk.

An impairment loss on a held-to-maturity investment is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate. An impairment loss on an availablefor-sale financial asset is calculated by reference to its fair value.

Impairment losses are recognised in the statement of comprehensive income.

(p) Impairment of Non-Financial Assets

At each reporting date, the Company assesses whether there is any indication that an asset may be impaired. Where an indicator of impairment exists, the Company makes a formal estimate of recoverable amount. Where the carrying amount of an asset exceeds its recoverable amount the asset is considered impaired and is written down to its recoverable amount.

Recoverable amount is the greater of fair value less costs to sell and value in use. It is determined for an individual asset, unless the asset's value in use cannot be estimated to be close to its fair value less costs to sell and it does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

(q) Comparative Figures

The financial statements cover the period 1 July 2011 to 30 June 2012. The comparative figures cover the twelve month period to 30 June 2011.

Where necessary, comparative figures have been reclassified and repositioned for consistency with current year disclosures.

(r) Economic Dependence

The Company is dependent on the Australian Sports Commission ("the Commission") for the majority of its revenue. At the date of this report the Board has no reason to believe the Commission will not continue to support the Company.

ROWING AUSTRALIA LIMITED

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS

R THE YEAR ENDED 50 JUNE 2012	2012 \$	2011 \$
REVENUE		
Grants		
Australian Sports Commission (ASC)		
High Performance - National Rowing Centre of Excellence	5,106,600	5,106,600
National Talent Identification & Development Program	320,000	389,411
Sport Development	89,400	89,400
SportCONNECT	-	15,000
Elite Coach Development Program	88,800	-
Green & Gold Project	75,000	350,000
Officiating Scholarship	5,000	6,000
Participation Demonstration Project	300,000	300,000
Women in Sport Media Grant	150,000	100,000
Information & Communication Technology	100,000	-
Australian Institute of Sport (AIS)	106,357	195,711
Australian Olympic Committee (AOC)	194,250	115,000
Australian Paralympic Committee (APC)	246,251	181,250
Department of Health & Ageing -		
Illicit Drugs in Sport Education Program	90,500	225,000
New South Wales Government	200,000	
Accreditation Fees	18,223	25,632
Affiliation Fees	84,968	82,472
Conference Income	-	69,410
Commercial Activities		
Advertising	359	870
Merchandise Sales	36,575	39,091
Other Sales & Rebates	19,898	22,319
Course Fees	24,636	
Distribution Received	-	7,788
Doubtful Debts Recovered	-	7,040
Insurance Recovery	-	12,725
Interest Received	155,900	152,569
International Competition Contributions - Seat Fees	429,330	452,354
Masters' Regatta - Hosting Fees	15,000	5,597
National Championships - Hosting Fees	32,500	26,000
ROMS - Licence Fees	50,769	50,946
ROMS - Usage Fees	45,564	48,029
Sundry Income	37,704	9,160
Total Revenue	8,023,584	8,085,374

NOTES TO THE FINANCIAL STATEMENTS

Finance Income / (Costs) Bank InterestBank Interest155,900152,569Employee Benefits Expense31,06330,330Long Service Leave Provided12,1537,599Superannuation123,53787,333Wages & Salaries1,542,9791,220,040Workers' Compensation15,05612,409Total Employee Benefits Expense1,724,7881,357,714AUDITOR'S REMUNERATIONRSM Bird Cameron: Audit of the Financial Statements11,20010,500INCOME TAX EXPENSE11,20010,500CASH & CASH EQUIVALENTSCURRENT Cash at Bank2,171,6071,901,668 46,376Cash on Hand46,37648,810 4,63762,217,9831,950,478	FU	R THE YEAR ENDED 30 JUNE 2012	2012 \$	2011 \$
Bank Interest 155,900 152,565 Employee Benefits Expense 31,063 30,330 Long Service Leave Provided 12,153 7,592 Superannuation 123,537 87,333 Wages & Salaries 1,542,979 1,220,044 Workers' Compensation 15,056 12,403 Total Employee Benefits Expense 1,724,788 1,357,714 AUDITOR'S REMUNERATION RSM Bird Cameron: Audit of the Financial Statements 11,200 10,506 INCOME TAX EXPENSE The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997. Assessment Act 1997. 1,901,666 Cash & CASH EQUIVALENTS 2,171,607 1,901,666 Cash on Hand 46,376 48,810 2,217,983 1,950,476 1,950,476 Trade & OTHER RECEIVABLES 296,907 82,081 Provision for Doubtful Debts - (11,588 - (11,588 296,907 70,493 296,907 70,493 Distribution Receivable 7,788 7,788 7,788 QST Receivable 100	4	REVENUES & EXPENSES		
Employee Benefits ExpenseAnnual Leave Provided $31,063$ $30,333$ Long Service Leave Provided $12,153$ $7,595$ Superannuation $123,537$ $87,333$ Wages & Salaries $1,542,979$ $1,220,046$ Workers' Compensation $15,056$ $12,402$ Total Employee Benefits Expense $1,724,788$ $1,357,714$ AUDITOR'S REMUNERATIONRSM Bird Cameron: $11,200$ $10,500$ Audit of the Financial Statements $11,200$ $10,500$ INCOME TAX EXPENSEThe Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997. $31,063$ CASH & CASH EQUIVALENTS $2,171,607$ $1,901,668$ Cash at Bank $2,171,607$ $1,901,668$ Cash on Hand $46,376$ $48,810$ 2,217,983 $1,950,478$ $-(11,588)$ Provision for Doubtful Debts $-(11,588)$ 296,907 $82,081$ Provision for Doubtful Debts $7,788$ 7,788 $7,788$ GST Receivable $7,788$ 0 ther Receivable 100 385		Finance Income / (Costs)		
Annual Leave Provided $31,063$ $30,336$ Long Service Leave Provided $12,153$ $7,592$ Superannuation $123,537$ $87,333$ Wages & Salaries $1,542,979$ $1,220,044$ Workers' Compensation $15,056$ $12,409$ Total Employee Benefits Expense $1,724,788$ $1,357,714$ AUDITOR'S REMUNERATION RSM Bird Cameron: $1,200$ $10,500$ Audit of the Financial Statements $11,200$ $10,500$ INCOME TAX EXPENSE The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997. CASH & CASH EQUIVALENTS $2,171,607$ $1,901,666$ Cash at Bank $2,171,607$ $1,901,666$ Cash on Hand $2,217,983$ $1,950,478$ Trade & OTHER RECEIVABLES $296,907$ $82,081$ Provision for Doubtful Debts $-$ (11,588 $296,907$ $70,493$ Distribution Receivable $7,788$ $7,788$ $7,788$ Other Receivable 100 385		Bank Interest	155,900	152,569
Annual Leave Provided $31,063$ $30,336$ Long Service Leave Provided $12,153$ $7,592$ Superannuation $123,537$ $87,333$ Wages & Salaries $1,542,979$ $1,220,044$ Workers' Compensation $15,056$ $12,409$ Total Employee Benefits Expense $1,724,788$ $1,357,714$ AUDITOR'S REMUNERATION RSM Bird Cameron: $1,200$ $10,500$ Audit of the Financial Statements $11,200$ $10,500$ INCOME TAX EXPENSE The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997. CASH & CASH EQUIVALENTS $2,171,607$ $1,901,666$ Cash at Bank $2,171,607$ $1,901,666$ Cash on Hand $2,217,983$ $1,950,478$ Trade & OTHER RECEIVABLES $296,907$ $82,081$ Provision for Doubtful Debts $-$ (11,588 $296,907$ $70,493$ Distribution Receivable $7,788$ $7,788$ $7,788$ Other Receivable 100 385		Employee Benefits Expense		
Superannuation 123,537 87,333 Wages & Salaries 1,542,979 1,220,040 Workers' Compensation 15,056 12,403 Total Employee Benefits Expense 1,724,788 1,357,714 AUDITOR'S REMUNERATION RSM Bird Cameron: 1,200 10,500 Audit of the Financial Statements 11,200 10,500 INCOME TAX EXPENSE The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997. CASH & CASH EQUIVALENTS CURRENT Cash at Bank 2,171,607 1,901,668 Cash on Hand 46,376 48,810 2,217,983 1,950,478 296,907 82,081 Provision for Doubtful Debts - (11,588 296,907 70,493 Distribution Receivable 7,788 7,788 7,788 GST Receivable 100 385			31,063	30,336
Wages & Salaries $1,542,979$ $1,220,040$ Workers' Compensation $15,056$ $12,403$ Total Employee Benefits Expense $1,724,788$ $1,357,714$ AUDITOR'S REMUNERATIONRSM Bird Cameron: $1,200$ $10,500$ Audit of the Financial Statements $11,200$ $10,500$ INCOME TAX EXPENSE $11,200$ $10,500$ INCOME TAX EXPENSEThe Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997.Assessment Act 1997.CASH & CASH EQUIVALENTSCURRENT $2,171,607$ $1,901,668$ Cash at Bank $2,171,607$ $1,901,668$ Cash on Hand $46,376$ $48,810$ $2,217,983$ $1,950,478$ Trade & OTHER RECEIVABLES $(11,588)$ CURRENT $(11,588)$ Provision for Doubtful Debts $(11,588)$ $296,907$ $70,493$ Distribution Receivable $7,788$ $7,788$ GST Receivable $43,541$ $66,694$ Other Receivables 100 385		Long Service Leave Provided	12,153	7,595
Workers' Compensation $15,056$ $12,409$ Total Employee Benefits Expense $1,724,788$ $1,357,714$ AUDITOR'S REMUNERATIONRSM Bird Cameron: $11,200$ $10,500$ Audit of the Financial Statements $11,200$ $10,500$ INCOME TAX EXPENSE $11,200$ $10,500$ The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997. $11,200$ CASH & CASH EQUIVALENTS $2,171,607$ $1,901,663$ Cash at Bank $2,171,607$ $1,901,663$ Cash on Hand $46,376$ $48,810$ $2,217,983$ $1,950,473$ Trade & OTHER RECEIVABLES $-$ CURRENT $296,907$ $82,081$ Provision for Doubtful Debts $-$ Distribution Receivable $7,788$ $7,788$ GST Receivable $43,541$ $66,694$ Other Receivables 100 385		Superannuation	123,537	87,33
Total Employee Benefits Expense $1,724,788$ $1,357,714$ AUDITOR'S REMUNERATIONRSM Bird Cameron: Audit of the Financial Statements $11,200$ $10,500$ INCOME TAX EXPENSEThe Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997. $11,200$ $10,500$ CASH & CASH EQUIVALENTSCURRENT Cash at Bank $2,171,607$ $1,901,663$ Cash on Hand $46,376$ $48,810$ $2,217,983$ $1,950,473$ Trade & OTHER RECEIVABLES $296,907$ $82,081$ Provision for Doubtful Debts $-$ ($11,588$ $296,907$ $70,492$ Distribution Receivable $7,788$ $7,788$ GST Receivable $7,788$ $7,788$ Other Receivables 100 385		Wages & Salaries	1,542,979	1,220,040
AUDITOR'S REMUNERATIONRSM Bird Cameron: Audit of the Financial Statements $11,200$ $10,500$ INCOME TAX EXPENSE The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997. $11,200$ $10,500$ CASH & CASH EQUIVALENTS CURRENT Cash at Bank Cash on Hand $2,171,607$ $1,901,664$ $46,376$ $48,810$ $2,217,983$ $1,950,473$ TRADE & OTHER RECEIVABLES CURRENT Trade Debtors $296,907$ $82,081$ $-$ $(11,588)$ Provision for Doubtful Debts $-$ $-$ $(11,588)$ $-$ $296,907$ $70,492$ $296,907$ Distribution Receivable GST Receivable Other Receivables $7,788$ 100 $7,788$ 385		Workers' Compensation	15,056	12,40
RSM Bird Cameron: Audit of the Financial Statements $11,200$ $10,500$ INCOME TAX EXPENSE The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997. $11,200$ $10,500$ CASH & CASH EQUIVALENTS CURRENT Cash at Bank Cash on Hand $2,171,607$ $1,901,663$ Cash on Hand $46,376$ $48,810$ $2,217,983$ $1,950,473$ Trade & OTHER RECEIVABLES CURRENT Trade Debtors $296,907$ $82,081$ Provision for Doubtful Debts $ (11,588)$ Distribution Receivable $7,788$ $7,788$ GST Receivable $43,541$ $66,694$ Other Receivables 100 385		Total Employee Benefits Expense	1,724,788	1,357,714
Audit of the Financial Statements $11,200$ $10,500$ INCOME TAX EXPENSEThe Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997.CASH & CASH EQUIVALENTSCURRENTCash at Bank $2,171,607$ Cash on Hand $46,376$ 48,8102,217,983 $1,950,473$ TRADE & OTHER RECEIVABLESCURRENTTrade Debtors $296,907$ Provision for Doubtful Debts $-$ (11,588296,907 $70,493$ Distribution Receivable $7,788$ 7,788 $7,788$ GST Receivable $43,541$ 0 ther Receivables 100 385	5	AUDITOR'S REMUNERATION		
INCOME TAX EXPENSEThe Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997.CASH & CASH EQUIVALENTSCURRENTCash at Bank $2,171,607$ $1,901,663$ Cash on Hand $46,376$ $48,810$ $2,217,983$ $1,950,473$ TRADE & OTHER RECEIVABLESCURRENTTrade Debtors $296,907$ $82,081$ Provision for Doubtful Debts $-$ (11,588 $296,907$ $70,493$ Distribution Receivable $7,788$ $7,788$ GST Receivable $43,541$ $66,694$ Other Receivables 100 385		RSM Bird Cameron:		
The Company is exempt from income tax by virtue of Section 50-45 of the Income Tax Assessment Act 1997.CASH & CASH EQUIVALENTSCURRENT2,171,6071,901,663Cash at Bank2,171,6071,901,663Cash on Hand $46,376$ $48,810$ 2,217,9831,950,473TRADE & OTHER RECEIVABLESCURRENT296,907 $82,081$ Provision for Doubtful Debts-(11,588)Distribution Receivable7,7887,788GST Receivable7,7887,788Other Receivables100385		Audit of the Financial Statements	11,200	10,500
Assessment Act 1997.CASH & CASH EQUIVALENTSCURRENTCash at Bank $2,171,607$ Cash on Hand $46,376$ 48,8102,217,9831,950,473TRADE & OTHER RECEIVABLESCURRENTTrade Debtors296,90782,081Provision for Doubtful Debts-CurrentConstribution Receivable7,7887,788GST ReceivableOther Receivables100385	Ó			
CURRENT $2,171,607$ $1,901,668$ Cash at Bank $2,171,607$ $1,901,668$ Cash on Hand $46,376$ $48,810$ $2,217,983$ $1,950,478$ TRADE & OTHER RECEIVABLES $2,217,983$ $1,950,478$ CURRENT Trade Debtors $296,907$ $82,081$ Provision for Doubtful Debts $-$ (11,588 $296,907$ $70,493$ Distribution Receivable $7,788$ $7,788$ $7,788$ GST Receivable $43,541$ $66,694$ 100 389			of the Income T	ax
Cash at Bank 2,171,607 1,901,663 Cash on Hand 46,376 48,810 2,217,983 1,950,473 TRADE & OTHER RECEIVABLES 2,217,983 1,950,473 Trade Debtors 296,907 82,081 Provision for Doubtful Debts - (11,588 296,907 70,493 Distribution Receivable 7,788 7,788 GST Receivable 43,541 66,694 Other Receivables 100 385	7	CASH & CASH EQUIVALENTS		
Cash on Hand 46,376 48,810 2,217,983 1,950,478 TRADE & OTHER RECEIVABLES 2,217,983 1,950,478 CURRENT 7rade Debtors 296,907 82,081 Provision for Doubtful Debts - (11,588 296,907 70,493 Distribution Receivable 7,788 7,788 7,788 GST Receivable 43,541 66,694 100 385		CURRENT		
2,217,983 1,950,473 TRADE & OTHER RECEIVABLES 2 CURRENT 7 Trade Debtors 296,907 82,081 Provision for Doubtful Debts - (11,588) 296,907 70,493 Distribution Receivable 7,788 7,788 GST Receivable 43,541 66,694 Other Receivables 100 385		Cash at Bank	2,171,607	1,901,668
TRADE & OTHER RECEIVABLESCURRENTTrade Debtors296,90782,081Provision for Doubtful Debts- (11,588296,90770,492Distribution Receivable7,7887,788GST Receivable43,54166,694Other Receivables100385		Cash on Hand	46,376	48,810
CURRENT Trade Debtors 296,907 82,081 Provision for Doubtful Debts - (11,588 296,907 70,492 Distribution Receivable 7,788 7,788 GST Receivable 43,541 66,694 Other Receivables 100 385			2,217,983	1,950,47
Trade Debtors 296,907 82,08 Provision for Doubtful Debts - (11,58) Distribution Receivable 7,788 7,788 GST Receivable 43,541 66,694 Other Receivables 100 389	:	TRADE & OTHER RECEIVABLES		
Provision for Doubtful Debts - (11,588 296,907 70,492 Distribution Receivable 7,788 7,788 GST Receivable 43,541 66,694 Other Receivables 100 389		CURRENT		
296,907 70,493 Distribution Receivable 7,788 7,788 GST Receivable 43,541 66,694 Other Receivables 100 389		Trade Debtors	296,907	82,081
Distribution Receivable7,7887,788GST Receivable43,54166,694Other Receivables100389		Provision for Doubtful Debts		(11,588
GST Receivable43,54166,694Other Receivables100389			296,907	70,493
Other Receivables 100 389		Distribution Receivable	7,788	7,788
		GST Receivable	43,541	66,694
348,336 145,364		Other Receivables	100	389
			348,336	145,364

NOTES TO THE FINANCIAL STATEMENTS

ror	A THE YEAR ENDED 30 JUNE 2012	2012 \$	2011 \$
9	INVENTORIES		
	CURRENT		
	Coaching Resources – At Cost	16,228	18,737
10	INVESTMENTS		
	CURRENT		
	Term Deposit	-	1,750,000
11	OTHER ASSETS		
	CURRENT		
	Prepayments International Competition Expenses	451,760	995,495
	Other	63,174	83,702
	Accrued Income	16,896	33,793
	Deposits Paid	5,889	-
		537,719	1,112,990
12	PROPERTY, PLANT & EQUIPMENT		
	NON-CURRENT		
	Office & Computer Equipment - At Cost	100,503	85,095
	Accumulated Depreciation	(75,273)	(60,408)
		25,230	24,687
	Training Equipment - At Cost	102,521	59,89 4
	Accumulated Depreciation	(29,587)	(5,388)
		72,934	54,506
	Total Property, Plant & Equipment	98,164	79,193
	PROPERTY, PLANT & EQUIPMENT - MOVEMENTS Office & Computer Equipment		
	Carrying Amount at Beginning of Year	24,687	14,136
	Additions	15,408	20,838
	Disposals	-	-
	Depreciation - Written-back	-	-
	- Expense	(14,865)	(10,287)
	Carrying Amount at End of Year	25,230	24,687

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

		2012	2011
		\$	\$
12	PROPERTY, PLANT & EQUIPMENT (CONTINUEI	D)	
	PROPERTY, PLANT & EQUIPMENT - MOVEMEN	TS (CONTINUED)	
	Training Equipment		
	Carrying Amount at Beginning of Year	54,506	-
	Additions	51,427	59,894
	Disposals	(8,800)	-
	Depreciation - Written-back	1,620	-
	- Expense	(25,819)	(5,388)
	Carrying Amount at End of Year	72,934	54,506
13	TRADE &OTHER PAYABLES		
	CURRENT		
	Income Received in Advance		
	International Competition	281,045	206,874
	Other	3,395	-
	Trade Creditors	430,801	206,049
	Accruals	172,994	249,182
	Other Amounts Payable	82,418	33,824
		970,653	695,929
14	PROVISIONS		
	CURRENT		
	Provision for Annual Leave	143,917	112,854
	Provision for Long Service Leave	40,389	28,236
		184,306	141,090

15 MEMBERS' FUNDS

The Company is Limited by Guarantee. In the event of winding-up, the Constitution states that each Member is required to contribute a maximum of \$100 towards meeting any outstanding obligations of the Company. At 30 June 2012 the number of Members was 7 (2011: 7).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

		2012 \$	2011 \$
16	RETAINED EARNINGS		
	Retained Earnings at Beginning of the Financial Year	4,219,743	2,532,834
	(Loss)/Profit for the Year	(2,156,272)	1,686,909
	Retained Earnings at End of the Financial Year	2,063,471	4,219,743

17 KEY MANAGEMENT PERSONNEL DISCLOSURES

Key Management Personnel

The key management personnel include the Directors as disclosed in the Directors' Report together with the Company Secretary and Chief Executive Officer, Mr A B Dee.

The key management personnel compensation included in employee benefits was:				
Short term employee benefits	173,754	161,922		
Post employment employee benefits	17,038	24,419		
Total	190,792	186,341		

Transactions with Key Management Personnel

There were no related party transactions during the year.

18 SEGMENT REPORTING

The Company operates from Canberra in the Australian Capital Territory to administer the sport of rowing in Australia.

19 ENTITY INFORMATION

The registered office and principal place of business of the Company is: 21 Alexandrina Drive, Yarralumla, ACT 2600

20 MATTERS SUBSEQUENT TO BALANCE DATE

Since the end of the financial year no matters or circumstances have arisen not otherwise dealt with in the financial report that have significantly or may significantly affect the operations of the Company, the results of those operations or the state of affairs in subsequent financial years.

ROWING AUSTRALIA LIMITED

(A Company Limited by Guarantee)

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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

		2012	2011
		\$	\$
CA	SH FLOW INFORMATION		
(a)	Reconciliation of Net Cash provided by Operating Activities to (Loss) / Profit) after Income Tax		
	(Loss) / Profit after Income Tax	(2,156,272)	1,686,909
	Non-Cash Flows and Non-Operating Items in (Loss) / Profit:		
	Depreciation & Amortisation	40,684	26,915
	Doubtful Debts	-	(7,040)
	Loss on Disposal of Non-Current Assets	380	-
	Changes in Assets & Liabilities:		
	(Increase) / Decrease in Receivables	(186,075)	67,932
	Decrease / (Increase) in Inventories	2,509	(9,553)
	Decrease / (Increase) in Other Assets	558,374	(567,451)
	Increase in Creditors	197,158	94,407
	Increase in Income in Advance	77,566	34,899
	Increase in Provisions	43,216	37,931
	Net Cash (Used in) / Provided by Operating Activities	(1,422,460)	1,364,949

(b) Reconciliation of Cash

For the purposes of the statement of cash flows, cash includes cash and at call deposits with banks, and investments in money market instruments. Cash at the end of financial year as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:

Cash at Bank	2,171,607	1,901,668
Cash on Hand	46,376	48,810
	2,217,983	1,950,478

DIRECTORS' DECLARATION

In the opinion of the Directors of Rowing Australia Limited ("the Company"):

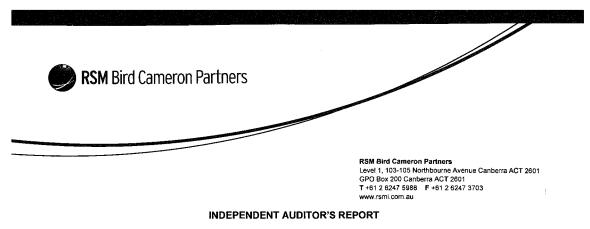
- (a) the financial statements and notes, set out on pages 72 to 86 are in accordance with the Corporations Act 2001, including:
 - giving a true and fair view of the financial position of the Company as at 30 June 2012 and of its performance, as represented by the results of its operations and its cash flows, for the financial year ended on that date; and
 - (ii) complying with Australian Accounting Standards Reduced Disclosure Requirements and the Corporations Regulations 2001.
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors and is signed for and on behalf of the directors by:

C J Smith - Director

. G & Rezos - Director

Dated at Melbourne: 19 October 2012



TO THE MEMBERS OF

ROWING AUSTRALIA LIMITED

We have audited the accompanying financial report of Rowing Australia Limited ("the company"), which comprises the Statement of Financial Position as at 30 June 2012, and the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the directors' declaration.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Rowing Australia Limited, would be in the same terms if given to the directors as at the time of this auditor's report.

Liability limited by a scheme approved under Professional Standards Legislation Major Offices in: Perth, Sydney, Melbourne, Adelaide and Canberra ABN 36 965 185 036 RSM Bird Cameron Partners is a member of the RSM network. Each member of the RSM network is an independent accounting and advisory firm which practises in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.





Opinion

In our opinion, the financial report of Rowing Australia Limited is in accordance with the Corporations Act 2001, including:

- (i) giving a true and fair view of the company's financial position as at 30 June 2012 and of its performance for the year ended on that date; and
- complying with Australian Accounting Standards Reduced Disclosure Requirements and the Corporations Regulations 2001.

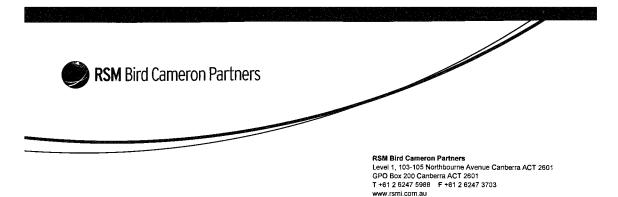
RSM Bird Campon Pather

RSM Bird Cameron Partners

Alentone

Canberra, Australian Capital Territory Dated: 25 OcTOBER 2012_

G M STENHOUSE Partner



AUDITOR'S DISCLAIMER

ROWING AUSTRALIA LIMITED

The additional financial data presented in the following pages is in accordance with the books and records of Rowing Australia Limited which have been subjected to the auditing procedures applied in our audit of the company for the year ended 30 June 2012. It will be appreciated that our statutory audit did not cover all details of the additional financial data. Accordingly, we do not express an opinion on such financial data and no warranty of accuracy or reliability is given. Neither the firm nor any member or employee of the firm undertakes responsibility in any way whatsoever to any person (other than to Rowing Australia Limited) in respect of such data, including any errors or omissions therein however caused.

RSM Bird Cambon Portuly

RSM Bird Cameron Partners

oul

Canberra, Australian Capital Territory Dated: 25 0CTDBER 2012-

G M STENHOUSE Partner

Liability limited by a scheme approved under Professional Standards Legislation Major Offices in: Perth, Sydney, Melbourne, Adelaide and Canberra ABN 36 965 185 036 RSM Bird Cameron Partners is a member of the RSM network. Each member of the RSM network is an independent accounting and advisory firm which practises in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.



DETAILED INCOME STATEMENT ADMINISTRATION

FOR THE TEAR ENDED 50 JUNE 2012	2012	2011
	\$	\$
INCOME		
Affiliation Fees	84,968	82,472
Commercial Activities		
Advertising	359	852
Other Sales & Rebates	19,898	21,171
Community Development & Events Recovery	16,744	-
Doubtful Debts Recovered	-	7,040
Insurance Recovery	-	12,725
Interest Received	148,915	148,675
National Rowing Centre of Excellence Recovery	662,000	478,316
Sundry Income	875	3,165
Women in Sport Media Grant	150,000	100,000
TOTAL ADMINISTRATION INCOME	1,083,759	854,416
EXPENSES		
Commissions & Committees - Board & Council	51,208	39,773
International Activities		
FISA Congresses	20,457	14,653
FISA Delegates	2,250	-
FISA Fees	2,279	2,194
Oceania Confederation (ORCON)	-	4,937
Other	2,476	-
Operating Expenses		
Accountancy Fees	9,990	11,663
Annual Report Production	3,320	3,314
Apparel & Gifts	-	6,697
Audit Fees	11,200	10,500
Bank & Credit Card Charges	12,588	4,002
Cleaning Services	-	2,544
Commercial Activities	16,868	8,048
Computer & Software Expenses	1,850	2,006
Currency Fluctuations	6,338	147
Depreciation	20,347	10,287
Electricity	-	1,901
General Expenses	2,136	1,082
Insurance	42,005	51,085
Legal & Corporate Affairs	15,828	1,250
Meals & Catering	966	3,905
Photocopying	4,036	5,172

ROWING AUSTRALIA LIMITED

(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT ADMINISTRATION (CONTINUED)

	2012	2011
	\$	\$
Operating Expenses (continued)		
Postage	7,833	4,151
Printing & Stationery	9,300	5,165
Rent	63,131	42,281
Relocation Costs	5,190	25,009
Staff Amenities	561	1,354
Staff Recruitment	725	381
Staff Training & Development	609	545
Storage	3,668	3,462
Subscriptions	193	-
Telephone	50 ,80 4	18,099
Travel & Accommodation	37,935	40,725
Website Costs	1,087	1,335
Workers' Compensation	15,056	12,405
Staff Costs	421,295	364,706
Volunteers & Contractors		
Business Development Manager	54,376	22,529
IT Maintenance Contractor	23,414	23,483
Media & Communication -		
General	49,257	-
Women in Sport	85,635	-
Webmaster	6,072	3,446
TOTAL ADMINISTRATION EXPENSES	1,062,283	754,236
NET OPERATING PROFIT ADMINISTRATION	21,476	100,180

DETAILED INCOME STATEMENT INFORMATION & COMMUNICATION TECHNOLOGY

	2012 \$	2011 \$
INCOME		
ASC Grant	100,000	-
ROMS - Licence Fees	50,769	50,947
ROMS - Usage Fees	45,564	48,029
TOTAL INFORMATION & COMMUNICATION TECHNOLOGY INCOME	196,333	98,976
EXPENSES		
Commissions & Committees	-	12
Consultant Fees	25,000	-
Operating Expenses		
Amortisation	-	11,240
Legal Fees	3,500	28,400
ROMS Licence Fee	60,000	60,000
RP7 Licence Fee	5,811	8,507
Travel & Other Expenses	18,124	8,688
Volunteers & Contractors		
Developer Fees	19,994	-
TOTAL INFORMATION & COMMUNICATION TECHNOLOGY EXPENSES	132,429	116,847
NET OPERATING PROFIT/ (LOSS) INFORMATION & COMMUNICATION TECHNOLOGY	63,904	(17,871)

ROWING AUSTRALIA LIMITED (A Company Limited by Guarantee) DETAILED INCOME STATEMENT COMMUNITY DEVELOPMENT & EVENTS FOR THE YEAR ENDED 30 JUNE 2012

	2012	2011
	\$	\$
SALES REVENUE		
Coaching Merchandise	36,575	39,091
Less: Cost of Goods Sold	15,277	16,958
Gross Profit	21,298	22,133
INCOME		
Accreditation Fees	18,223	25,632
ASC Grants		
Sport Development	89,400	89,400
SportCONNECT	-	15,000
Participation Demonstration Project	300,000	300,000
Officiating Scholarship	5,000	6,000
Coaches Conference	-	69,410
Commercial Activities		
Gross Profit - Coaching Merchandise	21,298	22,133
Course Fees	24,636	-
Illicit Drugs in Sport Education Program	90,500	225,000
Interest Received	6,978	3,894
Masters Regatta - Hosting Fees	15,000	5,598
National Championship - Hosting Fees	32,500	26,000
Sundry Income	332	-
TOTAL COMMUNITY DEVELOPMENT & EVENTS INCOME	603,867	788,067
EXPENSES		
Coaches Conference	-	49,796
Commissions & Committees	3,487	302
Education Programs		
Illicit Drugs in Sport	62,555	44,733
NCAS Accreditation Fees	418	-
NCAS Course Development	11,524	-
Workshops	12,198	-
FISA Event & Bid Costs	4,532	-
Masters Regatta	2,915	1,010
National Championship	54,239	56,437
Operating Expenses	23,771	26,305
Participation Demonstration Project Grants	126,885	-
Staff Costs	184,671	238,217
TOTAL COMMUNITY DEVELOPMENT & EVENTS EXPENSES	487,195	416,800
NET OPERATING PROFIT COMMUNITY DEVELOPMENT &		
		371,267

ROWING AUSTRALIA LIMITED

(A Company Limited by Guarantee)

DETAILED INCOME STATEMENT NATIONAL ROWING CENTRE OF EXCELLENCE

FOR THE YEAR ENDED 30 JUNE 2012	2012 \$	2011 \$
		.
INCOME		
ASC Grants		
High Performance - National Rowing Centre of Excellence	5,106,600	5,106,600
National Talent Identification & Development Program	320,000	389,41
Green & Gold Project	75,000	350,00
Elite Coach Development Program	88,800	
AIS Grant	-	11,74
AOC Grant	194,250	115,00
ACTAS Head Coach	-	68,40
Distribution Received	-	7,78
Elite Adaptive Program Recovery	-	48,84
International Competition Contributions - Seat Fees	429,330	452,354
Sundry Income	36,497	1,86
TOTAL NATIONAL ROWING CENTRE OF EXCELLENCE	6 950 477	6 550 01
INCOME	6,250,477	6,552,01
EXPENSES		
Athlete Servicing	23,364	23,74
Camps, Servicing & Hosting	503,018	368,02
Commissions & Committees	49,969	19,41
Grants & Subsidies		
Administration Subsidy	662,000	478,31
Direct Athlete Support Program	716,107	593,15
Elite Coach Development Program	214	14,81
Mature Athlete & Coach Support Program	212,553	
National Training Centre	857,874	750,90
Scholarship Coach Program	5,000	
SSSM Coordination	112,000	112,00
Operating Expenses		
Boat Storage & Costs	7,276	6,17
Currency Fluctuations	72,920	51,21
Insurance	3,499	15,09
Legal Fees	64,019	32,28
National Elite Development Program	451,557	764,80
Rower of the Year	3,862	6,76
Selectors International Travel Subsidy	6,895	2,43
World Championships Media Coverage	5,502	26,87
Other	89,128	59,90

DETAILED INCOME STATEMENT NATIONAL CENTRE OF EXCELLENCE (CONTINUED)

FOR THE TEAK ENDED 50 JUNE 2012		
	2012	2011
	\$	\$
Regattas & Trials		
Selection Trials	425,188	154,222
Youth Cup Regatta	27,423	26,955
USA Under 23 Selection Project	-	18,528
Staff Costs	927,910	536,376
Staff Training & Development	12,064	-
Teams International Touring		
Senior A Team	2,545,677	675,138
U23 Team	452,283	328,968
Junior Team	256,828	235,380
Volunteers & Contractors		
International Boatman	25,027	489
Coaches	65,641	46,313
National HP Director	18,763	25,308
Principle Medical Officer	11,800	11,800
Selectors' Allowance	-	3,610
Supplementary Medical Support	-	21,000
TOTAL NATIONAL ROWING CENTRE OF EXCELLENCE		
EXPENSES	8,615,361	5,410,008
NET OPERATING (LOSS)/ PROFIT NATIONAL ROWING		
CENTRE OF EXCELLENCE	(2,364,884)	1,142,010

DETAILED INCOME STATEMENT ELITE ADAPTIVE PROGRAM

FOR THE TEAK ENDED 50 JUNE 2012		
	2012	2011
	\$	\$
INCOME		
APC Grant	246,251	181,250
AIS Grant -	,	,
Program Grant	-	75,000
Head Coach	106,357	114,261
TOTAL ELITE ADAPTIVE PROGRAM INCOME	352,608	370,511
EXPENSES		
Camps & Servicing	23,771	21,138
Commissions & Committees	-	1,735
Operating Expenses	40,806	11,891
Regattas & Trials		7,526
Staff Costs	133,316	157,430
Team International Touring	130,757	79,468
TOTAL ELITE ADAPTIVE PROGRAM EXPENSES	328,650	279,188
NET OPERATING PROFIT ELITE ADAPTIVE PROGRAM	23,958	91,323

DETAILED INCOME STATEMENT SYDNEY INTERNATIONAL ROWING REGATTA

FOR THE TEAK ENDED SO OTHE 2012		
	2012	2011
	\$	\$
INCOME		
NSW Government Grant	200,000	-
Interest	7	
TOTAL SYDNEY INTERNATIONAL ROWING REGATTA INCOME	200,007	-
EXPENSES		
Advertising & Promotion	9,067	-
Bank & Credit Card Charges	100	
General Expenses	950	
Grants & Subsidies	34,284	
Insurance	3,000	
Legal Fees	19,892	
Meals & Catering	3,552	
Media & Communication	21,456	
Printing & Stationery	7,718	
Telephone	1,103	
Staff Costs	42,539	
Travel Expenses	72,749	
Venue Hire & Training Fees	995	
TOTAL SYDNEY INTERNATIONAL ROWING REGATTA		
EXPENSES	217,405	
NET OPERATING (LOSS) SYDNEY INTERNATIONAL ROWING REGATTA	(17,398)	

ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2012

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Statement of Changes in Trust Capital	103
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INCOME STATEMENT

FOR THE YEAR ENDED 30 JUNE 2012

FOR THE TEAK ENDED SUSCINE 2012	Note	2012 \$	2011 \$
Revenue	3	60,684	82,919
Depreciation		(59,728)	(45,166)
Other Expenses		(5,926)	(765)
(LOSS)/DISTRIBUTABLE PROFIT FOR THE YEAR	-	(4,970)	36,988
BENEFICIARY DISTRIBUTION			
Losses Recouped		-	29,200
Rowing Australia Limited	-		7,788
	_	(4,970)	36,988

The Income Statement is to be read in conjunction with the Notes to the Financial Statement set out on pages 104 to 109

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2012

AS AT 50 JUNE 2012	Note	2012	2011
		\$	\$
CURRENT ASSETS			
Correct Asserts Cash and Cash Equivalents	4	91,140	306,005
Trade and Other Receivables	5	67.057	70,745
Inventories	6	27,889	27,889
TOTAL CURRENT ASSETS		186,086	404,639
NON-CURRENT ASSETS			
Property, Plant and Equipment	7	370,666	382,336
TOTAL NON-CURRENT ASSETS	_	370,666	382,336
TOTAL ASSETS		556,752	786,975
CURRENT LIABILITIES			
Trade and Other Payables	8	5,974	231,227
Beneficiary's Advance Account	9	7,788	7,788
TOTAL CURRENT LIABILITIES		13,762	239,015
TOTAL LIABILITIES		13,762	239,015
NET ASSETS	_	542,990	547,960
TRUST CAPITAL			
Settled Sum		10	10
Accretions to Capital	10	542,980	547,950
TOTAL TRUST CAPITAL		542,990	547,960

The Statement of Financial Position is to be read in conjunction with the Notes to the Financial Statement set out on pages 104 to 109

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2012			
	Note	2012	2011
		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Organisations and Persons		63,416	(1,218)
Payments to Organisations and Persons		(227,347)	217,536
Interest Received	_	956	3,417
Net Cash (Used in) / Provided by Operating Activities	11(a)	(162,975)	219,735
CASH FLOWS FROM INVESTING ACTIVITIES			
Payment for Property, Plant & Equipment		(55,746)	(212,534)
Proceeds from Sale of Property, Plant & Equipment		3,856	166,773
Net Cash (Used in) Investing Activities		(51,890)	(45,761)
NET (DECREASE) / INCREASE IN CASH HELD		(214,865)	173,974
CASH AND CASH EQUIVALENTS AT BEGINNING OF FINANCIAL YEAR		306,005	132,031
		· · · · ·	
CASH AND CASH EQUIVALENTS AT END OF FINANCIAL YEAR	11(b)	91,140	306,005

The Statement of Cash Flow is to be read in conjunction with the Notes to the Financial Statement set out on pages 104 to 109

STATEMENT OF CHANGES IN TRUST CAPITAL

FOR THE YEAR ENDED 30 JUNE 2012

FOR THE YEAR ENDED 30 JUNE 2012	Settled Sum S	Accretions to Capital \$	Total Trust Capital \$
	10	518,750	518,760
Profit for the Year Distribution to Beneficiary		36,988 (7,788)	36,988 (7,788)
At 30 June 2011	10	547,950	547,960
Loss for the Year Distribution to Beneficiary		(4,970)	(4,970)
At 30 June 2012	10	542,980	542,990

The Statement of Changes in Trust Capitial is to be read in conjunction with the Notes to the Financial Statement set out on pages 104 to 109

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

1 CORPORATE INFORMATION

The financial report of Rowing Australia Limited as Trustee for the Olympic Boat Fleet Trust ("the Trust") for the year ended 30 June 2012 was authorised for issue in accordance with a resolution of the Board of Directors of the Trustee on 19 October 2012.

The Trust was settled on 16 December 2002 by Mr Peter Antonie with Rowing Australia Limited becoming the Trustee on 29 June 2007.

The nature of the operations and principal activities of the Trust is the ownership, maintenance and provision of boat and boat related assets to Rowing Australia Limited and the internationally competing crews selected to represent Australia.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Preparation

The financial statements of the Trust have been prepared as special purpose financial statements in order to satisfy the financial reporting obligations of the Trustee under the Trust Deed. The financial statements have been prepared on the basis that the Trust is not a reporting entity because there are unlikely to be any other users of the financial statements as all users can obtain information specific to their needs upon demand.

No Australian Accounting Standards, Australian Accounting Interpretations or other authoritative pronouncements of the Australian Accounting Standards Board have been applied in the preparation of the special purpose financial report.

The financial statements have been prepared on an accrual basis and are based on historic costs and do not take into account changing money values or, except where specifically stated, current valuations of non-current assets.

The following material accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of these financial statements.

(b) Revenue Recognition

Revenue is recognised to the extent that it is probable that the accrued benefits will flow to the Trust. The following specific recognition criteria also apply before revenue is recognised:

Boat leasing Revenue is recognised on an accrual basis.

Sale of goods Revenue is recognised when control has passed to the buyer.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(b) Revenue Recognition (continued)

Interest

Revenue is recognised as interest accrues.

(c) Income Taxes

Under current taxation legislation, the Trust does not provide for income tax, as all taxable profits will be distributed to Rowing Australia Limited.

(d) Cash and Cash Equivalents

Cash and cash equivalents in the statement of financial position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less.

For the purposes of the statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

(e) Trade and Other Receivables

The collectability of debts are assessed at the reporting date and specific provision is made for any doubtful debts.

(f) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned to inventories on an average cost basis.

(g) Property, Plant and Equipment

Property, plant and equipment are stated at cost, less accumulated depreciation and any impairment in value.

Depreciation is calculated on a straight-line basis over the estimated useful life of the asset. The expected useful lives are as follows:

Boats and related equipment - 8 years

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amount.

Impairment losses are recognised in the income statement.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

2 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(h) Trade and Other Payables

Trade creditors and other accounts payable are recognised when the Trust becomes obliged to make future payments resulting from the purchase of goods and services.

(i) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to, the ATO are classified as operating cash flows.

(j) Comparative Figures

The financial statements cover the period 1 July 2011 to 30 June 2012. The comparative figures cover the twelve month period to 30 June 2011.

Where necessary, comparative figures have been reclassified and repositioned for consistency with current year disclosures.

NOTES TO THE FINANCIAL STATEMENTS

	A THE TEAK ENDED 50 JUNE 2012	2012 \$	2011 \$
3	REVENUE		
I	Boat Leasing	59,728	44,859
]	Interest Received	956	3,417
l	Profit on Sale of Non- Current Assets		34,643
,	Total Revenue	60,684	82,919
4 (CASH AND CASH EQUIVALENTS		
	CURRENT		
(Cash at Bank	91,140	306,005
5	FRADE AND OTHER RECEIVABLES		
(CURRENT		
,	Trade Debtors	67,057	50,127
(GST Receivable		20,618
		67,057	70,745
6]	INVENTORIES		
•	CURRENT		
(Dars - At Cost	27,889	27,889
7 1	PROPERTY, PLANT & EQUIPMENT		
	NON-CURRENT		<u></u>
	Boats & Related Equipment - At Cost & Trustee's Valuation	557,536	511,195
1	Accumulated Depreciation	(186,870)	(128,859)
		370,666	382,336
8 7	FRADE AND OTHER PAYABLES		
	CURRENT		
	Trade Creditors and Accruals	-	226,791
	Sundry Creditors	-	4,436
(GST Payable	5,974	
		5,974	231,227

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

			\$	<u> </u>
9	BEN	EFICIARY'S ADVANCE ACCOUNT		
	CUH	RRENT		
	Row	ing Australia Limited	7,788	7,788
10	ACO	CRETIONS TO CAPITAL		
	Acci	retions to Capital at Beginning of Financial Year	547,950	547,950
	INC	OME ACCOUNT		
	(Acc	cumulated Losses) Brought Forward	-	(29,200)
	(Los	s)/Profit for the year	(4,970)	36,988
	Dist	ribution to Beneficiary	-	(7,788)
			(4,970)	-
	Acci	retions to Capital at End of Financial Year	542,980	547,950
11	CAS	5H FLOW INFORMATION		
1	(a)	Reconciliation of Net Cash provided by Operating Activities to (Loss)/Distributable Profit as per Income Statement:		
		(Loss)/Distributable Profit for the year	(4,970)	36,988
		Distribution to Beneficiary	-	(7,788)
		Non-Cash Flows and Non-Operating Items in Profit:		
		Depreciation	59,728	45,166
		Loss/(Profit) on Sale of Non-Current Assets	3,832	(34,643)
		Changes in Assets and Liabilities		
		Decrease/(Increase) in Receivables	3,688	(35,523)
		(Increase) in Inventories	-	(10,052)
		(Decrease)/Increase in Creditors	(225,253)	228,353
		Increase in Beneficiary's Advance Account	-	7,788
		(Decrease) in Income in Advance	-	(10,554)
		Net Cash (Used in) / Provided by Operating Activities	(162,975)	219,735
	(b)	Reconciliation of Cash		
		For the purposes of the statement of cash flows, cash and cash equivalents comprise the following at year end:		

2012

2011

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2012

12 MATTERS SUBSEQUENT TO BALANCE DATE

Since the end of the financial year the Trustee is not aware of any matters or circumstances which have arisen not otherwise dealt with in the financial statements that have significantly or may significantly affect the operations of the Trust, the results of those operations or the state of affairs in subsequent financial years.

,

ROWING AUSTRALIA LIMITED AS TRUSTEE FOR

THE OLYMPIC BOAT FLEET TRUST

TRUSTEE'S DECLARATION

The Olympic Boat Fleet Trust ("the Trust") is not a reporting entity as in the opinion of the Trustee, no users exist who are unable to command the preparation of reports so as to satisfy specifically all of their information needs. The financial statements are special purpose financial statements that have been prepared to satisfy the financial reporting requirements of the Trustee under the Trust Deed.

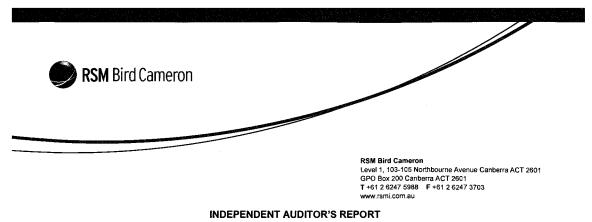
In the opinion of the Trustee:

- 1. The financial statements set out on pages 100 to 109 are drawn up in accordance with the basis of accounting described in Note 2 to the financial statements, so as to present fairly the state of the Trust's affairs as at 30 June 2012 and the result for the year ended on that date; and
- 2. At the date of this statement, there are reasonable grounds to believe that the Trust will be able to pay its debts as and when they fall due.

This declaration is made in accordance with a resolution of the Trustee and is signed for and on behalf of the Trustee by:

. C Smith - Director G Rezos - Director

Dated at Melbourne: 19 October 2012



TO THE TRUSTEES OF

THE OLYMPIC BOAT FLEET TRUST

We have audited the accompanying financial report, being a special purpose financial report, of the Olympic Boat Fleet Trust, which comprises the Statement of Financial Position as at 30 June 2012, the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the statement by the trustee.

Trustee's Responsibility for the Financial Report

The trustee of the trust is responsible for the preparation of the financial report, and have determined that the basis of preparation described in Note 1, is appropriate to meet the requirements of the trust deed and is appropriate to meet the needs of the members. The trustee's responsibility also includes such internal control as trustee determine is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the trustee, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies.

Liability limited by a scheme approved under Professional Standards Legislation Birdanco Nominees Pty Ltd ABN 33 009 321 377 Practising as RSM Bird Cameron ABN 65 319 382 479 Major Offices in:

Melbourne. Adelaide

Perth, Sydney,

and Canberra

RSM Bird Cameron is a member of the RSM network. Each member of the RSM network is an independent accounting and advisory firm which practises in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.



Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Olympic Boat Fleet Trust as of 30 June 2012 and its financial performance and its cash flows for the year then ended in accordance with the accounting policies described in note 1 to the financial statements.

Basis of accounting

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist Olympic Boat Fleet Trust to meet the requirements of the trust deed. As a result, the financial report may not be suitable for another purpose.

RSM Bird Cameron

Canberra, Australian Capital Territory Dated: 2S CCTOBER 2012-

G M STENHOUSE Director



Rowing Australia

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